

**SIX-YEAR
CAPITAL IMPROVEMENT PLAN
ANALYSIS AND RECOMMENDATIONS
ANCHORAGE SCHOOL DISTRICT**

July 1, 2006 - June 30, 2012

ANCHORAGE SCHOOL BOARD OF EDUCATION

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**COVER: ASD STUDENTS ENGAGED IN LEARNING AND
THE NEW EAGLE RIVER HIGH SCHOOL**

ANCHORAGE SCHOOL DISTRICT
SIX YEAR CAPITAL IMPROVEMENT PLAN
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I. Introduction and Overview of CIP Document

The Anchorage School Board is responsible for providing an adequate educational environment for the students of Anchorage. To fulfill this obligation, the School Board regularly engages in comprehensive long-range planning of school facility construction, renovation, and maintenance. On an annual basis, the School Board adopts a Six-Year Capital Improvement Plan (CIP) that addresses the anticipated levels of student enrollment and shifts in enrollment, along with school facility condition and functionality from an educational perspective. This plan delineates the construction priorities for the District over the succeeding six-year period.

The steps in preparing the Six -Year CIP are listed below:

1. Survey all Anchorage area private schools for membership data.
2. Collect birth data from the State of Alaska Bureau of Vital Statistics.
3. Determine total military membership residing on and off military installations from the Anchorage School District's Information Technology Department.
4. Survey all District principals to determine school space utilization.
5. Input six-year membership forecasts into computer spreadsheets, which generate student projection tables.
6. Receive administrative recommendations for alleviating negative conditions projected in facility usage based on the six-year forecast.
7. Obtain approved recommendations from the District's Capital Request Advisory Committee.
8. Present draft CIP to the Municipal Planning and Zoning Commission for recommendation to the School Board.
9. School Board review and approval of the CIP.
10. Transmittal of CIP to Municipal Assembly and to the State Department of Education and Early Development (EED).

This document is divided into 4 major sections:

- School Facilities and Educational Structure

- Capital Improvement Recommendations for 2006-07 to 2011-12
- Historical Population Growth Factors and Membership Projections for 2006-07 to 2011-12
- Appendices providing detailed membership projections; graphs of demographic facts related to the student population; standard space specifications; the process used for selecting new school sites; and the current status of District facilities as it relates to original construction and any additions in gross square footage.

II. SCHOOL FACILITIES AND EDUCATIONAL STRUCTURE

The Anchorage School District (District) operates and maintains the largest physical plant of any public entity in the state, with over 7 million square feet of facilities. The replacement value of District buildings exceeds \$1.2 billion. The District has 96 facilities, eighty-four of which are District-managed facilities and twelve non-District facilities, housing in excess of 49,000 students and 5,000 staff members.

Fifty-eight elementary schools are organized K-6, while Chugiak and Fire Lake elementary schools are organized K-5. Aurora, Mt. Spurr, and Orion elementary schools are located on Elmendorf Air Force Base. Ursa Major and Ursa Minor elementary schools are located on Fort Richardson Army Post. Due to a decline in enrollment on Fort Richardson, Kennedy Elementary School was closed at the end of the 1999-2000 school year, and has been used as temporary housing for other schools undergoing renovation projects. Two elementary schools have a K-8 organizational pattern: Northern Lights ABC and Girdwood K-8 School.

Central, Clark, Goldenview, Gruening, Hanshew, Mears, Romig, and Wendler middle schools are organized 7-8. Mirror Lake and Muldoon Area Middle Schools (scheduled to open fall 2007) are organized 6-8. Bartlett, Chugiak, Dimond, Eagle River High (new this year), East, Service, South and West senior high schools are organized 9-12.

Polaris K-12 School, an alternative elementary/secondary program, is organized K-12. However, this CIP analysis places the Polaris K-6 in the elementary category and the Polaris 7-12 in the secondary category. Steller Alternative secondary program is organized 7-12. Three other alternative secondary programs are organized 9-12: AVAIL, Benny Benson SAVE, and Crossroads. AVAIL is housed at the Fifth Avenue Mall; Benny Benson SAVE is housed at the ASD Benny Benson building, while Crossroads is housed at the Success by 6 building in Mt. View. SEARCH, an alternative secondary program that is organized 7-8, is also housed at the Benny Benson building. SAVE, another alternative secondary program, is organized 10-12 and is housed in its own facility. In addition, the ASD Continuation Program, serving students in grades 7-12, is housed in mall space on International Airport Road.

Special Education services are offered in all elementary and secondary schools in the District. Two school facilities, Mt. Iliamna on Elmendorf Air Force Base, and Whaley School are dedicated to serving students with significant disabilities.

In the 1997-98 school years, three charter schools became part of the Anchorage School District: Aquarian (K-6), Family Partnership (K-12), and Walden Pond Charter School. In 1998-99, the Village Charter School (K-8) began operations. Due to enrollment problems Walden Pond closed in December 2000 and Village Charter School closed in December 2004. Two charter schools, Highland Tech High (7-12) and Frontier Charter School (K-12), opened in 2003-04. Two additional K-6 charter schools: Eagle Academy and Winterberry charter schools, opened this year.

In addition, the District operates three state contract programs: Alaska School for the Deaf and Hard of Hearing, Providence Heights, and McLaughlin Youth Center. The District also operates special educational programs for students in seven residential facilities: Fireweed, Jesse Lee Home, Booth Memorial, McKinley Heights, Charter North Hospital, and North Star Hospital.

Elementary schools feed into middle schools, and middle schools feed into high schools. Although it is always a goal of boundary setting to place a feeder school within the boundary of only one higher level school (i.e., elementary to middle school or middle school to high school), this is not always possible. The following listing shows those Middle and area-wide schools that are located within each high school attendance area. It also includes the percentage of the Middle and area-wide school's enrollment that lives in the boundary of that high school (if there are split boundaries).

Senior High School

Bartlett Senior High

Secondary Schools

Central Middle School (34%)

Clark Middle School (50%)

Wendler Middle School (49%)

*Polaris K-12

*Steller 7-12

Senior High School (cont'd)

Chugiak Senior High

Dimond Senior High

Eagle River High

East Senior High

Service Senior High

South Anchorage High

Secondary Schools (cont'd)

Gruening Middle School (43%)
Mirror Lake Middle School (95%)
*Polaris K-12
*Steller 7-12

Mears Middle School (79%)
*Polaris K-12
*Steller 7-12

Central Middle School (18%)
Gruening Middle School (55%)
*Polaris K-12
*Steller 7-12

Central Middle School (11%)
Clark Middle School (47%)
Hanshew Middle School (22%)
Wendler Middle School (49%)
*Polaris K-12
*Steller 7-12

Goldenview Middle School (24%)
Hanshew Middle School (73%)
Mears (5%)
*Polaris K-12
*Steller 7-12

Girdwood (100%)
Goldenview (73%)
Hanshew (3%)
Mears (13%)

Senior High School (cont'd)

West Senior High

Secondary Schools (cont'd)

Central Middle School (33%)

Romig Middle School (86%)

*Polaris K-12

*Steller 7-12

*Area-wide alternative schools

Note: Feeder patterns determined using 9/30/2005 SMS data extract.

The following listing shows those elementary schools that are located within each middle school attendance area, and the percentage of the elementary school's enrollment that lives in that middle school boundary (if there are split boundaries).

Central Middle School

Aurora Elementary School 100%
Chugach Optional School – 15%
Denali Elementary School 100%
Fairview Elementary School 100%
Government Hill Elementary School 100%
Inlet View Elementary School - 44%
Mt. Spurr Elementary School 100%
North Star Elementary School – 9%
Northern Lights ABC – 2%
Orion Elementary School 100%
Ursa Major Elementary School 100%
Ursa Minor Elementary School 100%
Williwaw Elementary School - 23%

Goldenview Middle School

Bear Valley Elementary School 100%
Chugach Optional School – 13%
Huffman Elementary School – 77%

Clark Middle School

Chugach Optional School – 4%
Creekside Park Elementary School 100%
Mt. View Elementary School 100%
Muldoon Elementary School 100%
Northern Lights ABC - 3%
Nunaka Valley Elementary School 100%
Ptarmigan Elementary School 100%
Russian Jack Elementary School – 68%
Tyson Elementary School 100%
Williwaw Elementary School - 74%
Wonder Park Elementary School 100%

Girdwood K-8

Girdwood K-8 School

Gruening Middle School

Alpenglow Elementary School 100%
Chugach Optional - 1%
Eagle River Elementary School - 76%

Goldenview Middle School (cont'd)

Klatt Elementary School - 12%
Northern Lights ABC – 19%
O'Malley Elementary School – 11%
Ocean View Elementary School 100%
Rabbit Creek Elementary School 100%
Taku Elementary School - 43%

Hanshew Middle School

Abbott Loop Elementary School 100%
Bowman Elementary School 100%
Chugach Optional School - 4%
Huffman Elementary School - 20%
Kasuun Elementary School 100%
Lake Otis Elementary School - 40%
Northern Lights ABC School -36%
O'Malley Elementary School - 88%
Spring Hill Elementary School 100%
Trailside Elementary School 100%
Tudor Elementary School 100%

Mirror Lake Middle School

Birchwood ABC School 100%
Chugach Optional – 2%
Chugiak Elementary School 100%
Eagle River Elementary School – 21%
Fire Lake Elementary School 100%
Homestead Elementary School - 10%

Wendler Middle School

Airport Heights Elementary School 100%
Baxter Elementary School 100%
Chester Valley Elementary School 100%
Chugach Optional School – 21%
College Gate Elementary School 100%
Lake Otis Elementary School – 49%
Northern Lights ABC – 11%

Gruening Middle School (cont'd)

Homestead Elementary School – 88%
Ravenwood Elementary School 100%
Northern Lights ABC –1%

Mears Middle School

Bayshore Elementary School 100%
Campbell Elementary School – 47%
Chinook Elementary School 100%
Chugach Optional School – 8%
Kincaid Elementary School 100%
Klatt Elementary School – 87%
Northern Lights ABC – 15%
Sand Lake Elementary School 100%
Wood, Gladys Elementary School 100%

Romig Middle School

Campbell Elementary School- 47%
Chugach Optional School – 31%
Inlet View Elementary School - 39%
Lake Hood Elementary School 100%
North Star Elementary School - 76%
Northern Lights ABC - 11%
Northwood Elementary School 100%
Rogers Park Elementary School -21%
Taku Elementary School – 45%
Turnagain Elementary School 100%
Willow Crest Elementary School 100%

Wendler Middle School (cont'd)

Rogers Park Elementary School – 53%

Russian Jack Elementary School - 18%

Scenic Park Elementary School 100%

Susitna Elementary School 100%

Note: Feeder patterns determined using 9/30/2005 SMS data extract.

III. CAPITAL IMPROVEMENT NEEDS AND GOALS

Not only is the District's inventory of facilities large, it is also aging. Sixty-three schools are 20 to 50 years old. Eight are over 40 years old.

Building components wear out. Facility systems only last so long. Roofs deteriorate and leak, heating and plumbing systems wear out and fail, ceiling systems give way. Various code changes require updating electrical systems, ADA access, asbestos removal, sprinkler and fire safety upgrades.

Functional obsolescence is another fact of life for older schools. Over the life of a school, programmatic changes take place that demand updating the facility infrastructure. There are schools without adequate electrical capacity to support the operation of computers that are an integral part of the District's educational program. Older schools have outdated science rooms that also limit curriculum options. Without renovation, these schools do not provide our students the same quality educational environment as our newer schools.

Additional capacity to house the constantly growing and shifting student population is the third component of capital requirements. Anchorage is the largest district in the state and its overall enrollment has been steadily climbing. To meet short-term capacity needs, the Anchorage School District uses 132 relocatable units, including units at the Charter schools and Special Services programs.

Capital Improvement Goals

The following goals guide decision-making with respect to school facilities in the Anchorage School District:

1. To make maximum use of existing school and support facilities.
2. To provide the necessary facilities for programs that supports the standard school.
3. To close and rededicate, or dispose of, existing schools and support facilities where necessitated by significant declines in student membership, building deterioration beyond feasible upgrade or repair, program adjustments or municipal and state codes.

4. To reduce the level of dependency on temporary building facilities (relocatables) whenever possible.
5. To construct or purchase school buildings and support facilities in order to achieve a reduction in leased facilities wherever practical.
6. To maintain the School Board approved organizational plan of K-6, 7-8 and 9-12. Exceptions to this goal are the following board approved programs: Girdwood K-8, Northern Lights ABC K-8, Polaris K-12, Steller 7-12, Mirror Lake Middle School 6-8, and Muldoon Area Middle School 6-8 (scheduled to open fall 2007).
7. To adjust school boundaries wherever such adjustments are deemed as promoting the optimal utilization of school facilities, a reduction in transportation costs or the development of contiguous boundaries for "feeder" schools.
8. To review the Capital Improvement Program with appropriate municipal departments prior to its annual submittal to the Municipal Assembly.

IV. CAPITAL IMPROVEMENT RECOMMENDATIONS: 2005-06 to 2011-12

Tables 1, 2A, and 2B summarize recommended six-year capital improvement projects and their estimated cost. Table 3 shows the agency interface required for undeveloped sites infrastructure. Cost estimates are based on Fiscal Year 2006 costs. Adjustments to the cost estimates will be made in future years due to fluctuations in construction costs and scope of work identified in the initial planning or design stages of the projects.

Definitions:

Alteration:

The changing of the internal arrangement or other physical characteristics of an existing facility so that it may be effectively used for its designed purpose.

Improvement:

The addition of quality features to existing space by upgrading building systems or architectural finishes, such as installation of carpet or window coverings.

Minor Facility Renovation:

Projects entailing renovation, alteration or improvement of an existing facility, generally in one building component, such as roof or ventilation.

New Construction:

Erection of new facility or expansion of an existing facility that adds to the overall dimensions and can include site improvements.

Renewal:

Extending the useful life of facilities, which includes replacing worn-out or inefficient major building components, retrofitting for energy conservation, eliminating health and life safety problems and meeting updated regulatory requirements.

Renovation:

Total or partial upgrading of a facility to higher standards of quality or efficiency.

Table 1
CIP Recommendations by Year- 2006-2012

Priority		2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
1	Chester Valley Elementary Construction	\$14,100,000					
2	Sand Lake Elementary School Construction	\$12,600,000					
3	Clark Middle School Design Phase 1	\$3,000,000					
4	Bartlett High School Phase 3A Construction and Phase 3B-1 Design	\$13,900,000					
5	Chugiak High School Phase 4 Construction and Phase 5 Design	\$12,500,000					
6	Dimond High School Auxiliary Gym Code Upgrade and Renewal	\$4,100,000					
7	East High School Phase 4B-1 Construction and Phase 4B-2 Design	\$9,700,000					
8	Service High School Phase 3 Construction and Phase 5 Design	\$11,800,000					
9	Girdwood K-8 School Planning <i>Partial Funding from Senate Bill; \$49,000</i>	\$50,000					
10	Inlet View Elementary School Design	\$750,000					
11	West High School Planning	\$300,000					
12	New Southwest Anchorage Area Elementary School Planning	\$100,000					
13	Romig Middle School Planning	\$175,000					
14	Site Selection and Acquisition	\$6,000,000					
15	Districtwide Code/Hazmat/ADA/Sprinkler Projects	\$800,000					
16	Districtwide Roof Replacement and Repairs	\$1,315,000					
17	Multi- School Security System Upgrades	\$3,046,000					
18	Emergency Communications Systems- High Schools	\$760,000					
19	Districtwide Minor Building Renewal Projects	\$1,699,000					
20	Districtwide Electrical Projects	\$1,500,000					
21	Districtwide Mechanical Upgrades	\$1,670,000					
22	Gladys Wood Elementary School Planning <i>Funded by Senate/House Bill; \$60,000</i>	\$0					
23	Clark Middle School Phase 1 Construction and Phase 2 Design		\$26,000,000				
24	Bartlett High School Phase 3B-1 Construction and Phase 3B-2 Design		\$7,300,000				
25	Chugiak High School Phase 5 Construction		\$4,200,000				
26	East High School Phase 4B-2 Construction and Phase 5A Design		\$8,000,000				
27	Service High School Phase 5 Construction		\$30,000,000				

Table 1
CIP Recommendations by Year- 2006-2012

Priority		2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
28	West High School Phase 1 Design		\$1,000,000				
29	Romig Middle School Phase 1 Design		\$975,000				
30	New Southwest Anchorage Area Elementary School Construction		\$17,500,000				
31	New Southwest Anchorage Area Middle School Planning		\$400,000				
32	Rabbit Creek Elementary School Design		\$1,250,000				
33	Turnagain Elementary School Design		\$925,000				
34	Airport Heights Elementary School Planning		\$70,000				
35	Eagle River Elementary School Planning		\$70,000				
36	Girdwood K-8 School Design		\$825,000				
37	Gladys Wood Elementary School Design		\$1,030,000				
38	Inlet View Elementary School Construction		\$7,300,000				
39	Whaley School Design		\$825,000				
40	Facility Assessment- Elementary, Middle and Alternative Schools		\$360,500				
41	Multi-School Traffic Safety Planning/Design		\$115,000				
42	Traffic Safety/Site Upgrades		\$1,500,000				
43	Districtwide Code/Hazmat/ADA/Sprinkler Projects		\$2,250,000				
44	Replacement School Buses		\$950,000				
45	Districtwide Maintenance Equipment		\$150,000				
46	Districtwide Roof Replacement and Repairs		\$1,030,000				
47	Multi- School Security System Upgrades		\$875,000				
48	High School Synthetic Athletic Field Turf		\$1,550,000				
49	Districtwide Minor Building Renewal Projects		\$4,280,000				
50	Districtwide Electrical Projects		\$4,150,000				
51	Districtwide Mechanical Upgrades		\$4,150,000				
52	Emergency Communications Systems- Middle Schools		\$850,000				
53	Information Technology Facility Planning		\$90,000				
54	Districtwide Emergency Radio Deployment		\$1,360,000				

Table 1
CIP Recommendations by Year- 2006-2012

Priority		2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
55	Clark Middle School Phase 2 Construction			\$24,000,000			
56	Bartlett High School Phase 3B-2 Construction and Phase 4 Design			\$8,250,000			
57	East High School Phase 5A Construction and Phase 5B Design			\$8,000,000			
58	West High School Phase 1 Construction and Phase 2 Design			\$8,000,000			
59	Romig Middle School Phase 1 Construction and Phase 2 Design			\$5,150,000			
60	New Southwest Anchorage Area Middle School Design			\$3,000,000			
61	Gruening Middle School Planning			\$125,000			
62	Rabbit Creek Elementary School Construction			\$12,250,000			
63	Turnagain Elementary School Construction			\$12,250,000			
64	Abbott Loop Elementary School Planning			\$70,000			
65	Airport Heights Elementary School Design			\$925,000			
66	Bayshore Elementary School Planning			\$70,000			
67	Eagle River Elementary School Design			\$1,030,000			
68	Girdwood K-8 School Construction			\$8,250,000			
69	Gladys Wood Elementary School Construction			\$10,300,000			
70	Mt. View School Elementary Planning			\$70,000			
71	O'Malley Elementary School Planning			\$70,000			
72	Whaley School Construction			\$8,250,000			
73	Bus Facility Construction (Match for AMATS funding)			\$8,250,000			
74	Site Selection and Acquisition			\$5,150,000			
75	Traffic Safety/Site Upgrades			\$1,030,000			
76	Districtwide Code/Hazmat/ADA/Sprinkler Projects			\$1,030,000			
77	Replacement School Buses			\$1,030,000			
78	Districtwide Maintenance Equipment			\$200,000			
79	Districtwide Roof Replacement and Repairs			\$2,060,000			
80	Multi- School Security System Upgrades			\$975,000			
81	High School Synthetic Athletic Field Turf			\$1,550,000			

Table 1
CIP Recommendations by Year- 2006-2012

Priority		2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
82	Districtwide Minor Building Renewal Projects			\$7,180,000			
83	Districtwide Electrical Projects			\$2,575,000			
84	Districtwide Mechanical Upgrades			\$4,120,000			
85	Information Technology Facility Design			\$350,000			
86	Bartlett High School Phase 4 Construction and Phase 5 Design				\$11,250,000		
87	Dimond High School - Classroom Wing Addition				\$10,300,000		
88	East High School Phase 5B Construction and Phase 6 Design				\$8,250,000		
89	Service High School Phase 4 Design				\$1,030,000		
90	West High School Phase 2 Construction and Phase 3 Design				\$7,000,000		
91	Romig Middle School Phase 2 Construction and Phase 3 Design				\$6,000,000		
92	New Southwest Anchorage Area Middle School Construction				\$52,500,000		
93	Gruening Middle School Phase 1 Design				\$1,545,000		
94	Abbott Loop Elementary School Design				\$825,000		
95	Airport Heights Elementary School Construction				\$9,250,000		
96	Bayshore Elementary School Design				\$825,000		
97	Eagle River Elementary School Construction				\$10,300,000		
98	Mt. View School Elementary Design				\$825,000		
99	O'Malley Elementary School Design				\$825,000		
100	Site Selection and Acquisition				\$3,050,000		
101	Traffic Safety/Site Upgrades				\$1,030,000		
102	Districtwide Code/Hazmat/ADA/Sprinkler Projects				\$1,030,000		
103	Replacement School Buses				\$1,150,000		
104	Districtwide Maintenance Equipment				\$400,000		
105	Districtwide Roof Replacement and Repairs				\$2,050,000		
106	Multi- School Security System Upgrades				\$1,030,000		
107	High School Synthetic Athletic Field Turf				\$1,550,000		
108	Districtwide Minor Building Renewal Projects				\$6,180,000		

Table 1
CIP Recommendations by Year- 2006-2012

Priority		2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
109	Districtwide Electrical Projects				\$3,050,000		
110	Districtwide Mechanical Upgrades				\$3,750,000		
111	Information Technology Facility Construction				\$3,000,000		
112	Bartlett High School Phase 5 Construction					\$5,150,000	
113	East High School Phase 6 Construction and Phase 7 Design					\$12,000,000	
114	Service High School Phase 4 Construction and Phase 6 Design					\$10,300,000	
115	West High School Phase 3 Construction					\$4,150,000	
116	Romig Middle School Phase 3 Construction					\$3,150,000	
117	Gruening Middle School Phase 1 Construction and Phase 2 Design					\$5,150,000	
118	Abbott Loop Elementary School Construction					\$8,250,000	
119	Bayshore Elementary School Construction					\$8,250,000	
120	Birchwood ABC School Planning					\$70,000	
121	Huffman Elementary School Planning					\$70,000	
122	Mt. View Elementary School Construction					\$8,250,000	
123	O'Malley Elementary School Construction					\$8,250,000	
124	Tudor Elementary School Planning					\$70,000	
125	Steller Secondary School Planning					\$115,000	
126	Traffic Safety/Site Upgrades					\$1,030,000	
127	Districtwide Code/Hazmat/ADA/Sprinkler Projects					\$1,030,000	
128	Replacement School Buses					\$1,200,000	
129	Districtwide Roof Replacement and Repairs					\$2,050,000	
130	Multi- School Security System Upgrades					\$1,030,000	
131	High School Synthetic Athletic Field Turf					\$2,050,000	
132	Districtwide Minor Building Renewal Projects					\$5,180,000	
133	Districtwide Electrical Projects					\$2,575,000	
134	Districtwide Mechanical Upgrades					\$5,180,000	
135	East High School Phase 7 Construction						\$7,250,000

**Table 1
CIP Recommendations by Year- 2006-2012**

Priority		2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
136	Service High School Phase 6 Construction						\$8,250,000
137	Gruening Middle School Phase 2 Construction						\$5,150,000
138	Birchwood ABC School Design						\$800,000
139	Huffman Elementary School Design						\$800,000
140	Tudor Elementary School Design						\$800,000
141	Steller Secondary School Design						\$900,000
142	Traffic Safety/Site Upgrades						\$1,030,000
143	Districtwide Code/Hazmat/ADA/Sprinkler Projects						\$1,030,000
144	Replacement School Buses						\$1,200,000
145	Districtwide Roof Replacement and Repairs						\$2,050,000
146	Multi- School Security System Upgrades						\$1,030,000
147	Districtwide Minor Building Renewal Projects						\$5,180,000
148	Districtwide Electrical Projects						\$2,575,000
149	Districtwide Mechanical Upgrades						\$5,150,000
	Total	\$99,865,000	\$131,330,500	\$145,560,000	\$147,995,000	\$94,550,000	\$43,195,000

Projects with attached dollar amounts will require funds to be obtained. After 2007-08, scope and costs are estimates and require verification. Both may be adjusted based on recommendations from Facilities resulting from preliminary design and facility audits.

Total 2006-07	\$99,865,000
Total 2007-08	\$131,330,500
Total 2008-09	\$145,560,000
Total 2009-10	\$147,995,000
Total 2010-11	\$94,550,000
Total 2011-12	\$43,195,000
Total 6 year CIP	<u>\$662,495,500</u>

Projects Having No Assigned Priority

Chugiak/Eagle River Elementary School	Site Selection/Construction
New Anchorage Area ABC School	Site Selection/Construction
Southeast Anchorage Area Elementary School	Site Selection/Construction
ABC Elementary School	Study
Technology Study- Update of Impact on Educational Specifications	Study
Student Transportation Facility Site Selection/Funding	Study

Table 2A
CIP Recommendations by Attendance Area

Projects by Attendance Area	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Bartlett						
Chester Valley Elementary Construction	\$14,100,000					
Bartlett High School Phase 3A Construction (West Wing) and 3B-1 Design (1/2 of East Wing)	\$13,900,000					
Bartlett High School Phase 3B-1 Construction (1/2 of East Wing) and Phase 3B-2 Design (1/2 of East Wing)		\$7,300,000				
Bartlett High School Phase 3B-2 Construction (1/2 of East Wing) and Phase 4 Design (Gym/Cafeteria)			\$8,250,000			
Bartlett High School Phase 4 Construction (Gym/Cafeteria) and Phase 5 Design (Parking/Fields)				\$11,250,000		
Bartlett High School Phase 5 Construction (Parking/Fields)					\$5,150,000	
Chugiak/Eagle River						
Chugiak High School Phase 4 Construction (House 4) and Phase 5 Design	\$12,500,000					
Eagle River Elementary School Planning		\$70,000				
Chugiak High School Phase 5 Construction (Fields/Parking)		\$4,200,000				
Gruening Middle School Planning			\$125,000			
Eagle River Elementary School Design			\$1,030,000			
Gruening Middle School Phase 1 Design				\$1,545,000		
Eagle River Elementary School Construction				\$10,300,000		
Birchwood ABC School Planning					\$70,000	
Gruening Middle School Phase 1 Construction and Phase 2 Design					\$5,150,000	
Birchwood ABC School Design						\$800,000
Gruening Middle School Phase 2 Construction						\$5,150,000
Dimond						
Sand Lake Elementary School Construction	\$12,600,000					
New Southwest Anchorage Area Elementary School Planning	\$100,000					
Dimond High School Auxiliary Gym Code Upgrade and Renewal	\$4,100,000					

Table 2A
CIP Recommendations by Attendance Area

Projects by Attendance Area	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Gladys Wood Elementary School Planning <i>Funded by Senate/House Bill; \$60,000</i>	\$0					
New Southwest Anchorage Area Elementary School Construction		\$17,500,000				
New Southwest Anchorage Area Middle School Planning		\$400,000				
Gladys Wood Elementary School Design		\$1,030,000				
New Southwest Anchorage Area Middle School Design			\$3,000,000			
Bayshore Elementary School Planning			\$70,000			
Gladys Wood Elementary School Construction			\$10,300,000			
Dimond High School - Classroom Wing Addition				\$10,300,000		
New Southwest Anchorage Area Middle School Construction				\$52,500,000		
Bayshore Elementary School Design				\$825,000		
Bayshore Elementary School Construction					\$8,250,000	
East						
East High School Phase 4B-1 Construction (SW House) and Phase 4B-2 Design (Connector)	\$9,700,000					
Clark Middle School Phase 1 Design	\$3,000,000					
East High School Phase 4B-2 Construction (Connector) and Phase 5-A Design (1/2 of SE House)		\$8,000,000				
Clark Middle School Phase 1 Construction and Phase 2 Design		\$26,000,000				
Airport Heights Elementary School Planning		\$70,000				
East High School Phase 5-A Construction (1/2 of SE House) and Phase 5-B Design (1/2 of SE House)			\$8,000,000			
Clark Middle School Phase 2 Construction			\$24,000,000			
Airport Heights Elementary School Design			\$925,000			
Mt. View Elementary School Planning			\$70,000			
East High School Phase 5-B Construction (1/2 of SE House) and Phase 6 Design (NE House)				\$8,250,000		
Airport Heights Elementary School Construction				\$9,250,000		

Table 2A
CIP Recommendations by Attendance Area

Projects by Attendance Area	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Mt. View Elementary School Design				\$825,000		
East High School Phase 6 Construction (NE House) and Phase 7 Design (Gym/Parking/Fields)					\$12,000,000	
Mt. View Elementary School Construction					\$8,250,000	
Tudor Elementary School Planning					\$70,000	
East High School Phase 7 Construction						\$7,250,000
Tudor Elementary School Design						\$800,000
Service						
Service High School Phase 3 Construction (Aux Gym/Boiler) and Phase 5 Design (Cafeteria/Auditorium)	\$11,800,000					
Service High School Phase 5 Construction (Cafeteria/Auditorium) and Phase 4 Design (Admin/IMC)		\$30,000,000				
Abbott Loop Elementary School Planning			\$70,000			
O'Malley Elementary School Planning			\$70,000			
Service High School Phase 4 Design (Admin/IMC)				\$1,030,000		
Abbott Loop Elementary School Design				\$825,000		
O'Malley Elementary School Design				\$825,000		
Service High School Phase 4 Construction (Admin/IMC) and Phase 6 Design (Parking/Athletic Fields)					\$10,300,000	
Abbott Loop Elementary School Construction					\$8,250,000	
O'Malley Elementary School Construction					\$8,250,000	
Service High School Phase 6 Construction (Parking/Athletic Fields)						\$8,250,000
South						
Girdwood K-8 School Planning <i>Partial Funding from Senate Bill; \$49,000</i>	\$50,000					
Rabbit Creek Elementary School Design		\$1,250,000				
Girdwood K-8 School Design		\$825,000				
Rabbit Creek Elementary School Construction			\$12,250,000			

Table 2A
CIP Recommendations by Attendance Area

Projects by Attendance Area	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Girdwood K-8 School Construction			\$8,250,000			
Huffman Elementary School Planning					\$70,000	
Huffman Elementary School Design						\$800,000
West						
Inlet View Elementary School Design	\$750,000					
West High School Planning	\$300,000					
Romig Middle School Planning	\$175,000					
Inlet View Elementary School Construction		\$7,300,000				
West High School Phase 1 Design		\$1,000,000				
Romig Middle School Phase 1 Design		\$975,000				
Turnagain Elementary School Design		\$925,000				
West High School Phase 1 Construction and Phase 2 Design			\$8,000,000			
Romig Middle School Phase 1 Construction and Phase 2 Design			\$5,150,000			
Turnagain Elementary School Construction			\$12,250,000			
West High School Phase 2 Construction and Phase 3 Design				\$7,000,000		
Romig Middle School Phase 2 Construction and Phase 3 Design				\$6,000,000		
West High School Phase 3 Construction					\$4,150,000	
Romig Middle School Phase 3 Construction					\$3,150,000	
Districtwide						
Facility Assessment- Elementary, Middle, and Alternative Schools		\$360,500				
Steller Secondary School Planning					\$115,000	
Steller Secondary School Design						\$900,000
Whaley School Design		\$825,000				
Whaley School Construction			\$8,250,000			
Bus Facility Design (AMATS funded)						

Table 2A
CIP Recommendations by Attendance Area

Projects by Attendance Area	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Bus Facility Construction (Match for AMATS funding)			\$8,250,000			
Site Selection and Acquisition	\$6,000,000		\$5,150,000	\$3,050,000		
Information Technology Facility Planning		\$90,000				
Information Technology Facility Design			\$350,000			
Information Technology Facility Construction				\$3,000,000		
Districtwide Major Maintenance						
Multi-School Traffic Safety Planning/Design		\$115,000				
Traffic Safety/Site Upgrades		\$1,500,000	\$1,030,000	\$1,030,000	\$1,030,000	\$1,030,000
Districtwide Code/Hazmat/ADA/Sprinkler Projects	\$800,000	\$2,250,000	\$1,030,000	\$1,030,000	\$1,030,000	\$1,030,000
Replacement School Buses		\$950,000	\$1,030,000	\$1,150,000	\$1,200,000	\$1,200,000
Districtwide Maintenance Equipment		\$150,000	\$200,000	\$400,000		
Districtwide Roof Replacement and Repairs	\$1,315,000	\$1,030,000	\$2,060,000	\$2,050,000	\$2,050,000	\$2,050,000
Multi- School Security System Upgrades	\$3,046,000	\$875,000	\$975,000	\$1,030,000	\$1,030,000	\$1,030,000
High School Synthetic Athletic Field Turf		\$1,550,000	\$1,550,000	\$1,550,000	\$2,050,000	
Emergency Communications Systems- High Schools	\$760,000					
Emergency Communications Systems- Middle Schools		\$850,000				
Districtwide Minor Building Renewal Projects	\$1,699,000	\$4,280,000	\$7,180,000	\$6,180,000	\$5,180,000	\$5,180,000
Districtwide Electrical Projects	\$1,500,000	\$4,150,000	\$2,575,000	\$3,050,000	\$2,575,000	\$2,575,000
Districtwide Mechanical Upgrades	\$1,670,000	\$4,150,000	\$4,120,000	\$3,750,000	\$5,180,000	\$5,150,000
Districtwide Emergency Radio Deployment		\$1,360,000				
Total	\$99,865,000	\$131,330,500	\$145,560,000	\$147,995,000	\$94,550,000	\$43,195,000

Projects with attached dollar amounts will require funds to be obtained. After 2007-08, scope and costs are estimates and require verification. Both may be adjusted based on recommendations from Facilities resulting from preliminary design and facility audits.

Table 2B
CIP Recommendations by Level of School

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
High Schools						
Bartlett High School Phase 3A Construction (West Wing) and 3B-1 Design (1/2 of East Wing)	\$13,900,000					
Bartlett High School Phase 3B-1 Construction (1/2 of East Wing) and Phase 3B-2 Design (1/2 of East Wing)		\$7,300,000				
Bartlett High School Phase 3B-2 Construction (1/2 of East Wing) and Phase 4 Design (Gym/Cafeteria)			\$8,250,000			
Bartlett High School Phase 4 Construction (Gym/Cafeteria) and Phase 5 Design (Parking/Fields)				\$11,250,000		
Bartlett High School Phase 5 Construction (Parking/Fields)					\$5,150,000	
Chugiak High School Phase 4 Construction (House 4) and Phase 5 Design	\$12,500,000					
Chugiak High School Phase 5 Construction (Fields/Parking)		\$4,200,000				
Dimond High School Auxiliary Gym Code Upgrade and Renewal	\$4,100,000					
Dimond High School - Classroom Wing Addition				\$10,300,000		
East High School Phase 4B-1 Construction (SW House) and Phase 4B-2 Design (Connector)	\$9,700,000					
East High School Phase 4B-2 Construction (Connector) and Phase 5-A Design (1/2 of SE House)		\$8,000,000				
East High School Phase 5-A Construction (1/2 of SE House) and Phase 5-B Design (1/2 of SE House)			\$8,000,000			
East High School Phase 5-B Construction (1/2 of SE House) and Phase 6 Design (NE House)				\$8,250,000		
East High School Phase 6 Construction (NE House) and Phase 7 Design (Gym/Parking/Fields)					\$12,000,000	
East High School Phase 7 Construction (Gym/Parking/Fields)						\$7,250,000
Service High School Phase 3 Construction (Aux Gym/Boiler) and Phase 5 Design (Cafeteria/Auditorium)	\$11,800,000					
Service High School Phase 5 Construction (Cafeteria/Auditorium)		\$30,000,000				
Service High School Phase 4 Design (Admin/IMC)				\$1,030,000		

Table 2B
CIP Recommendations by Level of School

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Service High School Phase 4 Construction (Admin/IMC) and Phase 6 Design					\$10,300,000	
Service High School Phase 6 Construction (Parking/Athletic Fields)						\$8,250,000
West High School Planning	\$300,000					
West High School Phase 1 Design		\$1,000,000				
West High School Phase 1 Construction and Phase 2 Design			\$8,000,000			
West High School Phase 2 Construction and Phase 3 Design				\$7,000,000		
West High School Phase 3 Construction					\$4,150,000	
High School Totals	\$52,300,000	\$50,500,000	\$24,250,000	\$37,830,000	\$31,600,000	\$15,500,000
Middle Schools						
Clark Middle School Phase 1 Design	\$3,000,000					
Clark Middle School Phase 1 Construction and Phase 2 Design		\$26,000,000				
Clark Middle School Phase 2 Construction			\$24,000,000			
Gruening Middle School Planning			\$125,000			
Gruening Middle School Phase 1 Design				\$1,545,000		
Gruening Middle School Phase 1 Construction and Phase 2 Design					\$5,150,000	
Gruening Middle School Phase 2 Construction						\$5,150,000
New Southwest Anchorage Area Middle School Planning		\$400,000				
New Southwest Anchorage Area Middle School Design			\$3,000,000			
New Southwest Anchorage Area Middle School Construction				\$52,500,000		
Romig Middle School Planning	\$175,000					
Romig Middle School Phase 1 Design		\$975,000				
Romig Middle School Phase 1 Construction and Phase 2 Design			\$5,150,000			
Romig Middle School Phase 2 Construction and Phase 3 Design				\$6,000,000		
Romig Middle School Phase 3 Construction					\$3,150,000	
Middle School Totals	\$3,175,000	\$27,375,000	\$32,275,000	\$60,045,000	\$8,300,000	\$5,150,000
Elementary Schools						
Abbott Loop Elementary School Planning			\$70,000			
Abbott Loop Elementary School Design				\$825,000		
Abbott Loop Elementary School Construction					\$8,250,000	

Table 2B
CIP Recommendations by Level of School

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Airport Heights Elementary School Planning		\$70,000				
Airport Heights Elementary School Design			\$925,000			
Airport Heights Elementary School Construction				\$9,250,000		
Bayshore Elementary School Planning			\$70,000			
Bayshore Elementary School Design				\$825,000		
Bayshore Elementary School Construction					\$8,250,000	
Birchwood ABC School Planning					\$70,000	
Birchwood ABC School Design						\$800,000
Chester Valley Elementary Construction	\$14,100,000					
Eagle River Elementary School Planning		\$70,000				
Eagle River Elementary School Design			\$1,030,000			
Eagle River Elementary School Construction				\$10,300,000		
Girdwood K-8 School Planning <i>Partial Funding from Senate Bill; \$49,000</i>	\$50,000					
Girdwood K-8 School Design		\$825,000				
Girdwood K-8 School Construction			\$8,250,000			
Gladys Wood Elementary School Planning <i>Funded by Senate/House Bill; \$60,000</i>	\$0					
Gladys Wood Elementary School Design		\$1,030,000				
Gladys Wood Elementary School Construction			\$10,300,000			
Huffman Elementary School Planning					\$70,000	
Huffman Elementary School Design						\$800,000
Inlet View Elementary School Design	\$750,000					
Inlet View Elementary School Construction		\$7,300,000				
Mt. View Elementary School Planning			\$70,000			
Mt. View Elementary School Design				\$825,000		
Mt. View Elementary School Construction					\$8,250,000	
New Southwest Anchorage Area Elementary School Planning	\$100,000					
New Southwest Anchorage Area Elementary School Construction		\$17,500,000				
O'Malley Elementary School Planning			\$70,000			
O'Malley Elementary School Design				\$825,000		

Table 2B
CIP Recommendations by Level of School

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
O'Malley Elementary School Construction					\$8,250,000	
Rabbit Creek Elementary School Design		\$1,250,000				
Rabbit Creek Elementary School Construction			\$12,250,000			
Sand Lake Elementary School Construction	\$12,600,000					
Tudor Elementary School Planning					\$70,000	
Tudor Elementary School Design						\$800,000
Turnagain Elementary School Design		\$925,000				
Turnagain Elementary School Construction			\$12,250,000			
Elementary School Totals	\$27,600,000	\$28,970,000	\$45,285,000	\$22,850,000	\$33,210,000	\$2,400,000
Districtwide						
Facility Assessment- Elementary, Middle, and Alternative Schools		\$360,500				
Steller Secondary School Planning					\$115,000	
Steller Secondary School Design						\$900,000
Whaley School Design		\$825,000				
Whaley School Construction			\$8,250,000			
Bus Facility Design (AMATS funded)						
Bus Facility Construction (Match for AMATS funding)			\$8,250,000			
Site Selection and Acquisition	\$6,000,000		\$5,150,000	\$3,050,000		
Information Technology Facility Planning		\$90,000				
Information Technology Facility Design			\$350,000			
Information Technology Facility Construction				\$3,000,000		
Districtwide Totals	\$6,000,000	\$1,275,500	\$22,000,000	\$6,050,000	\$115,000	\$900,000
Capital Projects: Subtotal	\$89,075,000	\$108,120,500	\$123,810,000	\$126,775,000	\$73,225,000	\$23,950,000
Districtwide Major Maintenance						
Multi-School Traffic Safety Planning/Design		\$115,000				
Traffic Safety/Site Upgrades		\$1,500,000	\$1,030,000	\$1,030,000	\$1,030,000	\$1,030,000
Districtwide Code/Hazmat/ADA/Sprinkler Projects	\$800,000	\$2,250,000	\$1,030,000	\$1,030,000	\$1,030,000	\$1,030,000
Replacement School Buses		\$950,000	\$1,030,000	\$1,150,000	\$1,200,000	\$1,200,000
Districtwide Maintenance Equipment		\$150,000	\$200,000	\$400,000		
Districtwide Roof Replacement and Repairs	\$1,315,000	\$1,030,000	\$2,060,000	\$2,050,000	\$2,050,000	\$2,050,000

Table 2B
CIP Recommendations by Level of School

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Multi- School Security System Upgrades	\$3,046,000	\$875,000	\$975,000	\$1,030,000	\$1,030,000	\$1,030,000
High School Synthetic Athletic Field Turf		\$1,550,000	\$1,550,000	\$1,550,000	\$2,050,000	
Emergency Communications Systems- High Schools	\$760,000					
Emergency Communications Systems- Middle Schools		\$850,000				
Districtwide Minor Building Renewal Projects	\$1,699,000	\$4,280,000	\$7,180,000	\$6,180,000	\$5,180,000	\$5,180,000
Districtwide Electrical Projects	\$1,500,000	\$4,150,000	\$2,575,000	\$3,050,000	\$2,575,000	\$2,575,000
Districtwide Mechanical Upgrades	\$1,670,000	\$4,150,000	\$4,120,000	\$3,750,000	\$5,180,000	\$5,150,000
Districtwide Emergency Radio Deployment		\$1,360,000				
Major Maintenance Total	\$10,790,000	\$23,210,000	\$21,750,000	\$21,220,000	\$21,325,000	\$19,245,000
Total	\$99,865,000	\$131,330,500	\$145,560,000	\$147,995,000	\$94,550,000	\$43,195,000

Projects with attached dollar amounts will require funds to be obtained. After 2006-07, scope and costs are estimates and require verification. Both may be adjusted based on recommendations from Facilities resulting from preliminary design and facility audits.

Table 3

CIP Recommendations- Agency Interface

Sites		District Managed					To Be Acquired			
		Muldoon Area Elementary (Undeveloped)	92nd & Arctic Elementary (Undeveloped)	Muldoon Area Middle School	Eagle River High School	Clark Middle School	Chugiak/Eagle River Elementary	Southeast Hillside Elementary	Districtwide ABC	Southwest Elementary/Middle School
Agencies	State of Alaska, Divisions or Departments	N	N	N	N	U	N	N	N	N
	Federal Aid for Highways (Through AMATS)	N	Y3	N	Y8	N	U	Y9	U	N
	A.D.O.T. & PF (Through AMATS)	N	Y4	N	N	Y11	U	Y9	U	N
	MOA Public Works	Y1	Y5	Y13	Y7	Y12	U	Y9	U	Y10
	MOA Cultural and Recreation Services	Y2	N	Y6	N	N	N	N	N	Y10
	AWWU	N	U	N	N	U	U	Y10	U	Y10
	M L & P	N	U	N	N	Y14	U	Y10	U	Y10
	MEA	N	N	N	N	N	U	Y10	N	N
	Solid Waste Services	N	N	N	N	N	N	Y10	N	Y10
	Chugach Electric	N	U	N	N	U	U	U	U	Y10
	Enstar	N	U	N	N	U	U	Y10	U	Y10
	GCI, AT&T - ACS, MTA (Communications)	N	U	N	N	U	U	U	U	Y10
	LEGEND									
Y (Yes)	An applicable new component or upgrade is identified as required for the site									
N (No)	There are no new components or upgrades required for the site									
U (Unknown)	It is unknown if new components are required for the site									
Y1	32nd Avenue Street enhancements are required. They include sidewalks, curb and lighting. School construction not in current CIP.									
Y2	MOA Parks plan to develop sports fields prior to any school construction which is not in the current CIP.									
Y3	C Street Construction Phase II - Dimond Boulevard to O'Malley Road scheduled for completion in 2006. It includes lighting, drainage, landscaping, and pedestrian facilities. School construction not in current CIP.									
Y4	94th Street will require construction for extension from Arctic Boulevard to King Street. School construction not in current CIP.									
Y5	Coordination for extension of public sewer pending.									
Y6	Coordination with MOA for proposed community center/library development. Coordination required for establishment of a Maintenance Program for undeveloped portion of property.									
Y7	Yosemite Drive and storm drainage issues require final resolution and approval.									
Y8	Hiland Road/Glenn Highway Intersection will require upgrades. Planning is currently underway. No construction date set.									
Y9	South Goldenview Drive will require upgrade to collector status with enhancements of sidewalk, curb and lighting.									
Y10	Coordination required for all utilities and services.									
Y11	Coordination for Glenn Highway development and drainage.									
Y12	Coordinate with MOA Development Authority.									
Y13	Coordinate for development of Creekside Parkway.									
Y14	Coordination required for relocation of easement.									

V. **Historical Population Growth Factors And Administrative Policies Affecting School Enrollment**

Residential Births in Anchorage: While the number of births in Anchorage has not always proven to be a reliable predictor of kindergarten membership, the information does provide an indication of future long-range trends. The movement of families in and out of the municipality, as well as the number of births per household, affects the value of this data. Table 4 presents data on residential births occurring in Anchorage since 1977. This table reflects a declining birthrate for Anchorage Area residential births since 1998, though 2002 statistics indicate a leveling off of the birthrate. When births are adjusted to the school year, it shows rates declining since 1992, with rates leveling off since 1996. The first time there had been an increase in the number of births (adjusted to school year) in Anchorage since the early 90's was 2004.

School-Age Children in Total Population: Historically, school membership levels in Anchorage have reflected the city's population growth. Since 1993 the population in Anchorage has increased by 10.5%. During the same period of time, school membership increased by 5%. Current school membership represents 18 percent of the Anchorage population, down 1% from early-2000 levels. However, it is important to note that both the addition of mandated and community-desired school programs, as well as major shifts in the residential location of the student population, have substantially affected space requirements in many District facilities. Table 5 lists Anchorage population and school membership for the years 1993-94 to 2005-06, as well as military students on base and off base for the same period.

Monthly Public School Membership: School membership typically declines from the fall to the spring at the secondary levels, whereas elementary membership remains quite constant. Table 6 summarizes end-of-the-month school membership from 1974-75 to 2005-06.

Grade Level Membership: Analyzing the historical grade level membership in Table 7 indicates certain trends in school membership. For example, since 2000 the kindergarten (entering class) membership has been around 3,500 students while the sixth grade (outgoing class) has been around 3,900. This combination can negatively impact membership through declining enrollment.