

# Anchorage School District

# 2020-21 Proposed Budget



# Anchorage School District

Fiscal Year 2020-2021 Proposed Budget

> Dr. Deena Bishop Superintendent

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A Component Unit of the Municipality of Anchorage Anchorage, Alaska

#### Non-discrimination Statement

The Board is committed to an environment of nondiscrimination on the basis of race, color, religion, sex, age, national origin, economic status, union affiliation, disability, and other human differences. No person shall be excluded from participation in, or denied the benefits of, any academic or extracurricular program or educational opportunity or service offered by the District. The District will comply with the applicable statutes, regulations, and executive orders adopted by Federal, State and Municipal agencies. The District notes the concurrent applicability of the Individuals with Disabilities Education Act, Title II of the Americans with Disabilities Act and the relevant disability provisions of Alaska law.

Any student or employee who violates this policy will be subject to appropriate disciplinary action. Inquiries or complaints may be addressed to ASD's Compliance/Equal Employment Opportunity Senior Director, who also serves as the Title IX and ADA Coordinator, ASD Education Center, 5530 E. Northern Lights Blvd, Anchorage, AK 99504-3135 (907) 742-4132, EEO@asdk12.org., or to any of the following external agencies: Alaska State Commission for Human Rights, Anchorage Equal Rights Commission, Equal Employment Opportunity Commission, or the Office for Civil Rights-U.S. Department of Education. REVISED: 8/2007, 8/2012, 5/2013, 7/2014, 3/2017, 9/2017

## PROPOSED BUDGET

For Fiscal Year 2020-2021

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# The Anchorage School Board



Starr Marsett President



Alisha Hilde Vice President



Margo Bellamy Clerk



Elisa Vakalis Treasurer



Deena Mitchell



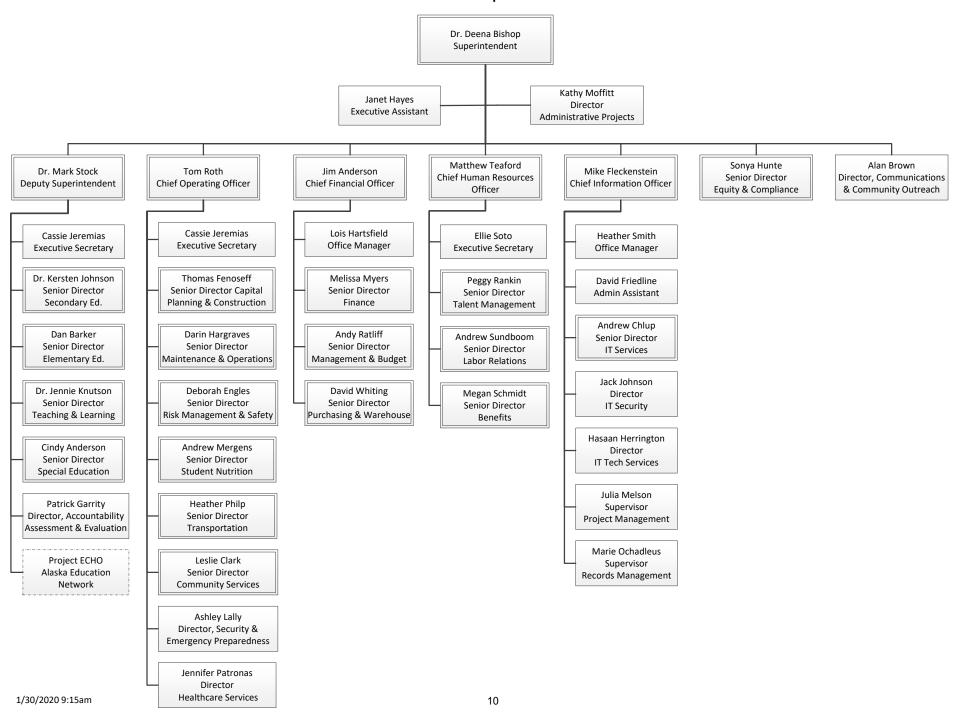
Dave Donley



Andy Holleman

The Anchorage School Board is the governing body of the Anchorage School District and is composed of seven members. The Board meets twice a month unless noticed otherwise. Work sessions begin at 4 p.m., executive sessions at 6 p.m., and regular sessions at 7 p.m. The work and regular session meetings are held in the board room of the ASD Education Center located at 5530 E. Northern Lights Boulevard. Executive sessions, when needed, are held in the Executive Session conference room 150. In addition, special meetings and additional work sessions are scheduled throughout the year on an as-needed basis. Regular sessions may be watched live on ASD YouTube and are also available on-demand online after the meetings are over.

2019-2020 Office of the Superintendent



#### **District Profile**

The Anchorage School District (District) was established by the Home Rule Charter of the Municipality of Anchorage (municipality) on September 16, 1975. The most recent State of Alaska Department of Labor estimate of population in the Municipality of Anchorage was 295,365 (2018) – a decrease of 0.7 percent from the prior year. The District primarily serves 46,229 students from pre-kindergarten through the 12<sup>th</sup> grade.

The District is a component unit of the Municipality whose eleven-member assembly approves the District's total budget. The District is operated under a Superintendent-Board system with a seven-member school board elected at-large from the community. The Superintendent acts under the direction of the School Board and is responsible for running the day to day District activities. The School Board serves as the governing body of the District and approves memorandums, significant contracts, budgets and all personnel appointments and terminations as well as creating and approving policy and District strategic vision and goals.

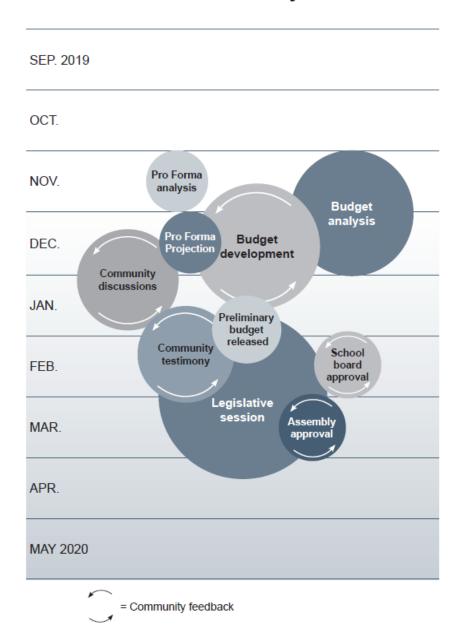
The District provides a full range of educational and certain community services. Educational opportunities within the District include a wide range of schools and programs to prepare students to be ready for college and careers. The schools range from traditional local neighborhood schools to specialized schools and programs that draw upon students from across the District. The District has a number of educational alternatives and programs such as Montessori, back to basics ABC learning, language immersion, ASD iSchool and self-paced instruction. In addition, the District offers special education services, gifted, career and technical as well as multi-cultural education programs. The District offers community use of District facilities such as tracks, fields, playgrounds, ice rinks, classrooms, and libraries.

The District operates nine charter schools which have been approved by the School Board and the State Board of Education. Charter schools are primarily funded through the State of Alaska Public School Funding formula. Each charter school in the District is guided by an Academic Policy Committee, whose purpose is to "supervise the academic operation of a charter school" (AS 14.03.290). Charter schools remain under the purview of the superintendent and governance of the school board.

The School Board approves the Superintendent's budget for the General Fund, Grants, Student Nutrition, Pupil Transportation and Student Activity Special Revenue Funds, Debt Service Funds and Capital Grants. The District is required to submit the budget to the Assembly on (but not later than or prior to) the first Monday in March each year for the subsequent year's budget. The Assembly must approve the District's total budget and appropriate the funds within 30 days after receipt. If the Assembly fails to approve the budget within this time, the budget as submitted becomes the budget for the District. Legislative changes subsequent to the passage of the budget may result in revisions to the Adopted budget.

The District's timeline for budget development, community engagement, and approval is below:

# Budget development process for the 2020-21 school year



Budgetary control is maintained by the District by fund, organization, and object in the General Fund, Student Nutrition Special Revenue Fund, Grants Special Revenue Fund, Pupil Transportation Special Revenue Fund, and Debt Service Fund only. The Capital Project and Student Activity Funds are controlled based on the amount of revenue generated, where expenditures and encumbrances cannot exceed revenue.

Additional information regarding the District, its programs, services, facilities, events and other statistics can be found on the District's website at <a href="https://www.asdk12.org">www.asdk12.org</a>.

## **Long-term Financial Planning**

The District saw no increase to the Base Student Allocation of \$5,930 for fiscal year 2019-2020, staying the same as the previous three years. The State did provide some additional funds to school districts in the form of a one-time payout of \$30 million to be distributed on the basis of Adjusted Average Daily Membership to all districts. Anchorage is anticipating approximately \$8.4 million of the distribution and an increase to the maximum allowable local tax contribution of another \$2 million.

The District initially projected a budget shortfall of approximately \$20 million in fiscal year 2020-2021 and used a combination of budget reductions and the use of fund balance to make up the difference. For fiscal years 2021-2022 and 2022-2023, the District expects to contend with the same current revenue challenges as well as medical and liability insurance cost increases above the rate of inflation and normal inflation on salaries, benefits, services and supplies. The District is also contending with aging facilities and classroom technology that are falling further behind replacement schedules. The budget shortfall over the next three years is expected to be between \$40 and \$50 million and result in the elimination of up to 500 positions in order to close the fiscal gap and balance the budgets.

#### **Enrollment**

The majority of the District's funding is derived from the State of Alaska Public School Foundation Program, which provides formula funding based on adjusted average daily membership (ADM). The District's ADM decreased by 528 students (1.15 percent) from the prior fiscal year to 45,389 for fiscal year 2019-2020. The projection for fiscal year 2020-2021 anticipates a decrease in enrollment to 45,180 before rebounding to 45,785 in fiscal year 2021-2022.

#### **Facilities**

Under Alaska law, the District cannot legally hold title to real property, therefore, all constructed or purchased school facilities are owned by the Municipality of Anchorage. The Municipality has delegated the construction management of school projects to the District.

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# Anchorage School District

# 2020-21 Proposed Budget





# A message from the School Board

The Anchorage School Board and District Administration remain deeply committed to providing a quality education that will prepare our 46,000 students for success in life! Although the

state has been unable to sustain inflation-proofed education funding for several years, we continue to focus our efforts on improving data-driven decisions in support of student outcomes.

In order to provide students with opportunities that help them achieve a broad array of educational choices, the District has expanded opportunities for students to achieve college course credit, through Alaska Middle College School (AMCS), and increased Career Technical Education opportunities. This year's partnership with the Lower Yukon School District (LYSD) allowed the creation of a third session at King

Tech High School. This third session served 40-50 LYSD students and over 200 Anchorage students per quarter.

We are fortunate that the Anchorage community has so many engaged parents and businesses who eagerly partner with the District. The Board is working with many of our local leaders and community members this year as we redefine our shared values and vision for education. The School Board will roll out the District's new strategic plan prior to the start of school in August 2020.

We appreciate the support of the Anchorage community and our state legislators. ASD continues to engage with state and local elected officials to keep them informed of our successes and challenges and to encourage their support for education funding. The success of our students helps build a better community.

Starr Marsett Starr Marsett, President



# A message from the Superintendent

The Anchorage School District is in its fourth budgeting cycle under my tenure. Unfortunately, all four years have included reduced or static revenue at the state level. To provide a balanced budget as required by statute, these reductions have resulted in decreases to our expenditures. Despite these reductions, our district remains committed to providing the best education for students in the municipality of Anchorage.

This year, a more collaborative approach was taken to address the revenue deficit. This approach involving teams of employees not only provided a budget that continues to meet the needs of students but it also bridges the values and vision of our community. Visible in this budget, is a new way of providing curriculum and time for teachers to work together to better support student needs.

Improving the outcomes of students is our primary purpose in public education. Meeting success for ALL is our mission. In the Anchorage School District, all means ALL. The present budget continues to address the needs of advanced learners as well as learners needing additional support. Likewise, it supports career goals of college-bound students as well as students entering careers immediately after graduation.

It is a pleasure serving the community as an educator and educational leader. The work of our schools in preparing students for success is the future of Alaska. And, the future for our students is not out there somewhere—it's here—in the present, in ASD!

Dr. Deena Bishop, Superintendent



Nearly
46,000
students—one of the 100
largest school districts
in the nation

**97** schools and other facilities

more than **130** programs and schools

100+ languages are spoken by ASD families more than **6,000** employees

# Building the ideal student experience

Student learning, achievement, and lifelong success are the focus of the Anchorage School District. Within the District, families have many academic choices to meet a variety of student needs. Equitable access and opportunity are keys to building a successful learning path for each student. ASD celebrates our differences and is committed to inclusion of all our community's languages, cultures, and perspectives.

# **Transportation**

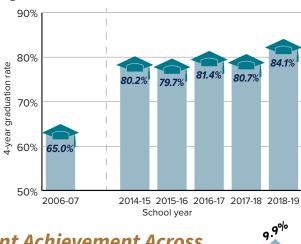
ASD owns and operates buses transporting students safely from home to school and back, as well as providing activity buses, and working with Reliant Transportation as an additional provider.

#### ASD Transportation...

- Owns and operates 119 buses inside the Municipality of Anchorage
- Transports approximately 24,000 students daily
- Makes 75 daily routes
- Reliant Transportation operates 176 buses, 88 are owned by ASD
- Reliant makes 156 routes daily
- ASD recently received \$1,740,000 from the VW Emissions Settlement to purchase 13 state-of-the-art, low-emission buses

# **Increasing the Graduation Rate**

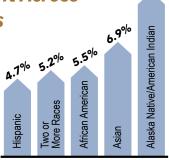
ASD's marked increase in the graduation rate for 2018-19 is a testament to our students' hard work and dedication, our educators' unrelenting pledge to their students, and the community's staunch commitment to educating all of its children for success in life.





Graduation rate increases from 2014 to 2019\* among diverse populations.

\*Rates for 2018-19 are preliminary as of 12/12/19.





# PERFORMANCE

- Increase reading proficiency of K-8 students
- ▶ Increase math proficiency of K-8 students
- ► Increase the percentage of students that are college and career ready



# ATTENDANCE

- ► Increase student attendance
- ▶ Decrease chronic absenteeism



# SAFETY

- ► Increase the percentage of students and staff who feel safe in school
- ► Decrease the percentage of students who receive an out-of-school suspension
- ▶ Ensure a safe environment for all employees

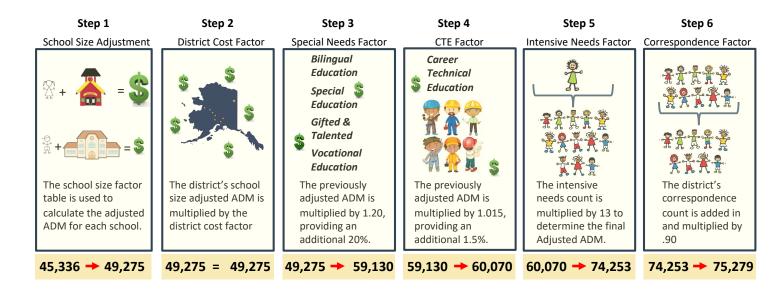
# Inputs from FY 2020 to FY 2021

Inputs	Goals
Wireless access control and intercom upgrades	
Visitor management system and tele-medicine	
Replace outdated student devices and display tech	
Pilot new K-8 Math Curriculum	
New English Language Arts Curriculum (6-8)	<b></b> 一种 注 <b>信</b>
Increase Special Education support including Pre-K	
Continue MTSS for academics and behavior	Ž → X 👍 🦁
Expand Cyber Centers at high school level	
\$8.3M fund balance to retain PTR at elementary, limit PTR change at middle and high schools, and retain IGNITE for 1 year	

# Legend



# State Foundation Formula and Local Taxes



#### FY 2020-21 Projected State/Local Revenue for ASD

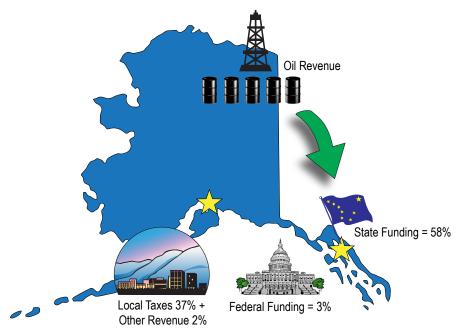
District adjusted ADM	75,278.50	
Base Student Allocation	\$5,930	
Basic need (BSA x ADM)	\$446,401,505	
		\$40,710,784,171 MOA Property Values
Required local effort (property taxes)	\$(107,883,578)	x 2.65 Mills
State Reduction for Federal Impact Aid Received	(7,168,320)	\$107,883,578 Total Required Local Taxes
State Foundation Revenue	331,349,607	
State Quality Schools Grant	1,204,456	
Total State Revenue	\$332,554,063	
Required Local Taxes	\$107,883,578	
Additional Allowable Taxes		
(23% of Basic Need + Quality Schools)	102,949,371	
Total Allowable Taxes	\$210,832,949	



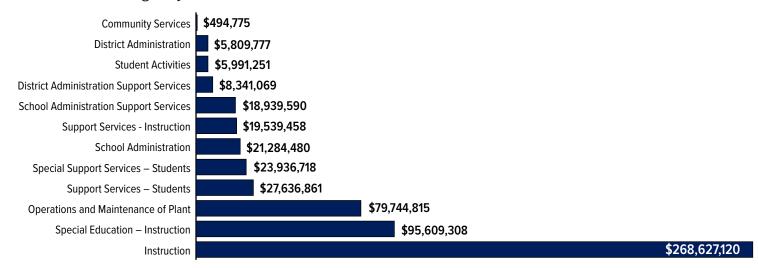
# 2020-21 General Fund Budget

\$576 Million

#### General Fund Revenue



## General Fund Budget by State Function



## FY 2020 - 21 General Fund Expenditures by Type







**4.0%**Other Purchased Services



Supplies & Equipment



0.6%
Insurance & Other Items

# FY 2020-21 Proposed Budget Highlights

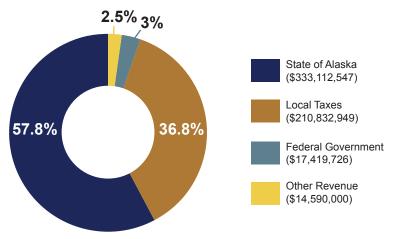
### **General Fund Revenue**

Anchorage Schools are primarily funded through the State of Alaska Foundation Funding Formula, which includes associated local property taxes. Additional Federal revenues come from Federal Impact Aid and reimbursements for Medicaid and JROTC instructors. Other local revenues include interest earnings from the municipal investment fund, user fees, facility rental, and E-rate. E-rate is a program that reimburses some telecommunication costs. The state is expected to provide less education funding, per pupil, in FY21. In FY19 and FY20, HB 287 provided additional funds outside the formula; there is no current plan to continue the addition funding for FY21. Lower enrollment projections will be offset by an increase in our Intensive Needs population, so we expect a slight overall increase in total District revenue.

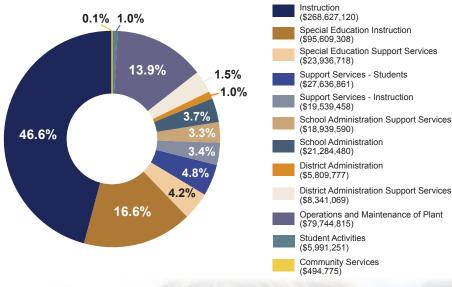
# **Expenditures**

District expenditures are apportioned for personnel costs (87.4%), utilities/rent (5.1%), purchased services (4.0%), supplies and equipment (2.9%), and Insurance/other items (.6%). Eagle River Elementary School and Gruening Middle School will remain closed in FY21, providing some cost savings on utilities and selected staff positions. Expenditures across the board average to an annual inflationary cost of approximately 2%.

#### FY 2020-21 General Fund Revenue



#### FY 2020-21 General Fund Expenditures



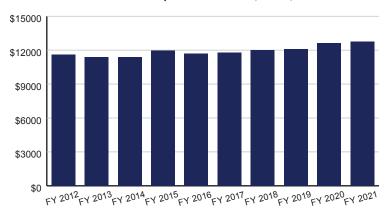


# **Budget Development**

Student enrollment, or membership, drive the State's funding formula. Projected enrollment numbers, and current law, are used to develop the budget. Enrollment data during the first 20 school days in October is used to develop the Average Daily Membership (ADM); this confirms the State/local revenue for the school year. The state's decision to reduce overall per

pupil funding, to the levels in FY18, are partially offset by higher revenue for Intensive Needs students. These students require significantly more resources, so the District's revenue per student, for general education, will not keep up with inflationary costs. The following chart depicts ASD's perstudent revenue during the past several years

#### General Fund Revenue per Student (ADM)



	ADM	Revenue per Student
FY12	48,422	\$11,613
FY13	48,493	\$11,371
FY14	47,770	\$11,410
FY15	47,562	\$11,966
FY16	47,756	\$11,709
FY17	47,685	\$11,754
FY18	46,964	\$12,000
FY19	46,748	\$12,086
FY20	45,466	\$12,592
FY21	45,180	\$12,748



# **Budget Assumptions**

The State's legislative session is scheduled to end in late April, requiring some assumptions to be made in order to develop the budget within required timelines. The budget must be balanced prior to submission to the Anchorage School Board in February and to the Anchorage Assembly no later than the first Monday in March. The following assumptions were used for for the preparation of the budget:

- No increase to the State's Base Student Allocation (BSA) at \$5,930. The BSA has remained unchanged since FY17.
- No changes to the State's Foundation Funding Formula.
- No decrease in the State's portion of ASD's debt reimbursement.
- Additional block grant revenue might be available for targeted educational improvements

#### **Personnel Reductions**

Nearly 90% of the District's budget is used to pay salaries and benefits for employees. As a result, a budget gap of nearly \$20 million required a reduction of personnel along with efforts to increase revenue. The District was able to balance the budget with little change to the pupil-teacher ratio (PTR) staffing

formula although other metrics-based reductions occurred due to declines in enrollment. The PTR formula divides the total number of students in the school by a ratio (e.g. 1 teacher to 25 students); this determines the total number of teachers allocated per school.

Cohool Type			FY 202	20 PTR–Gra	de Level Gro	upings		
School Type	K	1	2	3	4–5	6	7–8	9–12
Secondary Schools								30
Middle Schools						30	30	
Elementary Schools	21	22	24	25	26	27	27	

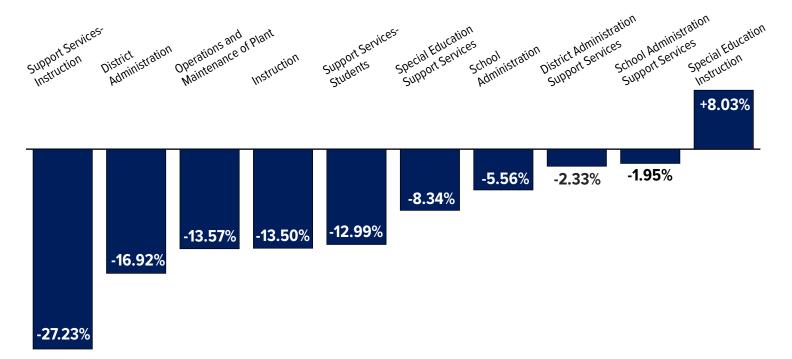
Cohool Type			FY 202	21 PTR-Gra	de Level Gro	upings		
School Type	K	1	2	3	4–5	6	7–8	9–12
Secondary Schools								30.25
Middle Schools						30.25	30.25	
Elementary Schools	21	22	24	25	26	27	27	

# **ASD Staffing Overview**

The District has had multiple personnel reductions during the past 8 years (FY13–21). The chart below depicts those reductions, sorted by state function. Support Services – Instruction, District Administration, and Instruction have

taken the bulk of the cuts by department percentage. Special Education has continued to increase due to higher needs at many levels in the District.

## Staffing Level Reduction from FY 13-21



### **School Reductions**

The following series of charts depict proposed staff allocations, at all grade levels, needed to standardize the number of staff positions at each school. Some schools with unique

requirements may be allocated additional staff and other resources as needed.

# **Elementary Schools**

The elementary school teacher allocation is being reduced by 27 FTE teachers overall. The reductions include 19 FTE due to enrollment, 7 FTE specialist teachers, and one unassigned teacher FTE. IGNITE will continue in FY21 through the use of the District's operational fund balance. A potential redesign will be assessed during the school year for possible implementation in FY22. Health instruction will be absorbed

through classroom teachers, PE, and other school staff. Changes in the support structure have led to the creation of a districtwide 60-minute early release or late start, one day per week. This will allow the District to meet contractual teacher prep time requirements, and to expand professional development opportunities.

Number of Students	Librarians	Nurses	Kindergarten TA	Office Administration	BPO
Number of Students			FTE		
<300	1	1	.44/Class	2	1
300 to 400	1	1	.44/Class	2	1
400 to 500	1	1	.44/Class	2	1
500 to 750	1	1	.44/Class	2	1

Metrics for Staff Allocations are a guide. Site factors may change final authorizations at each school.

# **Changes**

- Reduce 19 FTE teachers due to enrollment
- Redesign Health instruction (15 minutes/week).
   Provide instruction through classroom teachers, PE and other school staff
- Realigned staffing formula to reduce 28.7 FTE Health teachers, while increasing other FTE; overall reduction of 7 FTE specialist teachers and 1 FTE unassigned teachers

#### **Investments**

- 60 minute Districtwide late start/early release one day/ week for planning time and PLC time
- Continue funding instructional coaches through Title IA and Title IIA grants



### Middle Schools

The middle school teacher allocation is being reduced by a total of 3.6 FTE due to enrollment changes and a 0.25 increase in the Pupil-to-Teacher ratio (PTR). Gruening Middle School will remain co-located with Chugiak High School

during FY21. The districtwide 60-minute early release, or late start, will provide additional team time or professional development time for staff at the middle schools.

	Principals	Counselors	Nurses	Office Admin	ВРО	Security	
Metric	400:1	300:1	1 per school	3	1 per school	450:1	

				Prop	osed Alloca	itions					Differen	се	
School	Total Housed	Principals	Counselors	Librarians	Library Asst.	Nurses	Office Admin	ВРО	Security	Librarians	Library Asst.	Nurses	вро
Central	387	2.00	2.00	1.00	0.44	1.00	3.00	1.00	1.00		(0.44)		
Clark	867	3.00	3.00	1.00	0.44	1.00	4.00	1.00	2.00		(0.44)		
Gruening	553	2.00	2.00	0.00	0.00	0.00	3.00	0.00	1.00	1.00		1.00	0.38
Hanshew	730	2.00	2.00	1.00	0.44	1.00	3.00	1.00	2.00		(0.44)		
Mears	775	2.00	3.00	1.00	0.44	1.00	3.00	1.00	2.00		(0.44)		
Mirror Lake	647	2.00	2.00	1.00	0.44	1.00	3.00	1.00	1.00		(0.44)		
Romig	729	2.00	2.50	0.50	0.44	1.00	3.00	1.00	2.00				
Wendler	461	2.00	2.00	1.00	0.44	1.00	3.00	1.00	1.00		(0.44)		
Goldenview	740	2.00	2.00	1.00	0.44	1.00	3.00	1.00	2.00		(0.44)		
Begich	982	3.00	3.00	1.00	0.44	1.00	4.00	1.00	2.00		(0.44)		
Totals=	6,871	22.00	23.50	9.50	0.44	10.00	32.00	9.38	16.00	1.00	(3.52)	1.00	0.38

Metrics for Staff Allocations are a guide. Site factors may change final authorizations at each school.

# Changes

- Reduced 3.6 FTE teachers due to enrollment and PTR
- .25 PTR increase (grades 6-8) affords unassigned teacher FTE for enrollment fluctuations at schools

#### **Investments**

• 60 minute Districtwide late start/early release one day/ week for PLC Time



<sup>\*</sup>Gruening MS added 1 Librarian, 1 Nurse and 0.38 FTE BPO after budget was approved for FY20.

# **High Schools**

The high school teacher allocation is being reduced by 10.4 teacher FTE. This consists of 2.3 FTE due to lower enrollment, 2.3 FTE for unassigned teachers, and 5.8 FTE due to a PTR increase of .25. Additional staff is also being reduced due to enrollment metrics. The high schools will also

participate in a districtwide 60-minute early release or late start, but many of the high schools have already implemented block scheduling so there may not be a significant change for students and staff.

	Principals	Counselors	Nurses	Office Admin	ВРО	Security
Metric	400:1	300:1	1 per school	Principals + 3	1 per school	450:1

				Pro	oposed Allo	ocations					Difference	
School	Total Housed	Principals	Counselors	Librarians	Library Asst.	Nurses	Office Admin	вро	Security	Principals	Office Admin.	Security
Bartlett	1,377	4.00	5.00	1.00	0.88	1.00	7.00	1.00	3.00			
Chugiak	923	3.00	3.00	1.00	0.88	1.00	6.00	1.00	3.00			
Dimond	1,470	4.00	5.00	1.00	0.88	1.00	7.00	1.00	4.00			
East	1,717	5.00	6.00	1.00	0.88	1.00	7.00	1.00	4.00		(1.00)	
Service	1,522	4.00	5.00	1.00	0.88	1.00	7.00	1.00	4.00			1.00
West	1,771	5.00	6.00	0.50	0.88	1.00	7.00	1.00	4.00			
South	1,356	3.00	5.00	1.00	0.88	1.00	7.00	1.00	3.00	(1.00)		
Eagle River	865	3.00	3.00	1.00	0.88	1.00	6.00	1.00	2.00			
Totals=	11,001	31.00	38.00	7.50	7.04	8.00	54.00	8.00	24.00	(1.00)	(1.00)	1.00

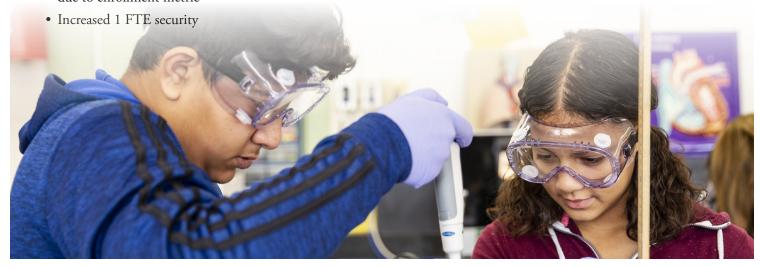
Metrics for Staff Allocations are a guide. Site factors may change final authorizations at each school. .25 PTR increase applied to grades 9-12

# **Changes**

- Reduced 2.3 FTE teachers due to decreased enrollment and 2.3 FTE unassigned teachers
- Reduced 5.8 FTE teachers due to PTR change
- Reduced 1 FTE assistant principal, and 1 FTE AA due to enrollment metric

#### **Investments**

- 60 minute District-wide late start/early release one day/week for PLC Time
- Increased high school summer school (Credit Recovery) funding
- Expanding CTE Pathways



## **Alternative Schools**

Reductions or increases at alternative schools are not equally dispersed across each school as each operates differently.

	Principals	Counselors	Nurses	Office Admin	ВРО	Security
Metric	400:1	300:1	1 per school	As needed	1 per school	450:1

					Propos	sed Allocation	ons				Differ	ence
School	Total Housed	Principals	Counselors	Librarians	Librarian Asst.	Nurses	Office Admin	ВРО	Security	Teaching Asst.	Principal	Office Admin
King Tech High School	184	2.00	1.00	0.00	0.00	1.00	4.00	1.00	1.00	2.63	(0.50)	
ASD iSchool	174	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00		
Polaris K-12	482	1.00	1.00	0.60	0.44	1.00	2.00	1.00	1.00	0.88		
Save I	185	1.00	1.00	0.00	0.00	1.00	2.00	1.00	1.00	0.00		
Steller	287	1.00	0.60	0.40	0.44	1.00	2.00	1.00	0.00	0.00		
AMCS	254	1.00	1.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	(0.50)	
PAIDEIA	195	1.00	1.00	0.00	0.00	0.00	2.00	0.00	0.00	1.00		
McLaughlin	72	0.33	1.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	0.17	(0.50)
Benson SEARCH/ SAVE II	320	1.00	2.00	0.00	0.00	0.50	2.00	1.00	1.00	0.88	1.00	
AVAIL		0.34	0.00	0.00	0.00	0.00	0.50	0.00	0.00	0.00	(0.34)	(0.50)
New Path	17	0.33	0.00	0.00	0.00	0.00	0.50	0.00	0.00	0.00	0.17	
Totals=	2,170	9.00	8.60	1.00	0.88	4.50	17.00	5.00	3.00	5.38		(1.00)

Metrics for Staff Allocations are a guide. Site factors may change final authorizations at each school.

# **Changes**

• Overall decrease of 12.2 FTE teachers due to enrollment, Benson/AVAIL merger, King Tech/AMCS partnership, and SAVE reductions

### **Investments**

• 60 minute Districtwide late start/early release one day/ week for PLC time



# **District-level Reductions and Changes**

The District will continue making advances toward improving professional development, providing supports at multiple levels in order to meet student needs. Multiple initiatives to improve school safety (wireless access, intercom upgrades, visitor management system and telemedicine) will be implemented at schools across the District in FY21.

# **District-level Changes**

- Eliminate Chief Academic Officer
- Add Purchasing Agent and purchasing AA
- Reduce project management contracted services
- Add Secondary Director and Secondary Activities Principal; reduce addenda, travel and contracted services (The Dome)
- Change CTE Director funding from Carl Perkins Grant to General Fund, reduce CTE transportation and supplies
- Assessment funding reorganization from Title I to General Fund
- IT services/supplies/equip (switches, contract services, software, etc.)
- Reduce vacant, part-time custodial positions
- Change attrition and indirect cost estimates
- Rent, liability insurance, service/supply/equipment changes

#### **Special Services**

- Reorganized Deaf Education
- Whaley staff reorganization (principal, counselor, coach, teacher, and TA)
- Reduce speech specialists and TAs
- Increase speech teachers
- Increase psychologists
- Increase special education pre-K teachers and TAs
- Numerous changes to Elementary and Secondary: SpED teachers, TAs, counselors, behavior strategists, and intervention specialists
- ACE and Special Schools reorganization (TAs, teachers, principal)
- ELL reductions (teacher, counselor, grants facilitator)
- Create unassigned reserve for Special Education TAs and teachers
- Increase Health Services nurse (IEP based)





# ASD's Focus on Academics, Achievement, and Performance

## **National Blue Ribbon Schools**

**O'Malley and Aurora elementary schools** were named **2019 National Blue Ribbon Schools** by the U.S. Department of Education as exemplary high-performing schools. Aurora and O'Malley are among the 312 public schools throughout the nation to be recognized.



# Alaska Middle College School

The AMCS class of 2019 earned a total of 4,461 college credits at zero or little cost to families.

# King Tech High School

- During the 2018-19 school year, King Tech became a full-time high school for students pursuing career technical education and hands-on learning opportunities.
- Eight KTHS graduates accepted apprenticeships through the Direct Entry Apprenticeship Program, and 105 students participated in CTE internships.
- KTHS received accreditation by three regional accreditation agencies.
- KTHS has the first approved high school Veterinary Assistant Program in Alaska.

# **Dual Language Immersion Programs**

**2,709** students were enrolled in one of ASD's K-12 dual language immersion programs in 2018-19. Our data shows that students who are enrolled in a language immersion program have a graduation rate of 94%.

# **School Business Partnerships**

ASD's School Business Partnerships has **over 600** businesses partnered with schools and programs with an economic impact of over **\$1 million.** 

Anchorage School Board: Starr Marsett, President

Dave Donley Alisha Hilde Andy Holleman Deena Mitchell

Elisa Vakalis

Superintendent: Dr. Deena Bishop



Margo Bellamy

## Governmental Funds Overview

Governmental funds are used to account for governmental activities and focus on near term inflows and outflows of spendable resources as well as on balances of spendable resources available at the end of the fiscal year. The District maintains seven individual governmental funds and adopts an annual appropriated budget for its General Fund, Grants, Student Nutrition, Pupil Transportation, Student Activities Special Revenue Funds, and Debt Service Fund. Additionally, the District adopts an annual budget for the Capital Projects Fund to account for monies received outside of voter approved, bond funded projects such as State Legislative Grants or Capital Contributions from the General Fund. The combined governmental funds budgets are approved and set the Upper Limit Spending Authority in accordance with Municipal Charter.

Governmental Funds Summary (in millions \$)	Actual [1]	Actual [1]	Actual [1]	Adopted Budget	Proposed Budget	FY20 Adop FY21 Proj	
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	\$	0/0
General Fund	\$ 565.947	\$ 579.539	\$ 563.426	\$ 572.500	\$ 575.955	\$ 3.456	0.6%
Project Carryover [2]	-	-	-	20.000	25.000	5.000	25.0%
Transportation Fund	23.524	23.799	25.462	25.029	25.910	0.881	3.5%
Grants Fund	44.852	47.895	49.370	148.078	130.900	(17.178)	-11.6%
Debt Service Fund	82.954	81.403	77.266	77.876	82.394	4.518	5.8%
Capital Projects Fund [3]	-	-	-	10.000	10.000	-	0.0%
Student Nutrition Fund	23.377	23.678	22.271	24.476	24.141	(0.335)	-1.4%
Student Activities Fund	7.748	7.254	6.268	7.900	7.900	-	0.0%
ASD Managed Total	748.402	763.568	744.063	885.859	882.200	(3.659)	-0.4%
SOA PERS/TRS On-behalf	44.188	38.586	49.218	55.000	52.000	(3.000)	-5.5%
Total All Funds	\$ 792.590	\$ 802.154	\$ 793.281	\$ 940.859	\$ 934.200	\$ (6.659)	-0.7%

<sup>[1]</sup> GAAP basis expenditures with on-behalf pension payments removed from individual funds

 $<sup>\</sup>cite{black} [2] Accounting practice for transparency and efficiency only - not additional funding$ 

<sup>[3]</sup> Capital Projects includes capital legislative grants only; voter approved bond projects that are repaid through debt service have been excluded

The District is projecting a total decrease for all Governmental Funds of approximately \$3.66 million, or 0.4 percent. This decrease is primarily due to lowering the 2020-2021 state legislative grants by \$17.85 million to \$71.9 million with a focus on supporting smaller class sizes districtwide and mental health services in elementary schools. OMB is projecting increases in the General, Transportation, Project Carryover, and Debt Service funds and a slight decrease in the Student Nutrition Fund. More detailed information of the changes in each fund is described below.

#### General Fund Overview

The General Fund is the general operating fund of the district. It is used to account for all financial resources traditionally associated with school districts except those required to be accounted for in another fund.

## **Funding Sources**

Anchorage schools are primarily funded through the State of Alaska and local property taxes, with additional Federal revenues coming from Federal Impact Aid (FIA). FIA is a program to help offset lost local tax revenue for students living on Joint Base Elmendorf Richardson and other federally connected students. Other reimbursements for JROTC instructors and Medicaid are also included in Federal revenue. Other local revenues include interest earnings, user fees, facility rentals, and E-rate, a program which reimburses some costs of telecommunications.

#### **State Revenue**

The District's revenue from the State is generated through the Alaska Foundation Formula Program which uses each district's average daily membership (ADM) to calculate State revenue and, in turn, set the amount of local property taxes that a district can collect.

The ADM is based on the District's average enrollment during the first 20 days of October in the fiscal year in which funding is to be provided. Once the ADM is calculated, it is run through the six steps of the Foundation Formula to generate an adjusted daily membership (AADM). The six steps to determine the AADM through the foundation formula are as follows:

- 1. Adjusts the ADM at each school based on the school's size
- 2. Apply the District Cost Factor to the total adjusted ADM from step 1.
- 3. Apply the Special Needs Factor
- 4. Apply the Career Technical Education (CTE) Factor
- 5. Adds adjustment based on Intensive Needs (IN) count

#### 6. Adds adjustment based on correspondence schools ADM

Once the AADM is determined, it is multiplied by the Base Student Allocation (BSA) to determine Basic Need. Basic Need is then reduced by an amount that is required to be funded by the local borough or municipality and reduced for a portion of Federal Impact Aid funds that are received.

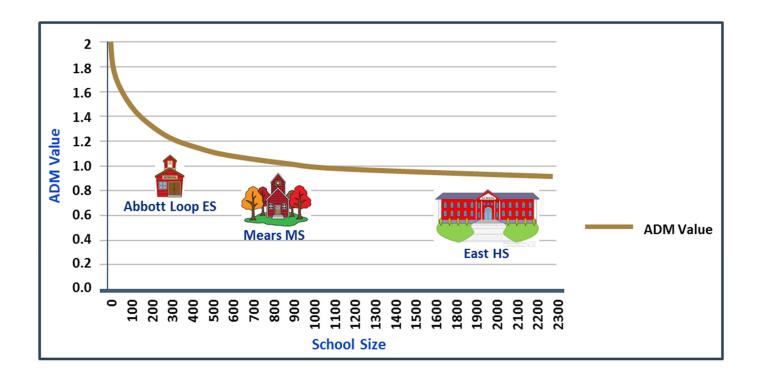
The detailed calculations to determine State revenue and local contributions for fiscal year 2020-2021 are as follows:

#### Step 1 - School Size Adjustment

Schools are divided into two categories: regular schools (facilities based) and correspondence (home schools). The school size adjustment applies to regular schools only and correspondence schools are added at step 6, not receiving adjustments for special needs or CTE. The school size adjustment is applied on a school-by-school basis (with the exception of alternative and charter schools under 175 and 150 ADM, respectively, which are included within the District's school with the highest ADM) and is calculated based on the following formula created by the State of Alaska:

	Alaska State S	School Size Table
Reference	School Size	Formula
1	10 - 19.99	39.60
2	20 - 29.99	39.60 + (1.62*(ADM - 20))
3	30 - 74.99	55.80 + (1.49 * (ADM - 30))
4	75 - 149.99	122.85 + (1.27 * (ADM - 75))
5	150 - 249.99	218.10 + (1.08 * (ADM - 150))
6	250 - 399.99	326.10 + (.97 * (ADM - 250))
7	400 - 749.99	471.60 + (.92 * (ADM - 400))
8	Over 750	793.60 + (.84 * (ADM - 750))
Corresponde	nce student counts	are not adjusted for size (See Step 6)

The school size table effectively creates a sliding scale where ADM is incrementally less for each additional student that is enrolled in the school. The graphical representation of the school size adjustment is below:



For FY 2020-21, the District is projecting an ADM of 45,180 (44,041 regular and 1,139 correspondence)

S	Step 1	Regular ADM		44,041.00
		School Size Adjustment	+	5,233.88
		Total		49,274.88

#### **Step 2 - District Cost Factor**

The second step of the formula is the District Cost Factor which is an adjustment for cost differentials between districts. Anchorage is set as the baseline and receives no cost adjustment in this step. Cost factors are specific to each district and range between 1.000 and

Step 2	AADM from Step 1		49,274.88
	District Cost Factor	x	1.00
	Total		49,274.88

2.116. It is worth noting that the district cost factors have not been adjusted based on any studies completed within nearly 17 years. In that time, the cost of living in Anchorage has outpaced many other districts and may not be the least expensive place to conduct business any longer.

### Step 3 - Special Needs Adjustment

The Special Needs Adjustment is block funded at 20 percent of Step 2 and is intended to assist districts in providing vocational education, non-intensive special education, gifted/talented education and bilingual/bicultural education.

Step 3	AADM from Step 2		49,274.88
	Special Needs Factor	x	1.20
	Total		59,129.85

## Step 4 - Career Technical Education Funding

The CTE adjustment is block funded at 1.5 percent of Step 3 and is intended to provide for additional CTE instruction for students in grades 7-12. This step includes an additional 53.6 ADM to account for the Hold Harmless provision that was triggered when Mt. Spurr Elementary closed for FY 2019-20

CTE Factor Total	X	1.015
		60,070.40

# **Step 5 - Intensive Needs Funding**

Intensive needs funding is based on the actual number of students with an IEP and are receiving intensive services. The number of IN students is multiplied by 13 and added to the total from step 4.

Step 5	Intensive Needs Count		1,091.00
	Intensive Needs Adjustment	x	13.00
	Subtotal		14,183.00
	AADM from Step 4	+	60,070.40
	Total		74,253.40

# **Step 6 - Correspondence Funding**

Funding for correspondence programs is calculated by multiplying the correspondence ADM by 90 percent. This is added to the total from step 5 to get to the Foundation Formula's total Adjusted Average Daily Membership (AADM).

Step 6	Correspondence ADM		1,139.00
	Correspondence adjustment	x	0.90
	Subtotal		1,025.10
	AADM from Step 5	+	74,253.40
	Total AADM		75,278.50

# **Basic Need**

After the AADM is determined, the State calculates Basic Need, which is the amount of revenue the State has determined each district needs to fund education, by multiplying the AADM by the BSA. Basic Need, however, is not the amount the District will receive from the State.

District adjusted ADM	75,278.50
Base Student Allocation	\$ 5,930
Basic need (BSA x AADM)	\$ 446,401,505

# Adjustments to Basic Need

Once Basic Need is calculated, the State makes adjustments to the amount of each district's funding based on a required local contribution that boroughs and municipalities must make towards education, Federal Impact Aid funds received, and the Quality Schools Grant which was incorporated into the formula in 1998.

# Required Local Contribution

The Required Local Contribution (RLC) is calculated as the lesser of 45 percent of the prior year's Basic Need or 2.65 mills of the borough or municipality's tax base for prior tax year (e.g. 2019 tax base used for the 2020-21 fiscal year). ASD has

Property Values	\$ 40,710,784,171
Mills	x 2.65
Total Required Local Taxes	\$ 107,883,578

historically used the mill rate as the basis of calculation and is shown at right:

# Federal Impact Aid

Basic Need is then reduced by 90 percent of eligible revenue received from Federal Impact Aid funding that provides an 'inlieu of local tax revenue' for the children of parents living and/or working on Federal property. For Anchorage, the actual percentage of total Federal Impact Aid receipts that is recaptured in the State Funding Formula is closer to 50 percent.

# Quality Schools Grant

The Quality Schools Grant is calculated based on \$16 per AADM and added in to the total funding provided by the State. The total adjustments to Basic Need and the resulting net amount of State aid to ASD are calculated as:

District adjusted ADM	75,278.50
Base Student Allocation	\$ 5,930
Basic need (BSA x AADM)	\$ 446,401,505
Required local effort (property taxes)	\$ (107,883,578)
Reduction for Federal Impact Aid	(7,168,320)
State Foundation Revenue	331,349,607
State Quality School Grant	1,204,456
Total State Revenue	\$ 332,554,063

# **Operating Grants**

State funded operating grants are generally funds appropriated by the State in lieu of a permanent increase to the BSA. For FY 2020-21, the Legislature has not yet appropriated any funding outside the Foundation Formula.

Total State revenue for FY 2020-21 is expected to decrease slightly from FY 2019-20 primarily as a result of the elimination of operating grants outside of the Foundation Formula, lower overall enrollment, and shifting responsibility to the Municipality of Anchorage through the RLC, which is partially offset by an expected increase in funding for students with intensive needs. Total State revenue is expected to decrease by approximately \$0.48 million, or about 0.14 percent.

# Education Raffle Proceeds

In FY 2019-20, the State of Alaska instituted an Education Raffle where residents can purchase raffle tickets when applying for their Permanent Fund Dividend. Half of the proceeds from the raffle are dedicated to go directly to school districts and are distributed to all districts on the basis of AADM. For FY 2020-21, the District is expecting approximately \$0.15 million in new revenue generated from the raffle.

## **Additional Local Contribution**

The State allows boroughs and municipalities the opportunity to contribute additional funds to education above the amount legally required. The maximum additional allowable amount is calculated as the greater of a 2 mill tax levy on local tax base or 23 percent of the total of Basic Need, the Quality Schools Grant, and other supplemental funds provided outside of the Foundation Formula, if applicable. ASD has historically used the latter method. The total amount of local contributions as allowed by the State is shown here:

Basic Need		\$ 446,401,505
Quality Schools		1,204,456
Supplemental Funding	_	-
Total	_	\$ 447,605,961
	X	23%
Total Allowable Contribution	_	\$ 102,949,371

### **Local Revenue**

The District is a component unit of the Municipality of Anchorage and has no ability to levy taxes itself, therefore, any tax appropriations must be levied by the Municipality for the benefit of the District and are subject to the State's allowable local contributions as described above.

# **Local Property Taxes**

The District is fortunate to have a community that is very supportive of public education and expects to receive tax appropriations equal to the maximum allowed under State law. Total local property tax contributions are expected to increase by \$1.79 million, about 0.86 percent, due to an increase in property values that shifts funding responsibility from the State (\$1.59 million) as well as an increase in the additional allowable contribution that is due to the net of the elimination of one-time operating grants offset by an increase in funding for students with intensive needs (\$0.20 million).

Additionally, the District is subject to a local tax cap defined in Municipal Charter. Information on the District's mill rate and local tax cap can be found in Appendix D - Local Property Tax Mill Rate and Appendix E - Municipal Tax Cap Limitation, respectively. The District can only collect the lesser of the State Allowable Local Contribution or the Municipal tax cap.

## Fund Balance

The District has used fund balance, the governmental equivalent of savings, as a local revenue source in FY21 to limit staff reductions as increasing contractual obligations have outpaced revenue growth in recent years. The District is planning to use approximately \$6.0 million in fund balance, an increase of \$0.94 million over the prior year.

### E-Rate

The E-Rate program is intended to help school districts offset the costs of telecommunications including bandwidth and telephone services.

E-Rate is expected to decrease by \$0.90 million from the FY 2019-20 budget, or 60 percent. The decrease is due to a one-time payment in FY 2019-20 for hardware that is not in FY 2020-21, coupled with a decrease in the reimbursement based on FY 2019-20 actual costs. E-rate revenue is based on the previous year's internet and data expenditures, and since costs went down in FY20 by 43 percent, the District's expected reimbursement for FY21 will show a corresponding decline.

## Other Local Revenues

Other local revenues include interest earnings, facility rentals, user fees and other miscellaneous revenue. For FY 2020-21, the District is expecting a few changes including:

- Interest earnings the District is projecting an increase in interest earnings of \$1.0 million. This is primarily due to recent increases to the Federal Funds Rate which is now at 1.75 percent.
- User fees slight increases to user fees are expected as the District has put in enhanced procedures to ensure compliance with the granting of sports waivers.

### Federal Revenue

Federal revenue consists of Federal Impact Aid, JROTC instructor funding and Medicaid claim reimbursements. Budgeted Impact Aid is expected to decrease from FY 2019-20 levels by \$1.47 million or about 8.44 percent. The decrease is primarily due to fewer students living on Joint Base Elmendorf Richardson (JBER).

In FY 2014-15 the Air Force JROTC Program reduced the number of months that it funds instructor pay from 12 to 10. In FY 2015-16, the Army switched to a similar 10-month funding calendar for all new hires. JROTC instructor revenue is expected to remain consistent with FY 2019-20 levels based on current personnel.

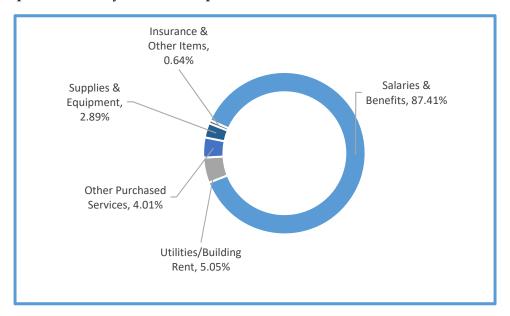
In October 2013, the State implemented a new Medicaid billing system which caused inconsistent payments. This, along with changing regulations on what is allowable as a billable service, did not produce a consistent trend line on which to base revenue projections. As payments have become more stable and predictable, the District is not anticipating any material change to reimbursements made for service covered under the Medicaid program.

The total General Fund Revenues are shown in the chart on the following page.

General Fund Revenue	Actual	Actual	Actual	Adopted Budget	Proposed Budget	FY20 Adopted Propos	
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	\$	%
Local Revenue							
Property taxes	\$ 205,283,878	\$ 208,967,951	\$ 208,347,278	\$ 209,041,914	\$ 210,832,949	\$ 1,791,035	0.86%
Fund balance	-	-	-	5,064,654	8,330,000	3,265,346	64.47%
E-rate	1,199,461	4,092,825	936,176	1,500,000	600,000	(900,000)	-60.00%
Interest earnings	1,157,191	340,719	4,696,923	1,500,000	2,500,000	1,000,000	66.67%
Facility rentals	753,599	646,485	728,250	750,000	750,000	-	0.00%
User fees	1,498,529	1,476,391	1,470,874	1,975,000	2,075,000	100,000	5.06%
Other local revenue	592,595	415,878	996,414	335,000	335,000	-	0.00%
Total local revenue	210,485,253	215,940,249	217,175,915	220,166,568	225,422,949	5,256,381	2.39%
State Revenue							
Foundation funding	328,994,792	325,545,146	325,099,627	323,453,898	331,349,607	7,895,709	2.44%
Operating grants outside BSA	-	-	5,765,196	8,400,000	-	(8,400,000)	-100.00%
Quality School Grant	1,192,718	1,189,366	1,189,055	1,179,449	1,204,456	25,007	2.12%
State education raffle	-	-	-	-	150,000	150,000	0.00%
State tuition reimbursement	408,484	408,484	408,484	408,484	408,484	-	0.00%
State disaster assistance	-	-	133,594	-	-	-	0.00%
Total state revenue	330,595,994	327,142,996	332,595,956	333,441,831	333,112,547	(329,284)	-0.10%
Federal Revenue							
Federal Impact Aid	19,350,440	18,353,170	20,911,255	17,431,278	15,959,726	(1,471,552)	-8.44%
JROTC instructor reimbursement	971,013	644,368	707,989	710,000	710,000	-	0.00%
Medicaid reimbursement	1,131,084	489,350	354,886	750,000	750,000	_	0.00%
Federal disaster assistance	-	-	400,783	-	-	-	0.00%
TotTotal federal revenue	21,452,537	19,486,888	22,374,913	18,891,278	17,419,726	(1,471,552)	-7.79%
	\$ 562,533,784	\$ 562,570,133	\$ 572,146,784	\$ 572,499,677	\$ 575,955,222	\$ 3,455,545	0.60%

# **Expenditures**

By law, the district is required to have a balanced budget where revenues are equal to expenditures. Given that the District has no authority to levy taxes or raise additional funding, balancing the budget when revenue declines generally results in a reduction of budgeted expenditures. The District spends nearly 90 percent of its revenue on salaries and benefits so reductions in expenditures predominately come from personnel.



The District has made reductions across nearly all functions since 2013 as revenues have been flat or declining for the past several years. The table below shows the authorized FTE by State Function since 2017. The description of each State Function can be found in Appendix A – State of Alaska Chart of Accounts, as well as a more detailed description of which positions are in each function, in Appendix B – General Fund Detailed Personnel History. A detailed summary of changes can be found in Appendix C – Summary of FTE and Significant Discretionary Budget Changes.

General Fund Personnel History

Personnel History						5-year	5-year %
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Change	Change
100 - Instruction	2,599.88	2,491.91	2,441.18	2,354.67	2,303.02	(296.86)	-11.4%
200 - Special Education Instruction	928.79	920.26	951.14	993.34	1,041.20	112.41	12.1%
220 - Special Education Support Services	228.30	226.01	223.39	229.88	221.74	(6.56)	-2.9%
300 - Support Services - Students	331.09	317.37	307.01	308.21	313.21	(17.88)	-5.4%
350 - Support Services - Instruction	155.26	162.47	152.43	147.85	150.00	(5.26)	-3.4%
400 - School Administration	148.00	142.49	142.99	143.00	141.00	(7.00)	-4.7%
450 - School Administration Support Services	244.03	246.26	243.55	246.00	243.00	(1.03)	-0.4%
510 - District Administration	28.00	27.92	23.25	27.50	27.00	(1.00)	-3.6%
550 - District Administration Support Services	182.20	184.00	186.69	186.89	191.39	9.19	5.0%
600 - Operations and Maintenance of Plant	494.60	500.13	482.18	477.76	477.89	(16.71)	-3.4%
780 - Community Services	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total	5,344.15	5,222.82	5,157.81	5,119.10	5,113.45	(230.70)	-4.3%

The State of Alaska has separated the State Functions into two distinct categories for the purposes of recognizing the amount that is classified as instructional activities. Functions 100 through 400 have been defined as instructional activities while function 450 through 780 are defined as support services. Up until fiscal year 2016-17, when AS 14.17.520 was repealed, Alaskan districts were required to spend a minimum of 70 percent of operating funds on instructional activities. Anchorage School District has always been well above the minimum requirement and continues to see the value in providing the calculation to demonstrate the funds being directed to each category. The chart below shows expenditures by State Function for the General Fund and the calculation of instruction vs support.

GENERAL FUND TOTAL STATE FUNCTION		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020	]	PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EX	PENDITURES	EX	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	<b>%</b>
100 - Instruction	s	269,429,830	•	269,199,170	•	261,967,230	•	270,353,736	¢	268,627,120	•	(1,726,616)	-0.6%
200 - Special Education Instruction	Ψ	76,834,991	Ψ	77,607,183	Ψ	78,203,130	Ψ	91,938,950	Ψ	95,609,308	Ψ	3,670,358	3.8%
220 - Special Support Svcs-Students		22,491,850		22,410,127		22,516,534		24,182,855		23,936,718		(246,137)	-1.0%
300 - Support Services-Students		25,769,794		24,725,604		24,326,298		26,749,602		27,636,861		887,259	3.2%
350 - Support Services-Instruction		24,216,068		18,907,812		18,488,683		19,049,857		19,539,458		489,601	2.5%
400 - School Administration		21,451,056		21,561,931		21,560,583		21,671,541		21,284,480		(387,061)	-1.8%
450 - School Admin Support Services		16,785,947		17,315,137		17,117,892		19,083,365		18,939,590		(143,775)	-0.8%
510 - District Administration		4,914,621		4,554,387		4,889,487		5,817,719		5,809,777		(7,942)	-0.1%
550 - District Admin Support Svcs		21,340,021		23,489,884		24,130,582		8,730,004		8,341,069		(388,935)	-4.7%
600 - Operations & Maint Of Plant		76,685,809		76,611,651		84,025,173		78,494,386		79,744,815		1,250,429	1.6%
700 - Student Activities		5,556,056		5,332,497		5,716,673		5,948,272		5,991,251		42,979	0.7%
780 - Community Services		470,619		455,105		483,953		479,390		494,775		15,385	3.1%
TOTAL	\$	565,946,662	\$	562,170,488	\$	563,426,218	\$	572,499,677	\$	575,955,222	\$	3,455,545	0.6%
Instructional Activities (Functions 100 - 400)	\$	440,193,589	\$	434,411,827	\$	427,062,458	\$	453,946,541	\$	456,633,945	\$	2,687,404	0.6%
Support Services (Functions 450 - 780)	\$	125,753,073	\$	127,758,661	\$	136,363,760	\$	118,553,136	\$	119,321,277	\$	768,141	0.6%
Percent Instruction		77.8%		77.3%		75.8%		79.3%		79.3%			
Percent Support		22.2%		22.7%		24.2%		20.7%		20.7%			

### Notes:

Additional organizational and personnel details for General Fund expenditures can be found in the General Fund section of this document.

<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed

# Pupil Transportation Fund Overview

The Pupil Transportation Fund is used to account for the operation of the District's home to school and school to school transportation programs. Transportation costs for other extracurricular or instruction purposes, such as sports and educational field trips, are recorded in the fund and function in which the activity applies.

The District is anticipating roughly the same State revenue for FY 2020-21 based on enrollment and a stagnate appropriation of \$481 per ADM that has remained unchanged since FY 2016. The District is requesting \$4.046 million in local tax revenue supplement the Pupil Transportation Fund to be able to provide a consistent level of service. Additionally, the Transportation Fund expects to use \$0.5 million in fund balance to support operations. The overall Pupil Transportation revenues and expenditures are expected to increase by \$0.880 million or about 3.5 percent.

The chart below shows total revenue for the Pupil Transportation Fund. Additional detailed information on Pupil Transportation Fund expenditures can be found in the Other Funds section of this document.

PUPIL TRANSPORTATION FUND	Actuals	Actuals	Actuals	Adopted Budget	Proposed Budget	FY2	Y20 Adopted vs. FY21 Proposed	
REVENUES BY SOURCE	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21		\$	0/0
Local Sources								
General Fund contributions	\$ 1,688,889	\$ 1,688,889	\$ 1,960,163	\$ -	\$ -	\$	-	0.0%
Property taxes	-	510,667	-	3,249,869	4,045,890		796,021	24.5%
Transportation Fund fund balance	-	-	-	500,000	500,000		-	0.0%
Other local revenue		-	-	-	-		-	0.0%
Total local revenue	1,688,889	2,199,556	1,960,163	3,749,869	4,545,890		796,021	21.2%
State Sources								
State transportation revenue	20,844,488	22,233,860	21,747,453	21,279,363	21,363,721		84,358	0.4%
						_		
Total revenue	\$ 22,533,377	\$ 24,433,416	\$ 23,707,616	\$ 25,029,232	\$ 25,909,611	\$	880,379	3.5%

### Notes:

- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed

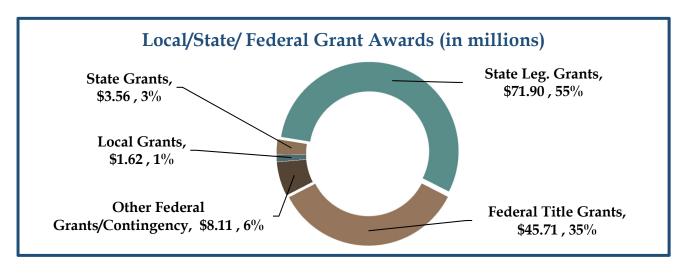
# **Grants Fund Overview**

The Grants Fund is used to account for revenues from sources which include categorical State and Federal grants or contracts used to supplement the District's educational programs.

The District anticipates receiving \$130.9 million in grants in FY 2020-21, a decrease of 11.6 percent. Federal grants, including contingency, are expected to increase by approximately \$0.63 million.

Within the State grants, the District has retained \$75.46 million, primarily for targeted legislative appropriations focusing on achieving smaller class sizes to help improve student success and achievement as well as providing access to mental health professionals in elementary schools.

State Legislative grants, requested by the School Board for class size reduction and preschool, make up about 55 percent of the total grants fund. Federal Title grants constitute approximately 35 percent of the Grants Fund with other Federal grants and contingency for awards which have not yet been received providing another 6 percent. State grants make up approximately 3 percent, primarily funded through legislative requests. Local grant awards make up the remaining 1 percent. The graph below shows the amounts and percentages of local, State and Federal awards which are expected for FY 2020-2021. Additional detailed information on local, State, and Federal grant expenditures can be found in the Other Funds section of this document.



# **Debt Service Fund Overview**

The Debt Service Fund is used to pay expenditures associated with voter-approved bonding for the purpose of major capital outlay relating to acquisition, construction, and renovation of capital facilities as well as debt incurred through the Municipality of Anchorage's master lease program. Annual debt service payments used to pay long-term principal, interest and related costs are expected to be \$82.39 million, about \$4.52 million more than the current year, or a 5.8 percent increase. The District's total gross bonded debt as of June 30, 2019 is \$509.168 million, down from \$758.366 million a decade ago.

Funding for repayment of principal, interest, and other expenses comes primarily from the State Capital Debt Reimbursement program and local property taxes. The calendar year tax assessment for the repayment of bonds is estimated at 1.116 mills for 2020, about 4.5 percent above 2019. The table below shows the revenue sources by agency and the expenditures by type for the Debt Service Fund.

DEBT SERVICE FUND	A -11-	A at 1 a	A =11=	Adopted	Proposed	FY	20 Adopted	
REVENUES BY SOURCE	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Budget FY 2019-20	Budget FY 2020-21		Propose \$	<u>%</u>
Local Sources	F1 2010-17	F1 2017-16	F1 2010-19	F1 2019-20	F1 2020-21		Ф	70
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Local Tax Appropriation	\$ 34,081,747	\$ 39,132,966	\$ 37,228,168	\$ 36,575,536	\$ 41,001,765	\$	4,426,229	12.1%
General Fund Contribution	5,648,542	-	125,640	-	-		-	0.0%
Transportation Fund contribution	-	-	-	-	251,280		251,280	0.0%
Interest Earnings	319	810	12,320	-	-		-	0.0%
Total Local Revenue	39,730,608	39,133,776	37,366,128	36,575,536	41,253,045		4,677,509	12.8%
State Sources								
State Debt Reimbursement	34,081,747	43,263,394	42,212,528	41,077,291	41,141,129		63,838	0.2%
Federal Sources								
Build America Bonds	257,577	258,687	237,005	222,720	-		(222,720)	-100.0%
Total Debt Service Revenue	\$ 74,069,932	\$ 82,655,857	\$ 79,815,661	\$ 77,875,547	\$ 82,394,174	\$	4,518,627	5.8%
EXPENDITURES								
Refunding Bond Issuance Cost	\$ 131,362	\$ 141,879	\$ -	\$ -	\$ -	\$	-	0.0%
Principal on Bonds	56,445,000	56,500,000	55,050,000	55,756,000	60,484,000		4,728,000	8.5%
Interest on Bonds	26,374,289	24,758,330	22,057,954	22,104,547	21,643,894		(460,653)	-2.1%
Capital Lease Principal	_	_	85,977	-	183,921		183,921	0.0%
Capital Lease Interest	-	_	39,663	_	67,359		67,359	0.0%
Agency Fees	3,050	2,900	2,900	15,000	15,000		-	0.0%
Total Expenditures	\$ 82,953,701	\$ 81,403,109	\$ 77,236,494	\$ 77,875,547	\$ 82,394,174	\$	4,518,627	5.8%

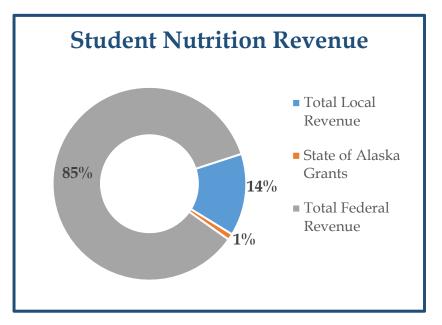
# Capital Projects Fund Overview

The Capital Projects Fund is used to account for the acquisition and major repair of school facilities and equipment. Capital projects are financed by proceeds from general obligation bonds, local, State, and Federal grants and transfers from other funds. For upper limit spending authority purposes, the District budgets for additional spending authority for funds received outside of voter-approved bonds. There were no Legislative grants issued during the 2015, 2016, 2017, 2018, or 2019 sessions and the total of \$10.0 million is included to preserve upper limit spending authority within the fund if any grants are received. Additional information regarding the administrative costs and personnel of the Capital Projects Fund can be found in the Other Funds section of this budget document.

# Student Nutrition Fund Overview

The Student Nutrition Fund is used to account for the operation of the School District's student nutrition program. Funding is provided by user fees and proceeds received under the National School Lunch and Breakfast Programs as well as from the State of Alaska's Fresh Fruit and Vegetable grants. For FY 2020-21, the District has included \$0.1 million in transfers from the General Fund to pay for uncollectible, unpaid meal balances, primarily for students in foster care or who subsequently became eligible for free or reduced meals.

Overall revenue for the Student Nutrition Fund is expected to decrease by \$0.335 million or about 1.4 percent. The anticipated revenue is shown in the chart below and detailed statements of expenditures and personnel can be found in the Other Funds section of this budget document.



STUDENT NUTRITION FUND	Actuals	Actuals	Actuals	Adopted Budget	Proposed Budget	FY20 Adopted Propose	
REVENUES BY SOURCE	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	\$	0/0
Local Sources							
Lunch Sales	\$ 1,746,837	\$ 1,829,967	\$ 1,861,412	\$ 2,014,669	\$ 2,023,127	\$ 8,458	0.4%
Breakfast Sales	132,448	122,801	117,156	138,043	144,720	6,677	4.8%
A la Carte Program	280,216	44,757	153,044	204,872	999,440	794,568	387.8%
Other Revenues	69,991	60,980	62,811	50,000	50,000	-	0.0%
General Fund Contribution	-	83,706	-	100,000	100,000	-	0.0%
Total Local Revenue	2,229,492	2,058,505	2,194,423	2,507,584	3,317,287	809,703	32.3%
State Sources							
State of Alaska Grants	127,962	138,762	169,993	250,000	250,000	-	0.0%
Federal Sources							
Lunch Reimbursements	13,498,786	13,708,275	13,052,572	13,855,240	13,246,630	(608,610)	-4.4%
Breakfast Reimbursements	5,157,775	5,149,136	4,802,907	5,179,697	4,689,801	(489,896)	-9.5%
After School Program	800,569	711,480	486,198	688,800	531,000	(157,800)	-22.9%
Summer Program	127,049	185,602	228,840	162,340	294,230	131,890	81.2%
Fresh Fruit and Vegetable Grants	680,905	727,560	663,314	696,308	572,457	(123,851)	-17.8%
USDA Commodities	1,059,836	926,233	1,069,689	1,135,754	1,239,753	103,999	9.2%
Total Federal Revenue	21,324,920	21,408,286	20,303,520	21,718,139	20,573,871	(1,144,268)	-5.3%
Total Revenue	\$ 23,682,374	\$ 23,605,553	\$ 22,667,936	\$ 24,475,723	\$ 24,141,158	\$ (334,565)	-1.4%

# Notes:

- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed

# Student Activities Fund Overview

The Student Activities Fund is used to account for revenues and expenditures generated from student body organizations. For fiscal year 2020-21, no material change is expected from the current year.

The chart below shows revenues and expenditures since fiscal year 2016-17.

STUDENT ACTIVITIES FUND		Actuals		Actuals		Actuals		Adopted Budget	]	Proposed Budget	]	FY20 Adopt FY21 Prop	
	F	Y 2016-17	F	Y 2017-18	F	Y 2018-19	F	Y 2019-20	F	Y 2020-21		\$	%
REVENUES												·	
Student Activities	\$	7,946,684	\$	7,245,291	\$	6,280,516	\$	7,900,000	\$	7,900,000	\$	-	0.0%
Total Revenue	\$	7,946,684	\$	7,245,291	\$	6,280,516	\$	7,900,000	\$	7,900,000	\$	-	0.0%
EXPENDITURES													
Student Activities	\$	7,747,924	\$	7,254,313	\$	6,267,932	\$	7,900,000	\$	7,900,000	\$	-	0.0%
Total Expenditures	\$	7,747,924	\$	7,254,313	\$	6,267,932	\$	7,900,000	\$	7,900,000	\$	-	0.0%

## Notes:

- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed

1001 - Annehorage School Board   \$702,642   \$746,972   \$755,943   \$712,880   \$12,888   \$39,708   \$15,900   \$1001 - Annehorage School Board   \$706,962   \$169,0511   \$2,432,948   \$2,104,498   \$2,445,00   \$1,334   \$1004 - Chief Timenacial Officer   \$33,3787   \$349,831   \$344,654   \$481,512   \$455,164   \$2,6448   \$2,6448   \$0.65   \$0.65   \$0.05   \$1,544   \$0.05   \$0.05   \$0.05   \$1,544   \$0.05   \$	TOTAL BY ORGANIZATION	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTED	
1001 - Anchoroage School Board		2017	2018	2019	2020	2021		
1902 Supermitement	1001 Angharaga Sahaal Baard							
1004 - Chief Financial Officer								
1000 - Depurt Superintendent   876.562   400.102   452.754   481.512   455.164   (26,348)   5.5%   1007 - Chief Operating Office of Management & Budget   523.476   581.77   548.485   572.973   576.666   3,693   0.6%   1014 - Δακουπίση   11.1376   1.228.423   1.250.233   1.362.786   1.305.790   33.04   2.4%   1012 Purchasing   1.275.882   1.270.833   1.250.233   1.362.786   1.305.990   33.04   2.4%   1012 Purchasing   1.275.882   1.270.833   1.250.233   511.817   659.513   7.696   1.28%   1013   818.48   1014   1.275.882   1.270.833   1.313.34   1.511.61   1.705.964   194.803   12.29%   1015   1016 - Human Resources   35.4999   33.22.801   3.653.636   4.443.223   4.143.901   (199.322)   4.6%   1017   4.240.48   1017   4.240.48   1018   1.240.48								
1001 - Chief Operating Officer   399.080   319.346   220.273   223.735   223.458   (277)   0.11%   0.10%   0.00%   0								
1010 - Office Off Management & Budget							· · /	
1011 - Accounting							\ /	
1012 - Purchasing								
1013 - Risk Management								
1015 - Payroll								
1016 - Human Resources								
1017   Equity and Compliance   -   -   -   -   -   -   -   -   -								
1019 - Project Management   210,881   363,576   335,421   441,850   244,897   (196,953)   44,6%   1028 - Teaching   - 23,226   4,775,296   5,428,789   5,524,887   96,108   14,8%   1029 - Instructional Support   259,735   4,573     0,0%   1030 - High School Administration   665,024   703,764   834,000   911,003   1,267,382   356,379   39,1%   1031 - Elementary Education   1,397,051   1,115,874   1,043,915   1,069,306   995,766   (73,540)   -6,5%   1032 - Middle School Education   243,112   249,969   233,140   239,787   239,542   (245)   -0,1%   1033 - Student Activities MS   1,122,641   1,167,180   1,107,180   1,541,841   1,390,598   (151,243)   -9,8%   1034 - Student Activities MS   97,736   120,307   110,954   160,250   143,750   (16,500)   10,3%   1037 - Professional Learning   989,377   2,388,413   8,291   -   -   -   -   0,0%   1037 - Professional Learning   989,377   2,388,413   8,2917   -   -   -   -   0,0%   1038 - Assessment & Evaluation   996,901   251,925   742,269   930,309   950,668   47,572   5,3%   1039 - Technology/MIS   23,860,898   18,538,052   20,261,556   20,959,077   21,935,791   976,714   4,7%   1043 - Fine Arts   3,886,257   3,816,450   3,733,345   4,148,325   4,210,516   62,191   1,5%   1048 - Development and Grants   225,901   220,237   274,118   222,186   265,971   (16,215)   -5,7%   1048 - Development and Grants   225,901   220,237   274,118   222,186   265,971   (16,215)   -5,7%   1049 - Publication Services   190,61,818   18,529,865   17,001,978   18,124,274   17,830,620   (23,654)   -1,6%   1064 - Maintenance Projects   1,810,389   1,972,595   2,082,966   20,62,88   2,050,208   33,900   1,7%   1064 - Maintenance Projects   1,810,389   1,972,595   2,082,966   20,62,88   2,050,208   33,900   1,7%   1064 - Maintenance Projects   1,810,389   1,972,595   2,082,966   2,016,288   2,050,208   33,900   1,7%   1064 - Maintenance Projects   1,810,389   1,972,595   2,082,966   2,016,288   2,050,208   33,900   1,7%   1066 - Maintenance Projects   1,810,389   1,972,595   2,082,966   2,062		3,334,777	3,322,001	5,005,505	-,5-15,225			
1028 - Teaching and Learning   -   23,26   4,775,296   5,24,878   5,524,877   96,108   1,8%     1029 - Instructional Support   25,755   4,573   -   -   -   -   -     1030 - High School Administration   665,024   703,764   834,000   911,003   1,267,382   356,379   39,1%     1031 - Elementary Education   1,397,051   1,115,874   1,043,915   1,069,306   995,766   7,73,540   -6,9%     1032 - Middle School Education   243,112   249,969   233,140   239,787   239,542   (245)   -0,1%     1033 - Student Activities MS   1,122,641   1,167,180   1,211,029   1,541,841   1,390,598   (15,1243)   -9,8%     1034 - Student Activities MS   97,736   120,307   110,954   160,250   143,750   (16,500)   1,03.8     1036 - Curr/Instr Svs   3,466,210   8,339,850   -   -   -   -   -   0,0%     1037 - Professional Learning   98,377   23,884,13   82,917   -   -   -   -   0,0%     1038 - Assessment & Evaluation   996,901   251,925   742,269   903,096   950,668   47,572   5,3%     1039 - Technology/MIS   23,860,898   18,538,052   20,261,556   20,959,077   21,935,791   976,714   4,7%     1043 - Fine Arts   3,866,257   3,816,450   3,733,345   4,148,325   4,210,516   62,191   1.5%     1044 - Career Technology Education   1977,407   1,248,260   1,056,852   1,447,368   1,552,829   85,461   5,5%     1049 - Publication Services   779,622   708,575   823,008   800,892   807,363   6,471   0,8%     1050 - Communications and Outreach   821,111   465,961   633,059   903,237   967,995   64,758   7.789   1,4%     1061 - Ustodali Services   1,961,818   18,59,865   17,001,978   18,124,74   17,830,620   (29,6364)   1,6%     1062 - See/Emerg Preparedness   1,962,695   1,947,948   1,922,033   2,0673,003   2,0633,680   (41,232)   -2.2%     1063 - Maintenance   19,626,965   19,479,489   19,922,033   2,0673,003   2,0633,680   (41,232)   -2.2%     1064 - Maintenance   19,626,965   19,479,489   19,922,033   2,0673,003   2,0633,680   (41,232)   -2.2%     1065 - Warchouse   1,810,389   1,972,595   2,088,296   2,016,288   2,050,208   33,920   1.7%     1066 - Rentals		210.881	363 576	335 421	441.850	,		
1029 - Instructional Support   259,735		210,001						
1030 - High School Administration   665,024   703,764   834,000   911,003   1,267,382   356,379   39.1%   1031 - Elementary Education   1,397,051   1,115,874   1,043,915   1,069,306   995,766   (73,540)   -6.9%   1032 - Middle School Education   243,112   249,969   233,140   239,787   239,542   (245)   -4.01%   1033 - Student Activities HS   1,122,641   1,167,180   121,029   1,541,841   1,390,98   (151,243)   -9.8%   1034 - Student Activities MS   97,736   120,307   110,954   160,250   143,750   (16,500)   10.3%   1034 - Student Activities MS   97,736   120,307   110,954   160,250   143,750   (16,500)   10.3%   1036 - Curr/Instr Svcs   3,466,210   8,339,850   -		259 735		4,773,270	5,420,707	5,524,677	70,100	
1031 - Elementary Education				834 000	911 003	1 267 382	356 379	
1032 - Middle School Education			,	,	- ,			
1,12,2,641   1,167,180   1,211,029   1,541,841   1,390,598   (15,1243)   -9.8%   1034 - Student Activities MS   97,736   120,307   110,954   160,250   143,750   (16,500)   -10,33%   1034 - Student Activities MS   97,736   120,307   110,954   160,250   143,750   (16,500)   -10,33%   1034 - Student Activities MS   97,736   120,307   110,954   160,250   143,750   (16,500)   -10,3%   1034 - Assessment & Evaluation   989,377   2,388,413   82,917   -   -   -   0.0%   0.0%   0.00   0.0								
1034 - Student Activities MS         97,736         120,307         110,954         160,250         143,750         (16,500)         -10.3%           1036 - Curr/Instr Sves         3,466,210         8,339,850         -         -         -         -         0.0%           1037 - Professional Learning         989,377         2,388,413         82,917         -         -         -         0.0%           1038 - Assessment & Evaluation         996,901         251,925         742,269         903,096         950,668         47,572         5.3%           1039 - Technology/MIS         23,860,898         18,580,622         20,261,556         20,959,077         21,935,791         976,714         4.7%           1043 - Fine Arts         3,866,257         3,816,450         3,733,345         4,148,325         4,210,516         62,191         1.5%           1044 - Carcer Technology Education         1,972,407         1,248,260         1,036,582         1,447,368         1,552,829         85,461         5.9%           1048 - Development and Grants         225,901         220,237         274,118         282,186         265,971         (16,215)         5.5%           1049 - Publication Services         779,622         708,575         823,008         800,892							· /	
1036 - Curr/Instr Sves								
1037 - Professional Learning   989,377   2,388,413   82,917   0.0%     1038 - Assessment & Evaluation   996,901   251,925   742,669   903,096   950,668   47,572   5,3%     1039 - Technology/MIS   23,860,898   18,538,052   20,261,556   20,959,077   21,935,791   976,714   4,7%     1043 - Fine Arts   3,868,257   3,816,450   3,733,345   4,148,325   4,210,516   62,191   1.5%     1044 - Career Technology Education   1,972,407   1,248,260   1,036,582   1,447,368   1,532,829   85,461   5,9%     1044 - Career Technology Education   1,972,407   1,248,260   1,036,582   1,447,368   1,532,829   85,461   5,9%     1049 - Publication Services   779,622   708,575   823,008   800,892   807,363   6,471   0.8%     1050 - Communications and Outreach   821,111   465,961   633,059   903,237   967,995   64,758   7.2%     1051 - Library Resources   443,360   425,728   3,386   0.0%     1061 - Custodial Services   19,061,818   18,529,865   17,001,978   18,124,274   17,830,620   (293,654)   1.6%     1062 - See/Emerg Preparedness   193,743   549,946   536,589   565,726   573,515   7,789   1.4%     1063 - Maintenance Projects   1,481,949   1,986,988   1,341,831   1,754,357   1,754,357   - 0.0%     1064 - Maintenance Projects   1,481,949   1,986,988   1,341,831   1,754,357   1,754,357   - 0.0%     1065 - Warehouse   1,810,389   1,972,595   2,058,296   2,016,288   2,050,208   33,920   1.7%     1066 - Rentals   1,042,561   1,016,371   1,096,033   1,068,659   1,088,636   19,977   1,9%     1067 - Community Resources   87,271   88,277   85,968   82,741   82,883   142   0.2%     1084 - Fae/Maint Vehicle Maintenance   1,305,126   1,229,630   994,508   1,265,236   1,310,088   44,852   3,5%     1097 - Association Benefits   702,856   1,564,114   2,972,354   792,500   871,584   79,084   10.0%     1098 - Sick Leave Bank   226,490   197,206   238,827   272,161   272,161   - 0.0%     1099 - Non Departmental   3,057,579   3,380,187   12,858,717   (13,821,217)   (14,615,852)   (794,635)   5.7%     1100 - Abbott Loop Elementary School   2,15				110,754	100,230	143,730	(10,500)	
1038 - Assessment & Evaluation   996,901   251,925   742,269   903,096   950,668   47,572   5.3%   1039 - Technology/MIS   23,860,898   18,538,052   20,261,556   20,959,077   21,935,791   976,714   4.7%   1043 - Fine Arts   3,868,257   3,816,450   3,733,345   4,148,325   4,210,516   62,191   1.5%   1044 - Career Technology Education   1,972,407   1,248,260   1,036,582   1,447,368   1,532,829   85,461   5.9%   1048 - Development and Grants   225,901   220,237   274,118   282,186   265,771   (16,215)   -5.7%   1049 - Publication Services   779,622   708,575   823,008   800,892   807,363   6,471   0.8%   1050 - Communications and Outreach   821,111   465,961   633,059   903,237   967,995   64,758   7.2%   1051 - Library Resources   463,360   425,728   3,386   -				82 017				
1039 - Technology/MIS					903 096	950 668	47 572	
1043 - Fine Arts   3,868,257   3,816,450   3,733,345   4,148,325   4,210,516   62,191   1.5%   1044 - Career Technology Education   1,972,407   1,248,260   1,036,582   1,447,368   1,532,829   85,461   5.9%   1048 - Development and Grants   225,901   220,237   274,118   282,186   265,971   (16,215)   5.7%   1049 - Publication Services   779,622   708,575   823,008   800,892   807,363   6,471   0.8%   1050 - Communications and Outreach   821,111   465,961   633,059   903,237   967,995   64,758   7.2%   1051 - Library Resources   463,360   425,728   3,386   -					/			
1044 - Career Technology Education         1,972,407         1,248,260         1,036,582         1,447,368         1,532,829         85,461         5.9%           1048 - Development and Grants         225,901         220,237         274,118         282,186         265,971         (16,215)         5.7%           1049 - Publication Services         779,622         708,575         823,008         800,892         807,363         6,471         0.8%           1050 - Communications and Outreach         821,111         465,961         633,059         903,237         967,995         64,758         7.2%           1051 - Library Resources         463,360         425,728         3,386         -         -         -         -         0.0%           1061 - Custodial Services         19,061,818         18,529,865         17,001,978         18,124,274         17,830,620         (293,654)         -1.6%           1062 - See/Emerg Preparedness         193,743         549,946         536,589         565,726         573,515         7,789         1.4%           1063 - Maintenance         19,626,965         19,479,489         19,932,053         20,675,003         20,633,680         (41,323)         -0.2%           1065 - Warehouse         1,810,389         1,972,595         2,05								
1048 - Development and Grants         225,901         220,237         274,118         282,186         265,971         (16,215)         -5.7%           1049 - Publication Services         779,622         708,575         823,008         800,892         807,363         6,471         0.8%           1050 - Communications and Outreach         821,111         465,961         633,059         903,237         967,995         64,758         7.2%           1051 - Library Resources         463,360         425,728         3,386         -         -         -         -         0.0%           1061 - Custodial Services         19,061,818         18,529,865         17,001,978         18,124,274         17,830,620         (293,654)         -1.6%           1062 - See/Emerg Preparedness         193,743         549,946         536,589         565,726         573,515         7,789         1.4%           1063 - Maintenance         19,626,965         19,479,489         19,932,053         20,675,003         20,633,680         (41,323)         -0.2%           1065 - Warehouse         1,810,389         1,972,595         2,058,296         2,016,288         2,050,208         33,920         1.7%           1066 - Rentals         1,042,561         1,016,371         1,096,033			, ,					
1049 - Publication Services         779,622         708,575         823,008         800,892         807,363         6,471         0.8%           1050 - Communications and Outreach         821,111         465,961         633,059         903,237         967,995         64,758         7.2%           1051 - Library Resources         463,360         425,728         3,386         -         -         -         0.0%           1061 - Custodial Services         19,061,818         18,529,865         17,001,978         18,124,274         17,830,620         (293,654)         -1.6%           1062 - Sec/Emerg Preparedness         193,743         549,946         536,589         565,726         573,515         7,789         1.4%           1063 - Maintenance         19,626,965         19,479,489         19,932,053         20,675,003         20,633,680         (41,323)         -0.2%           1064 - Maintenance Projects         1,481,949         1,986,988         1,341,831         1,754,357         1,754,357         -         0.0%           1065 - Warehouse         1,810,389         1,972,595         2,058,296         2,016,288         2,050,208         33,920         1.7%           1067 - Community Resources         87,271         88,277         85,968         82,741								
1050 - Communications and Outreach   821,111   466,961   633,059   903,237   967,995   64,758   7.2%     1051 - Library Resources   463,360   425,728   3,386   -   -   -   -   0.0%     1061 - Custodial Services   19,061,818   18,529,865   17,001,978   18,124,274   17,830,620   (293,654)   -1.6%     1062 - Sec/Emerg Preparedness   193,743   549,946   536,589   565,726   573,515   7,789   1.4%     1063 - Maintenance   19,626,965   19,479,489   19,932,053   20,675,003   20,633,680   (41,323)   -0.2%     1064 - Maintenance Projects   1,481,949   1,986,988   1,341,831   1,754,357   1,754,357   -   0.0%     1065 - Warchouse   1,810,389   1,972,595   2,058,296   2,016,288   2,050,208   33,920   1.7%     1066 - Rentals   1,042,561   1,016,371   1,096,033   1,068,659   1,088,636   19,977   1.9%     1067 - Community Resources   8,771   88,277   85,968   82,741   82,883   142   0.2%     1084 - Fac/Maint Vehicle Maintenance   1,305,126   1,229,630   994,508   1,265,236   1,310,088   44,852   3.5%     1097 - Association Benefits   702,856   1,564,114   2,972,354   792,500   871,584   79,084   10.0%     1098 - Sick Leave Bank   226,490   197,206   238,827   272,161   272,161   -   0.0%     1099 - Non Departmental   3,057,579   3,380,187   12,858,717   (13,821,217)   (14,615,852)   (794,635)   5.7%     1100 - Abbott Loop Elementary School   2,195,395   2,176,617   2,248,338   2,372,311   2,135,716   (236,595)   -10.0%     1100 - Airport Heights Elem School   2,195,395   2,176,617   2,248,338   2,372,311   2,135,716   (236,595)   -10.0%     1008 - 100								
1051 - Library Resources         463,360         425,728         3,386         -         -         -         0.0%           1061 - Custodial Services         19,061,818         18,529,865         17,001,978         18,124,274         17,830,620         (293,654)         -1.6%           1062 - Sec/Emerg Preparedness         193,743         549,946         536,589         565,726         573,515         7,789         1.4%           1063 - Maintenance         19,626,965         19,479,489         19,932,053         20,675,003         20,633,680         (41,323)         -0.2%           1064 - Maintenance Projects         1,481,949         1,986,988         1,341,831         1,754,357         1,754,357         -         0.0%           1065 - Warehouse         1,810,389         1,972,595         2,058,296         2,016,288         2,050,208         33,920         1.7%           1066 - Rentals         1,042,561         1,016,371         1,096,033         1,068,659         1,088,636         19,977         1.9%           1067 - Community Resources         87,271         88,277         85,968         82,741         82,883         142         0.2%           1084 - Fac/Maint Vehicle Maintenance         1,305,126         1,229,630         994,508         1,265,236 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
1061 - Custodial Services         19,061,818         18,529,865         17,001,978         18,124,274         17,830,620         (293,654)         -1.6%           1062 - Sec/Emerg Preparedness         193,743         549,946         536,589         565,726         573,515         7,789         1.4%           1063 - Maintenance         19,626,965         19,479,489         19,932,053         20,675,003         20,633,680         (41,323)         -0.2%           1064 - Maintenance Projects         1,481,949         1,986,988         1,341,831         1,754,357         1,754,357         -         0.0%           1065 - Warehouse         1,810,389         1,972,595         2,058,296         2,016,288         2,050,208         33,920         1.7%           1066 - Rentals         1,042,561         1,016,371         1,096,033         1,068,659         1,088,636         19,977         1.9%           1067 - Community Resources         87,271         88,277         85,968         82,741         82,883         142         0.2%           1084 - Fac/Maint Vehicle Maintenance         1,305,126         1,229,630         994,508         1,265,236         1,310,088         44,852         3.5%           1097 - Association Benefits         702,856         1,564,114         2,972,354<					703,237	701,773	04,730	
1062 - Sec/Emerg Preparedness         193,743         549,946         536,589         565,726         573,515         7,789         1.4%           1063 - Maintenance         19,626,965         19,479,489         19,932,053         20,675,003         20,633,680         (41,323)         -0.2%           1064 - Maintenance Projects         1,481,949         1,986,988         1,341,831         1,754,357         1,754,357         -         0.0%           1065 - Warehouse         1,810,389         1,972,595         2,058,296         2,016,288         2,050,208         33,920         1,7%           1066 - Rentals         1,042,561         1,016,371         1,096,033         1,068,659         1,088,636         19,977         1,9%           1067 - Community Resources         87,271         88,277         85,968         82,741         82,883         142         0.2%           1084 - Fac/Maint Vehicle Maintenance         1,305,126         1,229,630         994,508         1,265,236         1,310,088         44,852         3.5%           1097 - Association Benefits         702,856         1,564,114         2,972,354         792,500         871,584         79,084         10.0%           1098 - Sick Leave Bank         226,490         197,206         238,827         272,					18 124 274	17 830 620	(293 654)	
1063 - Maintenance         19,626,965         19,479,489         19,932,053         20,675,003         20,633,680         (41,323)         -0.2%           1064 - Maintenance Projects         1,481,949         1,986,988         1,341,831         1,754,357         1,754,357         -         0.0%           1065 - Warehouse         1,810,389         1,972,595         2,058,296         2,016,288         2,050,208         33,920         1.7%           1066 - Rentals         1,042,561         1,016,371         1,096,033         1,068,659         1,088,636         19,977         1.9%           1067 - Community Resources         87,271         88,277         85,968         82,741         82,883         142         0.2%           1084 - Fac/Maint Vehicle Maintenance         1,305,126         1,229,630         994,508         1,265,236         1,310,088         44,852         3.5%           1097 - Association Benefits         702,856         1,564,114         2,972,354         792,500         871,584         79,084         10.0%           1098 - Sick Leave Bank         226,490         197,206         238,827         272,161         272,161         -         0.0%           1099 - Non Departmental         3,057,579         3,380,187         12,858,717         (13,821								
1064 - Maintenance Projects         1,481,949         1,986,988         1,341,831         1,754,357         1,754,357         -         0.0%           1065 - Warehouse         1,810,389         1,972,595         2,058,296         2,016,288         2,050,208         33,920         1.7%           1066 - Rentals         1,042,561         1,016,371         1,096,033         1,068,659         1,088,636         19,977         1.9%           1067 - Community Resources         87,271         88,277         85,968         82,741         82,883         142         0.2%           1084 - Fac/Maint Vehicle Maintenance         1,305,126         1,229,630         994,508         1,265,236         1,310,088         44,852         3.5%           1097 - Association Benefits         702,856         1,564,114         2,972,354         792,500         871,584         79,084         10.0%           1098 - Sick Leave Bank         226,490         197,206         238,827         272,161         272,161         -         0.0%           1099 - Non Departmental         3,057,579         3,380,187         12,858,717         (13,821,217)         (14,615,852)         (794,635)         5.7%           110 - Abbott Loop Elementary School         2,515,722         2,560,628         2,330,919	C 1	,	,			,	,	
1065 - Warehouse       1,810,389       1,972,595       2,058,296       2,016,288       2,050,208       33,920       1.7%         1066 - Rentals       1,042,561       1,016,371       1,096,033       1,068,659       1,088,636       19,977       1.9%         1067 - Community Resources       87,271       88,277       85,968       82,741       82,883       142       0.2%         1084 - Fac/Maint Vehicle Maintenance       1,305,126       1,229,630       994,508       1,265,236       1,310,088       44,852       3.5%         1097 - Association Benefits       702,856       1,564,114       2,972,354       792,500       871,584       79,084       10.0%         1098 - Sick Leave Bank       226,490       197,206       238,827       272,161       272,161       -       0.0%         1099 - Non Departmental       3,057,579       3,380,187       12,858,717       (13,821,217)       (14,615,852)       (794,635)       5.7%         1100 - Abbott Loop Elementary School       2,515,722       2,560,628       2,330,919       2,418,279       2,261,126       (157,153)       -6.5%         1110 - Airport Heights Elem School       2,195,395       2,176,617       2,248,338       2,372,311       2,135,716       (236,595)       -10.0%    <							(11,323)	
1066 - Rentals         1,042,561         1,016,371         1,096,033         1,068,659         1,088,636         19,977         1.9%           1067 - Community Resources         87,271         88,277         85,968         82,741         82,883         142         0.2%           1084 - Fac/Maint Vehicle Maintenance         1,305,126         1,229,630         994,508         1,265,236         1,310,088         44,852         3.5%           1097 - Association Benefits         702,856         1,564,114         2,972,354         792,500         871,584         79,084         10.0%           1098 - Sick Leave Bank         226,490         197,206         238,827         272,161         272,161         -         0.0%           1099 - Non Departmental         3,057,579         3,380,187         12,858,717         (13,821,217)         (14,615,852)         (794,635)         5.7%           1100 - Abbott Loop Elementary School         2,515,722         2,560,628         2,330,919         2,418,279         2,261,126         (157,153)         -6.5%           1110 - Airport Heights Elem School         2,195,395         2,176,617         2,248,338         2,372,311         2,135,716         (236,595)         -10.0%	3						33 920	
1067 - Community Resources     87,271     88,277     85,968     82,741     82,883     142     0.2%       1084 - Fac/Maint Vehicle Maintenance     1,305,126     1,229,630     994,508     1,265,236     1,310,088     44,852     3.5%       1097 - Association Benefits     702,856     1,564,114     2,972,354     792,500     871,584     79,084     10.0%       1098 - Sick Leave Bank     226,490     197,206     238,827     272,161     272,161     -     0.0%       1099 - Non Departmental     3,057,579     3,380,187     12,858,717     (13,821,217)     (14,615,852)     (794,635)     5.7%       1100 - Abbott Loop Elementary School     2,515,722     2,560,628     2,330,919     2,418,279     2,261,126     (157,153)     -6.5%       1110 - Airport Heights Elem School     2,195,395     2,176,617     2,248,338     2,372,311     2,135,716     (236,595)     -10.0%								
1084 - Fac/Maint Vehicle Maintenance       1,305,126       1,229,630       994,508       1,265,236       1,310,088       44,852       3.5%         1097 - Association Benefits       702,856       1,564,114       2,972,354       792,500       871,584       79,084       10.0%         1098 - Sick Leave Bank       226,490       197,206       238,827       272,161       272,161       -       0.0%         1099 - Non Departmental       3,057,579       3,380,187       12,858,717       (13,821,217)       (14,615,852)       (794,635)       5.7%         1100 - Abbott Loop Elementary School       2,515,722       2,560,628       2,330,919       2,418,279       2,261,126       (157,153)       -6.5%         1110 - Airport Heights Elem School       2,195,395       2,176,617       2,248,338       2,372,311       2,135,716       (236,595)       -10.0%								
1097 - Association Benefits     702,856     1,564,114     2,972,354     792,500     871,584     79,084     10.0%       1098 - Sick Leave Bank     226,490     197,206     238,827     272,161     272,161     -     0.0%       1099 - Non Departmental     3,057,579     3,380,187     12,858,717     (13,821,217)     (14,615,852)     (794,635)     5.7%       1100 - Abbott Loop Elementary School     2,515,722     2,560,628     2,330,919     2,418,279     2,261,126     (157,153)     -6.5%       1110 - Airport Heights Elem School     2,195,395     2,176,617     2,248,338     2,372,311     2,135,716     (236,595)     -10.0%								
1098 - Sick Leave Bank       226,490       197,206       238,827       272,161       272,161       -       0.0%         1099 - Non Departmental       3,057,579       3,380,187       12,858,717       (13,821,217)       (14,615,852)       (794,635)       5.7%         1100 - Abbott Loop Elementary School       2,515,722       2,560,628       2,330,919       2,418,279       2,261,126       (157,153)       -6.5%         1110 - Airport Heights Elem School       2,195,395       2,176,617       2,248,338       2,372,311       2,135,716       (236,595)       -10.0%								
1099 - Non Departmental       3,057,579       3,380,187       12,858,717       (13,821,217)       (14,615,852)       (794,635)       5.7%         1100 - Abbott Loop Elementary School       2,515,722       2,560,628       2,330,919       2,418,279       2,261,126       (157,153)       -6.5%         1110 - Airport Heights Elem School       2,195,395       2,176,617       2,248,338       2,372,311       2,135,716       (236,595)       -10.0%							-	
1100 - Abbott Loop Elementary School       2,515,722       2,560,628       2,330,919       2,418,279       2,261,126       (157,153)       -6.5%         1110 - Airport Heights Elem School       2,195,395       2,176,617       2,248,338       2,372,311       2,135,716       (236,595)       -10.0%						,	(794,635)	
1110 - Airport Heights Elem School 2,195,395 2,176,617 2,248,338 2,372,311 2,135,716 (236,595) -10.0%		, ,	, ,			( , , ,	. , ,	
1112 - Alpenglow Elementary School 3.526.058 3.532.511 3.141.141 3.404.546 3.531.062 126.516 3.7%	1112 - Alpenglow Elementary School	3,526,058	3,532,511	3,141,141	3,404,546	3,531,062	126,516	3.7%
1114 - Aurora Elementary School 1,879,618 1,916,170 1,825,665 2,987,258 2,344,579 (642,679) -21.5%								
1115 - Baxter Elementary School 2,649,169 2,835,387 2,498,456 2,822,620 2,611,432 (211,188) -7.5%								
1116 - Bayshore Elementary School 3,070,861 3,030,853 3,199,655 3,344,202 3,276,202 (68,000) -2.0%								
1118 - Bear Vly Elementary School 3,078,193 2,872,841 2,891,099 2,882,864 3,074,286 191,422 6.6%						3,074,286		

TOTAL BY ORGANIZATION	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTED	
	2017	2018	2019	2020	2021	PROPOSE	
1120 Distance 151 Calast		EXPENDITURES		BUDGET	BUDGET	\$ (648,007)	%
1120 - Birchwood Elem School	2,284,470	2,347,015	2,251,895	3,362,704	2,714,607	(648,097)	-19.3%
1125 - Bowman Elementary School	3,210,843	3,498,378	3,711,052	3,650,919	3,709,372	58,453	1.6%
1130 - Campbell STEM Elementary	2,695,280	2,655,177	2,788,181	2,692,270	2,954,136	261,866	9.7%
1140 - Chester Vly Elem School	1,901,597	1,964,166	1,914,690	1,983,184	2,117,569	134,385	6.8%
1150 - Chinook Elementary School	3,530,871	3,766,857	3,884,669	3,653,581	3,555,110	(98,471)	-2.7%
1160 - Chugach Optional Elem	2,064,041	2,035,937	2,076,711	2,169,575	2,171,471	1,896	0.1%
1170 - Chugiak Elementary School	3,293,274	3,471,615	3,516,740	3,499,453	3,577,875	78,422	2.2%
1174 - College Gate Elem School	3,249,746	2,570,887	2,512,195	2,739,680	2,934,928	195,248	7.1%
1180 - Creekside Park Elem School	3,132,862	2,973,961	2,823,278	2,925,212	2,968,336	43,124	1.5%
1190 - Denali Montessori School	2,818,320	2,839,050	3,031,567	2,939,354	3,042,327	102,973	3.5%
1200 - Eagle River Elementary School	2,755,448	3,133,068	2,887,423	47,553	81,158	33,605	70.7%
1210 - Fairview Elementary School	3,115,133	2,998,918	2,791,374	2,701,998	2,586,220	(115,778)	-4.3%
1215 - Fire Lake Elementary School	2,291,970	2,314,614	2,434,612	2,365,584	2,864,237	498,653	21.1%
1220 - Girdwood Elementary School	1,791,874	1,850,956	1,960,065	1,770,123	1,836,429	66,306	3.7%
1230 - Govt Hill Elem School	3,248,067	3,506,422	3,355,055	3,412,856	3,619,211	206,355	6.0%
1235 - Homestead Elementary School	2,302,572	2,338,882	2,512,598	3,231,181	3,210,314	(20,867)	-0.6%
1237 - Huffman Elementary School	2,765,681	2,612,884	2,696,190	2,673,921	2,859,418	185,497	6.9%
1240 - Inlet View Elementary School	1,867,292	1,861,919	1,897,788	2,157,598	2,077,566	(80,032)	-3.7%
1242 - Kasuun Elementary School	2,896,593	3,084,561	2,890,666	2,837,004	2,837,252	248	0.0%
1245 - Klatt Elementary School	2,694,202	2,797,043	2,822,539	2,730,543	2,585,565	(144,978)	-5.3%
1246 - Kincaid Elementary School	3,710,078	3,638,392	3,633,834	3,769,662	3,693,360	(76,302)	-2.0%
1248 - Lake Hood Elementary School	2,502,543	2,683,867	2,670,358	2,784,219	2,660,349	(123,870)	-4.4%
1250 - Lake Otis Elementary School	2,962,203	2,952,549	2,861,906	2,934,024	2,881,527	(52,497)	-1.8%
1257 - Mt Spurr Elementary School	2,111,411	2,029,448	1,975,519	58,824	-	(58,824)	-100.0%
1260 - Mtn View Elementary School	2,620,936	2,462,929	2,223,096	2,135,268	2,274,880	139,612	6.5%
1270 - Muldoon Elementary School	2,760,752	2,633,639	2,766,366	3,374,592	3,417,600	43,008	1.3%
1280 - North Star Elementary School	2,970,926	2,578,291	2,632,358	2,701,925	2,874,717	172,792	6.4%
1290 - Northern Lights ABC School	3,819,727	3,832,806	3,902,128	4,166,937	4,200,479	33,542	0.8%
1300 - Northwood Elementary School	2,445,093	2,935,964	2,480,204	2,986,480	2,853,066	(133,414)	-4.5%
1310 - Nunaka Vly Elem School	2,011,347	1,981,264	1,851,030	1,840,311	1,882,347	42,036	2.3%
1315 - Ocean View Elementary School	2,940,084	3,056,550	3,088,643	2,952,939	3,170,581	217,642	7.4%
1320 - O'Malley Elementary School	2,427,399	2,313,014	2,384,214	2,323,820	2,460,495	136,675	5.9%
1324 - Orion Elementary School	2,330,685	2,242,044	1,993,322	2,381,426	2,260,620	(120,806)	-5.1%
1328 - Ptarmigan Elementary School	2,766,681	2,790,643	2,597,195	2,818,129	2,902,000	83,871	3.0%
1330 - Rabbit Creek Elem School	3,023,316	3,173,163	3,157,560	3,137,626	3,287,645	150,019	4.8%
1335 - Ravenwood Elementary School	2,801,572	2,978,417	3,059,285	3,269,793	3,191,456	(78,337)	-2.4%
1340 - Rogers Park Elementary School	3,039,808	2,993,530	2,888,854	2,450,161	2,476,123	25,962	1.1%
1345 - Russian Jack Elem School	2,516,238	2,306,345	2,351,496	2,815,381	2,580,562	(234,819)	-8.3%
1350 - Sand Lake Elementary School	4,300,418	4,448,373	4,376,838	4,370,277	4,309,695	(60,582)	-1.4%
1360 - Scenic Park Elementary School	2,848,364	3,091,509	3,329,473	3,149,976	3,073,247	(76,729)	-2.4%
1362 - Spring Hill Elementary School	2,764,948	2,837,793	2,652,394	2,658,735	2,666,355	7,620	0.3%
1363 - Trailside Elementary School	2,964,515	3,044,602	3,069,228	2,746,064	2,787,806	41,742	1.5%
1364 - Susitna Elementary School	3,091,458	3,113,253	2,832,798	3,040,894	3,244,356	203,462	6.7%
1365 - Taku Elementary School	2,641,345	2,503,059	2,404,340	2,525,568	2,577,722	52,154	2.1%
1370 - Tudor Elementary School	2,769,321	2,677,538	2,797,342	2,882,559	2,840,347	(42,212)	-1.5%
1371 - Tudor Montessori	35,047	43,537	-	-	, <del></del>	-	0.0%
1380 - Turnagain Elementary School	3,222,844	2,969,798	2,980,983	2,890,474	2,922,084	31,610	1.1%
1384 - Tyson Elem School	3,042,419	3,113,274	3,061,665	3,151,936	2,907,075	(244,861)	-7.8%
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TOTAL BY ORGANIZATION	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTED	VS FY21
	2017	2018	2019	2020	2021	PROPOSE	D
	<b>EXPENDITURES</b>	<b>EXPENDITURES</b>	EXPENDITURES	BUDGET	BUDGET	\$	%
1386 - Ursa Major Elementary School	2,613,618	2,646,967	2,789,104	3,059,833	3,146,519	86,686	2.8%
1388 - Ursa Minor Elementary School	2,423,796	2,413,635	2,176,953	2,479,106	2,630,471	151,365	6.1%
1390 - Williwaw Elementary School	2,657,342	2,584,930	2,562,008	2,619,427	2,647,120	27,693	1.1%
1400 - Willow Crest Elem School	2,777,727	2,584,655	2,571,621	2,693,458	2,875,659	182,201	6.8%
1410 - Wonder Park Elem School	2,701,348	2,741,983	2,664,922	2,876,479	2,761,027	(115,452)	-4.0%
1418 - Gladys Wood Elem School	2,876,362	3,021,797	2,793,929	2,933,698	2,561,677	(372,021)	-12.7%
1450 - Polaris K12	3,632,861	3,363,989	3,486,679	3,660,759	3,572,170	(88,589)	-2.4%
1460 - Resource Tutorial	163	-	-	-	-	-	0.0%
1499 - Unallocated Elem Resources	-	-	-	2,017,655	1,928,439	(89,216)	-4.4%
1501 - Charter School Administration	149,362	174,116	179,020	188,428	188,161	(267)	-0.1%
1506 - AK Native Charter School	3,001,222	2,954,952	2,930,673	3,442,157	3,232,460	(209,697)	-6.1%
1510 - Aquarian Charter School	3,507,550	3,748,414	3,612,462	3,871,769	3,992,639	120,870	3.1%
1530 - Eagle Academy Charter School	1,895,993	1,687,112	1,920,806	2,059,057	2,132,930	73,873	3.6%
1540 - Family Partnership Charter	3,425,321	3,798,696	4,070,158	4,483,742	4,515,917	32,175	0.7%
1545 - Frontier Charter School	1,959,567	1,979,499	2,058,440	1,770,011	1,587,841	(182,170)	-10.3%
1550 - HighLand Academy	2,039,874	2,110,864	2,079,188	2,109,914	2,313,560	203,646	9.7%
1555 - PAIDEIA Charter School	678,662	919,537	19,300	-,10,,,,,,	2,515,500	-	0.0%
1560 - Rilke Schule Charter School	4,297,493	4,308,319	4,482,803	4,793,203	5,097,020	303,817	6.3%
1570 - Anchorage STrEaM Academy	868,309	1,359,645	1,737,093	1,855,355	1,879,251	23,896	1.3%
1595 - Winterberry Charter School	2,461,958	3,105,826	3,161,922	2,837,283	2,825,596	(11,687)	-0.4%
1599 - Unallocated Charter Schools	2,101,700	-	-	300,000	100,000	(200,000)	-66.7%
1601 - Special Ed/Svcs	1,083,037	998,491	903,186	861,286	865,073	3,787	0.4%
1603 - Special Ed Deaf	2,063,458	2,365,572	2,287,549	2,831,802	2,873,392	41,590	1.5%
1604 - Special Ed Blind/Visually Imp	793,127	820,354	800,903	890,483	985,992	95,509	10.7%
1605 - Hard of Hearing	775,127	-	-	-	900,333	900,333	0.0%
1612 - Gifted	4,892,309	4,940,260	4,409,658	4,382,171	4,413,337	31,166	0.7%
1625 - Special Ed Whaley School	4,903,596	5,029,139	5,148,779	5,678,405	5,824,422	146,017	2.6%
1638 - Special Svcs Speech/Language	9,170,914	9,172,476	9,196,755	10,092,945	9,626,796	(466,149)	-4.6%
1653 - Special Sves Special Language	4,885,017	4,817,864	5,138,468	5,257,259	5,541,505	284,246	5.4%
1655 - Special Ed OT/PT Program	3,842,669	3,891,702	3,920,941	3,903,615	3,980,499	76,884	2.0%
1658 - Special Ed Middle School	10,143,934	9,818,930	10,069,892	11,951,178	12,189,744	238,566	2.0%
1659 - Special Ed Preschool	10,143,934	9,010,930	6,051,752	8,671,294	9,234,031	562,737	6.5%
1660 - Special Ed Fleschool	38,609,710	41,675,877	36,127,484	40,981,379	41,381,367	399,988	1.0%
1663 - Mt Iliamna School	3,365,520	34,802	8	40,961,379	41,361,307	377,700	0.0%
1665 - Special Ed High School	13,681,967	14,108,729	13,253,738	14,907,202	15,310,304	403,102	2.7%
1666 - Special Ed Outreach	301,703	263,070	242,537	260,538	270,304	9,766	3.7%
1667 - Special Ed Alt Career Ed	3,029,755	2,943,827	3,157,412	3,334,579	3,369,006	34,427	1.0%
1670 - Special Ed Alt Career Ed	2,229,034	2,292,025	2,551,697	2,952,731	2,895,650	(57,081)	-1.9%
1673 - Special Svcs Health Svcs	1,252,743	1,054,952	1,189,566	1,594,775	1,632,239	37,464	2.3%
1678 - Summer School Special Ed	1,018,761	1,109,426	1,078,240	1,171,194	1,032,239	60,212	5.1%
	1,010,701		5,102	887,385		354,095	39.9%
1679 - Unallocated SPED Resource	12,473,838	(2,818)	11,449,376		1,241,480		-0.5%
1680 - English Language Learner		12,486,879		12,309,348	12,241,814	(67,534)	
1690 - Native Education	615,058	758,964	574,816	627,265	650,652	23,387	3.7%
1700 - Central MS Of Science	3,977,318	3,702,922	3,193,114	3,374,838	3,502,787	127,949	3.8%
1710 - Clark Middle School	5,809,741	6,070,871	5,635,149	6,113,346	6,293,494	180,148	2.9%
1730 - Gruening Middle School	4,399,910	4,295,528	4,236,380	3,938,665	4,160,664	221,999	5.6%
1740 - Hanshew Middle School	5,668,598	5,009,171	4,810,233	5,156,205	5,215,655	59,450	1.2%
1750 - Mears Middle School	5,426,559	5,542,390	5,412,060	5,529,686	5,581,811	52,125	0.9%

TOTAL BY ORGANIZATION	ACTUAI 2017		ACTUAL 2018	ACTUAL 2019		ADOPTED 2020	PROPOSED 2021		FY20 ADOPTED PROPOSE	
	EXPENDITU	RES EX	XPENDITURES	EXPENDITURE	S	BUDGET	BUDGET		\$	%
1755 - Mirror Lake Middle School	5,039		4,679,345	4,593,00	9	5,041,073	4,858,354		(182,719)	-3.6%
1760 - Romig Middle School	5,348	486	5,158,432	5,159,97	6	5,427,006	5,249,001		(178,005)	-3.3%
1770 - Wendler Middle School	4,064	153	3,565,745	3,518,07	7	3,738,684	3,863,802		125,118	3.3%
1780 - Goldenview Middle School	5,347	869	4,806,148	4,927,18	1	4,965,376	5,241,945		276,569	5.6%
1785 - Begich Middle School	6,839	485	6,391,738	6,644,51	3	6,951,624	6,982,089	)	30,465	0.4%
1799 - Unallocated MS Resource		-	· -	-		727,926	534,787	,	(193,139)	-26.5%
1800 - Bartlett High School	10,586	853	9,950,388	9,673,01	3	9,910,908	10,035,499	)	124,591	1.3%
1805 - King Tech HS	5,292	826	5,176,722	5,714,00	7	6,940,737	5,809,028	;	(1,131,709)	-16.3%
1807 - CTE Statewide Partnerships		-	-	-		-	500,000	)	500,000	0.0%
1810 - Chugiak High School	8,423	211	7,855,880	7,634,37	2	7,516,561	7,623,724		107,163	1.4%
1815 - Crossroads	349	156	139,592	143,94	5	208,979	-		(208,979)	-100.0%
1820 - Dimond High School	10,766	579	11,060,479	10,525,32	7	10,465,510	10,179,278		(286,232)	-2.7%
1830 - East High School	13,004	771	12,706,326	12,079,80	5	11,955,273	11,855,100	)	(100,173)	-0.8%
1835 - SAVE Alternative High School	2,049	858	1,745,873	1,746,66	2	1,720,319	1,531,150	)	(189,169)	-11.0%
1840 - Service High School	11,013	702	10,029,879	10,072,88	7	10,235,283	10,282,477	'	47,194	0.5%
1845 - Steller Secondary	2,190	480	2,082,867	2,128,41	4	2,193,377	2,318,772		125,395	5.7%
1848 - Summer School Secondary	532	920	288,957	229,03	1	200,000	400,000	)	200,000	100.0%
1850 - West High School	11,865	537	11,340,223	11,225,39	5	11,776,401	11,957,584		181,183	1.5%
1860 - South Anchorage High School	10,033	400	9,446,865	9,337,18	0	9,368,881	9,279,994		(88,887)	-0.9%
1865 - Eagle River High School	6,463	848	6,455,722	6,240,71	8	6,390,238	6,706,947	'	316,709	5.0%
1870 - AK Middle College School		-	1,349,055	1,960,81	9	2,590,405	2,756,830	)	166,425	6.4%
1875 - McLaughlin Alt HS	1,503	528	1,396,044	1,633,12	3	1,543,342	1,434,570	)	(108,772)	-7.0%
1878 - PAIDEIA CO-OP SCHOOL		-	-	1,396,83	6	1,849,223	1,989,666	)	140,443	7.6%
1880 - Benson Alternative HS	1,70	138	1,585,459	1,545,29	4	1,641,235	2,964,643		1,323,408	80.6%
1881 - SEARCH Alternative HS	735	153	627,812	554,61	5	653,792	-		(653,792)	-100.0%
1885 - AVAIL Alternative High School	650	661	640,708	603,71	9	676,660	-		(676,660)	-100.0%
1886 - The New Path High School	445	009	434,752	415,54	4	464,591	512,001		47,410	10.2%
1892 - ASD iSchool	1,722	302	1,745,920	1,620,50	9	1,796,072	1,805,189	)	9,117	0.5%
1899 - Unallocated Secondary Resource		-	-	-		2,026,837	1,581,866	)	(444,971)	-22.0%
TOTAL	\$ 565,946	662 \$	562,170,488	\$ 563,426,21	8 \$	572,499,677	\$ 575,955,222	\$	3,455,545	0.6%
State On-behalf Pension Payments	41,327	009	35,957,262	45,370,40	5	55,000,000	46,000,000	)	(9,000,000)	-16.4%
Total General Fund	\$ 607,273	671 \$	598,127,750	\$ 608,796,62	3 \$	627,499,677	\$ 621,955,222	\$	(5,544,455)	-0.9%

- Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
   State of Alaska on-behalf pension payments have been removed from individual organizations

TOTAL BY DISTRICT OBJECT	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	OSED	
		<b>EXPENDITURES</b>		BUDGET	BUDGET	\$	%	
1011 - School Board Compensation	\$ 199,827	\$ 199,837	\$ 197,680	\$ 205,680	\$ 212,777	\$ 7,097	3.5%	
1100 - Superintendent	235,900	235,900	248,069	235,900	250,901	15,001	6.4%	
1110 - Deputy Superintendent	151,927	322,000	318,120	322,000	165,000	(157,000)	-48.8%	
1111 - Chief Operating Officer	134,963	145,000	153,253	145,000	145,000	-	0.0%	
1170 - Program Directors Certificated	2,221,503	2,045,992	2,246,190	2,276,171	2,531,179	255,008	11.2%	
1171 - Program Directors Classified	2,501,186	2,733,764	2,840,777	2,954,503	3,013,404	58,901	2.0%	
1180 - Other Professionals Certificated	502,064	582,796	813,558	869,892	782,414	(87,478)	-10.1%	
1181 - Other Professionals Classified	7,975,708	8,451,372	8,915,862	9,261,089	9,859,790	598,701	6.5%	
1190 - Technical Certificated	444,963	457,199	319,384	345,524	387,342	41,818	12.1%	
1191 - Technical Classified	6,866,049	6,614,108	6,813,188	7,593,229	7,639,770	46,541	0.6%	
1201 - Clerical	12,319,988	12,134,972	11,920,676	12,417,397	12,406,899	(10,498)	-0.1%	
1211 - Extra Help Classified	3,153,874	3,224,370	3,158,854	2,226,919	2,283,321	56,402	2.5%	
1220 - Extra Help Certificated	554,682	352,083	355,075	287,307	253,443	(33,864)	-11.8%	
1221 - Temporary School Attendants	-	-	34,534		-	-	0.0%	
1231 - Teachers Assistants	19,562,783	19,251,578	19,137,992	22,011,091	22,077,320	66,229	0.3%	
1240 - Nurses	5,913,448	5,698,998	5,741,094	6,065,800	6,244,369	178,569	2.9%	
1260 - Sr Curriculum Spec Certificatd	444,255	443,789	452,617	463,826	466,271	2,445	0.5%	
1271 - Sick Leave Bank Classified	208,710	181,460	220,599	250,000	250,000	2,113	0.0%	
1280 - Librarians	6,024,301	5,884,095	6,086,233	6,230,304	6,305,604	75,300	1.2%	
1300 - Principals	15,708,775	15,764,383	16,028,335	15,844,505	15,774,465	(70,040)	-0.4%	
1310 - Elementary Teachers	90,277,644	89,675,599	89,132,075	86,422,231	86,161,517	(260,714)	-0.3%	
1320 - Secondary Teachers	62,668,571	60,786,232	60,490,385	61,151,403	61,721,497	570,094	0.9%	
1330 - Added Duty Certificated	4,707,710	4,712,358	4,505,820	5,140,987	5,274,486	133,499	2.6%	
1331 - Added Duty Classified	368,224	396,507	467,821	408,395	465,995	57,600	14.1%	
1340 - Dept Chairperson	721,381	720,203	693,727	738,370	742,990	4,620	0.6%	
1350 - Added Days Certificated	2,081,138	2,533,023	2,067,141	2,239,312	2,214,355	(24,957)	-1.1%	
1350 - Added Days Certificated 1351 - Added Days Classified	313,207	323,455	339,971	314,646	314,646	(24,937)	0.0%	
1360 - Special Service Teachers	46,266,848	47,259,155	47,645,537	53,670,464	56,268,872	2,598,408	4.8%	
1370 - Sub Teachers Certificated	81,827	97,359	229,156	20,240		3,770	18.6%	
1370 - Sub Teachers Certificated		,	,	,	24,010		-1.8%	
	8,714,261 3,979,288	9,001,669	10,008,840 6,029,112	8,481,840	8,325,167	(156,673) 168,370	2.8%	
1380 - Personal Leave Certificated	7,642,061	6,362,451 7,470,322	7,321,747	6,072,646	6,241,016	376,965	5.0%	
1381 - Personal Leave Classified			4,529,692	7,471,503 4,697,221	7,848,468 3,906,800		-16.8%	
1390 - CTE Teachers 1400 - Counselors	5,610,567	4,771,698	, ,	4,697,221 8,025,304		(790,421) 109,144	-16.8% 1.4%	
	8,204,649	7,848,914	7,937,641	, ,	8,134,448			
1410 - Recruitment Incentive	2 2 6 0 9 7 4	105,000	510,000	248,000	270,000	22,000	8.9%	
1420 - Bonus Certificated	3,360,874	198,950	510,000	180,751	309,250	128,499	71.1%	
1421 - Bonus Classified	116,000	162,850	1,042,407	791,500	489,867	(301,633)	-38.1%	
1621 - Bus Drivers	-	-	60,579	-	-	-	0.0%	
1631 - Bus Attendants	-	-	12,137	260 550	-	-	0.0%	
1681 - Custodian Security Supervisor	639,093	600,468	359,532	360,778	371,659	10,881	3.0%	
1701 - Custodians	12,246,413	11,924,323	11,979,948	11,548,618	11,428,856	(119,762)	-1.0%	
1741 - Custodians Extra Help	326,263	338,416	272,085	465,000	465,000	- (400 0 (0))	0.0%	
1801 - Maintenance	10,186,079	10,032,660	10,916,857	10,397,240	10,214,877	(182,363)	-1.8%	
1841 - Maintenance Extra Help	71,513	138,746	274,259	167,400	167,400	-	0.0%	
1851 - Safety-Security Specialist	2,187,386	1,985,238	1,900,400	1,795,390	1,834,627	39,237	2.2%	
1861 - Noon Duty Attendants	874,864	952,819	930,420	1,501,107	1,444,097	(57,010)	-3.8%	
1891 - Wage Settlements Classified	-	44,943	21,078	-	-	-	0.0%	

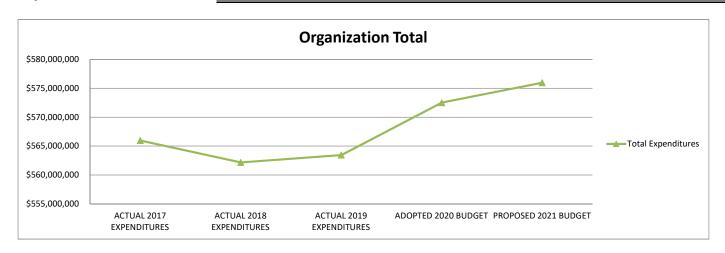
TOTAL BY DISTRICT OBJECT	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED		
	<b>EXPENDITURES</b>	EXPENDITURES		BUDGET	BUDGET	\$	%	
1930 - Leave Usage Adj Certificated	(2,887,026)	(3,030,640)	(3,786,893)	(3,553,366)	(3,663,540)	(110,174)	3.1%	
1931 - Leave Usage Adj Classified	(5,579,276)	(5,483,749)	(5,407,299)	(5,483,191)	(5,640,180)	(156,989)	2.9%	
1980 - Attrition Salaries	-	-	-	(5,500,000)	(5,127,197)	372,803	-6.8%	
2100 - Group Life	557,241	504,178	506,896	568,552	567,875	(677)	-0.1%	
2200 - Group Med	86,052,830	87,490,383	86,836,166	99,866,463	100,088,386	221,923	0.2%	
2250 - Insurance Other	15,000	15,000	· · · · ·	15,000	-	(15,000)	-100.0%	
2350 - Employee Assistance	12,311	12,271	11,024	78,162	13,000	(65,162)	-83.4%	
2500 - Workers' Compensation	3,897,022	4,619,821	2,709,377	5,158,253	5,160,327	2,074	0.0%	
2550 - Unemployment Insurance	174,351	145,754	155,500	509,699	514,653	4,954	1.0%	
2600 - Social Security	5,602,499	5,509,669	5,675,023	5,955,797	5,982,519	26,722	0.4%	
2610 - Medicare	4,884,647	4,871,665	4,876,699	5,118,157	5,167,675	49,518	1.0%	
2700 - Certificated Retirement	31,518,959	31,351,508	28,702,422	31,931,522	32,306,932	375,410	1.2%	
2750 - Professional Affiliations	25,200	24,200	24,200	30,000	30,000	-	0.0%	
2760 - Tuition & Cert Reimbursements	-	-	-	-	7,000	7,000	0.0%	
2800 - Public Employees Retirement	16,872,638	16,636,818	14,779,462	17,846,955	17,843,204	(3,751)	0.0%	
2980 - Attrition Benefits	-	-	-	(14,000,000)	(15,500,000)	(1,500,000)	10.7%	
3010 - Contracted Svcs Administration	3,831,661	3,525,885	4,251,002	4,781,477	4,988,677	207,200	4.3%	
3020 - Indirect Cost	(2,295,253)	(2,641,654)	(2,116,755)	(2,300,000)	(2,800,000)	(500,000)	21.7%	
3030 - Contracted Svcs Instructional	8,382,565	9,017,967	9,770,346	8,634,181	9,303,174	668,993	7.7%	
3040 - Contracted ASD Services	(1)	-,,	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(200,000)	-	200,000	-100.0%	
3050 - Equipment Repair	483,714	523,077	628,082	653,742	602,216	(51,526)	-7.9%	
3060 - Contracted Svcs Custodial	6,960	-	1,103	3,000	1,000	(2,000)	-66.7%	
3070 - Contracted Svcs Grounds	571,400	498,123	754,682	908,000	908,000	-	0.0%	
3080 - Contracted Svcs Buildings	2,888,002	3,376,375	8,946,927	3,004,923	2,596,152	(408,771)	-13.6%	
3100 - Legal Fees	156,685	98,561	116,996	202,000	402,000	200,000	99.0%	
3101 - Special Ed Legal	620,311	455,957	303,675	600,000	300,000	(300,000)	-50.0%	
3120 - Contracted Transportation	305,329	395,829	401,180	499,800	497,800	(2,000)	-0.4%	
3130 - Activity/Field Trips	819,595	812,385	773,737	770,205	796,521	26,316	3.4%	
3150 - Stipend-Student	1,200	-	-	-	-	-	0.0%	
3160 - Student Travel	123,686	132,178	184,214	117,500	165,500	48,000	40.9%	
3180 - Contract Svcs Student Activity	-	-	230,661	173,600	199,755	26,155	15.1%	
3200 - Rental Land & Buildings	6,982,883	7,248,778	7,588,592	7,061,214	7,462,332	401,118	5.7%	
3210 - Rental Equipment	110,290	122,421	171,415	204,852	181,998	(22,854)	-11.2%	
3220 - Contracted Svcs Copier Lease	704,853	796,998	799,287	799,042	804,197	5,155	0.6%	
3230 - Advertising	149,008	173,059	162,957	159,620	179,620	20,000	12.5%	
3400 - Board Contingency	-	-	-	3,600	3,600	,	0.0%	
3410 - Contracted Svcs Board	2,342	-	_	-	-	-	0.0%	
3430 - Parking/Mileage In-District	294,230	275,497	281,518	334,078	314,685	(19,393)	-5.8%	
3500 - Heat For Buildings	4,868,190	4,951,042	4,510,520	5,451,200	5,753,200	302,000	5.5%	
3510 - Water & Sewer	577,158	558,435	564,782	656,600	681,660	25,060	3.8%	
3520 - Electricity	10,492,779	9,958,855	10,574,205	11,334,493	11,900,700	566,207	5.0%	
3530 - Telephone	2,640,857	2,685,735	2,633,044	2,150,206	2,266,118	115,912	5.4%	
3540 - Refuse	838,394	831,815	857,107	964,850	1,009,850	45,000	4.7%	
3550 - Postage	-	-	-	JO 1,030	189,460	189,460	0.0%	
3600 - Travel Out-Of-District	248,979	221,480	197,822	388,525	353,468	(35,057)	-9.0%	
3610 - Out-Of-District Travel Regist	73,081	108,820	49,317	100,025	99,525	(500)	-0.5%	
3613 - Other Registration/Membership	220,408	204,586	355,749	266,065	336,737	70,672	26.6%	
5015 Other Registration/Memoership	220,400	204,500	333,177	200,003	550,151	10,012	20.070	

TOTAL BY DISTRICT OBJECT	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
	<b>EXPENDITURES</b>	<b>EXPENDITURES</b>	EXPENDITURES	BUDGET	BUDGET	\$	%
3650 - Reimbursement Expense	282	-	-	600	600	-	0.0%
3980 - Unallocated Adjustments	-	-	-	4,422,691	2,692,857	(1,729,834)	-39.1%
4010 - Office Supplies	1,154,044	795,912	848,427	937,405	772,114	(165,291)	-17.6%
4020 - Textbooks	1,787,140	6,267,025	1,657,893	2,138,661	2,311,733	173,072	8.1%
4030 - Library A/V Supplies	265,508	237,298	225,244	202,567	206,854	4,287	2.1%
4040 - Teaching Supplies	4,376,756	3,874,555	3,145,880	3,199,038	3,336,002	136,964	4.3%
4050 - Health Supplies	119,439	84,748	86,765	100,267	108,027	7,760	7.7%
4060 - Meals & Food	102,118	119,871	158,719	142,828	161,669	18,841	13.2%
4080 - Student Activities Supplies	110,107	109,337	141,791	258,045	340,207	82,162	31.8%
4090 - Resale/Fees/Charges	267	´-	61	-	´-	-	0.0%
4100 - Fuel	383,633	428,626	485,212	518,590	512,200	(6,390)	-1.2%
4110 - Oil, Grease & Lube	46,382	43,886	18,769	40,880	40,880	-	0.0%
4120 - Tires	39,301	35,430	42,953	41,160	41,160	-	0.0%
4130 - Repair Parts	541,236	683,486	759,217	771,482	774,245	2,763	0.4%
4140 - Garage Supplies	7,430	7,505	(21,822)	8,800	8,800	-,,,,,,	0.0%
4200 - Custodial Supplies	706,817	853,510	744,367	873,278	872,588	(690)	-0.1%
4250 - Bldgs/Grounds Supplies	2,241,781	2,020,754	2,105,784	1,734,000	1,755,000	21,000	1.2%
4380 - Dairy	2,211,701	2,020,731	37,288	-	-	-	0.0%
4260 - Warehouse Supplies	6,000	6,755	5,072	8,000	5,500	(2,500)	-31.3%
4880 - Self-Insured Supplies	-	146	28	3,000	3,000	(2,500)	0.0%
4980 - Inventory Adjustment	24	253	670	6,000	6,000	-	0.0%
5400 - Expendable Equipment	2,876,036	895,465	2,423,632	1,215,566	1,206,343	(9,223)	-0.8%
5415 - Furniture & Fixtures	311,684	289,153	718,738	229,229	211,069	(18,160)	-7.9%
5420 - Tagged Equipment	5,021,785	857,062	1,211,357	2,148,295	2,471,545	323,250	15.0%
5460 - Other Capital Outlay Expenses	1,355,705	1,426,535	1,408,691	1,764,311	1,417,500	(346,811)	-19.7%
5470 - Capital Equipment	330,424	154,044	501,331	25,000	25,000	(5 10,011)	0.0%
5880 - Self-Insured Equipment	2,500	-	501,551	55,000	55,000	_	0.0%
6010 - ASAA Dues	155,940	155,670	165,970	161,920	166,120	4,200	2.6%
6020 - Pupil Activity Expenses	155,510	-	103,770	4,200	-	(4,200)	-100.0%
6050 - Property Insurance	757,409	731,481	864,310	907,525	1,193,135	285,610	31.5%
6060 - Fidelity Insurance	17,051	18,746	18,729	19,679	20,625	946	4.8%
6070 - Liability Insurance	667,539	707,896	658,560	810,376	1,171,681	361,305	44.6%
6071 - Risk Management Claims	535,983	1,179,590	2,749,898	1,000,000	1,000,000	501,505	0.0%
6080 - Bad Debt Expense	1,409	17,232	4,263	120,000	120,000	-	0.0%
6100 - Settlements	5,000	-	4,389	120,000	120,000		0.0%
6230 - Transfer To Municipality	5,000	-	(1,500,000)	45,000	5,000	(40,000)	-88.9%
6500 - Over/Short	(144)	(806)	980		5,000	(40,000)	0.0%
6550 - NSF Checks	3,607	3,187	(2,147)	5,000	5,000	_	0.0%
TOTAL	\$ 565,946,662	\$ 562,170,488	\$ 563,426,218 \$		\$ 575,955,222 \$	3,455,545	0.6%
	\$ 505,710,002	\$ 502,170, <del>100</del>	Ψ 505,120,210 Ψ	312,133,011	ψ 5,5,555,222 Ψ	3,100,010	5.570
State On-behalf Pension Payments	41,327,009	35,957,262	45,370,405	55,000,000	46,000,000	(9,000,000)	-16.4%
Total General Fund	\$ 607,273,671	\$ 598,127,750	\$ 608,796,623 \$	627,499,677	\$ 621,955,222 \$	(5,544,455)	-0.9%

### Notes:

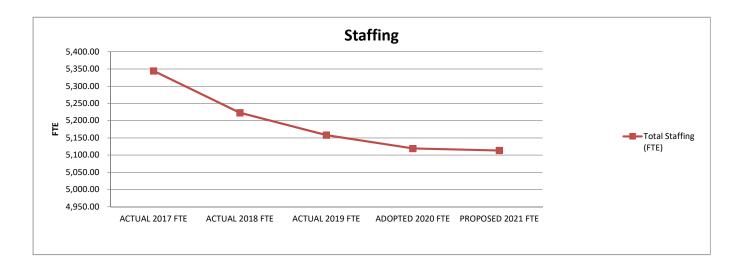
Actuals are on the GAAP basis and include expenditures against prior year authorizations
 State of Alaska on-behalf pension payments have been removed from the object totals

GENERAL FUND TOTAL STATE OBJECT SUMMARY		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	]	PROPOSED 2021	FY20 ADOPTED Y	
511112	EX		EXI		EX	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	253,296,001	\$	247,465,086	\$	246,562,956	\$ 246,422,146	\$	249,398,476	\$ 2,976,330	1.2%
320 - Non-Certificated Salaries		83,387,115		83,354,806		86,572,450	87,813,631		87,770,292	(43,339)	0.0%
360 - Employee Benefits		161,234,047		165,014,040		157,627,628	166,622,709		166,271,055	(351,654)	-0.2%
Total Personnel Expenditures		497,917,163		495,833,932		490,763,034	500,858,486		503,439,823	2,581,337	0.5%
Non-personnel Expenditures											
410 - Professional And Technical	\$	12,993,563	\$	13,098,370	\$	13,172,680	\$ 14,239,858	\$	15,202,206	\$ 962,348	6.8%
420 - Staff Travel		616,290		605,797		528,657	822,628		767,678	(54,950)	-6.7%
425 - Student Travel		1,248,610		1,340,392		1,359,131	1,387,505		1,459,821	72,316	5.2%
430 - Utility Services		4,056,409		4,075,985		4,054,933	3,771,656		4,147,088	375,432	10.0%
435 - Energy		15,360,969		14,909,897		15,084,725	16,785,693		17,653,900	868,207	5.2%
440 - Other Purchased Services		11,897,110		12,738,831		19,053,045	12,794,393		12,735,515	(58,878)	-0.5%
445 - Insurance And Bond Premiums		1,977,982		2,637,713		4,291,497	2,737,580		3,385,441	647,861	23.7%
450 - Supplies, Materials, And Media		20,097,488		17,610,777		14,796,045	14,581,291		15,144,936	563,645	3.9%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		382,830		360,256		526,108	4,851,276		3,196,314	(1,654,962)	-34.1%
495 - Indirect Costs		(2,290,381)	)	(2,622,041)		(2,113,659)	(2,175,000)		(2,675,000)	(500,000)	23.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		332,924		154,044		501,331	80,000		80,000	-	0.0%
540 - Capital Outlay Other Expenses		1,355,705		1,426,535		1,408,691	1,764,311		1,417,500	(346,811)	-19.7%
Total Non-personnel Expenditures		68,029,499		66,336,556		72,663,184	71,641,191		72,515,399	874,208	1.2%
Total Expenditures	\$	565,946,662	\$	562,170,488	\$	563,426,218	\$ 572,499,677	\$	575,955,222	\$ 3,455,545	0.6%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed

GENERAL FUND TOTAL	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	20.00	21.00	22.00	22.00	23.00	1.00	4.5%
Principal	148.00	142.49	142.99	143.00	142.00	(1.00)	-0.7%
Classroom Teacher	2,291.04	2,200.03	2,149.05	2,070.05	2,017.70	(52.35)	-2.5%
Special Service Teacher	700.34	697.65	703.03	721.32	741.47	20.15	2.8%
Professional/Technical	9.50	11.00	13.00	13.00	12.00	(1.00)	-7.7%
Other Certificated	276.50	271.50	274.70	269.90	269.20	(0.70)	-0.3%
Total Certificated	3,445.38	3,343.67	3,304.77	3,239.27	3,205.37	(33.90)	-1.0%
Classified							
Director	32.00	32.25	32.25	33.50	33.00	(0.50)	-1.5%
Professional/Technical	235.20	237.78	239.32	251.85	259.10	7.25	2.9%
Clerical	318.38	318.89	307.25	307.43	305.83	(1.60)	-0.5%
Teachers Assistants	685.35	669.01	679.31	698.39	720.67	22.28	3.2%
Custodial	342.80	343.80	325.85	320.85	320.98	0.13	0.0%
Maintenance	151.00	154.00	153.00	153.00	153.00	-	0.0%
Other Classified	134.04	123.42	116.06	114.82	115.52	0.70	0.6%
Total Classified	1,898.77	1,879.15	1,853.04	1,879.83	1,908.09	28.26	1.5%
Total Staffing (FTE)	5,344.15	5,222.82	5,157.81	5,119.10	5,113.45	(5.65)	-0.1%



GENERAL FUND TOTAL STATE FUNCTION AND OBJECT		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
	EX		EXI		EX	PENDITURES	BUDGET	BUDGET	\$	%
100 - Instruction										
310 - Certificated Salaries	\$	167,704,870	\$	161,851,036	\$	160,650,215	\$ 159,392,757	\$ 159,077,914	\$ (314,843)	-0.2%
320 - Non-Certificated Salaries		13,495,977		13,283,531		13,626,080	13,592,523	13,552,307	(40,216)	-0.3%
360 - Employee Benefits		73,875,886		75,878,535		72,619,257	78,704,063	77,621,109	(1,082,954)	-1.4%
410 - Professional And Technical		5,016,234		6,005,564		6,588,491	7,210,647	7,877,824	667,177	9.3%
420 - Staff Travel		191,482		159,766		109,854	186,278	105,785	(80,493)	-43.2%
425 - Student Travel		124,968		99,500		96,295	162,900	193,900	31,000	19.0%
430 - Utility Services		134,250		138,436		154,815	174,465	173,511	(954)	-0.5%
435 - Energy		-		· -		-	-	-	- 1	0.0%
440 - Other Purchased Services		897,182		974,697		1,028,699	1,037,075	1,041,376	4,301	0.4%
445 - Insurance And Bond Premiums		_		-		-	_	-	-	0.0%
450 - Supplies, Materials, And Media		7,783,239		10,637,466		6,855,442	7,107,816	7,390,069	282,253	4.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		49,353		35,567		80,683	2,640,452	1,488,325	(1,152,127)	-43.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		49,038		34,361		62,228	25,000	25,000	-	0.0%
540 - Capital Outlay Other Expenses		107,351		100,711		95,171	119,760	80,000	(39,760)	-33.2%
Total	\$	269,429,830	\$	269,199,170	\$	261,967,230	\$ 270,353,736	\$ 268,627,120	\$ (1,726,616)	-0.6%
200 - Special Education Instruction										
310 - Certificated Salaries	\$	32,246,070	\$	31,939,484	\$	32,114,302	\$ 36,908,497	\$ 39,350,484	\$ 2,441,987	6.6%
320 - Non-Certificated Salaries		16,276,730		16,458,293		17,575,508	17,762,293	17,913,857	151,564	0.9%
360 - Employee Benefits		27,343,919		28,274,756		27,301,678	35,687,368	37,217,573	1,530,205	4.3%
410 - Professional And Technical		247,662		263,478		413,699	204,550	204,550	, , , <u>-</u>	0.0%
420 - Staff Travel		65,036		67,743		60,096	89,600	91,600	2,000	2.2%
425 - Student Travel		259,219		336,059		338,137	378,300	379,300	1,000	0.3%
430 - Utility Services		3,915		3,177		(8,130)	3,177	2,880	(297)	-9.3%
435 - Energy		_		-		-	-	-	-	0.0%
440 - Other Purchased Services		14,105		20,303		13,689	86,992	96,572	9,580	11.0%
445 - Insurance And Bond Premiums		_		-		-	_	-	-	0.0%
450 - Supplies, Materials, And Media		377,985		243,615		381,681	317,173	327,908	10,735	3.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		350		275		12,470	501,000	24,584	(476,416)	-95.1%
495 - Indirect Costs		_		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	=	0.0%
Total	\$	76,834,991	\$	77,607,183	\$	78,203,130	\$ 91,938,950	\$ 95,609,308	\$ 3,670,358	3.8%

## GENERAL FUND TOTAL ST

GENERAL FUND TOTAL STATE FUNCTION AND OBJECT	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPO	1.15
STATE I CHOTTON IN DOBBET			S EXPENDITURES		BUDGET	\$	%
220 - Special Support Svcs-Students							
310 - Certificated Salaries	\$ 10,784,83	1 \$ 10,983,806	5 \$ 11,502,729	\$ 12,553,263	\$ 12,663,328	\$ 110,065	0.9%
320 - Non-Certificated Salaries	2,811,41	3 2,576,471	2,398,498	2,809,650	2,624,954	(184,696)	-6.6%
360 - Employee Benefits	6,141,02	6,401,418	6,071,145	7,737,757	7,600,863	(136,894)	-1.8%
410 - Professional And Technical	2,501,56	57 2,228,154	2,203,218	827,700	827,700	-	0.0%
420 - Staff Travel	42,90				55,000	(7,000)	-11.3%
425 - Student Travel	1,14			-	-	-	0.0%
430 - Utility Services	27,08	36 26,551	26,949	22,771	19,752	(3,019)	-13.3%
435 - Energy	´-		´-	, -	, -	-	0.0%
440 - Other Purchased Services	15,03	14,636	14,483	21,521	11,570	(9,951)	-46.2%
445 - Insurance And Bond Premiums	´-	-		-	-	-	0.0%
450 - Supplies, Materials, And Media	152,06	136,850	243,893	141,193	127,051	(14,142)	-10.0%
480 - Tuition And Stipends		-		-	-	-	0.0%
490 - Other Expenses	4,17	78 3,410	7,427	7,000	6,500	(500)	-7.1%
495 - Indirect Costs		· -		-	-	- ′	0.0%
500 - Capital Outlay	-	-	-	-	-	-	0.0%
510 - Equipment	10,50		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		- 38	-	-	-	-	0.0%
Total	\$ 22,491,85	0 \$ 22,410,127	\$ 22,516,534	\$ 24,182,855	\$ 23,936,718	\$ (246,137)	-1.0%
300 - Support Services-Students							
310 - Certificated Salaries	\$ 14,229,85	66 \$ 13,341,416	5 \$ 13,250,691	\$ 13,996,555	\$ 14,377,383	\$ 380,828	2.7%
320 - Non-Certificated Salaries	3,702,33		, ,	4,017,616	4,117,748	100,132	2.5%
360 - Employee Benefits	7,525,99			8,421,787	8,876,654	454,867	5.4%
410 - Professional And Technical	111,93				74,700	(102,500)	-57.8%
420 - Staff Travel	8,42		,	12,200	24,200	12,000	98.4%
425 - Student Travel	-	-	- ,	-	-	-	0.0%
430 - Utility Services	_	_	_	_	_	_	0.0%
435 - Energy	-	-	_	=	-	_	0.0%
440 - Other Purchased Services	11,36	50 11,261	1,512	14,512	16,512	2,000	13.8%
445 - Insurance And Bond Premiums	´-	-	´-	, -	-	´-	0.0%
450 - Supplies, Materials, And Media	142,49	103,098	99,357	108,832	147,394	38,562	35.4%
480 - Tuition And Stipends	´-	´-	´-	´-	´-		0.0%
490 - Other Expenses	19	2,460	1,274	900	2,270	1,370	152.2%
495 - Indirect Costs	_	-	´-	=	-	´-	0.0%
500 - Capital Outlay	-	-	-	_	-	-	0.0%
510 - Equipment	34,72	.5 -	_	_	=	-	0.0%
540 - Capital Outlay Other Expenses	2,47		-	_	=	-	0.0%
Total	\$ 25,769,79		\$ 24,326,298	\$ 26,749,602	\$ 27,636,861	\$ 887,259	3.2%

ACTUAL

ADOPTED

PROPOSED

FY20 ADOPTED VS FY21

ACTUAL

ACTUAL

## GENERAL FUND TOTAL STATE FUNCTION AND OBJECT

STATE FUNCTION AND OBJECT		2017		2018		2019	2020	2021	PROPOSE	
	EXI	PENDITURES	EXI	PENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
350 - Support Services-Instruction	•									
310 - Certificated Salaries	\$	9,801,712	\$	10,407,769	\$	9,900,467	\$ 10,011,544	\$ 10,310,533	\$ 298,989	3.0%
320 - Non-Certificated Salaries		2,089,918		2,174,957		2,162,664	2,516,734	2,508,053	(8,681)	-0.3%
360 - Employee Benefits		4,881,906		5,168,388		4,811,349	5,416,094	5,612,439	196,345	3.6%
410 - Professional And Technical		1,450,329		431,938		619,356	424,810	409,610	(15,200)	-3.6%
420 - Staff Travel		69,647		48,949		39,200	62,220	77,620	15,400	24.8%
425 - Student Travel		-		-		7,024	15,200	15,200	=	0.0%
430 - Utility Services		6,984		6,019		3,888	6,019	5,586	(433)	-7.2%
435 - Energy		-		-		-	-	-	=	0.0%
440 - Other Purchased Services		416,530		137,325		95,798	111,770	115,798	4,028	3.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	=	0.0%
450 - Supplies, Materials, And Media		5,494,486		507,599		592,539	448,875	449,078	203	0.0%
480 - Tuition And Stipends		-		-		-	-	-	=	0.0%
490 - Other Expenses		4,556		24,868		24,890	36,591	35,541	(1,050)	-2.9%
495 - Indirect Costs		-		-		-	-	-	=	0.0%
500 - Capital Outlay		-		-		-	-	-	=	0.0%
510 - Equipment		-		-		231,508	-	=	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	=	=	-	0.0%
Total	\$	24,216,068	\$	18,907,812	\$	18,488,683	\$ 19,049,857	\$ 19,539,458	\$ 489,601	2.5%
400 - School Administration										
310 - Certificated Salaries	\$	16,253,927	\$	16,459,050	\$	16,622,923	\$ 16,383,303	\$ 16,074,423	\$ (308,880)	-1.9%
320 - Non-Certificated Salaries		-		-		-	-	-	=	0.0%
360 - Employee Benefits		5,000,007		5,055,984		4,874,764	5,269,775	5,199,978	(69,797)	-1.3%
410 - Professional And Technical		140,864		-		1,010	-	-	=	0.0%
420 - Staff Travel		39,778		40,258		41,562	13,150	4,150	(9,000)	-68.4%
425 - Student Travel		-		-		-	-	-	=	0.0%
430 - Utility Services		-		-		-	-	-	=	0.0%
435 - Energy		-		-		=	-	=	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	=	0.0%
450 - Supplies, Materials, And Media		14,801		4,900		19,227	3,563	4,679	1,116	31.3%
480 - Tuition And Stipends		-		-		-	-	-	=	0.0%
490 - Other Expenses		1,679		1,739		1,097	1,750	1,250	(500)	-28.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		<u>-</u>		<u> </u>		<u>-</u>	<u> </u>	<u> </u>		0.0%
Total	\$	21,451,056	\$	21,561,931	\$	21,560,583	\$ 21,671,541	\$ 21,284,480	\$ (387,061)	-1.8%

## GENERAL FUND TOTAL $\mathbf{S}$

GENERAL FUND TOTAL STATE FUNCTION AND OBJECT	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPO	
STATE FUNCTION AND ODJECT	EXPENDITURES		EXPENDITURES		BUDGET	\$	SED %
450 - School Admin Support Services				DODGET	-500000	Ψ	70
310 - Certificated Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries	8,526,525	8,735,400	8,862,596	9,315,627	9,256,777	(58,850)	-0.6%
360 - Employee Benefits	7,649,773	7,928,611	7,568,123	9,039,632	8,950,618	(89,014)	-1.0%
410 - Professional And Technical	20,623	20,858	96,167	48,599	48,269	(330)	-0.7%
420 - Staff Travel	4,514	4,697	5,314	1,950	3,900	1,950	100.0%
425 - Student Travel	-	14	-	-	-	-	0.0%
430 - Utility Services	-	150	-	-	117,680	117,680	0.0%
435 - Energy	=	-	-	=	-	-	0.0%
440 - Other Purchased Services	68,766	80,069	70,166	48,848	34,656	(14,192)	-29.1%
445 - Insurance And Bond Premiums	-	-	=	-	-	-	0.0%
450 - Supplies, Materials, And Media	489,071	529,803	500,226	603,937	501,156	(102,781)	-17.0%
480 - Tuition And Stipends	-	-	-	-	-	-	0.0%
490 - Other Expenses	26,675	15,535	15,300	24,772	26,534	1,762	7.1%
495 - Indirect Costs	-	-	-	-	-	-	0.0%
500 - Capital Outlay	-	-	-	-	-	-	0.0%
510 - Equipment	-	-	-	-	-	-	0.0%
540 - Capital Outlay Other Expenses	<del></del>	-	-	=	<u> </u>	<u> </u>	0.0%
Total	\$ 16,785,947	\$ 17,315,137	\$ 17,117,892	\$ 19,083,365	\$ 18,939,590	\$ (143,775)	-0.8%
510 - District Administration							
310 - Certificated Salaries	\$ 466,222	\$ 725,785	\$ 778,732	\$ 816,680	\$ 684,631	\$ (132,049)	-16.2%
320 - Non-Certificated Salaries	1,487,566	1,222,326	1,371,876	1,585,017	1,665,883	80,866	5.1%
360 - Employee Benefits	1,035,988	923,637	887,828	1,108,786	1,091,127	(17,659)	-1.6%
410 - Professional And Technical	1,344,130	1,140,495	1,506,974	1,995,734	1,941,040	(54,694)	-2.7%
420 - Staff Travel	65,418	43,974	60,528	93,625	87,375	(6,250)	-6.7%
425 - Student Travel	-	-	-	-	-	-	0.0%
430 - Utility Services	162	162	162	162	162	-	0.0%
435 - Energy	-	-	-	-	-	-	0.0%
440 - Other Purchased Services	42,633	57,751	54,039	72,200	74,800	2,600	3.6%
445 - Insurance And Bond Premiums	-	-	-	-	-	-	0.0%
450 - Supplies, Materials, And Media	367,968	356,708	89,413	53,174	73,969	20,795	39.1%
480 - Tuition And Stipends	-	-	-	-	-	-	0.0%
490 - Other Expenses	84,683	54,965	92,277	62,790	100,790	38,000	60.5%
495 - Indirect Costs	-	-	-	-	-	-	0.0%
500 - Capital Outlay	-	-	-	-	-	-	0.0%
510 - Equipment	1,872	-	-	=	-	=	0.0%
540 - Capital Outlay Other Expenses	17,979	28,584	47,658	29,551	90,000	60,449	204.6%
Total	\$ 4,914,621	\$ 4,554,387	\$ 4,889,487	\$ 5,817,719	\$ 5,809,777	\$ (7,942)	-0.1%

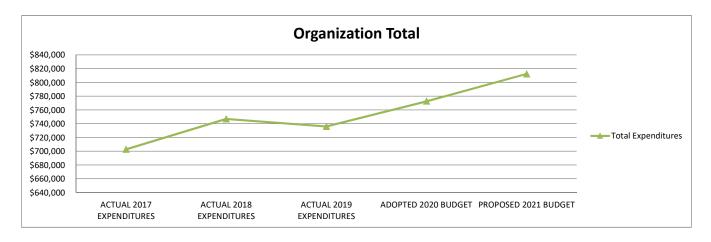
# GENERAL FUND TOTAL

GENERAL FUND TOTAL STATE FUNCTION AND OBJECT	ACTUAL 2017	A	ACTUAL 2018	1	ACTUAL 2019		ADOPTED 2020	1	PROPOSED 2021	]	FY20 ADOPTEI PROPOS	
STATE FUNCTION AND OBJECT	EXPENDITURES	S EXPI		EXP	ENDITURES		BUDGET		BUDGET		\$	%
550 - District Admin Support Svcs	EMI EN EN EN	Dia	ENDITORES	Ditt	EI (DIT ORES		Debori		BUDGET		y .	70
310 - Certificated Salaries	\$ -	\$	4,847	\$	30,520	\$	(5,500,000)	\$	(5,000,000)	\$	500,000	-9.1%
320 - Non-Certificated Salaries	11,719,215		12,286,474		12,566,495		13,245,226		13,626,353		381,127	2.9%
360 - Employee Benefits	7,621,768		7,960,753		7,409,339		(5,212,593)		(6,492,624)		(1,280,031)	24.6%
410 - Professional And Technical	1,391,081		2,186,504		699,362		2,874,031		3,142,505		268,474	9.3%
420 - Staff Travel	113,679		130,422		120,999		235,464		255,075		19,611	8.3%
425 - Student Travel	-		-		_		-		-		-	0.0%
430 - Utility Services	41		(77)		696		-		68,065		68,065	0.0%
435 - Energy	-		-		-		-		-		-	0.0%
440 - Other Purchased Services	182,459		275,197		484,778		560,844		315,253		(245,591)	-43.8%
445 - Insurance And Bond Premiums	1,198,266		1,879,252		3,401,505		1,805,055		2,165,567		360,512	20.0%
450 - Supplies, Materials, And Media	625,574		491,054		666,659		723,640		1,020,377		296,737	41.0%
480 - Tuition And Stipends	-		-		-		-		-		-	0.0%
490 - Other Expenses	20,228		30,175		80,390		1,139,998		1,177,998		38,000	3.3%
495 - Indirect Costs	(2,290,381)	)	(2,622,041)		(2,113,659)		(2,175,000)		(2,675,000)		(500,000)	23.0%
500 - Capital Outlay	-		-		-		-		-		-	0.0%
510 - Equipment	27,986		64,921		7,409		55,000		55,000		-	0.0%
540 - Capital Outlay Other Expenses	730,105		802,403		776,089		978,339		682,500		(295,839)	-30.2%
Total	\$ 21,340,021	\$	23,489,884	\$	24,130,582	\$	8,730,004	\$	8,341,069	\$	(388,935)	-4.7%
600 - Operations & Maint Of Plant												
310 - Certificated Salaries	\$ -	\$	-	\$	10,338	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries	21,752,193		21,513,990		22,813,437		21,449,842		20,902,860		(546,982)	-2.6%
360 - Employee Benefits	19,539,864		19,348,808		18,399,136		19,812,750		19,959,306		146,556	0.7%
410 - Professional And Technical	257,371		238,894		416,131		44,953		242,953		198,000	440.5%
420 - Staff Travel	14,460		50,332		22,791		39,200		26,900		(12,300)	-31.4%
425 - Student Travel	1,191		-		-		-		-		-	0.0%
430 - Utility Services	3,883,971		3,901,567		3,876,553		3,565,062		3,759,452		194,390	5.5%
435 - Energy	15,360,969		14,909,897		15,084,725		16,785,693		17,653,900		868,207	5.2%
440 - Other Purchased Services	9,995,873		10,938,157		17,011,233		10,577,990		10,759,994		182,004	1.7%
445 - Insurance And Bond Premiums	757,409		733,816		866,645		907,525		1,193,135		285,610	31.5%
450 - Supplies, Materials, And Media	4,439,407		4,396,684		4,863,980		4,617,243		4,623,848		6,605	0.1%
480 - Tuition And Stipends	-		-		-		-		-		-	0.0%
490 - Other Expenses	34,758		33,227		41,824		57,467		57,467		-	0.0%
495 - Indirect Costs	-		-		-		-		-		-	0.0%
500 - Capital Outlay	_				_		-		-		-	0.0%
510 - Equipment	152,896		51,442		128,607		<u>-</u>					0.0%
540 - Capital Outlay Other Expenses	495,447		494,837	Φ.	489,773	Φ.	636,661	Φ.	565,000	ф	(71,661)	-11.3%
Total	\$ 76,685,809	\$	76,611,651	\$	84,025,173	\$	78,494,386	\$	79,744,815	\$	1,250,429	1.6%

GENERAL FUND TOTAL	ACTU		ACTUAL	ACTUAL		ADOPTED	_1	PROPOSED	1	FY20 ADOPTED	1.15
STATE FUNCTION AND OBJECT	201	7	2018	2019		2020		2021		PROPOSI	
	<b>EXPENDI</b>	TURES	<b>EXPENDITURES</b>	<b>EXPENDITURES</b>	S	BUDGET		BUDGET		\$	%
700 - Student Activities	•			•						•	-
310 - Certificated Salaries	\$ 1,8	08,513	\$ 1,751,893	\$ 1,702,039	\$	1,859,547	\$	1,859,780	\$	233	0.0%
320 - Non-Certificated Salaries	1,2	95,930	1,322,787	1,350,159		1,308,045		1,378,485		70,440	5.4%
360 - Employee Benefits	4	42,693	310,264	399,606		467,208		459,402		(7,806)	-1.7%
410 - Professional And Technical	4	61,765	434,616	402,108		380,134		381,555		1,421	0.4%
420 - Staff Travel		949	3,259	6,417		26,091		32,923		6,832	26.2%
425 - Student Travel	8	62,085	904,819	917,675		831,105		871,421		40,316	4.9%
430 - Utility Services		-	-	-		-		-		-	0.0%
435 - Energy		-	-	-		-		-		-	0.0%
440 - Other Purchased Services	2	53,166	229,435	274,499		261,141		267,484		6,343	2.4%
445 - Insurance And Bond Premiums		22,307	24,645	23,347		25,000		26,739		1,739	7.0%
450 - Supplies, Materials, And Media		01,679	189,424	458,243		411,445		438,407		26,962	6.6%
480 - Tuition And Stipends		-	-	· -		-		-		´-	0.0%
490 - Other Expenses	1	56,175	158,035	168,476		378,556		275,055		(103,501)	-27.3%
495 - Indirect Costs		-		· -		-		-		-	0.0%
500 - Capital Outlay		-	_	_		-		-		-	0.0%
510 - Equipment		49,099	3,320	14,104		-		-		-	0.0%
540 - Capital Outlay Other Expenses		1,695	´-			-		-		-	0.0%
Total	\$ 5,5	56,056	\$ 5,332,497	\$ 5,716,673	\$	5,948,272	\$	5,991,251	\$	42,979	0.7%
			<u> </u>					, i		ĺ	
780 - Community Services											
310 - Certificated Salaries	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries	2	29,311	208,490	210,016		211,058		223,015		11,957	5.7%
360 - Employee Benefits	1	75,221	164,790	136,900		170,082		174,610		4,528	2.7%
410 - Professional And Technical		50,000	68,180	50,028		51,500		51,500		-	0.0%
420 - Staff Travel		-	69	-		850		3,150		2,300	270.6%
425 - Student Travel		-	-	-		-		-		-	0.0%
430 - Utility Services		-	-	_		-		-		_	0.0%
435 - Energy		-	-	-		-		-		-	0.0%
440 - Other Purchased Services		-	-	4,149		1,500		1,500		-	0.0%
445 - Insurance And Bond Premiums		-	-	-		-		-		-	0.0%
450 - Supplies, Materials, And Media		8,718	13,576	25,385		44,400		41,000		(3,400)	-7.7%
480 - Tuition And Stipends		-		- -		-		-		-	0.0%
490 - Other Expenses		-	-	_		-		-		-	0.0%
495 - Indirect Costs		-	-	_		-		-		_	0.0%
500 - Capital Outlay		-	_	_		-		-		-	0.0%
510 - Equipment		6,802	-	57,475		-		-		_	0.0%
540 - Capital Outlay Other Expenses		567	-	-		-		-		_	0.0%
Total	\$ 4	70,619	\$ 455,105	\$ 483,953	\$	479,390	\$	494,775	\$	15,385	3.1%
Grand Total	\$ 565,9	46,662	\$ 562,170,488	\$ 563,426,218	\$	572,499,677	\$	575,955,222	\$	3,455,545	0.6%

<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorization 2. State of Alaska on-behalf pension payments have been removed

LOCATION: 1001 - Anchorage School Board	Α	CTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.00
	EXPI	ENDITURES	EXPI	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		260,751		273,648		271,388	279,598	286,469	6,871	2.5%
360 - Employee Benefits		86,478		87,109		80,328	94,447	89,234	(5,213)	-5.5%
Total Personnel Expenditures		347,229		360,757		351,716	374,045	375,703	1,658	0.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	284,099	\$	322,194	\$	320,425	\$ 328,900	\$ 328,900	\$ -	0.0%
420 - Staff Travel		23,445		21,694		19,841	27,775	27,825	50	0.2%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		162		162		162	162	162	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		150		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		7,929		1,696		1,870	3,948	3,948	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		39,628		40,469		41,929	37,750	75,750	38,000	100.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		355,413		386,215		384,227	398,535	436,585	38,050	9.5%
Total Expenditures	\$	702,642	\$	746,972	\$	735,943	\$ 772,580	\$ 812,288	\$ 39,708	5.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

**ADOPTED** 

PROPOSED

**ACTUAL** 

ACTUAL

8.00

8.00

FY20 ADOPTED VS FY21

0.0% 0.0%

0.0%

0.0%

0.0%

1001 - Anchorage School Board	2017	2018	2019	2020	2021	PROPOSI	ED
-	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	<u> </u>	-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	7.00	7.00	7.00	7.00	7.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%

8.00

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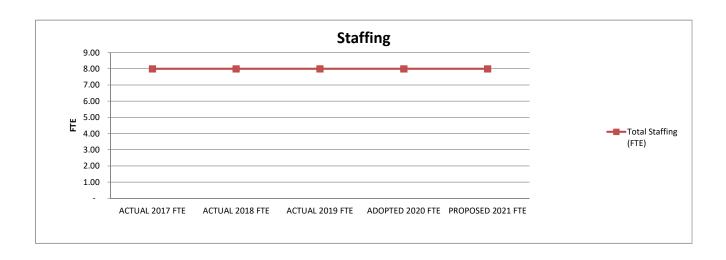
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### STATEMENT OF PROGRAM:

LOCATION:

Custodial

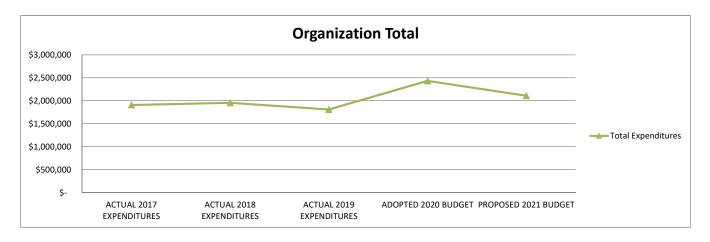
Maintenance Other Classified

Total Classified

Total Staffing (FTE)

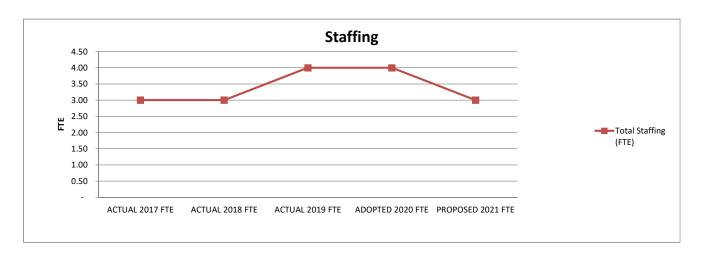
The School Board is the policy making and legislative body of the School District. The powers granted to the School Board are set forth in Titles 10, 14 and 29 of the Alaska Statutes. The School Board is responsible for adopting, amending or revoking as necessary School District policies. The School Board's decisions are made and related actions taken after consideration and evaluation of both administrative recommendations and public testimony and consultation.

LOCATION: 1002 - Superintendent				ACTUAL 2018	ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXP		EXP		EX	PENDITURES		BUDGET		BUDGET	\$	%	
Personnel Expenditures													
310 - Certificated Salaries	\$	232,070	\$	388,616	\$	396,291	\$	391,203	\$	244,390	\$ (146,813)	-37.5%	
320 - Non-Certificated Salaries		186,680		189,349		183,358		190,770		190,255	(515)	-0.3%	
360 - Employee Benefits		180,738		256,475		220,768		253,975		184,353	(69,622)	-27.4%	
Total Personnel Expenditures		599,488		834,440		800,417		835,948		618,998	(216,950)	-26.0%	
Non-personnel Expenditures													
410 - Professional And Technical	\$	1,238,909	\$	1,087,193	\$	922,760	\$	1,518,500	\$	1,405,500	\$ (113,000)	-7.4%	
420 - Staff Travel		13,646		8,318		14,437		30,000		28,500	(1,500)	-5.0%	
425 - Student Travel		-		-		-		-		-		0.0%	
430 - Utility Services		-		-		-		-		-	-	0.0%	
435 - Energy		-		-		-		-		-	-	0.0%	
440 - Other Purchased Services		-		_		-		-		-	-	0.0%	
445 - Insurance And Bond Premiums		-		_		-		-		-	-	0.0%	
450 - Supplies, Materials, And Media		16,383		14,140		24,791		27,900		34,900	7,000	25.1%	
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%	
490 - Other Expenses		39,895		11,199		47,106		20,600		20,600	-	0.0%	
495 - Indirect Costs		-		-		-		-		-	-	0.0%	
500 - Capital Outlay		-		-		-		-		-	-	0.0%	
510 - Equipment		-		-		-		-		-	-	0.0%	
540 - Capital Outlay Other Expenses	<u></u>	-		-		-		-		-	-	0.0%	
Total Non-personnel Expenditures		1,308,833		1,120,850		1,009,094		1,597,000		1,489,500	(107,500)	-6.7%	
Total Expenditures	\$	1,908,321	\$	1,955,290	\$	1,809,511	\$	2,432,948	\$	2,108,498	\$ (324,450)	-13.3%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

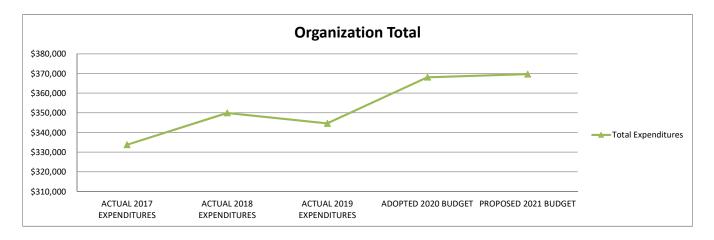
LOCATION: 1002 - Superintendent	ACTUAL 2017	ACTUAL	ACTUAL 2019	ADOPTED	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED		
1002 - Superintenuent	FTE	2018 FTE	FTE	2020 FTE	FTE	FTE	% %	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	1.00	1.00	2.00	2.00	1.00	(1.00)	-50.0%	
Principal	-	-	-	-	-	· -	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	1.00	1.00	2.00	2.00	1.00	(1.00)	-50.0%	
Classified								
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Clerical	-	-	-	-	-	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	-	-	-	-	-	-	0.0%	
Total Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%	
Total Staffing (FTE)	3.00	3.00	4.00	4.00	3.00	(1.00)	-25.0%	



### STATEMENT OF PROGRAM:

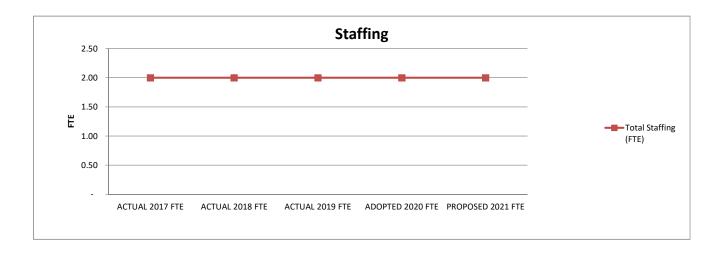
The Superintendent is responsible for the overall direction and administration of the affairs and programs of the District to include conformity with applicable State Statutes, rules and regulations, and the policies of the School Board. Additionally, the Superintendent holds responsibility for the planning, coordinating, supervising and direction of the educational, operational and fiscal activities of the school system as a unified enterprise.

LOCATION: 1004 - Chief Financial Officer		ACTUAL ACT 2017 20		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPT	OSED
	EXPE	NDITURES	EXPENDITURES	EXPENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures								
310 - Certificated Salaries	\$	_	\$ -	\$ -	\$ -	\$ -	S -	0.0%
320 - Non-Certificated Salaries	•	178,073	209,788	212,420	229,30	9 230,036	727	0.3%
360 - Employee Benefits		101,819	132,992	119,704	126,35		857	0.7%
Total Personnel Expenditures		279,892	342,780	332,124	355,66	1 357,245	1,584	0.4%
Non-personnel Expenditures								
410 - Professional And Technical	\$	48,896	\$ 1	\$ 2,185	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,404	4,466	8,141	10,10	0 10,100	-	0.0%
425 - Student Travel		-	-	-	-	-	-	0.0%
430 - Utility Services		-	-	-	-	-	-	0.0%
435 - Energy		-	-	-	-	-	-	0.0%
440 - Other Purchased Services		-	-	-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-	-	-	-	-	-	0.0%
450 - Supplies, Materials, And Media		1,632	1,861	704	1,86	1 1,861	-	0.0%
480 - Tuition And Stipends		-	-	-	-	-	-	0.0%
490 - Other Expenses		1,963	875	1,480	50	0 500	-	0.0%
495 - Indirect Costs		-	-	-	-	-	-	0.0%
500 - Capital Outlay		-	-	-	-	-	-	0.0%
510 - Equipment		-	-	-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-	-	-	-	-	-	0.0%
Total Non-personnel Expenditures		53,895	7,203	12,510	12,46	1 12,461	-	0.0%
Total Expenditures	\$	333,787	\$ 349,983	\$ 344,634	\$ 368,12	2 \$ 369,706	\$ 1,584	0.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1004 - Chief Financial Officer	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED		
Tool Cane I amazon Gareet	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	-	_	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated		-	-	-	-	-	0.0%	
Classified								
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Professional/Technical	-	-	-	1.00	1.00	-	0.0%	
Clerical	1.00	1.00	1.00	-	-	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%	
Total Classified	2.00	2.00	2.00	2.00	2.00	-	0.0	



2.00

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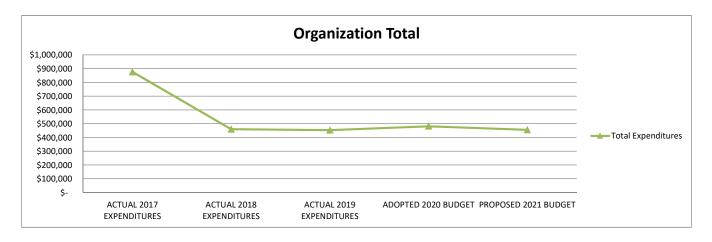
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### STATEMENT OF PROGRAM:

Total Staffing (FTE)

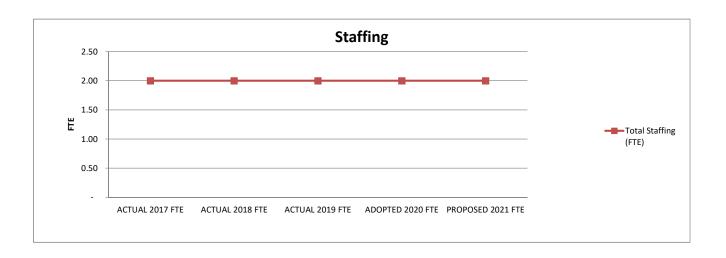
The Chief Financial Officer (CFO) is responsible for the direction, management and supervision of all aspects of business and finance functions of the district. The Business Management Service's mission is to provide improving value through business support systems that support increased student achievement as identified in Destination 2020: the district's strategic plan. This is accomplished through the support and management of business functions including Finance (Accounting and Payroll), Fiscal Compliance, Office of Management and Budget, Grant Writing and Procurement.

LOCATION: 1006 - Deputy Superintendent	A	CTUAL 2017	ACTUA 2018	L	ACTUAL 2019	ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED PROPOS	
	EXPE	NDITURES	EXPENDIT	URES E	EXPENDITURES	BUDGET		BUDGET		\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	148,053	\$ 15	4,441 \$	\$ 158,189	\$ 153,194	\$	160,428	\$	7,234	4.7%
320 - Non-Certificated Salaries	•	63,703		6,892	55,816	57,516	•	57,352	•	(164)	-0.3%
360 - Employee Benefits		96,153	9	6,466	90,880	96,092		97,934		1,842	1.9%
Total Personnel Expenditures		307,909	30	7,799	304,885	306,802		315,714		8,912	2.9%
Non-personnel Expenditures											
410 - Professional And Technical	\$	458,152	\$ 5	0,000 \$	\$ 50,000	\$ 50,000	\$	50,000	\$	-	0.0%
420 - Staff Travel		4,937		702	1,897	3,750		8,250		4,500	120.0%
425 - Student Travel		-		-	-	-		-		-	0.0%
430 - Utility Services		-		-	-	-		-		-	0.0%
435 - Energy		-		-	-	-		-		-	0.0%
440 - Other Purchased Services		-		-	-	-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-	-	-		-		-	0.0%
450 - Supplies, Materials, And Media		742		670	801	1,200		1,200		-	0.0%
480 - Tuition And Stipends		-		-	-	-		-		-	0.0%
490 - Other Expenses		200		220	-	-		-		-	0.0%
495 - Indirect Costs		-		-	-	-		-		-	0.0%
500 - Capital Outlay		-		-	-	-		-		-	0.0%
510 - Equipment		-		-	-	-		-		-	0.0%
540 - Capital Outlay Other Expenses		104,622		0,711	95,171	119,760		80,000		(39,760)	-33.2%
Total Non-personnel Expenditures		568,653	15	2,303	147,869	174,710		139,450		(35,260)	-20.2%
Total Expenditures	\$	876,562	\$ 46	0,102	\$ 452,754	\$ 481,512	\$	455,164	\$	(26,348)	-5.5%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1006 - Deputy Superintendent	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1000 Deputy Supermentalin	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%



2.00

2.00

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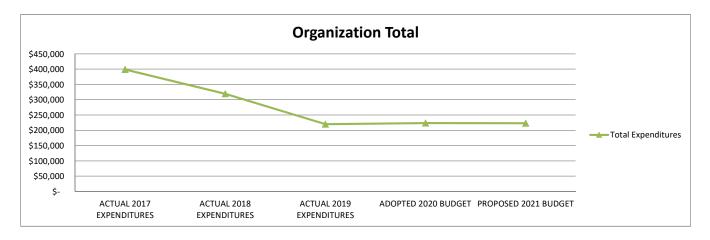
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#### STATEMENT OF PROGRAM:

Total Staffing (FTE)

The Deputy Superintendent develops, oversees and manages the daily operations of the District's educational programs and services while maintaining the priority of improved student achievement and closing of the achievement gap at every school in a safe, caring school environment. This is achieved through the management of all academic service departments including Elementary Education, Secondary Education, Charter Schools, Special Education, Teaching & Learning, Assessment and Evaluation, and Federal Programs including Title I, Indian Education, Migrant Education and English Language Learners.

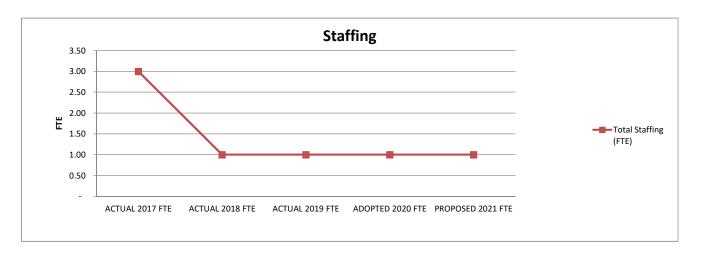
LOCATION: 1007 - Chief Operating Officer		CTUAL 2017	2	TUAL 2018		ACTUAL 2019	ADOPTED 2020		PROPOSED 2021	FY20 ADOPTEI PROPOS	ED
	EXPE	NDITURES	<b>EXPEN</b>	DITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$ _	\$	_	\$ _	0.0%
320 - Non-Certificated Salaries	,	218,206	•	162,372	•	143,850	141,270	•	140,737	(533)	-0.4%
360 - Employee Benefits		120,697		100,761		73,557	75,405		75,661	256	0.3%
Total Personnel Expenditures		338,903		263,133		217,407	216,675		216,398	(277)	-0.1%
Non-personnel Expenditures											
410 - Professional And Technical	\$	57,175	\$	52,825	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		2,946		3,276		2,677	5,800		5,800	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		56		112		189	260		260	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	1,000		1,000	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		60,177		56,213		2,866	7,060		7,060	-	0.0%
Total Expenditures	\$	399,080	\$	319,346	\$	220,273	\$ 223,735	\$	223,458	\$ (277)	-0.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1007 - Chief Operating Officer	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTI PROPO	
	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%

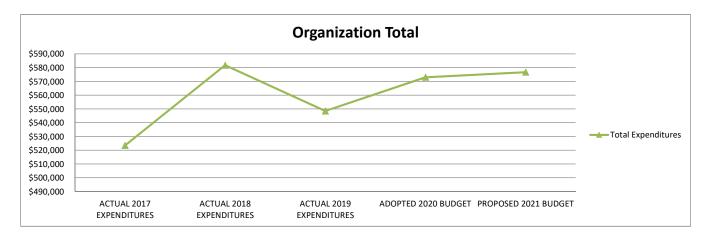
	•				•		
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	_	_	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	_	_	_	_	_	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	2.00	1.00	1.00	1.00	1.00	_	0.0%
Professional/Technical	1.00	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	_	_	_	_	_	0.0%
Custodial	_	_	_	_	_	_	0.0%
Maintenance	-	_	_	_	_	_	0.0%
Other Classified	-	_	_	_	_	_	0.0%
Total Classified	3.00	1.00	1.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	3.00	1.00	1.00	1.00	1.00	-	0.0%



## STATEMENT OF PROGRAM:

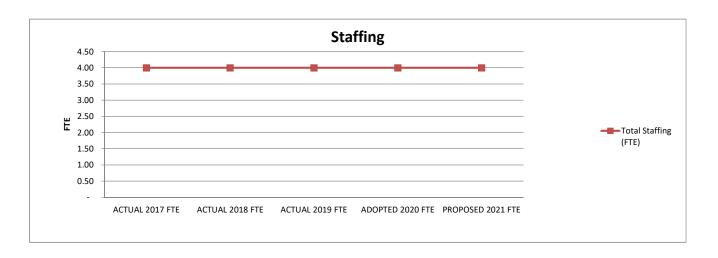
The Chief Operating Officer provides support in the management of non-instructional areas within the Anchorage School District. This position provides focus and supervision of traditional business areas that include: Student Nutrition, Student Transportation, Facilities, Maintenance & Operations, Risk Management & Safety, Security & Emergency Preparedness, and Community Services. The Support Services team provides support to all district departments; ensuring support is carried out in the most cost effective and efficient manner possible while furthering the Anchorage School District's mission of preparing all students for success in life.

LOCATION: 1010 - Office Of Management & Budget		ACTUAL 2017 EXPENDITURES		ACTUAL 2018		ACTUAL 2019		ADOPTED  2020  RUDGET		PROPOSED 2021	FY20 ADOPTED PROPOS	SED
	EXPE	NDITURES	EXPE	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	_	\$	_	\$	_	S	_	\$	_	\$ _	0.0%
320 - Non-Certificated Salaries	•	327,668	•	349,643	•	347,974	•	361,157	•	363,447	2,290	0.6%
360 - Employee Benefits		194,434		203,939		197,068		210,016		211,419	1,403	0.7%
Total Personnel Expenditures		522,102		553,582		545,042		571,173		574,866	3,693	0.6%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	25,000	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		208		1,495		1,862		150		150	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		-		-		-		-		-	-	0.0%
435 - Energy		-		-		-		-		-	-	0.0%
440 - Other Purchased Services		-		-		-		-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		533		750		668		750		750	-	0.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		633		900		913		900		900	-	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		1,374		28,145		3,443		1,800		1,800	-	0.0%
Total Expenditures	\$	523,476	\$	581,727	\$	548,485	\$	572,973	\$	576,666	\$ 3,693	0.6%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

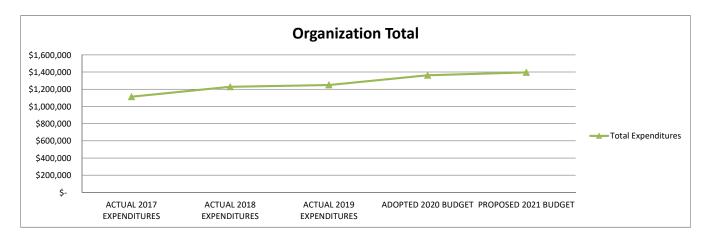
LOCATION: 1010 - Office Of Management & Budget	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1010 - Office Of Management & Budget	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Staffing (FTE)	4.00	4.00	4.00	4.00	4.00	-	0.0%



#### STATEMENT OF PROGRAM:

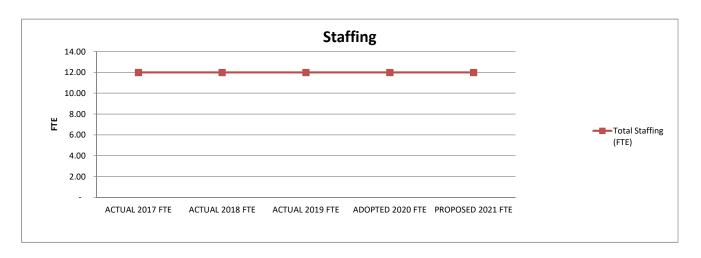
OMB's principle responsibility is for the planning, development, compilation, execution and monitoring of the district's budget and financial planning. This includes developing extensive revenue projections based on state statute, evaluating prospective changes to statutes, estimating future costs of labor, benefits, supplies and services and assessing the risk in each area. Additionally, OMB provides training for school and administrative staff and provides support in financial modeling and reporting to other departments.

LOCATION: 1011 - Accounting	1	ACTUAL 2017		UAL 018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	EXP				EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		653,172		733,315		755,597	793,796	809,969	16,173	2.0%
360 - Employee Benefits		398,773		462,583		461,858	526,916	533,966	7,050	1.3%
Total Personnel Expenditures		1,051,945	1	,195,898		1,217,455	1,320,712	1,343,935	23,223	1.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	17,087	\$	16,099	\$	1,180	\$ 15,910	\$ 20,910	\$ 5,000	31.4%
420 - Staff Travel		3,130		278		9,977	8,089	11,100	3,011	37.2%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		2,632		3,730		3,511	3,300	3,300	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		36,565		9,556		14,733	11,915	13,345	1,430	12.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		2,377		2,862		3,397	2,860	3,400	540	18.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures	· <u></u>	61,791		32,525		32,798	42,074	52,055	9,981	23.7%
Total Expenditures	\$	1,113,736	\$ 1	,228,423	\$	1,250,253	\$ 1,362,786	\$ 1,395,990	\$ 33,204	2.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

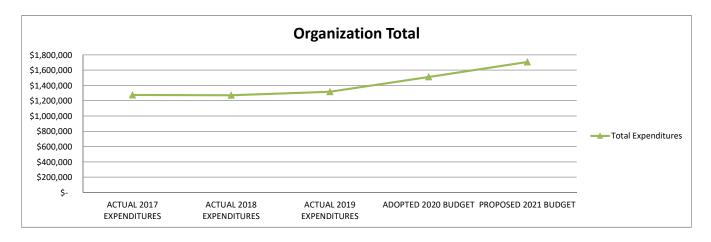
LOCATION: 1011 - Accounting	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1011 - Accounting	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	2.00	2.00	1.00	2.00	1.00	(1.00)	-50.0%
Professional/Technical	8.00	8.00	9.00	8.00	9.00	1.00	12.5%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	12.00	12.00	12.00	12.00	12.00	-	0.0%
Total Staffing (FTE)	12.00	12.00	12.00	12.00	12.00	-	0.0%



## STATEMENT OF PROGRAM:

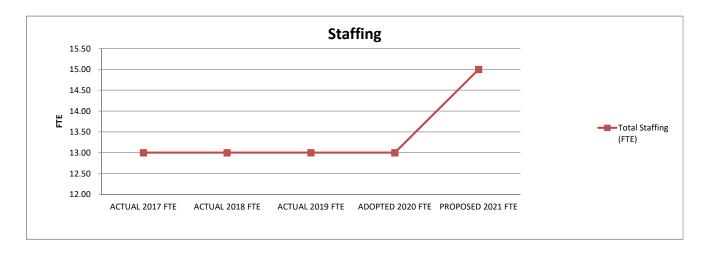
The goal of the Accounting Department is to maintain and improve an accounting system which provides information to optimize educational and administrative decision making, is consistent with generally accepted accounting principles, and operates so as to maximize funds available for the educational programs. In attaining this goal, the primary emphasis lies in providing service to other departments and the public.

LOCATION: 1012 - Purchasing	1	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.15
g	EXP	ENDITURES	EXPE	NDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ _	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		715,265		713,926		763,722	811,474	922,398	110,924	13.7%
360 - Employee Benefits		479,266		448,032		430,160	566,107	649,606	83,499	14.7%
Total Personnel Expenditures		1,194,531		1,161,958		1,193,882	1,377,581	1,572,004	194,423	14.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	16,595	\$	1,563	\$	-	\$ 3,600	\$ 3,600	\$ -	0.0%
420 - Staff Travel		2,441		2,105		8,848	3,300	3,300	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		13,914		21,699		21,104	15,999	84,144	68,145	425.9%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		5,058		6,811		3,755	8,214	7,314	(900)	-11.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		42,723		75,987		89,052	94,060	26,895	(67,165)	-71.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		590		710		693	8,407	8,707	300	3.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		81,321		108,875		123,452	133,580	133,960	380	0.3%
Total Expenditures	\$	1,275,852	\$	1,270,833	\$	1,317,334	\$ 1,511,161	\$ 1,705,964	\$ 194,803	12.9%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

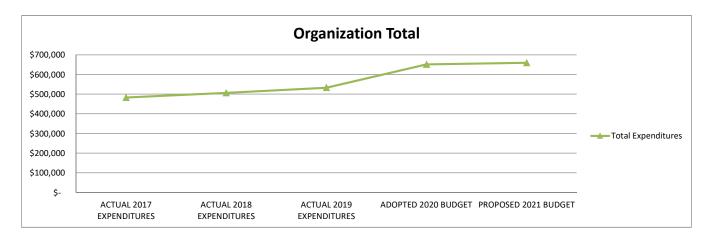
LOCATION: 1012 - Purchasing	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
6	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	5.00	5.00	6.00	6.00	7.00	1.00	16.7%
Clerical	7.00	7.00	6.00	6.00	7.00	1.00	16.7%
Teachers Assistants	=	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	13.00	13.00	13.00	13.00	15.00	2.00	15.4%
Total Staffing (FTE)	13.00	13.00	13.00	13.00	15.00	2.00	15.4%



## STATEMENT OF PROGRAM:

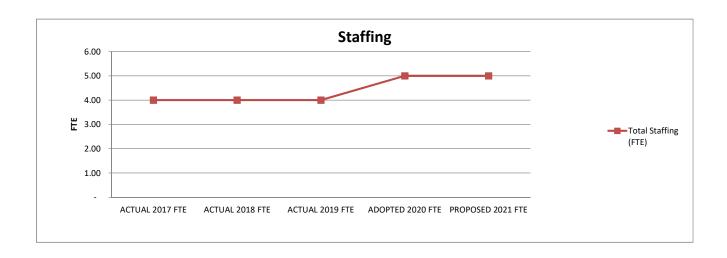
The primary goal of the Purchasing Department is to provide timely and cost effective support to all schools and departments of the District, through the purchase of supplies, services and equipment at the lowest cost consistent with quality, price, and timely delivery, in accordance with School Board Policy. The Purchasing Department provides assistance and guidance in the preparation of specifications and other acquisition requirements in order to obtain the most value for dollars spent. Purchasing also provides follow up actions on incomplete, late, or damaged shipments and maintains permanent files on all purchases.

LOCATION: 1013 - Risk Management		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021	FY20 ADOPTEI PROPOS	1.00
Ü	EXPE	NDITURES	EXPE	NDITURES	EX	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	_	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		280,822		301,102		330,826		386,771		393,924	7,153	1.8%
360 - Employee Benefits		182,905		190,126		184,442		236,546		237,089	543	0.2%
Total Personnel Expenditures		463,727		491,228		515,268		623,317		631,013	7,696	1.2%
Non-personnel Expenditures												
410 - Professional And Technical	\$	12,681	\$	3,366	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		232		4,063		9,262		15,000		18,500	3,500	23.3%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		-		-		-		-		-	-	0.0%
435 - Energy		-		-		-		-		-	-	0.0%
440 - Other Purchased Services		-		-		-		-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		5,735		5,031		8,563		10,000		8,000	(2,000)	-20.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		663		2,925		180		3,500		2,000	(1,500)	-42.9%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		19,311		15,385		18,005		28,500		28,500	-	0.0%
Total Expenditures	\$	483,038	\$	506,613	\$	533,273	\$	651,817	\$	659,513	\$ 7,696	1.2%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1013 - Risk Management	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	10.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	. <u> </u>	-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	2.00	2.00	2.00	4.00	4.00	-	0.0%
Clerical	1.00	1.00	1.00	-	-	-	0.0%
Teachers Assistants	=	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	4.00	4.00	4.00	5.00	5.00	-	0.0%



4.00

4.00

4.00

5.00

5.00

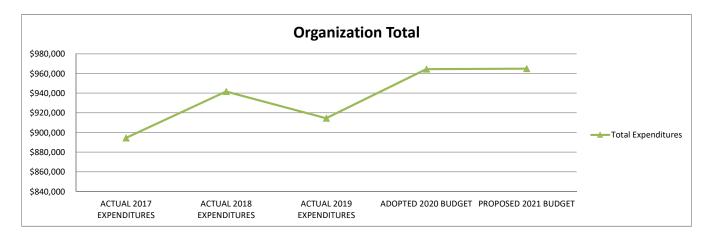
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## STATEMENT OF PROGRAM:

Total Staffing (FTE)

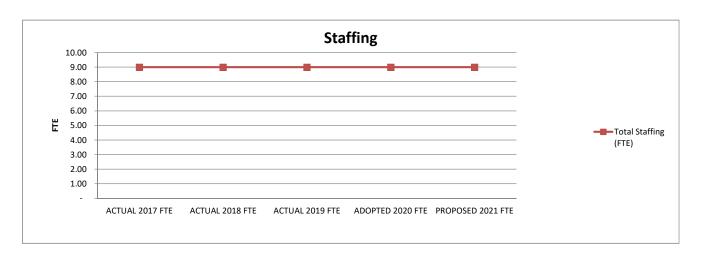
The Risk Management Department is responsible for oversight of the workers' compensation and liability self-insurance programs. The Department procures all property/casualty excess insurance, reviews insurance requirements for contracted services, monitors safety programs, and assures compliance with environmental health and safety regulations. In addition, the Department maintains the software program for the claims data reporting system and coordinates a Return to Work program for employees who are injured on the job.

LOCATION: 1015 - Payroll	A	CTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	]	PROPOSED 2021	FY20 ADOPTE PROPOS	1.15
·	EXPE	NDITURES	EXPE	NDITURES	EXF	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures 310 - Certificated Salaries 320 - Non-Certificated Salaries 360 - Employee Benefits Total Personnel Expenditures	\$	533,829 360,567 894,396	\$	558,879 382,654 941,533	\$	571,210 343,138 914,348	\$ 574,331 390,160 964,491	\$	575,199 389,778 964,977	\$ - 868 (382) 486	0.0% 0.2% -0.1% 0.1%
Non-personnel Expenditures 410 - Professional And Technical 420 - Staff Travel 425 - Student Travel 430 - Utility Services 435 - Energy 440 - Other Purchased Services 445 - Insurance And Bond Premiums 450 - Supplies, Materials, And Media 480 - Tuition And Stipends 490 - Other Expenses 495 - Indirect Costs 500 - Capital Outlay	\$	- 114 - - - - - - - -	\$	- 99 - - - - - - - - -	\$	- 119 - - - - - - - -	\$ - - - - - - - - - -	\$	- - - - - - - - -	\$ - - - - - - - - - -	0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
510 - Capital Outlay 510 - Equipment 540 - Capital Outlay Other Expenses Total Non-personnel Expenditures		- - - 114		- - - 99		- - - 119	- - -		- - -	- - -	0.0% 0.0% 0.0%
Total Expenditures	\$	894,510	\$	941,632	\$	914,467	\$ 964,491	\$	964,977	\$ 486	0.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

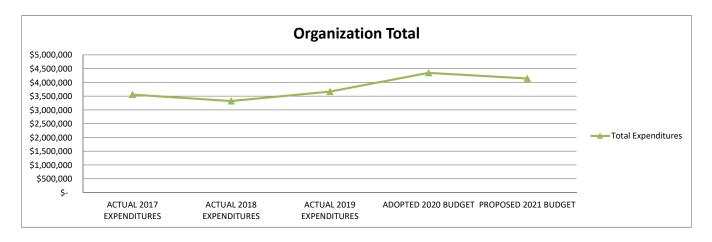
LOCATION: 1015 - Payroll	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
2020 2 4,9 202	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	7.00	7.00	7.00	7.00	7.00	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	9.00	9.00	9.00	9.00	9.00	-	0.0%
Total Staffing (FTE)	9.00	9.00	9.00	9.00	9.00	-	0.0%



## STATEMENT OF PROGRAM:

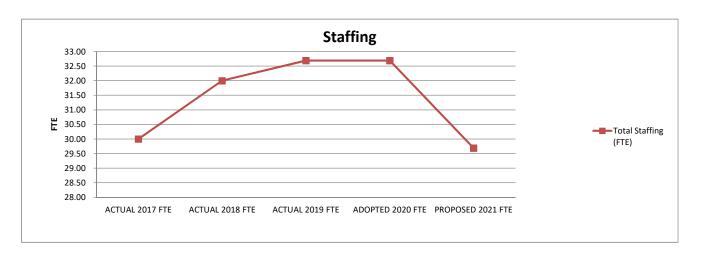
The main objective of the Payroll Department is to comply with Board Policy, State and Federal statutes and regulations, Collective Bargaining Agreements and established policies and procedures. All payroll information will be protected and kept confidential. Earnings, deductions and contributions will be processed timely and accurately ensuring all district employees are compensated appropriately. Record keeping will be kept in compliance with generally accepted principles of governmental accounting and budgetary guidelines.

LOCATION: 1016 - Human Resources	1	ACTUAL 2017	Α	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	4,847	\$	264,347	\$ 400,252	\$ 408,500	\$ 8,248	2.1%
320 - Non-Certificated Salaries		2,012,321		1,917,771		1,985,495	2,247,828	1,998,099	(249,729)	-11.1%
360 - Employee Benefits		1,357,074		1,262,293		1,250,568	1,523,073	1,425,592	(97,481)	-6.4%
Total Personnel Expenditures		3,369,395		3,184,911		3,500,410	4,171,153	3,832,191	(338,962)	-8.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	102,470	\$	43,962	\$	32,811	\$ 26,500	\$ 144,000	\$ 117,500	443.4%
420 - Staff Travel		34,245		46,930		24,293	58,700	56,250	(2,450)	-4.2%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		22,922		22,384		47,598	40,950	50,000	9,050	22.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		22,174		16,605		35,814	30,320	30,860	540	1.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		3,793		8,009		24,379	15,600	30,600	15,000	96.2%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		185,604		137,890		164,895	172,070	311,710	139,640	81.2%
Total Expenditures	\$	3,554,999	\$	3,322,801	\$	3,665,305	\$ 4,343,223	\$ 4,143,901	\$ (199,322)	-4.6%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

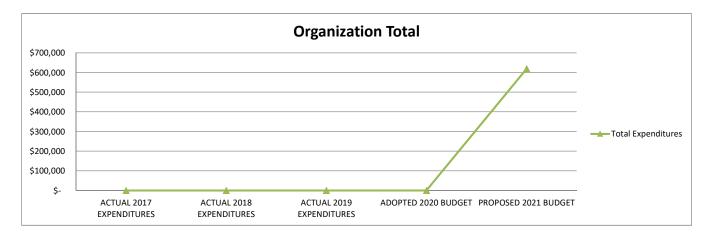
LOCATION: 1016 - Human Resources	ACTUAL 2017	ACTUAL	ACTUAL 2019	ADOPTED	PROPOSED	FY20 ADOPTED PROPOSI	10.00
1010 - Human Resources	FTE	2018 FTE	FTE	2020 FTE	2021 FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	_	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	1.00	1.00	-	(1.00)	-100.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	1.00	1.00	-	(1.00)	-100.0%
Classified							
Director	5.00	5.00	5.00	5.00	4.00	(1.00)	-20.0%
Professional/Technical	11.00	12.00	12.69	13.69	12.69	(1.00)	-7.3%
Clerical	14.00	15.00	14.00	13.00	13.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	30.00	32.00	31.69	31.69	29.69	(2.00)	-6.3%
Total Staffing (FTE)	30.00	32.00	32.69	32.69	29.69	(3.00)	-9.2%



#### STATEMENT OF PROGRAM:

The Human Resources Division, comprised of HR Administration, Talent Management, Contract Administration, and Benefits, supports the School Board's mission to educate all students for success in life by striving to attract and retain highly qualified employees to fulfill regulatory mandates and to address the needs of students, parents and the community. HR is responsible for helping to ensure that the District has a diverse workforce committed to that mission. Essential HR functions include recruitment, staffing, records management, compensation, benefits, retirement administration, contract administration and negotiations, and compliance.

LOCATION: 1017 - Equity and Compliance		TUAL 017	_	TUAL 2018	Ā	ACTUAL 2019	ADOPTED 2020	P	ROPOSED 2021	FY20 ADOPTED PROPOSI	100
	EXPEN	DITURES	EXPEN	DITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		-		-		-	-		338,663	338,663	0.0%
360 - Employee Benefits		-		-		-	-		211,531	211,531	0.0%
Total Personnel Expenditures		-		-		-	-		550,194	550,194	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	30,000	\$ 30,000	0.0%
420 - Staff Travel		-		-		-	-		14,750	14,750	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	-		200	200	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	-		18,000	18,000	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	-		5,600	5,600	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		-		-		-	-		68,550	68,550	0.0%
Total Expenditures	\$	-	\$	-	\$	-	\$ -	\$	618,744	\$ 618,744	0.0%



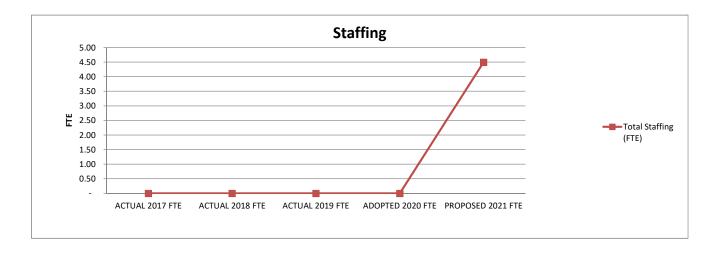
- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1017 - Equity and Compliance	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
1927 Equity and Companies	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	1.00	1.00	0.0%
Professional/Technical	-	-	-	-	3.00	3.00	0.0%
Clerical	-	-	-	-	0.50	0.50	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified		-	-	-	4.50	4.50	0.0%

4.50

4.50

0.0%

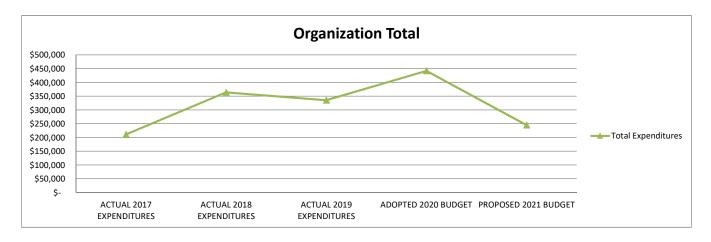


## STATEMENT OF PROGRAM:

Total Staffing (FTE)

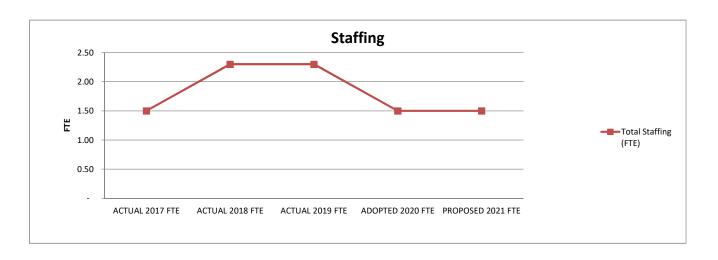
The Office of Equity and Compliance coordinates ASD efforts to ensure equity in educational programs and employment for the benefit of all students and all employees. The EC office provides civil rights compliance guidance across ASD departments in an effort to remove barriers to educational and employment opportunities. The office also facilitates the Superintendent's Multicultural Education Concerns Advisory Committee which is comprised of stakeholders from Anchorage's diverse communities united by the goal of educating all students for success in life.

LOCATION: 1019 - Project Management	A	CTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
	EXPE		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		89,421		157,555		119,670	102,583	103,959	1,376	1.3%
360 - Employee Benefits		63,575		105,600		78,556	67,344	67,938	594	0.9%
Total Personnel Expenditures		152,996		263,155		198,226	169,927	171,897	1,970	1.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	46,490	\$	78,223	\$	49,927	\$ 48,700	\$ 49,700	\$ 1,000	2.1%
420 - Staff Travel		50		2,038		2,150	8,500	8,500	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		1,878		75,545	200,000	-	(200,000)	-100.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		3,922		4,529		1,520	6,000	6,000	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		6,330		630	1,300	1,300	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		7,423		7,423		7,423	7,423	7,500	77	1.0%
Total Non-personnel Expenditures		57,885		100,421		137,195	271,923	73,000	(198,923)	-73.2%
Total Expenditures	\$	210,881	\$	363,576	\$	335,421	\$ 441,850	\$ 244,897	\$ (196,953)	-44.6%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

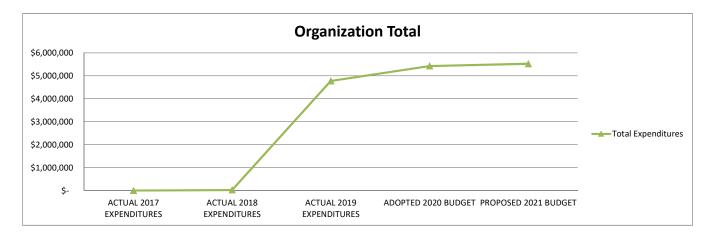
LOCATION: 1019 - Project Management	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1015 Project Management	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	=	-	-	-	-	-	0.0%
Principal	=	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.80	1.80	1.00	1.00	-	0.0%
Clerical	0.50	0.50	0.50	0.50	0.50	-	0.0%
Teachers Assistants	=	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	1.50	2.30	2.30	1.50	1.50	-	0.0%
Total Staffing (FTE)	1.50	2.30	2.30	1.50	1.50	-	0.0%



## STATEMENT OF PROGRAM:

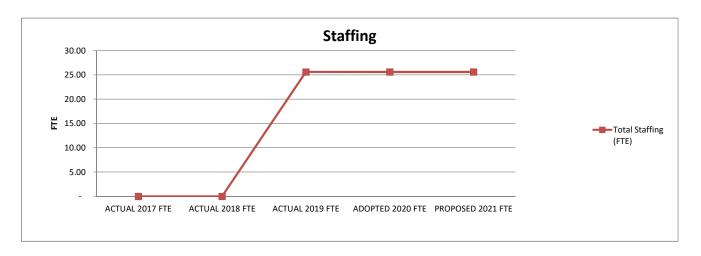
Project Support provides information and services to ensure optimal use and management of bond, grant, and general funds to support major maintenance, energy conservation, and capital renewal, and supports the Capital Improvement Advisory Committee and Capital Planning Committee in preparation of annual CIP (Capital Improvement Plan) and municipal bond propositions. The division also manages production of Six-Year CIP, school boundary maps, and energy conservation projects and initiatives.

LOCATION: 1028 - Teaching and Learning		TUAL 017	A	CTUAL 2018	1	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
-	EXPEN	DITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	18,101	\$	1,842,534	\$ 1,993,519	\$ 1,838,035	\$ (155,484)	-7.8%
320 - Non-Certificated Salaries		-		-		564,425	701,152	867,167	166,015	23.7%
360 - Employee Benefits		-		5,125		874,152	1,093,248	1,060,670	(32,578)	-3.0%
Total Personnel Expenditures		-		23,226		3,281,111	3,787,919	3,765,872	(22,047)	-0.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	407,849	\$ 254,750	\$ 286,300	\$ 31,550	12.4%
420 - Staff Travel		-		-		5,318	14,000	10,000	(4,000)	-28.6%
425 - Student Travel		-		-		7,024	15,200	15,200	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		8,734	9,810	9,850	40	0.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		-		1,048,569	1,312,600	1,403,315	90,715	6.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		16,691	34,510	34,360	(150)	-0.4%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		<del>-</del>		<del></del>		0.0%
Total Non-personnel Expenditures		-		-		1,494,185	1,640,870	1,759,025	118,155	7.2%
Total Expenditures	\$	-	\$	23,226	\$	4,775,296	\$ 5,428,789	\$ 5,524,897	\$ 96,108	1.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

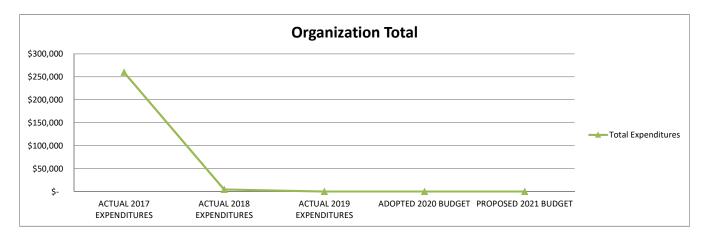
LOCATION: 1028 - Teaching and Learning	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	10.00
1020 - Teaching and Dearning	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	4.00	4.00	4.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	4.80	4.80	4.80	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	2.00	2.00	2.00	-	0.0%
Other Certificated		-	5.00	5.00	5.00	-	0.0%
Total Certificated	-	-	15.80	15.80	15.80	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	1.00	1.00	0.0%
Clerical	-	-	9.82	9.80	8.80	(1.00)	-10.2%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	-	-	9.82	9.80	9.80	-	0.0%
Total Staffing (FTE)		-	25.62	25.60	25.60	-	0.0%



#### STATEMENT OF PROGRAM:

The Teaching and Learning Department encompasses resources and support for PK-12 students and staff including: curriculum and instruction, library services, gifted education, English Language Learner services, Title I services, Migrant Education services, and professional learning for instructional staff. The department is responsible for ongoing analysis of school and student data, standards, application of local and national research findings, and review and implementation of relevant and engaging curriculum. The Teaching and Learning Department collaborates across the academic services division to align curriculum and support equitable, high quality instruction in the Anchorage School District.

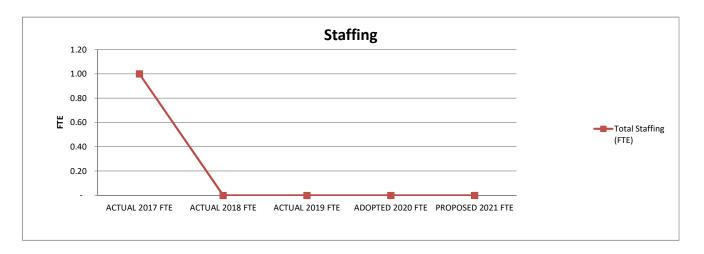
LOCATION: 1029 - Instructional Support	A	CTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.00
	EXPE	ENDITURES	EXP	ENDITURES	EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	135,380	\$	3,975	\$	-	\$ _	\$ _	\$ _	0.0%
320 - Non-Certificated Salaries		35,611		-		-	-	_	-	0.0%
360 - Employee Benefits		75,752		598		-	-	-	-	0.0%
Total Personnel Expenditures		246,743		4,573		-	=	=	-	0.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	2,850	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		333		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		9,809		-		-	-	-	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		12,992		-		-	-	-	-	0.0%
Total Expenditures	\$	259,735	\$	4,573	\$	-	\$ -	\$ -	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1029 - Instructional Support	2017	2018	2019	2020	2021	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

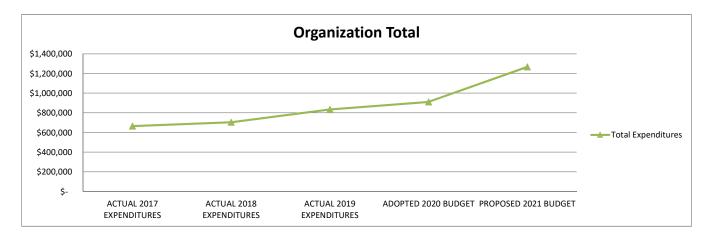
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	1.00	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	_	-	-	0.0%
Other Certificated	-	-	-	_	-	-	0.0%
Total Certificated	1.00	-	-	-	-	-	0.0%
Classified							
Director	-	_	_	_	_	_	0.0%
Professional/Technical	-	-	_	_	_	_	0.0%
Clerical	-	-	_	_	_	_	0.0%
Teachers Assistants	-	_	_	_	_	_	0.0%
Custodial	-	_	_	_	_	_	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	_	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)	1.00	-	-	-	-	-	0.0%



## STATEMENT OF PROGRAM:

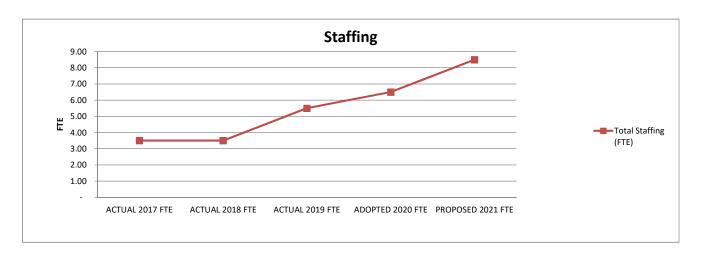
This department was eliminated for FY 2017-2018

LOCATION: 1030 - High School Administration	A	CTUAL 2017				ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
9	EXPE	NDITURES	EXF	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	332,924	\$	248,404	\$	348,012	\$	351,867	\$	603,852	\$	251,985	71.6%	
320 - Non-Certificated Salaries	•	94,390	•	168,132	•	198,453		243,282		240,612		(2,670)	-1.1%	
360 - Employee Benefits		173,392		207,677		218,036		281,354		368,418		87,064	30.9%	
Total Personnel Expenditures		600,706		624,213		764,501		876,503		1,212,882		336,379	38.4%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	57,063	\$	53,230	\$	27,467	\$	26,000	\$	26,000	\$	-	0.0%	
420 - Staff Travel		1,893		2,846		6,866		3,500		8,500		5,000	142.9%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		-		-		-		-		-		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		3,737		22,220		33,731		5,000		20,000		15,000	300.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		1,625		1,255		1,435		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		64,318		79,551		69,499		34,500		54,500		20,000	58.0%	
Total Expenditures	\$	665,024	\$	703,764	\$	834,000	\$	911,003	\$	1,267,382	\$	356,379	39.1%	



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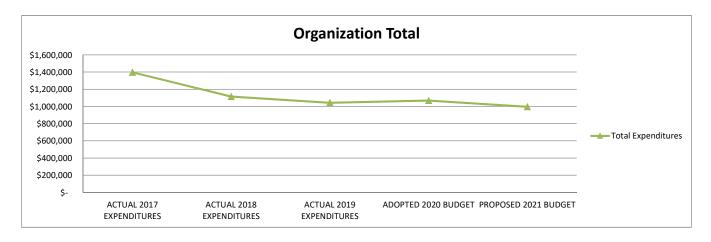
LOCATION: 1030 - High School Administration	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
Tigh school rammistration	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	2.00	2.00	2.00	2.00	3.00	1.00	50.0%
Principal	-	-	-	-	1.00	1.00	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	1.00	1.00	1.00	-	0.0%
Other Certificated	-	-	-	-	-	-	0.0%
Total Certificated	2.00	2.00	3.00	3.00	5.00	2.00	66.7%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	1.00	1.00	1.00	-	0.0%
Clerical	1.50	1.50	1.50	2.50	2.50	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.50	1.50	2.50	3.50	3.50	-	0.0%
Total Staffing (FTE)	3.50	3.50	5.50	6.50	8.50	2.00	30.8%



#### STATEMENT OF PROGRAM:

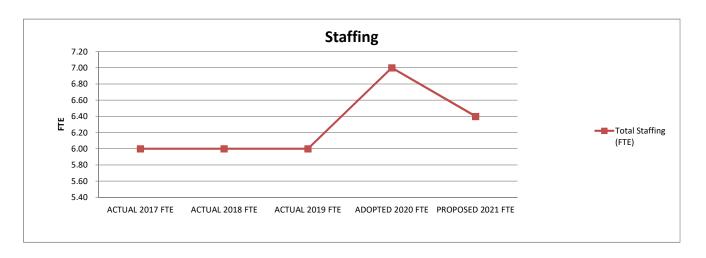
The High School Education Department is responsible for eight (8) comprehensive high schools and 13 alternative schools/programs. The division assists the principals with the goals and objectives they outline in accordance with their job descriptions. The division is responsible for improving the articulation of programs 6-12, coordinating with staff curriculum and instructional improvement, reviewing Secondary unit budgets and allocation of staff, evaluating unit principals, promoting a program of public relations and information, being currently informed about teaching techniques and methods of instruction, developing and maintaining a balanced activities program.

LOCATION: 1031 - Elementary Education		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXP		EXP		EXI	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	742,036	\$	694,063	\$	613,355	\$	606,114	\$	604,946	\$	(1,168)	-0.2%	
320 - Non-Certificated Salaries		59,631		58,185		110,653		112,783		78,513		(34,270)	-30.4%	
360 - Employee Benefits		273,886		307,803		291,338		296,409		273,607		(22,802)	-7.7%	
Total Personnel Expenditures		1,075,553		1,060,051		1,015,346		1,015,306		957,066		(58,240)	-5.7%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	19,008	\$	4,250	\$	404	\$	34,300	\$	-	\$	(34,300)	-100.0%	
420 - Staff Travel		30,877		9,229		8,238		12,000		31,000		19,000	158.3%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		-		-		-		-		-		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		269,318		25,949		19,132		6,900		6,900		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		2,295		16,395		795		800		800		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		321,498		55,823		28,569		54,000		38,700		(15,300)	-28.3%	
Total Expenditures	\$	1,397,051	\$	1,115,874	\$	1,043,915	\$	1,069,306	\$	995,766	\$	(73,540)	-6.9%	



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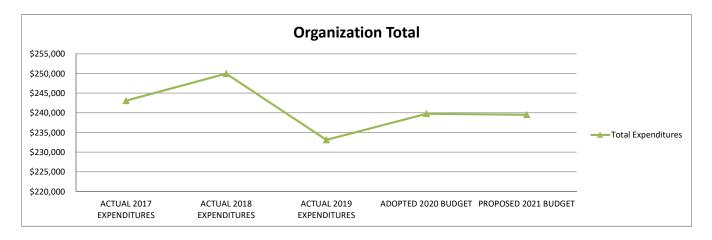
LOCATION: 1031 - Elementary Education	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
1031 - Elementary Education	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	5.00	5.00	5.00	5.00	5.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		_	-	-	-	-	0.0%
Total Certificated	5.00	5.00	5.00	5.00	5.00	-	0.0%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	1.00	-	(1.00)	-100.0%
Clerical	1.00	1.00	1.00	1.00	1.40	0.40	40.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.00	1.00	1.00	2.00	1.40	(0.60)	-30.0%
Total Staffing (FTE)	6.00	6.00	6.00	7.00	6.40	(0.60)	-8.6%



## STATEMENT OF PROGRAM:

The Elementary Education division strongly supports partnerships with parents and the community and believes that such partnerships are critical to the success of the District's mission of educating students for success in life. We believe that all children can and will learn in our classrooms and schools. All of our efforts are aimed at improving academic achievement in safe and caring schools and classrooms. Each school is encouraged and expected to create opportunities to ensure academic progress and success for every child at every grade level.

LOCATION: 1032 - Middle School Education	A	CTUAL 2017	ACTUAL 2018			ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXPE	NDITURES	EXPI	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	<b>%</b>	
Personnel Expenditures														
310 - Certificated Salaries	\$	114,045	\$	117,410	\$	117,950	\$	118,368	\$	118,135	\$	(233)	-0.2%	
320 - Non-Certificated Salaries		35,506		38,697		27,006		33,384		33,300		(84)	-0.3%	
360 - Employee Benefits		62,052		64,171		62,569		64,451		64,473		22	0.0%	
Total Personnel Expenditures		211,603		220,278		207,525		216,203		215,908		(295)	-0.1%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	28,420	\$	20,749	\$	21,796	\$	20,300	\$	20,350	\$	50	0.2%	
420 - Staff Travel		1,947		6,515		1,708		1,950		1,950		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		-		-		-		-		-		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		1,142		2,427		2,111		1,334		1,334		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		31,509		29,691		25,615		23,584		23,634		50	0.2%	
Total Expenditures	\$	243,112	\$	249,969	\$	233,140	\$	239,787	\$	239,542	\$	(245)	-0.1%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1032 - Middle School Education	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED		
1002 Made School Education	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated	-	-	-	-	-	-	0.0%	
Total Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	0.50	0.50	0.50	0.50	0.50	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	

0.50

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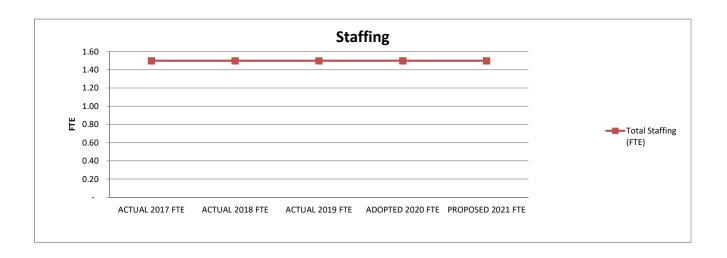
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#### STATEMENT OF PROGRAM:

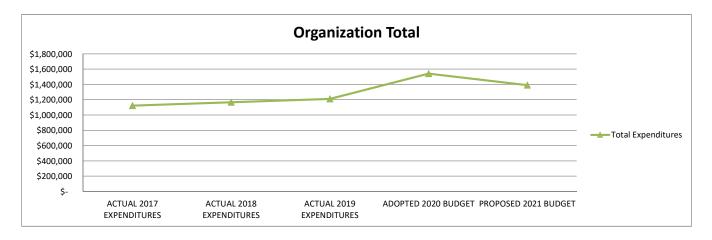
Other Classified

Total Classified

Total Staffing (FTE)

The Middle School Education Department is responsible for the ten (10) middle schools and Polaris K-12 school. The division assists the principals with the goals and objectives they outline in accordance with their job descriptions. The division is responsible for improving the articulation of programs 6-12, coordinating with staff curriculum and instructional improvement, reviewing Secondary unit budgets and allocation of staff, evaluating unit principals, promoting a program of public relations and information, being currently informed about teaching techniques and methods of instruction, developing and maintaining a balanced activities program.

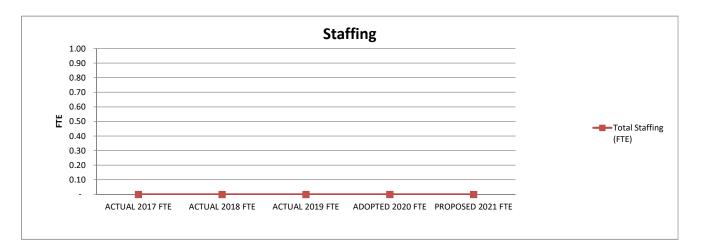
LOCATION: 1033 - Student Activities HS		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED		1.00
	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	3,500	\$	18,165	\$	-	\$	33,796	\$	61,796	\$	28,000	82.9%
320 - Non-Certificated Salaries		2,960		1,667		19,100		5,000		5,000		-	0.0%
360 - Employee Benefits		723		2,912		1,382		5,589		9,853		4,264	76.3%
Total Personnel Expenditures		7,183		22,744		20,482		44,385		76,649		32,264	72.7%
Non-personnel Expenditures													
410 - Professional And Technical	\$	94,761	\$	118,547	\$	86,581	\$	75,000	\$	75,000	\$	-	0.0%
420 - Staff Travel		714		1,718		2,461		150		150		-	0.0%
425 - Student Travel		63,584		9,321		2,504		104,000		164,000		60,000	57.7%
430 - Utility Services		-		_		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		762,673		819,919		900,071		896,750		698,005		(198,745)	-22.2%
445 - Insurance And Bond Premiums		22,307		24,645		23,347		25,000		26,739		1,739	7.0%
450 - Supplies, Materials, And Media		26,319		25,366		20,813		25,000		75,000		50,000	200.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		145,100		144,920		154,770		371,556		275,055		(96,501)	-26.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		1,115,458		1,144,436		1,190,547		1,497,456		1,313,949		(183,507)	-12.3%
Total Expenditures	\$	1,122,641	\$	1,167,180	\$	1,211,029	\$	1,541,841	\$	1,390,598	\$	(151,243)	-9.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPT	ED VS FY21
1033 - Student Activities HS	2017	2018	2019	2020	2021	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

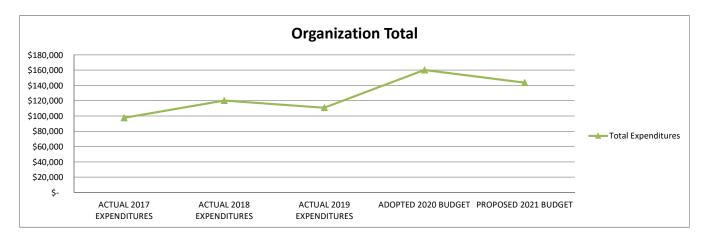
	1111	1111	IIL	1111	1111	1111	70
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
AVERAGE DAIL1 MEMBERSHII (ADM)	47,337.70	40,704.43	43,710.31	45,400.01	43,100.00	(200.00)	-0.0 /0
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	_	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	_	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)	<del></del>						0.0%
rom omining (1 12)							0.070



## STATEMENT OF PROGRAM:

Student Activities is responsible for providing the necessary support facilities and resources for extracurricular activities districtwide at the High School level. This includes athletics, music, drama, academic competition, and other activities which are associated with curriculum and programs of the schools.

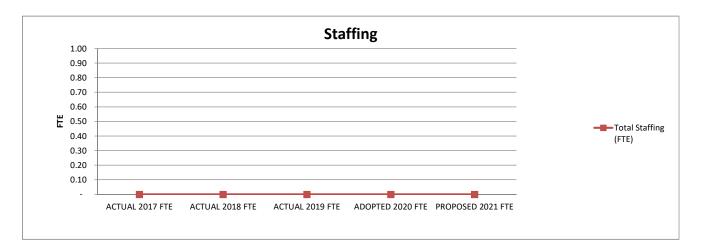
LOCATION: 1034 - Student Activities MS	A	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXPE	NDITURES	EXPE	NDITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$	_	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		-		-		-		-		-		-	0.0%	
360 - Employee Benefits		-		-		(15)		-		-		-	0.0%	
Total Personnel Expenditures		-		-		(15)		=		-		-	0.0%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	45,385	\$	52,389	\$	51,924	\$	57,000	\$	42,000	\$	(15,000)	-26.3%	
420 - Staff Travel		-		-		-		-		-		-	0.0%	
425 - Student Travel		1,151		118		-		1,500		-		(1,500)	-100.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		51,200		67,800		59,045		55,250		55,250		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		-		-		-		46,500		46,500		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		97,736		120,307		110,969		160,250		143,750		(16,500)	-10.3%	
Total Expenditures	\$	97,736	\$	120,307	\$	110,954	\$	160,250	\$	143,750	\$	(16,500)	-10.3%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1034 - Student Activities MS	2017	2018	2019	2020	2021	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

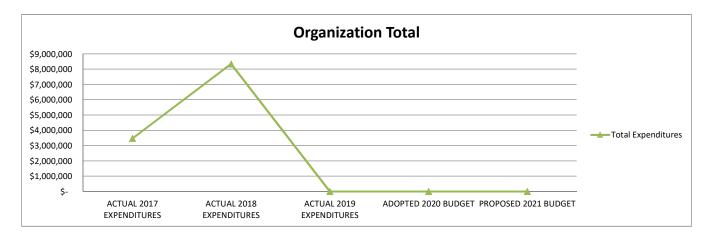
			·		·		
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	_	_	-	_	_	0.0%
Professional/Technical	<del>-</del>	_	_	-	_	_	0.0%
Clerical	<del>-</del>	_	_	-	_	_	0.0%
Teachers Assistants	<del>-</del>	_	_	-	_	_	0.0%
Custodial	<del>-</del>	_	_	-	_	_	0.0%
Maintenance	<del>-</del>	_	_	_	-	_	0.0%
Other Classified	<del>-</del>	_	_	-	_	_	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTF)							0.0%
Total Staffing (FTE)	-					-	



## STATEMENT OF PROGRAM:

Middle School activities provide opportunities for experience in athletic, academic, leadership, community service, music, drama and other curricular and co-curricular areas for middle school students, which are not usually available in a classroom setting.

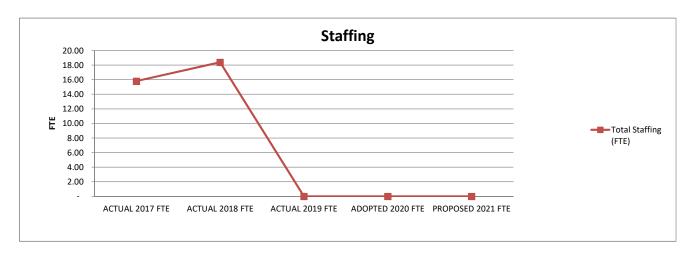
LOCATION: 1036 - Curr/Instr Svcs	4	ACTUAL 2017	,	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	]	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.15
	EXP		EXP		EX	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,061,271	\$	1,404,767	\$	-	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		191,820		268,264		-	-		-	-	0.0%
360 - Employee Benefits		487,520		641,396		-	-		-	-	0.0%
Total Personnel Expenditures		1,740,611		2,314,427		-	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	96,367	\$	55,896	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		8,704		4,259		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		6,662		10,064		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		1,610,936		5,930,897		-	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		558		2,317		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		21,990		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		2,372		-		-	-		-	-	0.0%
Total Non-personnel Expenditures	-	1,725,599		6,025,423		-	-		-	-	0.0%
Total Expenditures	\$	3,466,210	\$	8,339,850	\$	-	\$ -	\$	-	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPT	ED VS FY21
1036 - Curr/Instr Svcs	2017	2018	2019	2020	2021	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

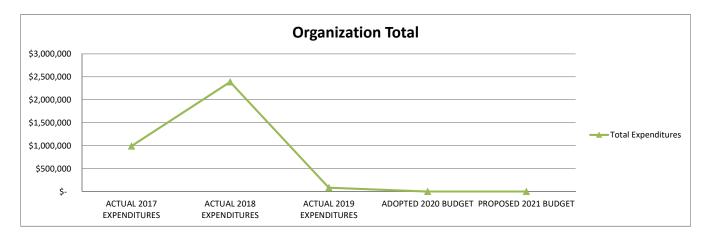
TIL	TIL	IIL	TIL	IIL	IIL	70
47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
1.00	2.00	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
2.80	6.80	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	1.00	-	-	-	-	0.0%
5.00	4.00	-	-	-	-	0.0%
9.80	13.80	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
6.00	4.59	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
6.00	4.59	-	-	-	-	0.0%
15.80	18.39	-	-	-	-	0.0%
	1.00 - 2.80 - 1.00 5.00 9.80	1.00 2.00	47,539.98 46,964.45 45,916.51  1.00 2.00	47,539.98     46,964.45     45,916.51     45,466.01       1.00     2.00     -     -       2.80     6.80     -     -       1.00     1.00     -     -       5.00     4.00     -     -       9.80     13.80     -     -       -     -     -     -       6.00     4.59     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -	47,539.98     46,964.45     45,916.51     45,466.01     45,180.00       1.00     2.00     -     -     -       2.80     6.80     -     -     -       1.00     1.00     -     -     -       5.00     4.00     -     -     -       9.80     13.80     -     -     -       -     -     -     -     -       6.00     4.59     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -<	47,539.98     46,964.45     45,916.51     45,466.01     45,180.00     (286.00)       1.00     2.00     -     -     -     -       2.80     6.80     -     -     -     -       1.00     1.00     -     -     -     -       5.00     4.00     -     -     -     -       9.80     13.80     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -



#### STATEMENT OF PROGRAM:

Curriculum and Instruction has been consolidated into Teaching and Learning for FY 2018-19, Organization 1028

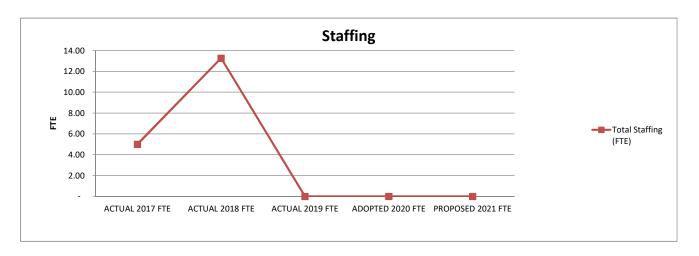
LOCATION: 1037 - Professional Learning	A	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED  2020 ES BUDGET		PROPOSED  2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXPE	NDITURES	EXPE	NDITURES	<b>EXPE</b>	NDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	367,399	S	1,322,479	\$	(2,571)	\$	_	\$	_	\$	_	0.0%	
320 - Non-Certificated Salaries	*	254,932	*	269,944	-	-	*	_	*	_	-	_	0.0%	
360 - Employee Benefits		250,522		463,395		(1,131)		-		-		-	0.0%	
Total Personnel Expenditures		872,853		2,055,818		(3,702)		-		-		-	0.0%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	63,991	\$	268,267	\$	45,950	\$	-	\$	-	\$	-	0.0%	
420 - Staff Travel		78		10,214		-		-		-		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		815		1,366		-		-		-		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		51,217		51,963		40,669		-		-		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		423		785		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		116,524		332,595		86,619		-		-		-	0.0%	
Total Expenditures	\$	989,377	\$	2,388,413	\$	82,917	\$	-	\$	-	\$	-	0.0%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1037 - Professional Learning	2017	2018	2019	2020	2021	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

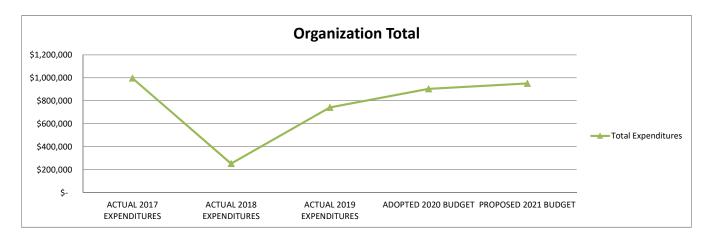
47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
1.00	1.00	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
0.50	6.00	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
0.50	3.00	-	-	-	-	0.0%
-	_	-	_	-	-	0.0%
2.00	10.00	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
2.00	2.45	-	-	-	-	0.0%
1.00	0.82	-	_	-	-	0.0%
-	_	-	_	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
3.00	3.27	-	-	-	-	0.0%
5.00	13.27	-	-	-	-	0.0%
	1.00 - 0.50 - 0.50 - 2.00 - 2.00 1.00 	1.00	1.00 1.00 0.50 6.00 0.50 3.00 2.00 10.00 -  2.00 2.45 - 1.00 0.82	1.00	1.00	1.00



## STATEMENT OF PROGRAM:

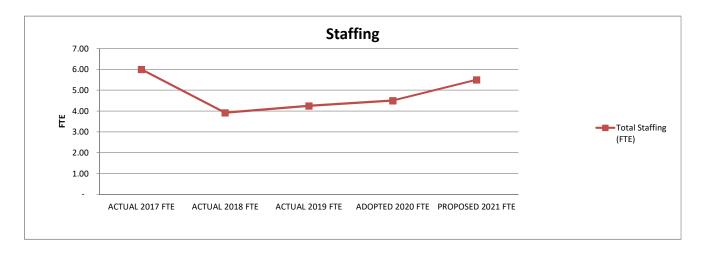
Professional Learning has been consolidated into Teaching and Learning for FY 2018-19, Organization 1028

LOCATION: 1038 - Assessment & Evaluation		CTUAL 2017	A	ACTUAL 2018		ACTUAL 2019		ADOPTED 2020 PLICET	PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
Total Tissessment & Dynamics	EXPE		EXP		EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	86,099	\$	(571)	\$	222,427	\$	272,283	\$	279,813	\$	7,530	2.8%
320 - Non-Certificated Salaries		306,323		93,349		232,109		282,965		347,785		64,820	22.9%
360 - Employee Benefits		231,840		51,538		142,802		200,178		259,750		59,572	29.8%
Total Personnel Expenditures	'	624,262		144,316		597,338		755,426		887,348		131,922	17.5%
Non-personnel Expenditures													
410 - Professional And Technical	\$	67,166	\$	99,085	\$	126,905	\$	130,370	\$	56,920	\$	(73,450)	-56.3%
420 - Staff Travel		14,141		3,478		9,860		11,100		1,100		(10,000)	-90.1%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		2,794		3,211		1,800		1,800		2,400		600	33.3%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		287,969		1,835		6,366		4,000		2,500		(1,500)	-37.5%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		569		-		-		400		400		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		372,639		107,609		144,931		147,670		63,320		(84,350)	-57.1%
Total Expenditures	\$	996,901	\$	251,925	\$	742,269	\$	903,096	\$	950,668	\$	47,572	5.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

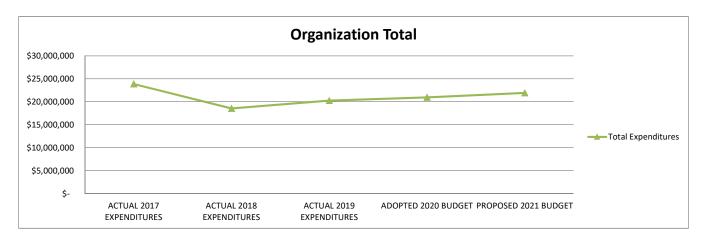
LOCATION: 1038 - Assessment & Evaluation	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI		
1000 110000000000000000000000000000000	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	-	_	-	-	-	-	0.0%	
Principal	-	_	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	1.00	-	2.00	3.00	3.00	-	0.0%	
Other Certificated		<u>-</u>				-	0.0%	
Total Certificated	1.00	-	2.00	3.00	3.00	-	0.0%	
Classified								
Director	-	0.25	0.25	0.50	1.00	0.50	100.0%	
Professional/Technical	4.00	3.00	2.00	1.00	1.50	0.50	50.0%	
Clerical	1.00	0.67	-	-	-	-	0.0%	
Teachers Assistants	-	_	-	-	-	-	0.0%	
Custodial	-	_	-	-	-	-	0.0%	
Maintenance	-	_	-	-	-	-	0.0%	
Other Classified	-	_	-	-	-	-	0.0%	
Total Classified	5.00	3.92	2.25	1.50	2.50	1.00	66.7%	
Total Staffing (FTE)	6.00	3.92	4.25	4.50	5.50	1.00	22.2%	



# STATEMENT OF PROGRAM:

The Assessment and Evaluation Department serves schools and students within the learning community by supporting the multiple systems of support that contribute to our mission to ensure success in life for all students. The department overseas data collection including state required and district adopted assessments and data analysis by supporting research and evaluation projects. The department, in close collaboration with the Information Technology Department, strives to provide accurate data and analysis to support key decision makers from the classroom to the boardroom so that the district can deliver the best possible education to all students.

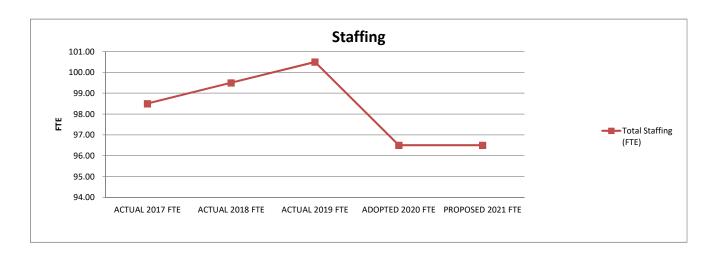
LOCATION: 1039 - Technology/MIS		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED  2020 DES PUDCET	PROPOSED  2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXI		EXP		EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	549,997	\$	570,383	\$	365,724	\$	66,111	\$	72,326	\$	6,215	9.4%
320 - Non-Certificated Salaries		6,100,095		6,455,364		6,561,755		7,081,045		7,101,711		20,666	0.3%
360 - Employee Benefits		4,000,797		4,256,094		3,896,207		4,502,975		4,530,203		27,228	0.6%
Total Personnel Expenditures		10,650,889		11,281,841		10,823,686		11,650,131		11,704,240		54,109	0.5%
Non-personnel Expenditures													
410 - Professional And Technical	\$	4,943,738	\$	4,737,089	\$	5,588,067	\$	6,047,119	\$	6,932,166	\$	885,047	14.6%
420 - Staff Travel		84,301		80,465		67,197		109,225		104,525		(4,700)	-4.3%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		652,510		542,351		529,014		237,333		271,155		33,822	14.3%
435 - Energy		116,121		160,557		167,356		179,300		192,300		13,000	7.3%
440 - Other Purchased Services		473,210		265,801		366,843		304,160		250,219		(53,941)	-17.7%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		6,253,843		694,690		1,807,235		1,549,170		1,899,427		350,257	22.6%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		7,122		11,023		9,421		7,389		6,759		(630)	-8.5%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		48,151		64,921		233,413		-		-		-	0.0%
540 - Capital Outlay Other Expenses		631,013		699,314		669,324		875,250		575,000		(300,250)	-34.3%
Total Non-personnel Expenditures		13,210,009		7,256,211		9,437,870		9,308,946		10,231,551		922,605	9.9%
Total Expenditures	\$	23,860,898	\$	18,538,052	\$	20,261,556	\$	20,959,077	\$	21,935,791	\$	976,714	4.7%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed from individual organizations

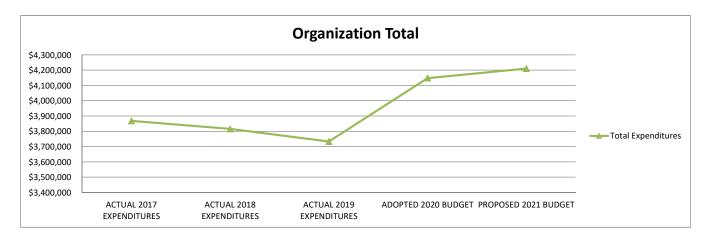
LOCATION: 1039 - Technology/MIS	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	7.00	7.00	5.00	1.00	1.00	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	7.00	7.00	5.00	1.00	1.00	-	0.0%
Classified							
Director	3.00	3.00	4.00	4.00	4.00	-	0.0%
Professional/Technical	78.00	79.00	80.00	81.00	81.00	-	0.0%
Clerical	3.00	3.00	4.00	3.00	3.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	0.50	0.50	0.50	0.50	0.50	-	0.0%
Maintenance	7.00	7.00	7.00	7.00	7.00	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	91.50	92.50	95.50	95.50	95.50	-	0.0%
Total Staffing (FTE)	98.50	99.50	100.50	96.50	96.50	-	0.0%



#### STATEMENT OF PROGRAM:

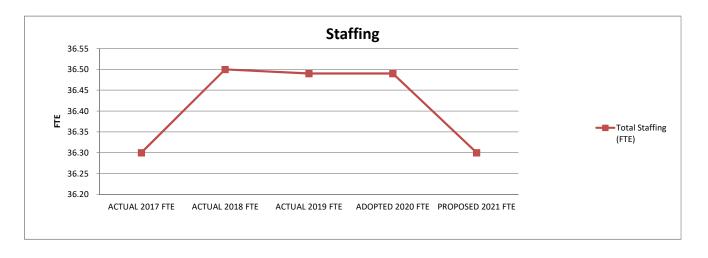
Information Technology plans, develops, implements, integrates and supports systems that provide essential information for the operation and management of the Anchorage School District, as well as providing hardware, software, services and support for instructional initiatives.

LOCATION: 1043 - Fine Arts	1	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020	PROPOSED 2021		FY20 ADOPTI PROPO			
	EXP	ENDITURES	EXP	ENDITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	2,585,262	\$	2,494,776	\$	2,472,416	\$	2,658,291	\$	2,710,334	\$	52,043	2.0%	
320 - Non-Certificated Salaries		115,112		107,438		107,982		68,599		72,804		4,205	6.1%	
360 - Employee Benefits		1,021,695		1,033,595		922,839		1,234,717		1,237,464		2,747	0.2%	
Total Personnel Expenditures		3,722,069		3,635,809		3,503,237		3,961,607		4,020,602		58,995	1.5%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	18,240	\$	32,397	\$	48,784	\$	44,355	\$	47,155	\$	2,800	6.3%	
420 - Staff Travel		32,931		27,788		29,953		38,155		39,055		900	2.4%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		5,487		5,190		4,810		5,190		5,586		396	7.6%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		36,820		34,065		36,417		35,262		35,262		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		52,177		80,868		92,563		62,856		62,856		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		533		333		1,885		900		-		(900)	-100.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		15,696		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		146,188		180,641		230,108		186,718		189,914		3,196	1.7%	
Total Expenditures	\$	3,868,257	\$	3,816,450	\$	3,733,345	\$	4,148,325	\$	4,210,516	\$	62,191	1.5%	



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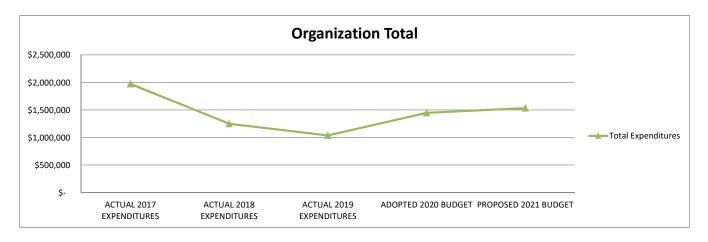
LOCATION: 1043 - Fine Arts	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1045 - Pilic Alts	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	33.30	33.50	33.49	33.49	33.30	(0.19)	-0.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	35.30	35.50	35.49	35.49	35.30	(0.19)	-0.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	36.30	36.50	36.49	36.49	36.30	(0.19)	-0.5%



#### STATEMENT OF PROGRAM:

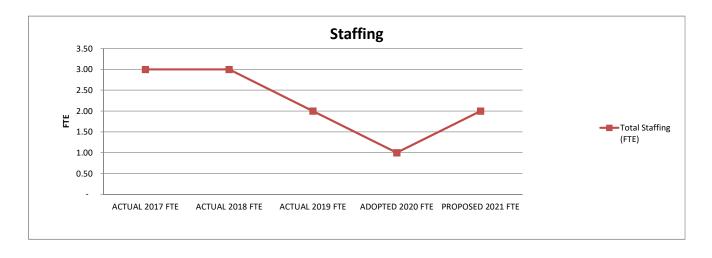
The Music and Fine Arts Department provides funding, instruction, and direct supervision for the elementary band, 6-12 orchestra, and middle school choir programs. Our itinerant instrumental music and choral teachers teach more than 5000 students throughout the District. The M & FA budget also funds orchestra and band in the secondary optional programs. In addition to funding and supervision, The M & FA Department also provides support and event coordination for the entire K-12 Music program and K-12 Art program. This includes curriculum support, teacher in-service, professional development, resource materials, festivals, concerts, art shows, and a variety of other services to all schools.

LOCATION: 1044 - Career Technology Education	I	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED  2020 RES BUDGET	PROPOSED  2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXP	ENDITURES	EXP.	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	357,790	\$	231,471	\$	164,966	\$	364,573	\$	466,295	\$	101,722	27.9%
320 - Non-Certificated Salaries	•	72,190	•	74,236	•	69,967	•	79,363		80,913		1,550	2.0%
360 - Employee Benefits		137,342		67,482		61,763		99,729		140,366		40,637	40.7%
Total Personnel Expenditures		567,322		373,189		296,696		543,665		687,574		143,909	26.5%
Non-personnel Expenditures													
410 - Professional And Technical	\$	119,111	\$	117,344	\$	47,569	\$	150,448	\$	105,000	\$	(45,448)	-30.2%
420 - Staff Travel		77,869		34,029		8,198		70,500		32,500		(38,000)	-53.9%
425 - Student Travel		57,447		62,334		61,593		125,000		150,000		25,000	20.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		4,599		1,274		-		3,000		3,000		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		1,116,286		637,864		581,469		524,533		524,533		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		11,985		9,855		15,572		5,222		5,222		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		17,788		12,371		25,485		25,000		25,000		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		1,405,085		875,071		739,886		903,703		845,255		(58,448)	-6.5%
Total Expenditures	\$	1,972,407	\$	1,248,260	\$	1,036,582	\$	1,447,368	\$	1,532,829	\$	85,461	5.9%



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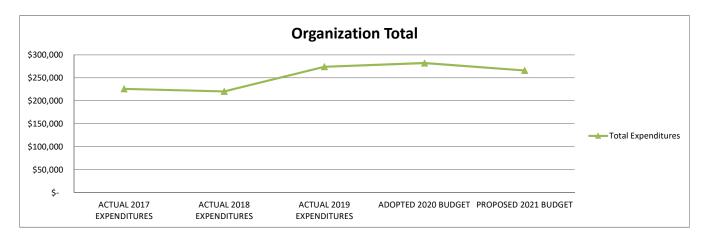
LOCATION: 1044 - Career Technology Education	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
1044 - Career Technology Education	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	-	-	1.00	1.00	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	1.00	1.00	1.00	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	2.00	2.00	1.00	-	1.00	1.00	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	3.00	3.00	2.00	1.00	2.00	1.00	100.0%



## STATEMENT OF PROGRAM:

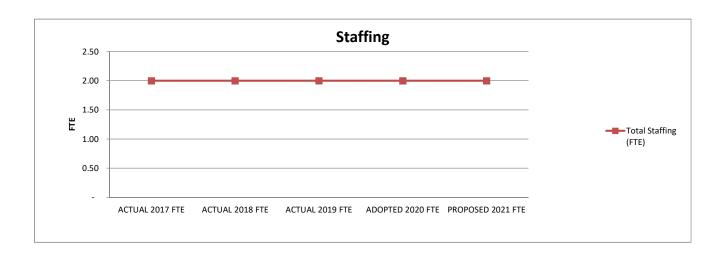
The Career and Technical Education (CTE) Department coordinates all CTE programs in the district. Responsibilities include developing and revising CTE curriculum, Career Pathways, Programs of Study and providing professional development for instructors. CTE also coordinates guidance and counseling and supports them in developing individual Personal Career Learning Plans for all students, career resources and professional development. CTE partners with business, industry and post-secondary institutions with program advisory boards, articulation agreements and workplace learning.

LOCATION: 1048 - Development and Grants	A	CTUAL 2017	ACTUAL 2018	ACTUAL 2019		ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED		
•	EXPE	NDITURES	EXPENDITURE	S EXPENDITUE	RES	BUDGET	BUDGET	\$	%	
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$ -	\$	. \$	-	\$ -	\$ -	0.0%	
320 - Non-Certificated Salaries		129,916	143,576	142,1	78	172,444	160,196	(12,248)	-7.1%	
360 - Employee Benefits		83,714	73,09	78,0	81	100,492	96,525	(3,967)	-3.9%	
Total Personnel Expenditures	-	213,630	216,66	220,2	59	272,936	256,721	(16,215)	-5.9%	
Non-personnel Expenditures										
410 - Professional And Technical	\$	9,000	\$ -	\$ 44,1	82 \$	-	\$ -	\$ -	0.0%	
420 - Staff Travel		-	973	4,9	63	5,050	5,050	-	0.0%	
425 - Student Travel		-	_			-	-	-	0.0%	
430 - Utility Services		-	_			-	-	-	0.0%	
435 - Energy		-	-			-	-	-	0.0%	
440 - Other Purchased Services		-	-			2,400	2,400	-	0.0%	
445 - Insurance And Bond Premiums		-	-			-	-	-	0.0%	
450 - Supplies, Materials, And Media		3,271	1,443	3,7	94	1,800	1,800	-	0.0%	
480 - Tuition And Stipends		-	-			-	-	-	0.0%	
490 - Other Expenses		-	1,154	. 9	20	-	-	-	0.0%	
495 - Indirect Costs		-	-			-	-	-	0.0%	
500 - Capital Outlay		-	-			-	-	-	0.0%	
510 - Equipment		-	-			-	-	-	0.0%	
540 - Capital Outlay Other Expenses		-	-			-	-	-	0.0%	
Total Non-personnel Expenditures		12,271	3,570	53,8	59	9,250	9,250	-	0.0%	
Total Expenditures	\$	225,901	\$ 220,23	\$ 274,1	18 \$	3 282,186	\$ 265,971	\$ (16,215)	-5.7%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1048 - Development and Grants	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED		
10.10 Development and Oranio	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	-	-	-	-	-	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	1.00	2.00	2.00	2.00	2.00	-	0.0%	
Clerical	1.00	-	-	-	-	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%	



2.00

2.00

2.00

2.00

0.0%

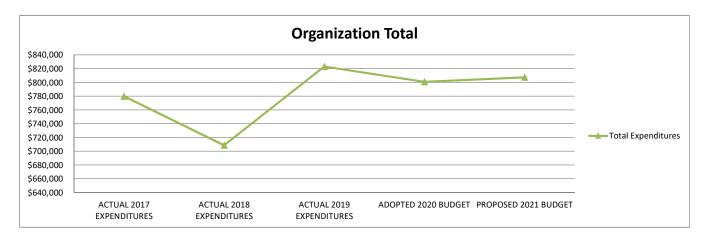
2.00

#### STATEMENT OF PROGRAM:

Total Staffing (FTE)

The Development and Grants Department acts as the central oversight for ASD's external funding opportunities. The Department provides research, prepares competitive grant proposals, and plans for growing the peripheral relationships and networking capacity for ASD to gain funding prospects. The staff works closely with ASD leadership and Academic Services to identify school/instructional funding needs and to strategically align with ASD's long-term goals/objectives. Under the Finance Department, the Development and Grants Dept. works closely with Accounting staff regarding notification of awards, post-award compliance training, budget adjustments, and new award criteria.

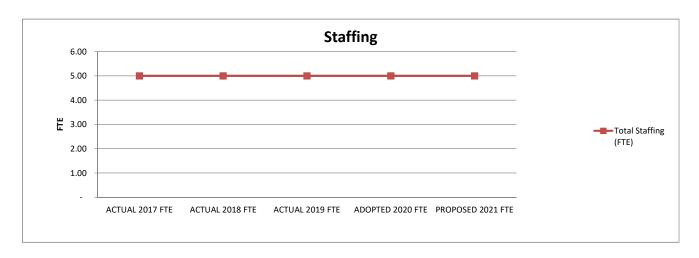
LOCATION: 1049 - Publication Services	A	ACTUAL 2017		AL B	ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXPE	NDITURES	<b>EXPENDI</b>	TURES E	XPENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	_	\$	- S	-	\$	_	\$	_	\$	_	0.0%
320 - Non-Certificated Salaries		312,708	3	24,223	341,609		331,138		332,564		1,426	0.4%
360 - Employee Benefits		204,012	2	11,538	207,584		215,930		216,987		1,057	0.5%
Total Personnel Expenditures		516,720	5	35,761	549,193		547,068		549,551		2,483	0.5%
Non-personnel Expenditures												
410 - Professional And Technical	\$	78,893	\$	21,109 \$	74,984	\$	64,460	\$	64,460	\$	-	0.0%
420 - Staff Travel		5,763		19	442		5,978		5,978		-	0.0%
425 - Student Travel		-		-	-		-		-		-	0.0%
430 - Utility Services		-		-	-		-		-		-	0.0%
435 - Energy		-		-	-		-		-		-	0.0%
440 - Other Purchased Services		48,764		64,085	48,529		62,882		66,870		3,988	6.3%
445 - Insurance And Bond Premiums		-		-	-		-		-		-	0.0%
450 - Supplies, Materials, And Media		129,082		87,507	143,956		120,123		120,123		-	0.0%
480 - Tuition And Stipends		-		-	-		-		-		-	0.0%
490 - Other Expenses		400		94	400		381		381		-	0.0%
495 - Indirect Costs		-		-	-		-		-		-	0.0%
500 - Capital Outlay		-		-	-		-		-		-	0.0%
510 - Equipment		-		-	5,504		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-	-		-		-		-	0.0%
Total Non-personnel Expenditures		262,902	1	72,814	273,815		253,824		257,812		3,988	1.6%
Total Expenditures	\$	779,622	\$ 7	08,575 \$	823,008	\$	800,892	\$	807,363	\$	6,471	0.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1049 - Publication Services	2017	2018	2019	2020	2021	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

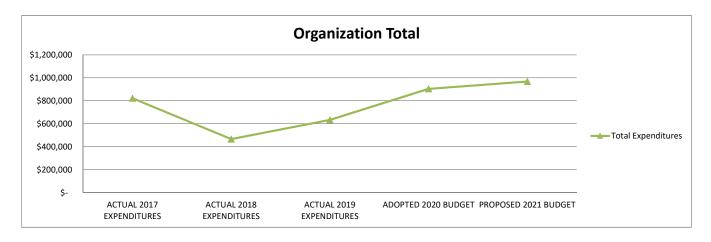
FIE	FIL	FIL	FIL	FIL	FILE	/0
47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
=	-	-	-	-	-	0.0%
=	-	-	-	-	-	0.0%
=	-	-	-	-	-	0.0%
	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
5.00	5.00	5.00	5.00	5.00	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
5.00	5.00	5.00	5.00	5.00	-	0.0%
5.00	5.00	5.00	5.00	5.00	-	0.0%
	47,539.98	47,539.98 46,964.45	47,539.98 46,964.45 45,916.51	47,539.98     46,964.45     45,916.51     45,466.01       -     -     -     -<	47,539.98     46,964.45     45,916.51     45,466.01     45,180.00       -     -     -     -     -       -	47,539.98     46,964.45     45,916.51     45,466.01     45,180.00     (286.00)       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -



#### STATEMENT OF PROGRAM:

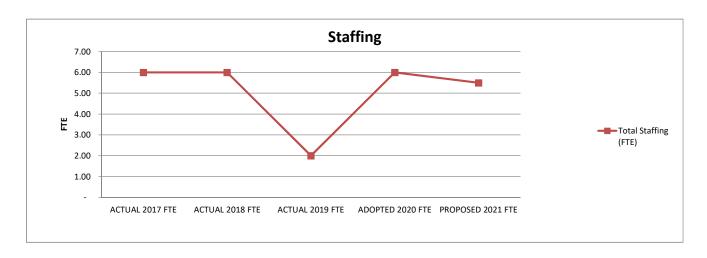
The Publications Services Department provides quality printed materials as needed by all departments and school units to the extent possible within budgetary limits.

LOCATION: 1050 - Communications and Outreach		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXPE	NDITURES	EXPE	NDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	-	\$	5,000	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		365,494		188,033		272,935		403,589		413,249		9,660	2.4%
360 - Employee Benefits		269,023		105,681		159,789		262,337		256,986		(5,351)	-2.0%
Total Personnel Expenditures		634,517		293,714		437,724		665,926		670,235		4,309	0.6%
Non-personnel Expenditures													
410 - Professional And Technical	\$	75,996	\$	78,150	\$	73,104	\$	105,715	\$	87,720	\$	(17,995)	-17.0%
420 - Staff Travel		4,899		1,815		3,675		5,100		5,800		700	13.7%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		30,163		50,040		52,239		70,400		72,400		2,000	2.8%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		53,257		11,456		16,897		24,005		39,300		15,295	63.7%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		2,428		2,202		1,762		2,540		2,540		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		1,872		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		17,979		28,584		47,658		29,551		90,000		60,449	204.6%
Total Non-personnel Expenditures		186,594		172,247		195,335		237,311		297,760		60,449	25.5%
Total Expenditures	\$	821,111	\$	465,961	\$	633,059	\$	903,237	\$	967,995	\$	64,758	7.2%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

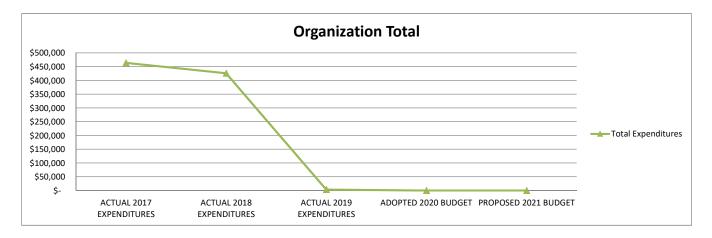
LOCATION: 1050 - Communications and Outreach	ACTUAL 2017	ACTUAL	ACTUAL 2010	ADOPTED	PROPOSED	FY20 ADOPTED PROPOSE	
1050 - Communications and Outreach	2017 FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	FTE	Д <b>Б</b> %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	3.00	3.00	1.00	4.00	4.00	-	0.0%
Clerical	2.00	2.00	-	1.00	0.50	(0.50)	-50.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	6.00	6.00	2.00	6.00	5.50	(0.50)	-8.3%
Total Staffing (FTE)	6.00	6.00	2.00	6.00	5.50	(0.50)	-8.3%



## STATEMENT OF PROGRAM:

The Communications and Community Outreach Department supports Anchorage's students, staff and the community by providing accurate and timely information about student achievement, budget and District initiatives. We focus efforts on media relations, strong internal communications, crisis communications and external communications with residents and community partners.

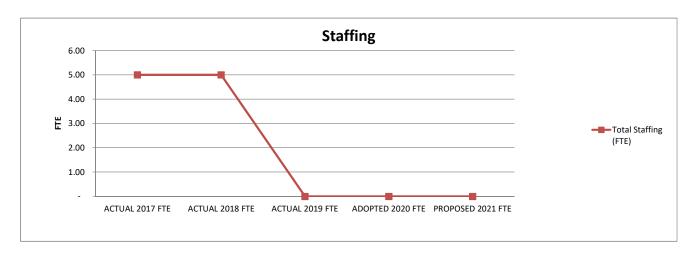
LOCATION: 1051 - Library Resources		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXPE	NDITURES	EXPENI	DITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%	
320 - Non-Certificated Salaries		248,227		225,553		3,633		-		-		-	0.0%	
360 - Employee Benefits		206,683		192,436		(247)		_		-		-	0.0%	
Total Personnel Expenditures		454,910		417,989		3,386		-		-		-	0.0%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
420 - Staff Travel		42		-		-		-		-		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		145		232		-		-		-		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		7,916		7,156		-		-		-		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		347		351		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		8,450		7,739		-		-		-		-	0.0%	
Total Expenditures	\$	463,360	\$	425,728	\$	3,386	\$	-	\$	-	\$	-	0.0%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1051 - Library Resources	2017	2018	2019	2020	2021	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

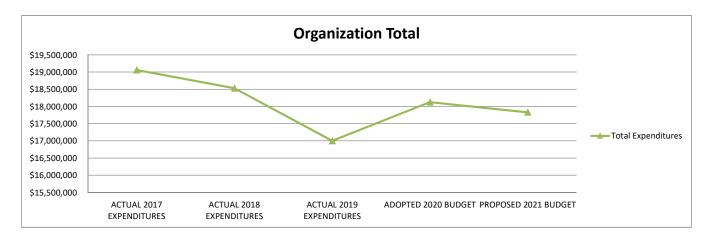
	· ·		<u> </u>			
47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
=	-	_	_	_	_	0.0%
1.00	1.00	-	-	-	-	0.0%
4.00	4.00	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
5.00	5.00	-	-	-	-	0.0%
5.00	5.00	_	_			0.0%
	- - - - - - 1.00 4.00 - - - - 5.00					



#### STATEMENT OF PROGRAM:

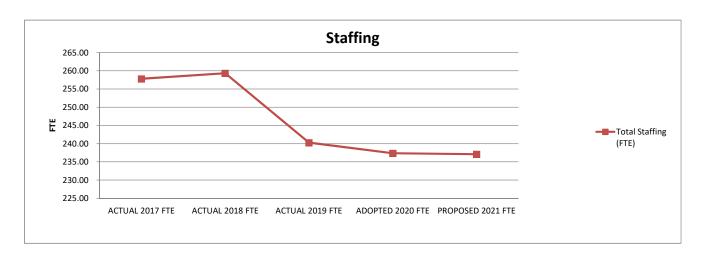
Library Resources has been consolidated into Teaching and Learning for FY 2018-19, Organization 1028

LOCATION: 1061 - Custodial Services		2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - Non-Certificated Salaries	•	9,015,178	•	8,824,178	•	8,219,969	•	8,699,039		8,480,994		(218,045)	-2.5%
360 - Employee Benefits		9,144,985		8,630,443		7,777,606		8,308,537		8,221,426		(87,111)	-1.0%
Total Personnel Expenditures		18,160,163		17,454,621		15,997,575		17,007,576		16,702,420		(305,156)	-1.8%
Non-personnel Expenditures													
410 - Professional And Technical	\$	98,364	\$	110,148	\$	105,828	\$	105,988	\$	117,988	\$	12,000	11.3%
420 - Staff Travel		9,361		11,843		1,496		12,000		2,000		(10,000)	-83.3%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		3,281		2,938		(2,943)		2,938		2,900		(38)	-1.3%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		18,334		3,683		2,646		7,900		5,900		(2,000)	-25.3%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		708,925		923,809		880,070		964,412		964,412		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		700		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		37,995		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		24,695		22,823		17,306		23,460		35,000		11,540	49.2%
Total Non-personnel Expenditures		901,655		1,075,244		1,004,403		1,116,698		1,128,200		11,502	1.0%
Total Expenditures	\$	19,061,818	\$	18,529,865	\$	17,001,978	\$	18,124,274	\$	17,830,620	\$	(293,654)	-1.6%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

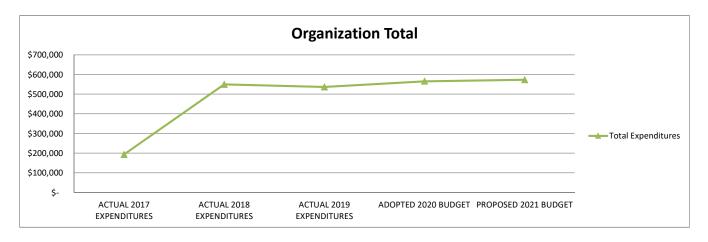
LOCATION: 1061 - Custodial Services	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1001 Custoum Sci (1008	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	2.00	1.50	1.50	1.50	-	0.0%
Professional/Technical	3.80	2.33	1.33	1.41	1.41	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	251.00	253.00	235.45	232.45	232.21	(0.25)	-0.1%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	257.80	259.33	240.28	237.36	237.12	(0.25)	-0.1%
Total Staffing (FTE)	257.80	259.33	240.28	237.36	237.12	(0.25)	-0.1%



## STATEMENT OF PROGRAM:

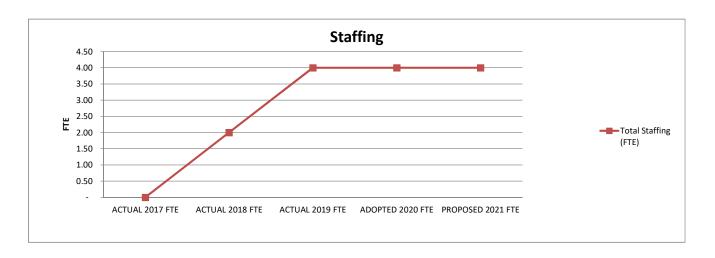
Operations provides, on a day-to-day basis, services for cleaning of schools and other District facilities; support coverage and clean-up during and after facility use by various community organizations, to include after-school related activities; collection and disposal of trash and recycled materials from all facilities; pest control services, and after hours security services.

LOCATION: 1062 - Sec/Emerg Preparedness		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY2 PROPOSED	
	EXPE	NDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - Non-Certificated Salaries	•	98,170	•	312,232	•	307,978	•	333,555		346,090		12,535	3.8%
360 - Employee Benefits		44,534		188,279		172,564		198,971		203,993		5,022	2.5%
Total Personnel Expenditures		142,704		500,511		480,542		532,526		550,083		17,557	3.3%
Non-personnel Expenditures													
410 - Professional And Technical	\$	36,628	\$	29,750	\$	45,000	\$	12,000	\$	4,000	\$	(8,000)	-66.7%
420 - Staff Travel		184		8,320		9,381		15,500		15,500			0.0%
425 - Student Travel		1,191		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		432		432	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		12,986		11,285		1,298		5,200		3,000		(2,200)	-42.3%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		50		80		368		500		500		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		51,039		49,435		56,047		33,200		23,432		(9,768)	-29.4%
Total Expenditures	\$	193,743	\$	549,946	\$	536,589	\$	565,726	\$	573,515	\$	7,789	1.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

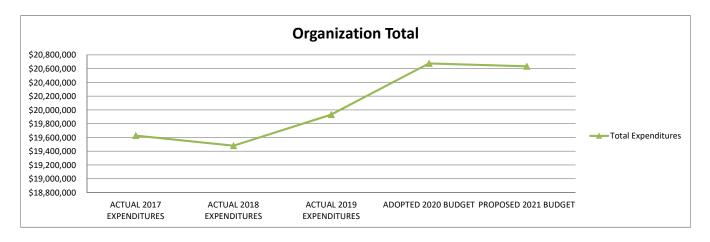
LOCATION: 1062 - Sec/Emerg Preparedness	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
2002 See 2 meng 1 repair culted	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	_	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	-	1.00	2.00	3.00	3.00	-	0.0%
Clerical	-	-	1.00	-	-	-	0.0%
Teachers Assistants	-	_	-	-	-	-	0.0%
Custodial	-	_	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	_	-	-	-	-	0.0%
Total Classified		2.00	4.00	4.00	4.00	-	0.0%
Total Staffing (FTE)		2.00	4.00	4.00	4.00	-	0.0%



# STATEMENT OF PROGRAM:

This department focuses on school crisis planning, security management and reporting, and emergency preparedness and training in collaboration with schools and departments within the Anchorage School District. In addition, the director works as a liaison to the Municipality of Anchorage, the State of Alaska, and federal emergency response agencies to ensure that emergency and security plans fall within mandated guidelines.

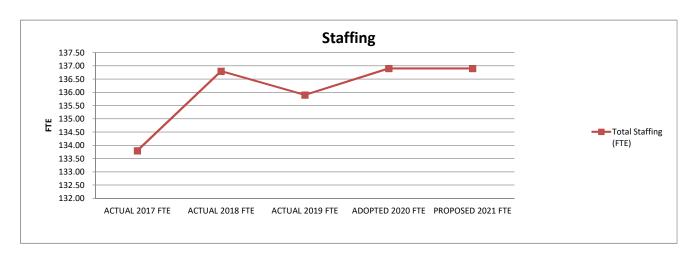
LOCATION: 1063 - Maintenance		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
Total Manual Control of the Control	EXI		EXP		EX	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		8,309,390		8,169,993		8,824,598		8,516,960		8,189,962		(326,998)	-3.8%	
360 - Employee Benefits		6,479,082		6,669,015		6,212,150		7,334,783		7,502,423		167,640	2.3%	
Total Personnel Expenditures		14,788,472		14,839,008		15,036,748		15,851,743		15,692,385		(159,358)	-1.0%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	106,274	\$	84,851	\$	65,365	\$	(86,693)	\$	108,307	\$	195,000	-224.9%	
420 - Staff Travel		2,077		25,976		266		6,000		6,000		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		97,749		93,305		66,330		99,112		120,538		21,426	21.6%	
435 - Energy		143,162		140,685		131,629		156,700		147,900		(8,800)	-5.6%	
440 - Other Purchased Services		830,318		885,697		1,176,740		982,270		982,270		-	0.0%	
445 - Insurance And Bond Premiums		-		2,335		2,335		-		-		-	0.0%	
450 - Supplies, Materials, And Media		3,119,884		2,861,450		2,811,096		3,000,670		2,994,280		(6,390)	-0.2%	
480 - Tuition And Stipends		-		-		-		-		-			0.0%	
490 - Other Expenses		33,973		32,938		40,470		52,000		52,000		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		62,274		41,230		128,607		-		-		-	0.0%	
540 - Capital Outlay Other Expenses	<u></u>	442,782		472,014		472,467		613,201		530,000		(83,201)	-13.6%	
Total Non-personnel Expenditures		4,838,493		4,640,481		4,895,305		4,823,260		4,941,295		118,035	2.4%	
Total Expenditures	\$	19,626,965	\$	19,479,489	\$	19,932,053	\$	20,675,003	\$	20,633,680	\$	(41,323)	-0.2%	



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed from individual organizations

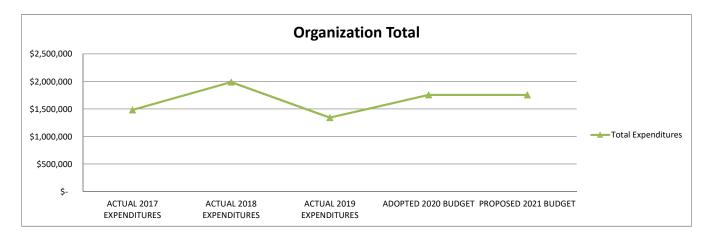
LOCATION: 1063 - Maintenance	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1005 - Maintenance	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.50	1.50	1.50	-	0.0%
Professional/Technical	7.00	7.00	8.00	9.00	9.00	-	0.0%
Clerical	4.00	4.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	0.80	0.80	0.40	0.40	0.40	-	0.0%
Maintenance	121.00	124.00	123.00	123.00	123.00	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	133.80	136.80	135.90	136.90	136.90	-	0.0%
Total Staffing (FTE)	133.80	136.80	135.90	136.90	136.90	-	0.0%



#### STATEMENT OF PROGRAM:

The Maintenance Department consists of fourteen crafts: Electrical, Carpentry, Automation, Fire and Security, Lock and Key, Welding, Student Nutrition, Plumbing, Electronics, Roofing, Paint, Glass, Heating, and Facilities Maintenance. Maintenance personnel manage and address the corrective maintenance, preventive maintenance, emergency response, regulatory compliance, and contracted services for all District facilities. The Maintenance Department also participates in the shared services program with Solid Waste Services and the Port of Anchorage.

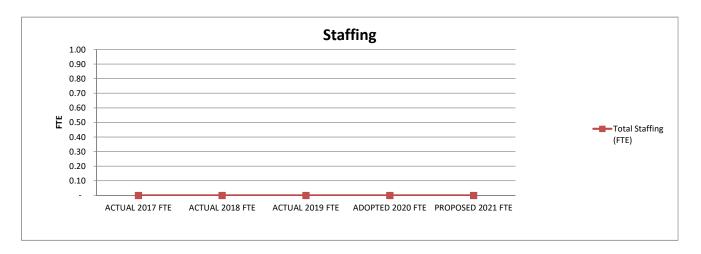
LOCATION: 1064 - Maintenance Projects	1	ACTUAL 2017		TUAL 018	1	ACTUAL 2019	ADOPTED 2020	Ι	PROPOSED 2021	FY20 ADOPTE PROPOS	
·	EXP	ENDITURES	EXPEN	DITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		-		-		-	-		-	-	0.0%
360 - Employee Benefits		-		-		-	-		-	-	0.0%
Total Personnel Expenditures		-		-		-	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		1,420,076		1,975,586		1,149,573	1,754,357		1,754,357	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		7,722		1,190		192,258	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		52,627		10,212		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		1,524		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		1,481,949		1,986,988		1,341,831	1,754,357		1,754,357	-	0.0%
Total Expenditures	\$	1,481,949	\$	1,986,988	\$	1,341,831	\$ 1,754,357	\$	1,754,357	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1064 - Maintenance Projects	2017	2018	2019	2020	2021	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

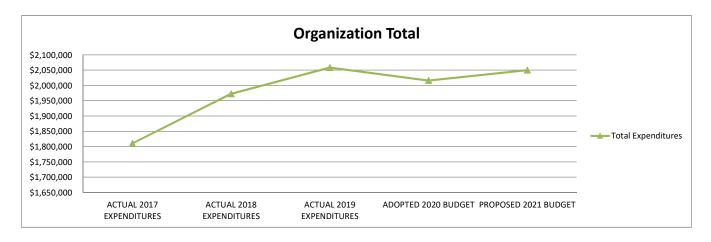
47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
=	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	_	-	-	-	0.0%
-	-	-	-	-	-	0.0%
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## STATEMENT OF PROGRAM:

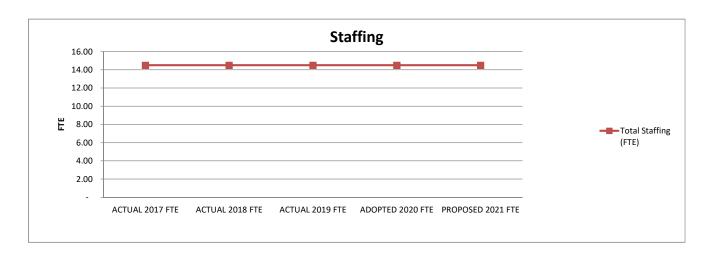
The Major Maintenance budget is for projects which are of a size and scope not normally performed by in-house labor and are to address facilities needs that require long term planning.

LOCATION: 1065 - Warehouse		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXP		EXP		EXI	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		873,374		944,672		1,050,137		959,397		970,630		11,233	1.2%	
360 - Employee Benefits		694,911		765,362		729,646		766,383		776,501		10,118	1.3%	
Total Personnel Expenditures		1,568,285		1,710,034		1,779,783		1,725,780		1,747,131		21,351	1.2%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	38	\$	9,010	\$	12,365	\$	4,007	\$	4,007	\$	-	0.0%	
420 - Staff Travel		20		25		157		500		500		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		26,712		40,326		37,559		30,815		44,750		13,935	45.2%	
435 - Energy		83,050		74,639		70,391		79,900		80,100		200	0.3%	
440 - Other Purchased Services		916		861		977		3,220		3,220		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		38,080		42,034		57,722		71,400		65,500		(5,900)	-8.3%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		5,000		5,000		-	0.0%	
540 - Capital Outlay Other Expenses		93,288		95,666		99,342		95,666		100,000		4,334	4.5%	
Total Non-personnel Expenditures	<u></u>	242,104		262,561		278,513		290,508		303,077		12,569	4.3%	
Total Expenditures	\$	1,810,389	\$	1,972,595	\$	2,058,296	\$	2,016,288	\$	2,050,208	\$	33,920	1.7%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

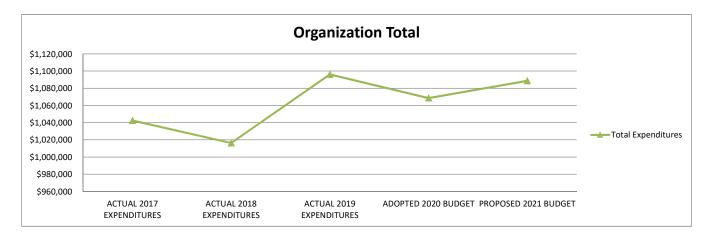
LOCATION: 1065 - Warehouse	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1000	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	0.50	0.50	0.50	0.50	0.50	-	0.0%
Maintenance	12.00	12.00	12.00	12.00	12.00	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	14.50	14.50	14.50	14.50	14.50	-	0.0%
Total Staffing (FTE)	14.50	14.50	14.50	14.50	14.50	<u>-</u>	0.0%



#### STATEMENT OF PROGRAM:

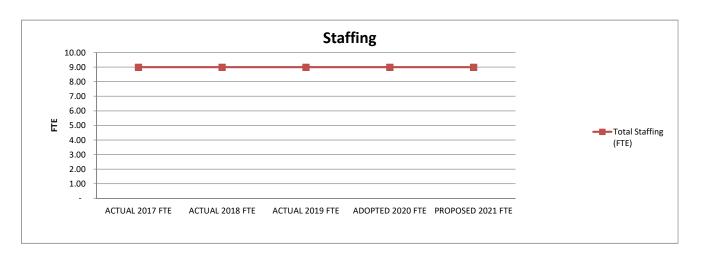
Warehouse receives and verifies shipments of materials, equipment and supplies. Distributes these items to appropriate district locations. Also provides truck transfers, courier services, archive storage and transport and maintaining school/support centralized supply inventories. Coordinates the redistribution and sales activities related to disposal of surplus equipment and material. Provides support in property movements related to major maintenance and capital projects. Responsible for coding and tagging of equipment into fixed asset system. Transport of science kits to and from all elementary schools.

LOCATION: 1066 - Rentals		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
1000 10111111	EXP		EXP		EX	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		573,640		542,395		596,415		551,658		565,718		14,060	2.5%	
360 - Employee Benefits		445,249		432,524		402,524		456,651		464,173		7,522	1.6%	
Total Personnel Expenditures		1,018,889		974,919		998,939		1,008,309		1,029,891		21,582	2.1%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	80	\$	18,350	\$	28	\$	1,500	\$	1,500	\$	-	0.0%	
420 - Staff Travel		2,010		3,180		3,655		6,550		6,550		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		1,795		1,795	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		-		-		4,223		1,500		1,500		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		14,213		19,922		31,713		50,800		47,400		(3,400)	-6.7%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		6,802		-		57,475		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		567		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		23,672		41,452		97,094		60,350		58,745		(1,605)	-2.7%	
Total Expenditures	\$	1,042,561	\$	1,016,371	\$	1,096,033	\$	1,068,659	\$	1,088,636	\$	19,977	1.9%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

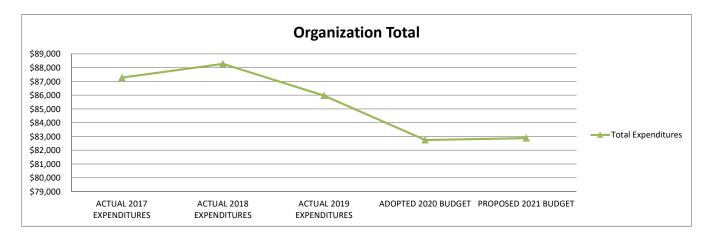
LOCATION: 1066 - Rentals	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS		
TOTAL TENENS	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	-	-	-	-	-	-	0.0%	
Classified								
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	3.00	3.00	3.00	3.00	3.00	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	5.00	5.00	5.00	5.00	5.00	-	0.0%	
Other Classified	-	-	-	-	-	-	0.0%	
Total Classified	9.00	9.00	9.00	9.00	9.00	-	0.0%	
Total Staffing (FTE)	9.00	9.00	9.00	9.00	9.00	-	0.0%	



#### STATEMENT OF PROGRAM:

The Rentals Department coordinates district and community use and rental of ASD facilities for school, community, cultural and recreational events. Spaces available for facility rentals include auditoriums, gyms, multi-purpose rooms, classrooms, outside spaces and more. The department uses a web based program that allows community rental groups to check site availability and to schedule their own rental requests. The department's goal is to make tools available that support rental groups' facility scheduling needs and provide more customer service assistance.

LOCATION: 1067 - Community Resources		CTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.15
·	EXPE	NDITURES	EXPE	NDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		47,773		47,747		45,906	41,818	41,949	131	0.3%
360 - Employee Benefits		39,498		40,478		39,912	40,773	40,784	11	0.0%
Total Personnel Expenditures	·	87,271		88,225		85,818	82,591	82,733	142	0.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		52		150	150	150	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		-		52		150	150	150	-	0.0%
Total Expenditures	\$	87,271	\$	88,277	\$	85,968	\$ 82,741	\$ 82,883	\$ 142	0.2%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

ADOPTED

PROPOSED

FY20 ADOPTED VS FY21

0.0%

0.0%

0.0%

**ACTUAL** 

ACTUAL

1.00

1.00

1067 - Community Resources	2017	2018	2019	2020	2021	PROPOSE	ED
·	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%

1.00

1.00

1.00

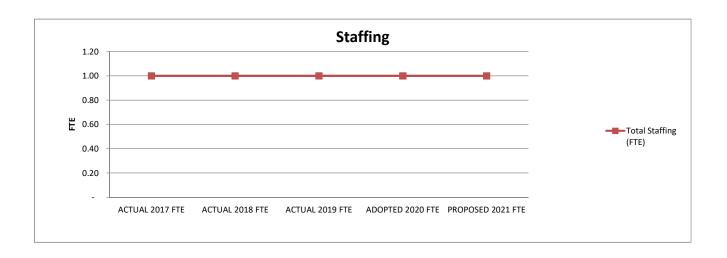
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#### STATEMENT OF PROGRAM:

LOCATION:

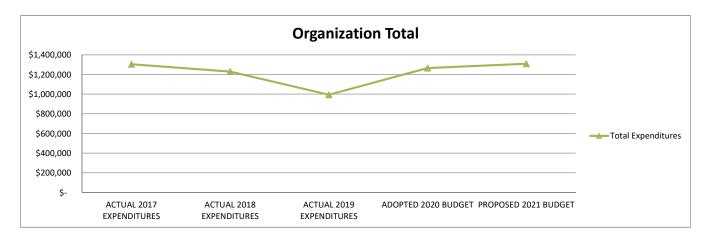
Other Classified

Total Classified

Total Staffing (FTE)

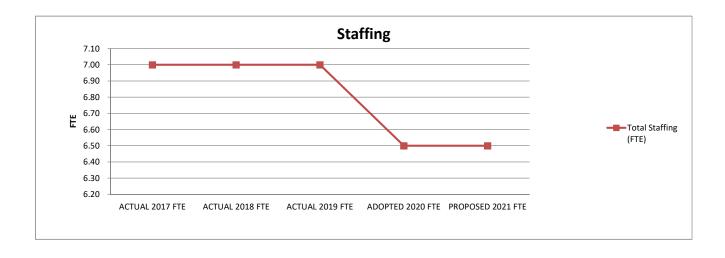
The Community Resources Department works closely with classroom teachers, community-wide resources and special events coordinators to enhance the instructional process for students. This is achieved by scheduling assemblies, speakers and field trips for ASD classrooms. The department uses a web based program that allows school staff to submit requests online, track requests and status changes, and receive immediate email notifications. Throughout the year, the department schedules People Mover buses for many field trips. Use of People Mover increases classroom mobility, eases congestion and decreases overall District transportation costs.

LOCATION: 1084 - Fac/Maint Vehicle Maintenance		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXP				EXI	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		427,952		400,086		375,759		385,101		369,243		(15,858)	-4.1%	
360 - Employee Benefits		333,822		309,794		273,734		327,248		388,958		61,710	18.9%	
Total Personnel Expenditures		761,774		709,880		649,493		712,349		758,201		45,852	6.4%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	15,974	\$	13,975	\$	10,314	\$	13,658	\$	12,658	\$	(1,000)	-7.3%	
420 - Staff Travel		-		-		-		-		-		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		56,707		34,455		61,527		61,324		61,324		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		444,190		471,111		272,188		472,938		472,938		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		35		209		986		4,967		4,967		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		26,446		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		543,352		519,750		345,015		552,887		551,887		(1,000)	-0.2%	
Total Expenditures	\$	1,305,126	\$	1,229,630	\$	994,508	\$	1,265,236	\$	1,310,088	\$	44,852	3.5%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

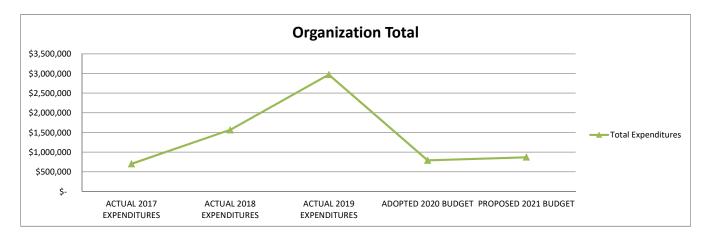
LOCATION: 1084 - Fac/Maint Vehicle Maintenance	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	0.50	0.50	0.50	-	-	-	0.0%
Clerical	0.50	0.50	0.50	0.50	0.50	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	6.00	6.00	6.00	6.00	6.00	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	7.00	7.00	7.00	6.50	6.50	-	0.0%
Total Staffing (FTE)	7.00	7.00	7.00	6.50	6.50	-	0.0%



#### STATEMENT OF PROGRAM:

The Vehicle Maintenance shop, located in the Maintenance Department facility on Labar Road, is responsible for maintenance of all district non-pupil transportation vehicles, including warehouse and food delivery vans, maintenance department vans, pickups, snowplows, tractors, bulldozers, graders, lawn mowers and snow blowers. Vehicle maintenance personnel also coordinate repairs with local body shops, orders and maintains parts inventory and keeps vehicle maintenance records on assigned vehicles.

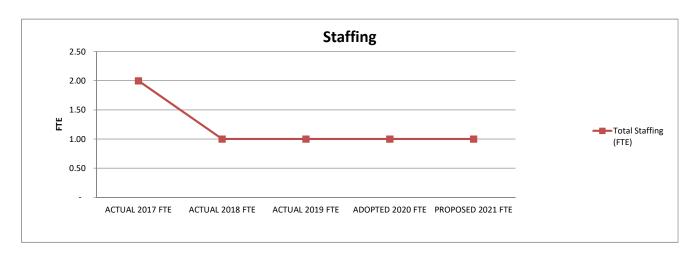
LOCATION: 1097 - Association Benefits		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXPE	NDITURES	EXPE	ENDITURES	EXP	ENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	438,975	\$	442,550	\$	453,230	\$	485,124	\$	507,050	\$	21,926	4.5%
320 - Non-Certificated Salaries		121,343		111,701		96,294		150,343		202,748		52,405	34.9%
360 - Employee Benefits		142,538		1,009,863		2,397,830		157,033		161,786		4,753	3.0%
Total Personnel Expenditures		702,856		1,564,114		2,947,354		792,500		871,584		79,084	10.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		-		-		-		-		-		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		25,000		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		-		-		25,000		-		-		-	0.0%
Total Expenditures	\$	702,856	\$	1,564,114	\$	2,972,354	\$	792,500	\$	871,584	\$	79,084	10.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1097 - Association Benefits	2017	2018	2019	2020	2021	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

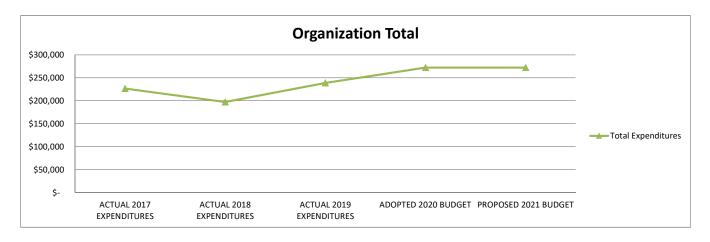
		<u> </u>				
47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	1.00	1.00	1.00	1.00	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	1.00	1.00	1.00	1.00	-	0.0%
2.00	1.00	1.00	1.00	1.00	-	0.0%
	- - - 1.00 - - - 1.00 - - - - - - 1.00					



#### STATEMENT OF PROGRAM:

The Association Benefits cost center accounts for partial salaries, leave days and substitutes for employees while performing their duties as representatives of bargaining groups.

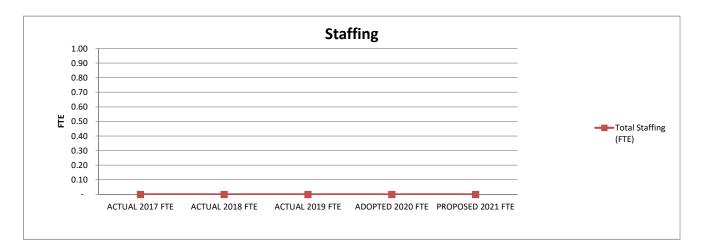
LOCATION: 1098 - Sick Leave Bank	A	ACTUAL 2017				ACTUAL 2019		ADOPTED 2020	]	PROPOSED 2021	FY20 ADOPTE PROPO	
	EXPE		EXP		EXI	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		208,710		181,460		220,599		250,000		250,000	-	0.0%
360 - Employee Benefits		17,780		15,746		18,228		22,161		22,161	-	0.0%
Total Personnel Expenditures		226,490		197,206		238,827		272,161		272,161	-	0.0%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-		-		-	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		-		-		-		-		-	-	0.0%
435 - Energy		-		-		-		-		-	-	0.0%
440 - Other Purchased Services		-		-		-		-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-		-		-	-	0.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		-		-	-	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		-		-		-		-		-	-	0.0%
Total Expenditures	\$	226,490	\$	197,206	\$	238,827	\$	272,161	\$	272,161	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1098 - Sick Leave Bank	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTI PROPO	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVED ACE DAILY MEMBEDSHID (ADM)	47 530 00	16 064 15	45 016 51	45 466 01	45 180 00	(286.00)	0.69/

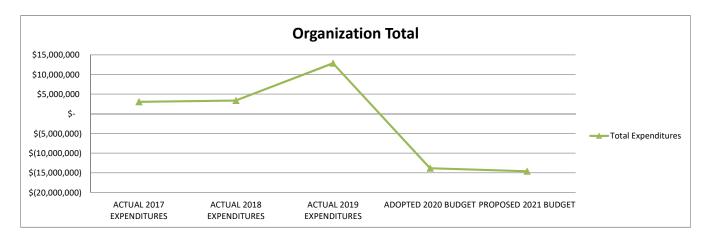
•							
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	_	_	_	-	-	_	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	_	_	_	_	-	_	0.0%
Professional/Technical	_	_	_	-	-	_	0.0%
Other Certificated	_	_	_	_	-	_	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	_	_	_	_	_	_	0.0%
Professional/Technical	_	_	_	_	_	_	0.0%
Clerical	_	_	_	_	_	_	0.0%
Teachers Assistants	_	_	_	_	_	_	0.0%
Custodial	_	_	_	_	_	_	0.0%
Maintenance	_	_	_	_	_	_	0.0%
Other Classified	_	_	_	_	_	_	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)	-	-	-	-	-	-	0.0%



## STATEMENT OF PROGRAM:

The Sick Leave Bank provides additional sick leave for participating employees who have exceeded their normal accrued leave.

LOCATION: 1099 - Non Departmental		ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020		PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
Separamental	EXP		EXPENDITURES		S	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	-	\$ -	\$ 152,75	4 \$	(5,500,000)	\$ (5,000,000)	\$ 500,000	-9.1%
320 - Non-Certificated Salaries		-	44,943	1,200,19	4	-	- 1	· -	0.0%
360 - Employee Benefits		21,392	40,337	388,31	9	(13,896,838)	(15,462,000)	(1,565,162)	11.3%
Total Personnel Expenditures		21,392	85,280	1,741,26	7	(19,396,838)	(20,462,000)	(1,065,162)	5.5%
Non-personnel Expenditures									
410 - Professional And Technical	\$	(121,921)	\$ (78,284)	) \$ (1,393,62	8) \$	273,393	\$ 96,000	\$ (177,393)	-64.9%
420 - Staff Travel		- '	30	8,57	1	35,000	35,000	- '	0.0%
425 - Student Travel		-	-	1,35	6	-	-	-	0.0%
430 - Utility Services		172,151	172,672	167,10	1	149,045	106,752	(42,293)	-28.4%
435 - Energy		-	-	-		-	-	-	0.0%
440 - Other Purchased Services		3,322,577	3,321,510	9,485,31	7	3,338,061	3,682,557	344,496	10.3%
445 - Insurance And Bond Premiums		1,877,932	2,488,705	4,194,72	3	2,600,580	3,224,607	624,027	24.0%
450 - Supplies, Materials, And Media		68,329	12,315	723,72	8	204,500	207,500	3,000	1.5%
480 - Tuition And Stipends		-	-	-		-	-	-	0.0%
490 - Other Expenses		5,000	-	43,94		1,100,042	1,118,732	18,690	1.7%
495 - Indirect Costs		(2,290,381)	(2,622,041	(2,113,65	9)	(2,175,000)	(2,675,000)	(500,000)	23.0%
500 - Capital Outlay		-	-	-		-	-	-	0.0%
510 - Equipment		2,500	-	-		50,000	50,000	-	0.0%
540 - Capital Outlay Other Expenses		-	-	-		-	-	-	0.0%
Total Non-personnel Expenditures		3,036,187	3,294,907	11,117,45	0	5,575,621	5,846,148	270,527	4.9%
Total Expenditures	\$	3,057,579	\$ 3,380,187	\$ 12,858,71	7 \$	(13,821,217)	\$ (14,615,852)	\$ (794,635)	5.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

ACTUAL

ACTUAL

PROPOSED

ADOPTED

FY20 ADOPTED VS FY21

0.0%

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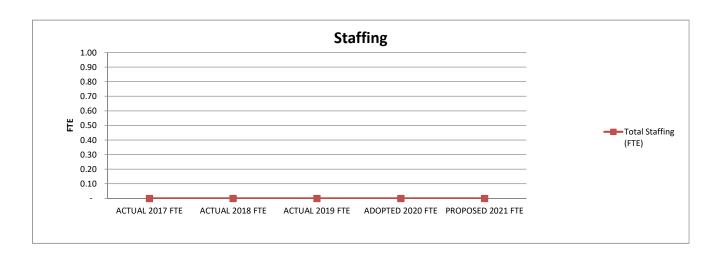
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1099 - Non Departmental	2017	2018	2019	2020	2021	PROPOS	ED
•	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	-	_	-	_	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%



#### STATEMENT OF PROGRAM:

LOCATION:

Clerical Teachers Assistants

Custodial

Maintenance

Other Classified

Total Classified

Total Staffing (FTE)

The Non Departmental cost center is used to account for districtwide charges and amounts not specifically provided for in any other cost center.

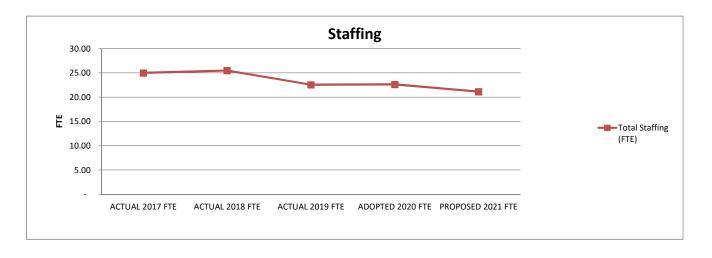
LOCATION: 1100 - Abbott Loop Elementary School	A		ACTUAL ACTUAL 2017 2018 PENDITURES EXPENDITURE		ACTUAL 2019		ADOPTED 2020	]	PROPOSED 2021	FY20 ADOPTED PROPOSE	100
	EXP	ENDITURES	EXPE	NDITURES	EXP	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,502,404	\$	1,507,579	\$	1,413,245	\$ 1,310,725	\$	1,228,564	\$ (82,161)	-6.3%
320 - Non-Certificated Salaries		145,694		144,389		152,063	195,337		182,568	(12,769)	-6.5%
360 - Employee Benefits		699,071		737,909		612,580	719,099		659,561	(59,538)	-8.3%
Total Personnel Expenditures		2,347,169		2,389,877		2,177,888	2,225,161		2,070,693	(154,468)	-6.9%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		22,792		23,486		24,693	28,535		28,157	(378)	-1.3%
435 - Energy		115,567		121,932		110,241	134,200		132,000	(2,200)	-1.6%
440 - Other Purchased Services		4,241		4,440		5,170	6,095		6,145	50	0.8%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		25,953		20,893		12,927	24,112		23,959	(153)	-0.6%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	176		172	(4)	-2.3%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		168,553		170,751		153,031	193,118		190,433	(2,685)	-1.4%
Total Expenditures	\$	2,515,722	\$	2,560,628	\$	2,330,919	\$ 2,418,279	\$	2,261,126	\$ (157,153)	-6.5%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed from individual organizations

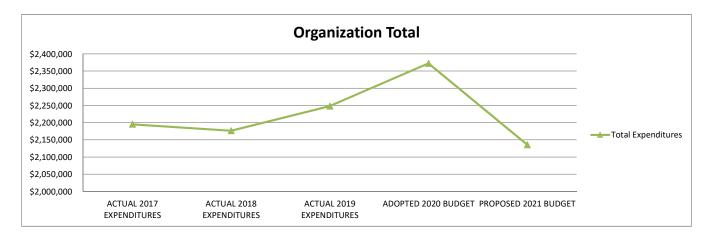
LOCATION: 1100 - Abbott Loop Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	311.45	320.20	305.21	304.54	285.00	(19.54)	-6.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.80	16.40	14.00	14.00	12.50	(1.50)	-10.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	20.30	19.90	17.50	17.50	16.00	(1.50)	-8.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	1.50	2.00	2.00	-	0.0%
Teachers Assistants	0.88	1.31	1.31	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	4.69	5.56	5.06	5.13	5.13	-	0.0%
Total Staffing (FTE)	24.99	25.46	22.56	22.63	21.13	(1.50)	-6.6%



## STATEMENT OF PROGRAM:

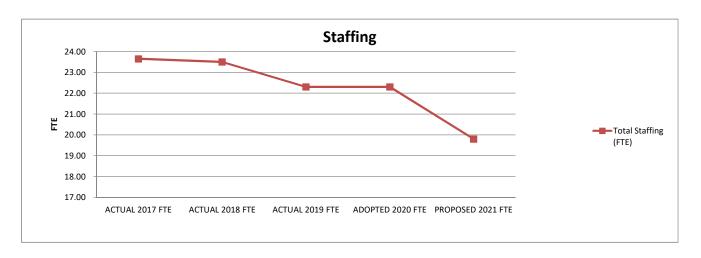
Abbott Loop Elementary School houses a K-6 traditional program with a full-day kindergarten program, and special education resource classes. Abbott Loop emphasizes academic achievement and mastery of the basics, and Social Emotional Learning for all students. Abbott Loop received Alaska's top Green Star Award and the Anchorage Chamber of Commerce Star Award for outstanding school-business partnerships.

LOCATION: 1110 - Airport Heights Elem School	1	ACTUAL 2017	TUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
, , , , , , , , , , , , , , , , , , ,	EXP			EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	1,252,178	\$ 1,190,287	\$	1,174,838	\$ 1,311,889	\$ 1,152,621	\$ (159,268)	-12.1%
320 - Non-Certificated Salaries		198,583	220,923		287,227	203,735	196,027	(7,708)	-3.8%
360 - Employee Benefits		631,878	653,983		666,208	728,654	656,497	(72,157)	-9.9%
Total Personnel Expenditures		2,082,639	2,065,193		2,128,273	2,244,278	2,005,145	(239,133)	-10.7%
Non-personnel Expenditures									
410 - Professional And Technical	\$	-	\$ -	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-	-		-	-	-	-	0.0%
425 - Student Travel		-	-		-	-	-	-	0.0%
430 - Utility Services		24,648	22,458		22,449	25,446	23,691	(1,755)	-6.9%
435 - Energy		63,826	59,753		66,968	72,700	79,200	6,500	8.9%
440 - Other Purchased Services		4,800	5,356		5,969	5,965	5,595	(370)	-6.2%
445 - Insurance And Bond Premiums		-	-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		19,482	23,857		24,560	23,746	21,924	(1,822)	-7.7%
480 - Tuition And Stipends		-	-		-	-	-	-	0.0%
490 - Other Expenses		-	-		-	176	161	(15)	-8.5%
495 - Indirect Costs		-	-		-	-	-	-	0.0%
500 - Capital Outlay		-	-		-	-	-	-	0.0%
510 - Equipment		-	-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-	-		-	-	-	-	0.0%
Total Non-personnel Expenditures		112,756	111,424		120,065	128,033	130,571	2,538	2.0%
Total Expenditures	\$	2,195,395	\$ 2,176,617	\$	2,248,338	\$ 2,372,311	\$ 2,135,716	\$ (236,595)	-10.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

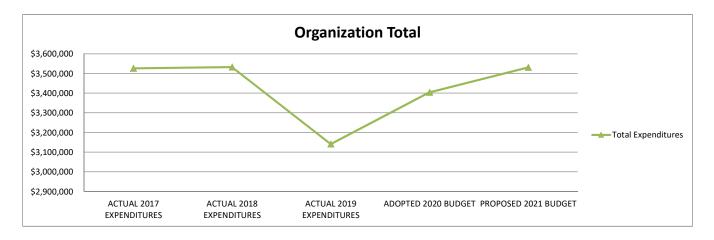
LOCATION: 1110 - Airport Heights Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1110 - An port Heights Eacht School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	322.56	314.80	314.80	286.35	271.00	(15.35)	-5.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.60	15.20	14.00	14.00	11.50	(2.50)	-17.9%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	19.10	18.70	17.50	17.50	15.00	(2.50)	-14.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.56	4.81	4.81	4.81	4.81	-	0.0%
Total Staffing (FTE)	23.66	23.51	22.31	22.31	19.81	(2.50)	-11.2%



## STATEMENT OF PROGRAM:

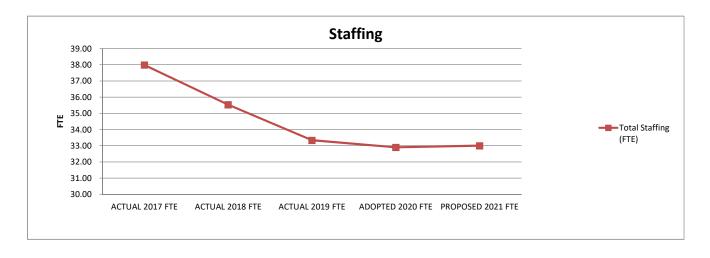
Airport Heights Elementary School provides a comprehensive school experience for children in kindergarten through grade six. The school uses a research-based curriculum combined with ongoing assessment and progress monitoring to deliver data driven, differentiated instruction for all students. By instilling the value of learning, and teaching the skills necessary for social and academic success, we will develop life-long learners who are responsible, productive members of their families and the community.

LOCATION: 1112 - Alpenglow Elementary School	1	ACTUAL 2017	ACTUAL 2018		ACTUAL 2019		ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	EXP	ENDITURES	EXPENI	DITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,212,306	\$ 2	2,112,188	\$	1,903,436	\$ 1,971,398	\$ 2,023,273	\$ 51,875	2.6%
320 - Non-Certificated Salaries		223,088		265,007		234,647	240,535	242,869	2,334	1.0%
360 - Employee Benefits		918,328		989,174		839,700	1,006,821	1,063,973	57,152	5.7%
Total Personnel Expenditures		3,353,722	3	3,366,369		2,977,783	3,218,754	3,330,115	111,361	3.5%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		113		378		738	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		23,726		23,452		21,836	26,199	29,008	2,809	10.7%
435 - Energy		106,296		100,828		100,318	114,900	127,400	12,500	10.9%
440 - Other Purchased Services		7,104		7,405		7,820	7,730	7,620	(110)	-1.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		35,097		34,079		32,646	36,689	36,650	(39)	-0.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	274	269	(5)	-1.8%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		172,336		166,142		163,358	185,792	200,947	15,155	8.2%
Total Expenditures	\$	3,526,058	\$ 3	3,532,511	\$	3,141,141	\$ 3,404,546	\$ 3,531,062	\$ 126,516	3.7%



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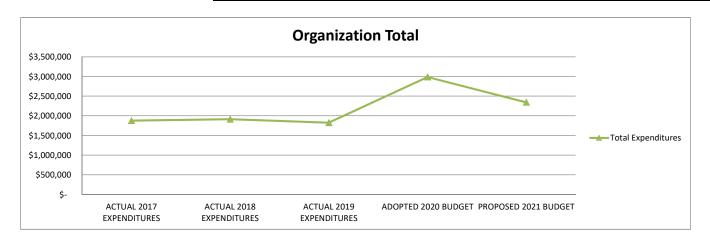
LOCATION: 1112 - Alpenglow Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
Tite impengion ziementary centos.	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	516.41	521.50	481.38	475.95	484.00	8.05	1.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	28.80	25.60	23.40	23.40	23.50	0.10	0.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	32.30	29.10	26.90	26.90	27.00	0.10	0.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.69	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	2.19	2.19	1.75	1.75	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.69	6.44	6.44	6.00	6.00	-	0.0%
Total Staffing (FTE)	37.99	35.54	33.34	32.90	33.00	0.10	0.3%



#### STATEMENT OF PROGRAM:

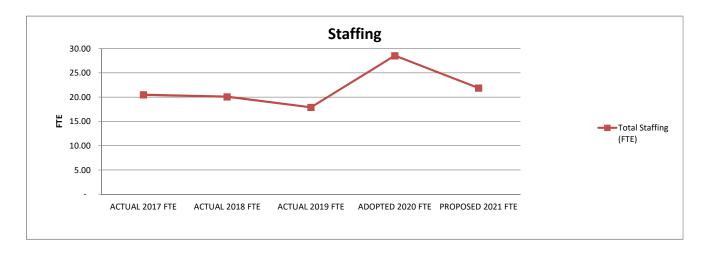
Alpenglow Elementary School is set in the picturesque Eagle River Valley, a local K-6 neighborhood school. While high academic achievement continues to be a success story, its best attribute is the cohesive community of parents and staff who work together to make each day a positive experience. Alpenglow is a high achieving school that fosters both high expectations and consideration for the social emotional development of the whole child. Alpenglow enjoys strong parental involvement and is dedicated to continuing and expanding its partnership with the community. We are proud to hold a high standard at Alpenglow and pleased to celebrate the many successes of all our hard working students.

LOCATION: 1114 - Aurora Elementary School	I	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
•	EXP.	ENDITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,130,039	\$	1,110,556	\$	1,036,913	\$	1,683,703	\$	1,275,226	\$	(408,477)	-24.3%
320 - Non-Certificated Salaries		143,310		162,601		163,424		231,581		202,413		(29,168)	-12.6%
360 - Employee Benefits		499,550		529,977		512,090		927,845		720,598		(207,247)	-22.3%
Total Personnel Expenditures		1,772,899		1,803,134		1,712,427		2,843,129		2,198,237		(644,892)	-22.7%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		196		14		116		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		17,479		19,836		21,257		25,991		26,038		47	0.2%
435 - Energy		70,423		74,298		75,110		81,300		92,800		11,500	14.1%
440 - Other Purchased Services		3,230		3,074		4,130		6,475		4,700		(1,775)	-27.4%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		15,391		15,814		12,625		30,141		22,635		(7,506)	-24.9%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		222		169		(53)	-23.9%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		106,719		113,036		113,238		144,129		146,342		2,213	1.5%
Total Expenditures	\$	1,879,618	\$	1,916,170	\$	1,825,665	\$	2,987,258	\$	2,344,579	\$	(642,679)	-21.5%



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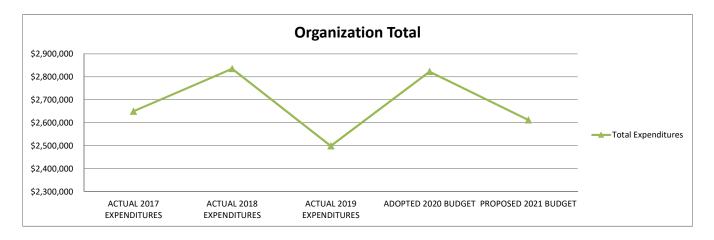
LOCATION: 1114 - Aurora Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	219.50	209.30	175.85	316.90	300.00	(16.90)	-5.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	12.00	11.60	10.60	19.80	14.00	(5.80)	-29.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.00	2.00	2.00	-	0.0%
Total Certificated	15.50	15.10	13.60	22.80	17.00	(5.80)	-25.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	1.50	1.50	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.75	0.88	(0.88)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	1.18	0.50	1.00	1.00	-	0.0%
Total Classified	4.99	4.99	4.31	5.75	4.88	(0.88)	-15.2%
Total Staffing (FTE)	20.49	20.09	17.91	28.55	21.88	(6.68)	-23.4%



## STATEMENT OF PROGRAM:

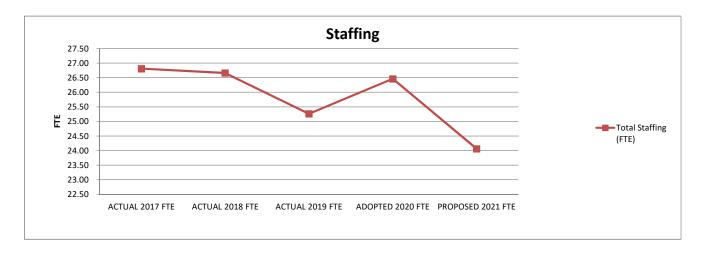
Aurora Elementary School is located on Joint Base Elmendorf Richardson. Our school motto is" Soaring to success because we H.O.P.E. (Have Only Positive Expectations) in a safe, caring and enriching learning environment." The majority of our students are military dependents, transitioning to and from other states and countries. We are a culturally responsive school, fostering a climate of caring and respect.

LOCATION: 1115 - Baxter Elementary School	1	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTEI PROPOS	
·	EXP	ENDITURES	EXPI	ENDITURES	EXP	ENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,567,335	\$	1,656,162	\$	1,441,244	\$	1,566,839	\$	1,449,055	S	(117,784)	-7.5%
320 - Non-Certificated Salaries	*	181,667	-	178,874	*	234,401	-	214,575	-	202,060	-	(12,515)	-5.8%
360 - Employee Benefits		730,224		783,557		634,442		827,528		750,381		(77,147)	-9.3%
Total Personnel Expenditures		2,479,226		2,618,593		2,310,087		2,608,942		2,401,496		(207,446)	-8.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		28,046		29,304		28,766		33,710		34,371		661	2.0%
435 - Energy		120,726		139,616		124,282		145,100		144,500		(600)	-0.4%
440 - Other Purchased Services		5,705		6,681		7,030		6,330		5,815		(515)	-8.1%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		15,466		41,193		28,291		28,332		25,070		(3,262)	-11.5%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		206		180		(26)	-12.6%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		169,943		216,794		188,369		213,678		209,936		(3,742)	-1.8%
Total Expenditures	\$	2,649,169	\$	2,835,387	\$	2,498,456	\$	2,822,620	\$	2,611,432	\$	(211,188)	-7.5%



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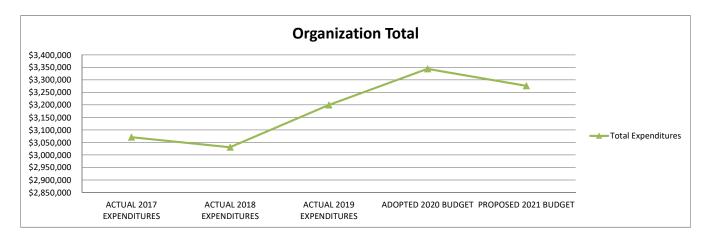
LOCATION: 1115 - Baxter Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.15
1115 - Dazter Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	384.68	360.56	341.70	300.25	310.00	9.75	3.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	18.00	17.60	15.20	16.40	14.00	(2.40)	-14.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	21.50	21.10	19.70	20.90	18.50	(2.40)	-11.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.31	5.56	5.56	5.56	5.56	-	0.0%
Total Staffing (FTE)	26.81	26.66	25.26	26.46	24.06	(2.40)	-9.1%



#### STATEMENT OF PROGRAM:

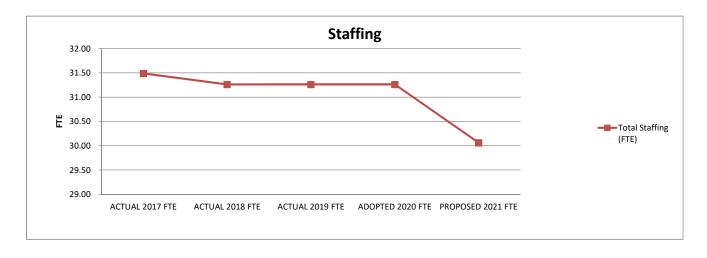
Baxter Elementary provides a comprehensive educational program for students in Kindergarten through sixth grade. Baxter is the alternative site for the MSI (Multi-Sensory Instruction) program in the Anchorage School District. MSI is a structured, systematic, explicit approach to teaching Language Arts and Reading. The approach is highly effective with students with Specific Language Disability and those that struggle in reading, writing, and spelling. Baxter has two Life Skills classes for students with disabilities. The Baxter staff is dedicated to providing a safe and positive educational environment in which students are challenged, excellence is expected, and diversity is valued.

LOCATION: 1116 - Bayshore Elementary School	1	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,896,614	\$	1,836,353	\$	1,953,720	\$ 1,889,355	\$ 1,841,541	\$ (47,814)	-2.5%
320 - Non-Certificated Salaries		177,803		188,093		206,203	245,931	238,364	(7,567)	-3.1%
360 - Employee Benefits		799,797		795,895		825,853	995,222	968,541	(26,681)	-2.7%
Total Personnel Expenditures		2,874,214		2,820,341		2,985,776	3,130,508	3,048,446	(82,062)	-2.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	26	\$	197	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		379		714	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		26,952		27,804		27,903	34,796	35,099	303	0.9%
435 - Energy		130,036		141,534		143,835	137,700	151,900	14,200	10.3%
440 - Other Purchased Services		5,773		6,780		7,115	7,170	7,070	(100)	-1.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		33,886		33,989		34,115	33,778	33,442	(336)	-1.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	250	245	(5)	-2.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		196,647		210,512		213,879	213,694	227,756	14,062	6.6%
Total Expenditures	\$	3,070,861	\$	3,030,853	\$	3,199,655	\$ 3,344,202	\$ 3,276,202	\$ (68,000)	-2.0%



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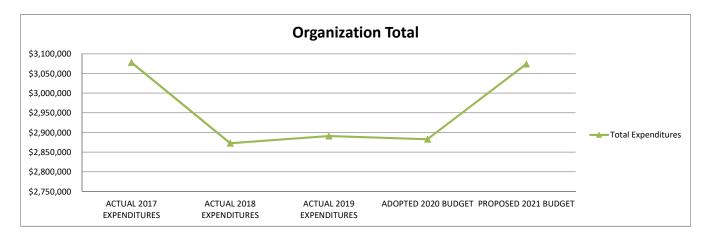
LOCATION: 1116 - Bayshore Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	100
2110 Dayshore Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	466.15	463.85	462.65	442.70	444.00	1.30	0.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	22.80	22.20	22.20	22.20	21.00	(1.20)	-5.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	26.30	25.70	25.70	25.70	24.50	(1.20)	-4.7%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.63	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.19	5.56	5.56	5.56	5.56	-	0.0%
Total Staffing (FTE)	31.49	31.26	31.26	31.26	30.06	(1.20)	-3.8%



#### STATEMENT OF PROGRAM:

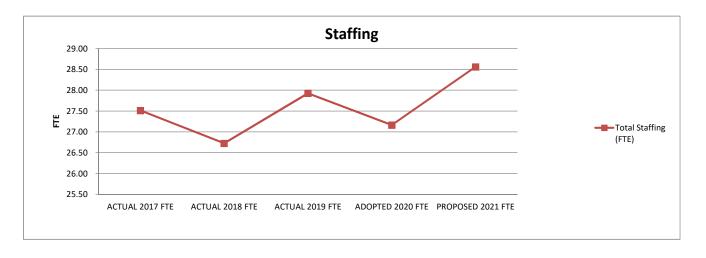
Bayshore Elementary School provides a well-rounded education for children in grades K-6 in a traditional neighborhood setting. The rigorous program is focused on district and state standards. Our dedicated 90-minute literacy and math blocks help students learn in flexible groups based on regular review of performance. Reading and math instruction is provided according to students' specific needs. We also use assessment-driven instruction in writing. PTA and staff members are dedicated to providing personal development activities for students such as: chorus, choir chimes, community service, Student Council, spirit days and numerous sports opportunities.

LOCATION: 1118 - Bear Vly Elementary School	I	ACTUAL 2017	1	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
2000 2000 100 2000000000000000000000000	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,853,331	\$	1,637,177	\$	1,709,308	\$ 1,590,595	\$ 1,726,605	\$ 136,010	8.6%
320 - Non-Certificated Salaries		219,956		227,674		208,602	241,260	241,655	395	0.2%
360 - Employee Benefits		852,981		857,266		812,108	875,963	921,363	45,400	5.2%
Total Personnel Expenditures	·	2,926,268		2,722,117		2,730,018	2,707,818	2,889,623	181,805	6.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		328		197		639	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		19,195		19,152		22,301	23,969	26,980	3,011	12.6%
435 - Energy		97,386		96,366		105,694	115,300	119,200	3,900	3.4%
440 - Other Purchased Services		5,159		6,107		6,485	6,380	6,790	410	6.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		29,857		28,652		25,962	29,147	31,693	2,546	8.7%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		250		-	250	-	(250)	-100.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		151,925		150,724		161,081	175,046	184,663	9,617	5.5%
Total Expenditures	\$	3,078,193	\$	2,872,841	\$	2,891,099	\$ 2,882,864	\$ 3,074,286	\$ 191,422	6.6%



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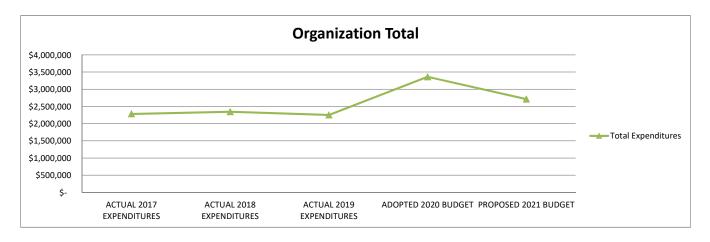
LOCATION: 1118 - Bear Vly Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1110 - Bear Viy Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	414.25	412.80	384.05	421.90	419.00	(2.90)	-0.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.20	18.60	19.80	18.60	20.00	1.40	7.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	22.20	21.60	22.80	21.60	23.00	1.40	6.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	0.88	0.88	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.31	5.13	5.13	5.56	5.56	-	0.0%
Total Staffing (FTE)	27.51	26.73	27.93	27.16	28.56	1.40	5.2%



## STATEMENT OF PROGRAM:

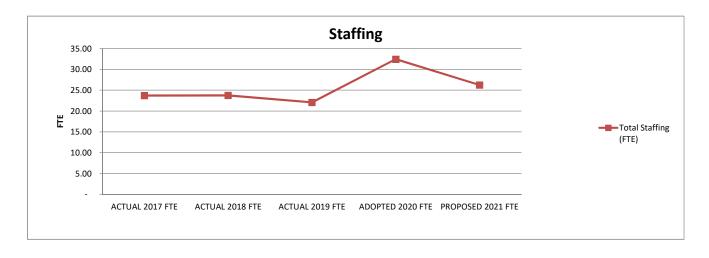
Bear Valley Elementary, nestled in the mountains above Anchorage, is committed to providing students a well-rounded education in support of life-long learning. Parent involvement is welcome and acknowledged as integral to student success. Bear Valley is dedicated to providing students with successful learning experiences, enrichment opportunities and assistance in reaching their full potential as safe, respectful and responsible members of the community.

LOCATION: 1120 - Birchwood Elem School	1	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	100
	EXP		EXPI		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,330,169	\$	1,347,067	\$	1,281,169	\$ 1,887,759	\$ 1,478,808	\$ (408,951)	-21.7%
320 - Non-Certificated Salaries		175,161		166,401		188,010	258,568	229,787	(28,781)	-11.1%
360 - Employee Benefits		619,506		673,603		614,683	1,028,061	810,980	(217,081)	-21.1%
Total Personnel Expenditures		2,124,836		2,187,071		2,083,862	3,174,388	2,519,575	(654,813)	-20.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	179	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		200		201		90	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		28,697		26,359		40,789	27,443	34,847	7,404	27.0%
435 - Energy		101,754		106,232		104,008	116,700	128,600	11,900	10.2%
440 - Other Purchased Services		4,682		5,055		5,500	8,445	5,845	(2,600)	-30.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		24,301		22,097		17,467	35,467	25,553	(9,914)	-28.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	261	187	(74)	-28.4%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		159,634		159,944		168,033	188,316	195,032	6,716	3.6%
Total Expenditures	\$	2,284,470	\$	2,347,015	\$	2,251,895	\$ 3,362,704	\$ 2,714,607	\$ (648,097)	-19.3%



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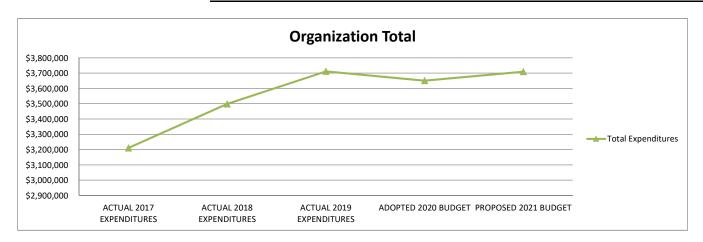
LOCATION: 1120 - Birchwood Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	324.20	292.45	251.25	216.35	330.00	113.65	52.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.60	15.20	14.00	22.20	16.00	(6.20)	-27.9%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.50	2.50	-	0.0%
Total Certificated	18.60	18.20	17.00	25.70	19.50	(6.20)	-24.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	1.50	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.75	1.75	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	2.00	2.00	-	0.0%
Total Classified	5.13	5.56	5.06	6.75	6.75	-	0.0%
Total Staffing (FTE)	23.73	23.76	22.06	32.45	26.25	(6.20)	-19.1%



## STATEMENT OF PROGRAM:

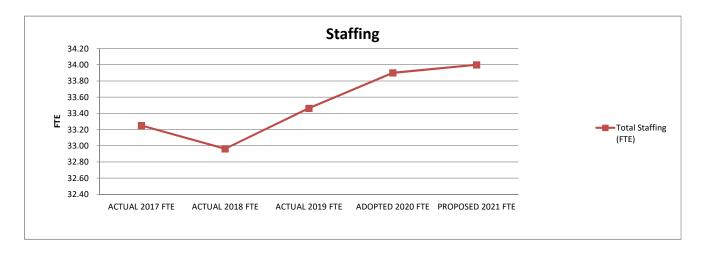
Birchwood ABC is a neighborhood school in the Anchorage School District with an alternative curricular program. The staff emphasizes basic academic skills and subject matter along with character building, citizenship, and patriotism. The school seeks to build a sense of responsibility, confidence, and community. Parent participation is a key component to our success as many parents volunteer six or more hours of their time each quarter. This partnership creates the optimal climate for promoting student success.

LOCATION: 1125 - Bowman Elementary School	4	ACTUAL 2017	1	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.00
1120 Zonama Ziemenary genoor	EXP		EXP		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,924,532	\$	2,080,028	\$	2,217,513	\$ 2,075,443	\$ 2,129,121	\$ 53,678	2.6%
320 - Non-Certificated Salaries		213,678		224,727		250,743	244,916	249,873	4,957	2.0%
360 - Employee Benefits		853,805		966,581		1,022,392	1,093,328	1,093,589	261	0.0%
Total Personnel Expenditures		2,992,015		3,271,336		3,490,648	3,413,687	3,472,583	58,896	1.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,149		835		1,213	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		24,291		26,209		28,918	32,163	32,934	771	2.4%
435 - Energy		146,531		151,624		138,733	151,800	151,300	(500)	-0.3%
440 - Other Purchased Services		6,440		9,919		8,440	9,025	8,930	(95)	-1.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		40,417		38,455		43,100	43,924	43,316	(608)	-1.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	320	309	(11)	-3.4%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses	<u></u>	-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		218,828		227,042		220,404	237,232	236,789	(443)	-0.2%
Total Expenditures	\$	3,210,843	\$	3,498,378	\$	3,711,052	\$ 3,650,919	\$ 3,709,372	\$ 58,453	1.6%



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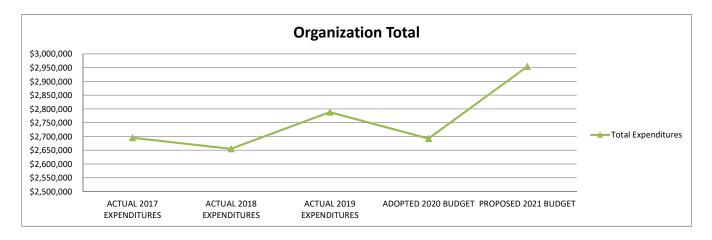
LOCATION: 1125 - Bowman Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
Tito Bonina Elementa, School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	528.85	562.62	550.76	561.08	517.00	(44.08)	-7.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.50	2.00	2.00	2.00	-	0.0%
Classroom Teacher	24.00	23.40	23.40	23.40	23.50	0.10	0.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	28.00	27.40	27.90	27.90	28.00	0.10	0.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.69	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.75	1.75	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.25	5.56	5.56	6.00	6.00	-	0.0%
Total Staffing (FTE)	33.25	32.96	33.46	33.90	34.00	0.10	0.3%



#### STATEMENT OF PROGRAM:

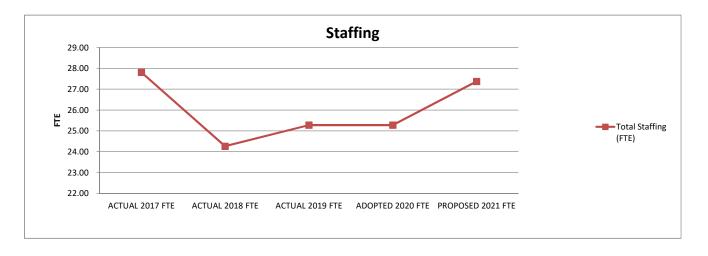
Willard L. Bowman provides a variety of educational opportunities for students. Our school has a K-6 neighborhood program, a K-6 Open Optional program, two special education developmental preschool classes, a special education PreK-6 structured learning program with four classrooms. The instructional staff includes classroom teachers, specialists, special education teachers, special education department chair, physical therapists, occupational therapists, spech therapists, nurse, two bilingual tutors, part-time counselor, and teacher assistants (kindergarten and special education). Parent and community involvement are integral components of the Bowman community.

LOCATION: 1130 - Campbell STEM Elementary	1	ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.15
,	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,588,636	\$	1,508,267	\$	1,599,057	\$ 1,478,245	\$ 1,664,543	\$ 186,298	12.6%
320 - Non-Certificated Salaries		206,417		201,685		230,256	224,748	226,223	1,475	0.7%
360 - Employee Benefits		752,819		751,706		806,392	824,289	889,906	65,617	8.0%
Total Personnel Expenditures		2,547,872		2,461,658		2,635,705	2,527,282	2,780,672	253,390	10.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	3,200	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		192		1,768		354	-	-	-	0.0%
425 - Student Travel		-		_		-	-	-	-	0.0%
430 - Utility Services		20,161		19,884		21,289	27,417	24,366	(3,051)	-11.1%
435 - Energy		96,640		100,457		98,097	103,700	110,900	7,200	6.9%
440 - Other Purchased Services		4,920		5,356		5,900	6,265	6,790	525	8.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		25,275		61,855		26,836	27,405	31,182	3,777	13.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		220		999		-	201	226	25	12.4%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		147,408		193,519		152,476	164,988	173,464	8,476	5.1%
Total Expenditures	\$	2,695,280	\$	2,655,177	\$	2,788,181	\$ 2,692,270	\$ 2,954,136	\$ 261,866	9.7%



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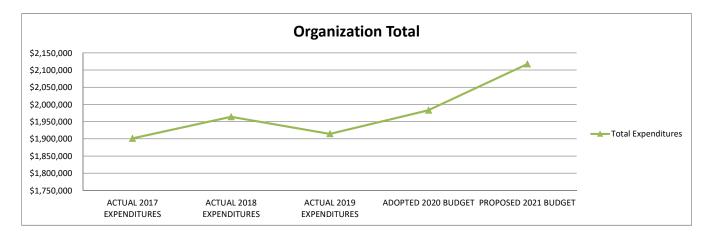
LOCATION: 1130 - Campbell STEM Elementary	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1130 - Campben STEM Elementary	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	339.45	337.99	371.85	399.44	383.00	(16.44)	-4.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.00	15.20	16.40	16.40	18.50	2.10	12.8%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	22.50	18.70	19.90	19.90	22.00	2.10	10.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.06	1.06	1.06	-	0.0%
Total Classified	5.31	5.56	5.38	5.38	5.38	-	0.0%
Total Staffing (FTE)	27.81	24.26	25.28	25.28	27.38	2.10	8.3%



#### STATEMENT OF PROGRAM:

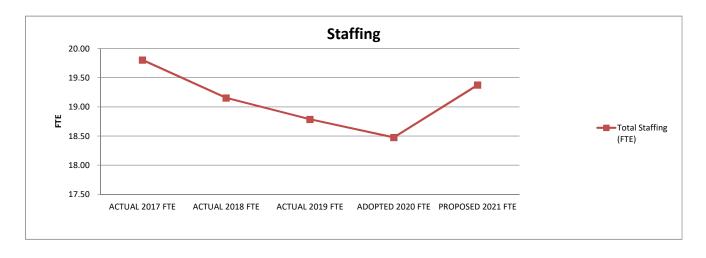
Campbell STEM Elementary is ASD's first official STEM (science, technology, engineering and math) alternative school serving the Campbell neighborhood and students throughout Anchorage who are interested in STEM. In addition to PE, Music, Health, Art, and Band or Orchestra for 6th graders, Campbell STEM includes integration of science, technology, engineering and math into all subject areas. Campbell STEM places an emphasis on engineering design process, project-based and place-based learning, and STEM career exposure at every grade level as well as STEM labs and maker-spaces. Campbell STEM utilizes partnership businesses, UAA and high schools to provide STEM experiences for students.

LOCATION: 1140 - Chester Vly Elem School	1	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
The Chester vi, Ziem sensor	EXP		EXI		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,103,978	\$	1,090,402	\$	1,076,605	\$ 1,062,165	\$ 1,149,029	\$ 86,864	8.2%
320 - Non-Certificated Salaries		159,368		158,032		151,490	176,802	179,288	2,486	1.4%
360 - Employee Benefits		528,458		598,211		566,595	607,668	645,937	38,269	6.3%
Total Personnel Expenditures		1,791,804		1,846,645		1,794,690	1,846,635	1,974,254	127,619	6.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		218		72		58	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		18,130		18,744		19,538	20,381	24,375	3,994	19.6%
435 - Energy		67,980		75,256		76,467	91,600	93,000	1,400	1.5%
440 - Other Purchased Services		4,033		4,782		5,310	4,960	5,340	380	7.7%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		19,333		18,667		18,627	19,464	20,449	985	5.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	144	151	7	4.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		109,793		117,521		120,000	136,549	 143,315	 6,766	5.0%
Total Expenditures	\$	1,901,597	\$	1,964,166	\$	1,914,690	\$ 1,983,184	\$ 2,117,569	\$ 134,385	6.8%



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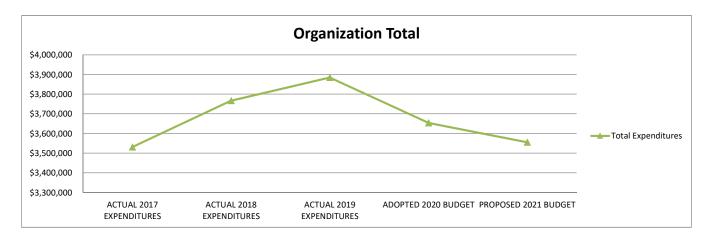
LOCATION: 1140 - Chester Vly Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1140 - Chester viy Elem School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	250.75	251.02	248.90	261.10	257.00	(4.10)	-1.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	12.00	11.60	11.60	10.60	11.50	0.90	8.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	15.50	15.10	15.10	14.10	15.00	0.90	6.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.50	1.50	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.68	0.31	0.50	0.50	-	0.0%
Total Classified	4.31	4.06	3.69	4.38	4.38	-	0.0%
Total Staffing (FTE)	19.81	19.16	18.79	18.48	19.38	0.90	4.9%



## STATEMENT OF PROGRAM:

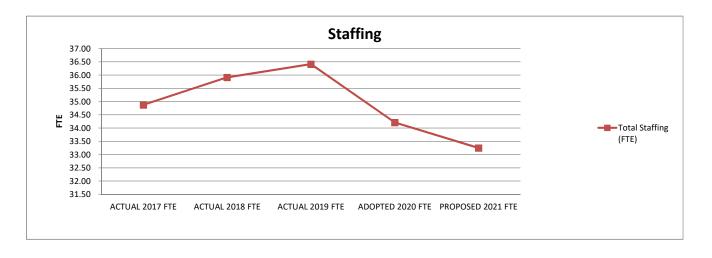
Chester Valley Elementary is a welcoming, community-based neighborhood school serving a diverse group of students and their families. We offer multi-age classrooms within a highly structured environment, promoting student safety, citizenship skills, academic achievement and personal growth. Our child-centered approach to teaching and learning engages and inspires students, resulting in a focused instructional program where every child is challenged and supported while striving to meet their individual goals.

LOCATION: 1150 - Chinook Elementary School		ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
• • • • • • • • • • • • • • • • • • • •	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,098,438	\$	2,246,641	\$	2,327,326	\$ 2,077,502	\$ 2,002,675	\$ (74,827)	-3.6%
320 - Non-Certificated Salaries		215,506		234,105		258,046	268,963	273,025	4,062	1.5%
360 - Employee Benefits		1,015,687		1,083,868		1,088,707	1,091,349	1,049,837	(41,512)	-3.8%
Total Personnel Expenditures		3,329,631		3,564,614		3,674,079	3,437,814	3,325,537	(112,277)	-3.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	99	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		831		654		643	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		26,917		27,328		26,983	32,684	32,637	(47)	-0.1%
435 - Energy		128,370		128,340		137,726	138,100	153,800	15,700	11.4%
440 - Other Purchased Services		6,376		8,724		8,240	8,015	7,525	(490)	-6.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		38,647		37,098		36,998	36,694	35,350	(1,344)	-3.7%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	274	261	(13)	-4.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		201,240		202,243		210,590	215,767	229,573	13,806	6.4%
Total Expenditures	\$	3,530,871	\$	3,766,857	\$	3,884,669	\$ 3,653,581	\$ 3,555,110	\$ (98,471)	-2.7%



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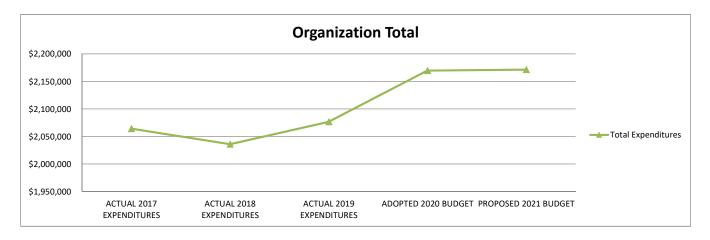
LOCATION: 1150 - Chinook Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE		
1130 - Chinook Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	531.50	539.20	488.75	496.85	465.00	(31.85)	-6.4%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	1.50	1.50	2.00	2.00	2.00	-	0.0%	
Classroom Teacher	25.00	25.60	25.60	23.40	22.00	(1.40)	-6.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%	
Total Certificated	29.00	29.60	30.10	27.90	26.50	(1.40)	-5.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%	
Teachers Assistants	1.75	1.75	1.75	1.75	2.19	0.44	25.0%	
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	1.56	1.56	1.56	1.56	1.56	-	0.0%	
Total Classified	5.88	6.31	6.31	6.31	6.75	0.44	6.9%	
Total Staffing (FTE)	34.88	35.91	36.41	34.21	33.25	(0.96)	-2.8%	



#### STATEMENT OF PROGRAM:

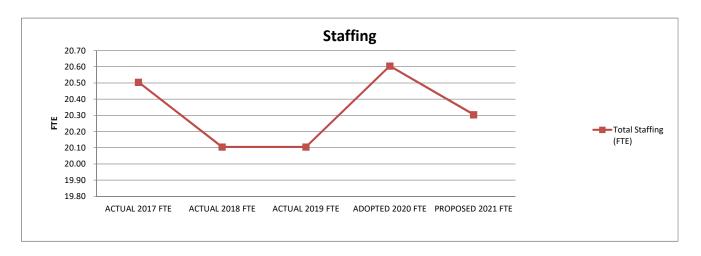
Chinook is an elementary school providing a comprehensive instruction program for grades K-6. The staff is committed to improving student achievement. Our focus on reading, language arts and the Common Core State Standards continue throughout all grade levels. The staff welcomes focused and intensive staff development to increase their knowledge and skill set. Chinook is also fortunate to have two active parent associations, the PTA and Chinook Optional School Association (COSA). These associations work together to benefit all students and provide enriching experiences for our students.

LOCATION: 1160 - Chugach Optional Elem	1	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021	FY20 ADOPTED PROPOS	
	EXP	ENDITURES	EXPE	NDITURES	EXF	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,190,659	\$	1,180,656	\$	1,214,761	\$	1,176,498	\$	1,179,913	\$ 3,415	0.3%
320 - Non-Certificated Salaries	•	198,781	•	155,742	•	161,001	•	192,060	•	189,481	(2,579)	-1.3%
360 - Employee Benefits		547,809		575,009		566,855		659,940		657,009	(2,931)	-0.4%
Total Personnel Expenditures		1,937,249		1,911,407		1,942,617		2,028,498		2,026,403	(2,095)	-0.1%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		103		-		-	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		16,757		18,065		20,816		20,726		27,614	6,888	33.2%
435 - Energy		79,666		83,665		88,940		96,600		93,600	(3,000)	-3.1%
440 - Other Purchased Services		3,540		3,757		4,500		4,520		4,600	80	1.8%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		26,829		19,043		19,735		19,231		19,254	23	0.1%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		-		-	-	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		126,792		124,530		134,094		141,077		145,068	3,991	2.8%
Total Expenditures	\$	2,064,041	\$	2,035,937	\$	2,076,711	\$	2,169,575	\$	2,171,471	\$ 1,896	0.1%



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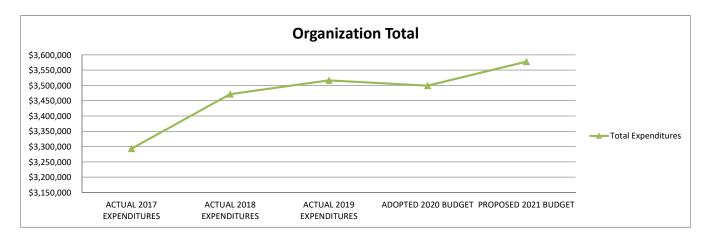
LOCATION: 1160 - Chugach Optional Elem	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
orași o promini area	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	258.00	255.20	270.10	261.95	255.00	(6.95)	-2.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	13.20	12.80	12.80	12.80	12.50	(0.30)	-2.3%
Special Service Teacher	=	-	-	-	-	-	0.0%
Professional/Technical	=	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	16.20	15.80	15.80	15.80	15.50	(0.30)	-1.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.50	1.50	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.31	4.31	4.31	4.81	4.81	-	0.0%
Total Staffing (FTE)	20.51	20.11	20.11	20.61	20.31	(0.30)	-1.5%



## STATEMENT OF PROGRAM:

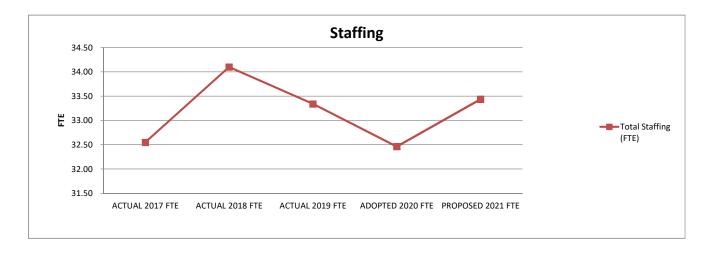
The students at Chugach Optional Elementary develop a sense of responsibility for themselves and others while becoming confident, independent learners. The open method at Chugach focuses on "doing" and reflects an experiential approach to learning. In practice this means extensive use of manipulative teaching materials, formulation and testing of hypotheses, numerous field trips and classroom visits by a variety of resource persons. Chugach has a strong sense of community with close home school connections.

LOCATION: 1170 - Chugiak Elementary School	1	ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
Tive Chagan Elementary School	EXP		EXP		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,971,916	\$	2,015,043	\$	2,041,722	\$ 1,969,044	\$ 2,018,115	\$ 49,071	2.5%
320 - Non-Certificated Salaries		244,255		298,171		309,229	250,938	267,221	16,283	6.5%
360 - Employee Benefits		884,755		959,889		972,551	1,069,574	1,066,632	(2,942)	-0.3%
Total Personnel Expenditures		3,100,926		3,273,103		3,323,502	3,289,556	3,351,968	62,412	1.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		489		102		376	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		30,724		30,474		30,378	29,434	33,321	3,887	13.2%
435 - Energy		118,792		124,059		118,450	137,000	148,000	11,000	8.0%
440 - Other Purchased Services		6,111		7,405		7,760	7,540	7,835	295	3.9%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		36,232		36,472		36,274	35,660	36,481	821	2.3%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	263	270	7	2.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		192,348		198,512		193,238	209,897	225,907	16,010	7.6%
Total Expenditures	\$	3,293,274	\$	3,471,615	\$	3,516,740	\$ 3,499,453	\$ 3,577,875	\$ 78,422	2.2%



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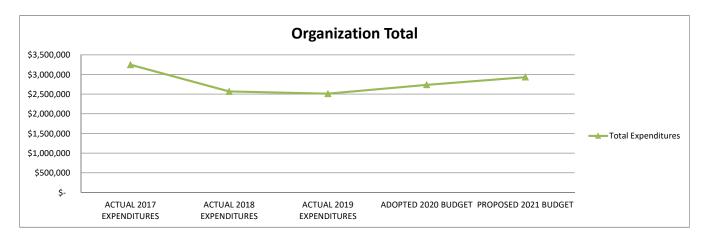
LOCATION: 1170 - Chugiak Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	10.00
1770 Chaglak Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	503.50	499.70	502.00	499.50	488.00	(11.50)	-2.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	22.80	24.60	23.40	23.40	23.50	0.10	0.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	26.80	28.10	26.90	26.90	27.00	0.10	0.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	2.19	1.31	2.19	0.88	66.7%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.75	6.00	6.44	5.56	6.44	0.88	15.7%
Total Staffing (FTE)	32.55	34.10	33.34	32.46	33.44	0.98	3.0%



#### STATEMENT OF PROGRAM:

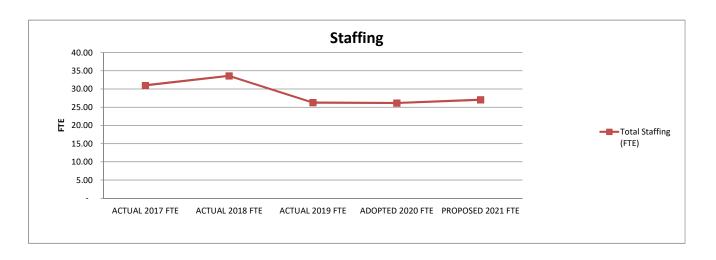
Offered within the walls of Chugiak Elementary one will find our Natiya Program, an academically rigorous educational program working harmoniously with the District's only one-way Spanish Immersion School. Adding to the richness of our school one will also find an award winning art program, a high-energy physical education program that is committed to lifelong fitness, a state of the art library, and a music program offering the regular music curriculum as well as a handbell choir, an honor choir, and regularly scheduled performances. We are also fortunate to have caring and dedicated support staff in our Teacher's Assistants, office personnel, recess attendants, and bus drivers.

LOCATION: 1174 - College Gate Elem School		ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019		ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	100
	EXP	ENDITURES	EXPI	ENDITURES	EXF	PENDITURES		BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,881,837	\$	1,501,544	\$	1,462,521	\$	1,525,765	\$ 1,624,438	\$ 98,673	6.5%
320 - Non-Certificated Salaries	•	261,152	•	171,038	•	208,908	•	220,568	214,493	(6,075)	-2.8%
360 - Employee Benefits		959,835		754,427		686,428		819,022	910,895	91,873	11.2%
Total Personnel Expenditures		3,102,824		2,427,009		2,357,857		2,565,355	2,749,826	184,471	7.2%
Non-personnel Expenditures											
410 - Professional And Technical	\$	433	\$	458	\$	119	\$	-	\$ -	\$ -	0.0%
420 - Staff Travel		943		8		9		-	-	-	0.0%
425 - Student Travel		-		-		-		-	-	-	0.0%
430 - Utility Services		22,688		25,130		26,709		27,819	32,335	4,516	16.2%
435 - Energy		100,906		96,879		102,577		113,500	116,600	3,100	2.7%
440 - Other Purchased Services		4,539		5,014		5,882		5,885	6,750	865	14.7%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		17,413		16,389		19,042		26,920	29,202	2,282	8.5%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		-		-		-		201	215	14	7.0%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		-		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		146,922		143,878		154,338		174,325	185,102	10,777	6.2%
Total Expenditures	\$	3,249,746	\$	2,570,887	\$	2,512,195	\$	2,739,680	\$ 2,934,928	\$ 195,248	7.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

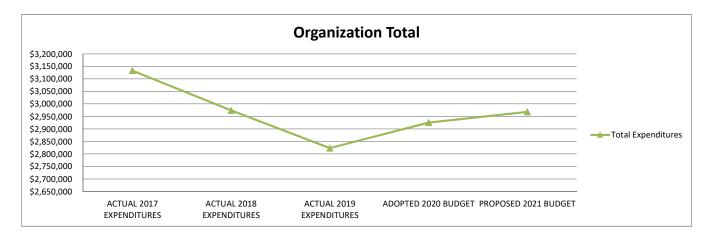
LOCATION: 1174 - College Gate Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
The Contage Gate Elem School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	358.00	347.25	362.95	403.45	379.00	(24.45)	-6.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.30	19.10	16.40	17.60	18.50	0.90	5.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	2.00	2.00	2.00	-	0.0%
Total Certificated	23.30	24.10	19.40	20.60	21.50	0.90	4.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	3.94	5.25	2.63	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	7.69	9.50	6.88	5.56	5.56	-	0.0%
Total Staffing (FTE)	30.99	33.60	26.28	26.16	27.06	0.90	3.4%



## STATEMENT OF PROGRAM:

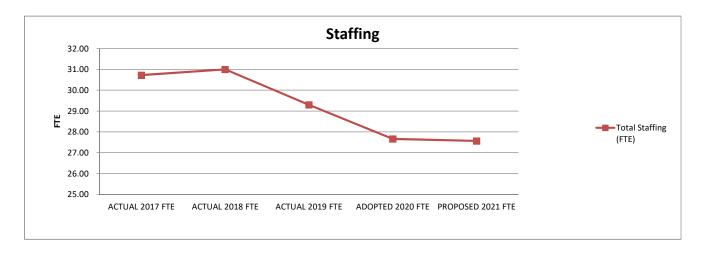
College Gate is a neighborhood school that enjoys a strong partnership with parents and our PTA. We provide a comprehensive instructional program for students in grades K-6. Our program emphasizes academic excellence, responsibility, decision-making and meeting our social/emotional needs. We strive to help each student be the best he or she can be. We focus on reading, mathematics, writing and higher-level thinking across the curriculum.

LOCATION: 1180 - Creekside Park Elem School	1	ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPOS	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,806,145	\$	1,702,733	\$	1,586,866	\$ 1,627,680	\$ 1,648,270	\$ 20,590	1.3%
320 - Non-Certificated Salaries		243,106		192,521		238,625	216,458	227,164	10,706	4.9%
360 - Employee Benefits		899,982		885,118		809,429	876,519	877,454	935	0.1%
Total Personnel Expenditures		2,949,233		2,780,372		2,634,920	2,720,657	2,752,888	32,231	1.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		288		298		601	-	-	-	0.0%
425 - Student Travel		793		-		-	-	-	-	0.0%
430 - Utility Services		29,774		29,396		30,744	36,276	37,285	1,009	2.8%
435 - Energy		120,642		131,214		122,541	127,800	136,600	8,800	6.9%
440 - Other Purchased Services		6,130		7,064		8,692	7,605	8,085	480	6.3%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		25,903		25,617		25,780	32,636	33,233	597	1.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	238	245	7	2.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		183,629		193,589		188,358	204,555	215,448	10,893	5.3%
Total Expenditures	\$	3,132,862	\$	2,973,961	\$	2,823,278	\$ 2,925,212	\$ 2,968,336	\$ 43,124	1.5%



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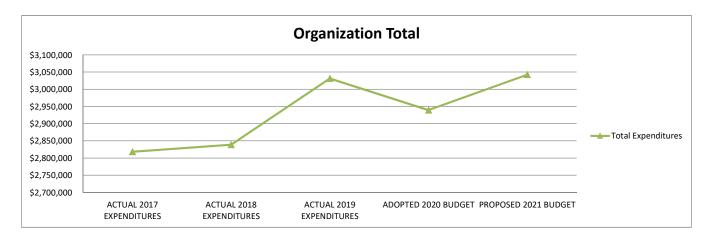
LOCATION: 1180 - Creekside Park Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	419.28	409.05	424.57	424.90	409.00	(15.90)	-3.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.50	1.00	1.00	1.00	-	0.0%
Classroom Teacher	21.60	21.00	19.80	18.60	18.50	(0.10)	-0.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	25.10	25.00	23.30	22.10	22.00	(0.10)	-0.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.63	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.75	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.63	6.00	6.00	5.56	5.56	-	0.0%
Total Staffing (FTE)	30.73	31.00	29.30	27.66	27.56	(0.10)	-0.4%



## STATEMENT OF PROGRAM:

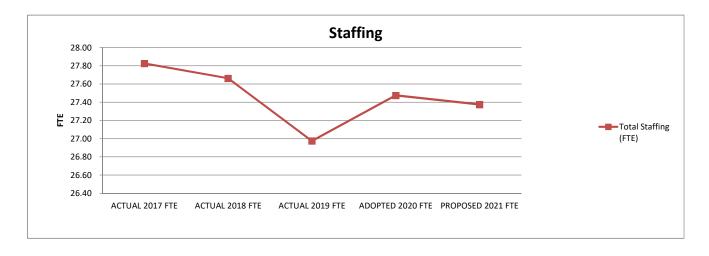
Creekside Park Elementary is a TITLE 1 neighborhood school. We are committed to the provision of quality educational programs to maximize student learning and citizenship. We are proud of our diverse student body representing children from many countries and speaking many different languages. We are also an area-site for students with significant disabilities and have two self-contained classroom for up to ten students from the neighborhood and area schools. Creekside Park currently houses a Pre-School Communications classroom and partners with Headstart for a regular Pre-School for four year olds.

LOCATION: 1190 - Denali Montessori School		ACTUAL 2017	I	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	EXP		EXP		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,602,824	\$	1,550,146	\$	1,655,108	\$ 1,636,078	\$ 1,664,218	\$ 28,140	1.7%
320 - Non-Certificated Salaries		224,794		262,188		299,972	219,315	222,568	3,253	1.5%
360 - Employee Benefits		791,871		821,898		835,059	854,682	878,080	23,398	2.7%
Total Personnel Expenditures		2,619,489		2,634,232		2,790,139	2,710,075	2,764,866	54,791	2.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	4,777	\$	6,960	\$	5,034	\$ 5,000	\$ 5,000	\$ -	0.0%
420 - Staff Travel		276		444		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		22,365		23,423		23,985	28,478	33,111	4,633	16.3%
435 - Energy		136,391		137,965		174,978	157,000	200,800	43,800	27.9%
440 - Other Purchased Services		5,581		6,148		6,881	6,975	7,040	65	0.9%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		29,441		29,878		30,550	26,826	28,910	2,084	7.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	5,000	2,600	(2,400)	-48.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		198,831		204,818		241,428	229,279	277,461	48,182	21.0%
Total Expenditures	\$	2,818,320	\$	2,839,050	\$	3,031,567	\$ 2,939,354	\$ 3,042,327	\$ 102,973	3.5%



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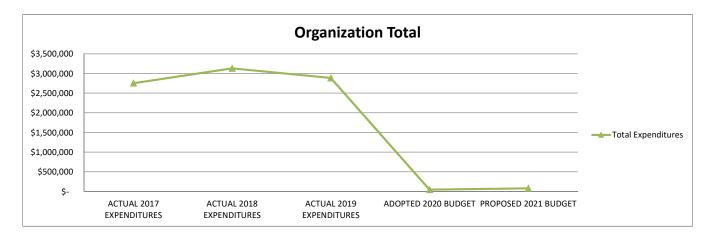
LOCATION: 1190 - Denali Montessori School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
1170 - Denan Montessori School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	404.52	411.45	411.80	402.75	403.00	0.25	0.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.20	18.60	18.60	18.60	18.50	(0.10)	-0.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.00	2.50	2.50	-	0.0%
Total Certificated	22.70	22.10	21.60	22.10	22.00	(0.10)	-0.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.06	1.06	1.06	-	0.0%
Total Classified	5.13	5.56	5.38	5.38	5.38	-	0.0%
Total Staffing (FTE)	27.83	27.66	26.98	27.48	27.38	(0.10)	-0.4%



## STATEMENT OF PROGRAM:

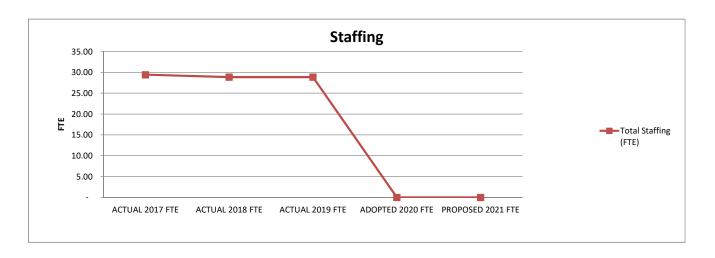
Denali Montessori School uses the Montessori method of instruction for its students. The emphasis is highly customized using proprietary materials appropriate to the child's developmental level. The child progresses academically at his or her own pace. Denali's classes are multi age with individual and small group instruction. Independent learning, teamwork, inquiry and freedom within a structured academic environment are encouraged.

LOCATION: 1200 - Eagle River Elementary School	I	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTEI PROPOS	ED
	EXP	ENDITURES	EXPE	ENDITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,592,218	S	1,817,680	\$	1,658,760	\$	_	\$	-	S	_	0.0%
320 - Non-Certificated Salaries	*	216,361	-	217,469	-	278,788	-	_	*	_	-	_	0.0%
360 - Employee Benefits		780,439		925,614		795,617		-		-		-	0.0%
Total Personnel Expenditures		2,589,018		2,960,763		2,733,165		-		-		-	0.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		65		928		2,974		-		-		-	0.0%
425 - Student Travel		240		-		1,132		-		-		-	0.0%
430 - Utility Services		28,276		26,679		26,541		-		6,658		6,658	0.0%
435 - Energy		100,225		103,987		87,597		47,553		74,500		26,947	56.7%
440 - Other Purchased Services		5,490		6,685		7,290		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		32,134		34,026		28,724		-		-		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses	-	-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		166,430		172,305		154,258		47,553		81,158		33,605	70.7%
Total Expenditures	\$	2,755,448	\$	3,133,068	\$	2,887,423	\$	47,553	\$	81,158	\$	33,605	70.7%



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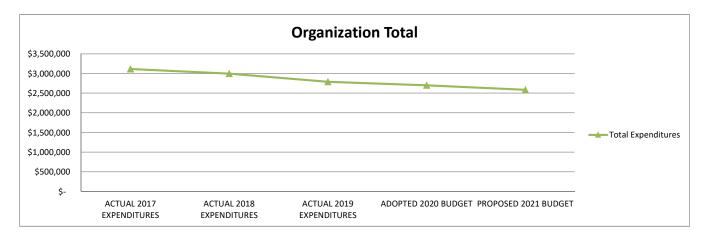
LOCATION: 1200 - Eagle River Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.15
Lago March Diemental, School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	434.09	418.45	414.25	340.55	45,180.00	44,839.45	13166.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	-	-	-	0.0%
Classroom Teacher	20.40	19.80	19.80	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	-	-	-	0.0%
Total Certificated	23.90	23.30	23.30	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	-	-	-	0.0%
Teachers Assistants	1.75	1.31	1.31	-	-	-	0.0%
Custodial	1.00	1.00	1.00	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	-	-	-	0.0%
Total Classified	5.56	5.56	5.56	-	-	-	0.0%
Total Staffing (FTE)	29.46	28.86	28.86	-	-	-	0.0%



## STATEMENT OF PROGRAM:

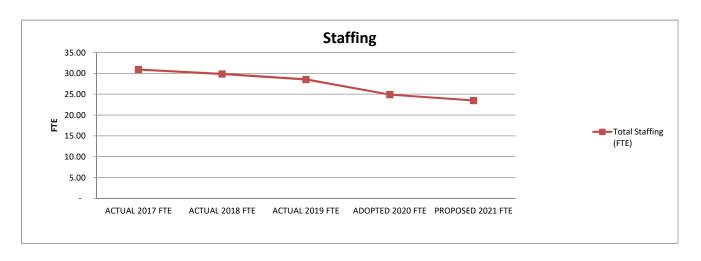
Eagle River Elementary will be closed for FY 2020-21 due to earthquake related damages. Students were moved to 1120 - Birchwool Elementary and 1235 - Homstead Elementary.

LOCATION: 1210 - Fairview Elementary School	4	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	10.00
	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,884,037	\$	1,725,662	\$	1,638,652	\$ 1,460,003	\$ 1,393,783	\$ (66,220)	-4.5%
320 - Non-Certificated Salaries		236,001		275,057		188,934	210,459	197,338	(13,121)	-6.2%
360 - Employee Benefits		805,442		822,916		764,197	823,275	771,613	(51,662)	-6.3%
Total Personnel Expenditures		2,925,480		2,823,635		2,591,783	2,493,737	2,362,734	(131,003)	-5.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	99	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		9		227		59	-	-	-	0.0%
425 - Student Travel		1,184		-		-	-	-	-	0.0%
430 - Utility Services		24,643		22,410		27,682	27,214	31,792	4,578	16.8%
435 - Energy		128,564		124,173		143,427	147,000	158,800	11,800	8.0%
440 - Other Purchased Services		6,331		6,722		7,160	6,765	6,730	(35)	-0.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		28,922		21,652		21,263	27,081	25,977	(1,104)	-4.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	201	187	(14)	-7.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		189,653		175,283		199,591	208,261	223,486	15,225	7.3%
Total Expenditures	\$	3,115,133	\$	2,998,918	\$	2,791,374	\$ 2,701,998	\$ 2,586,220	\$ (115,778)	-4.3%



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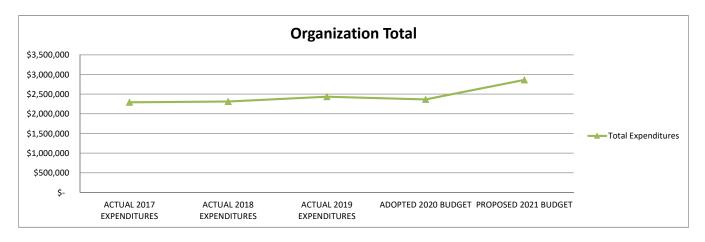
LOCATION: 1210 - Fairview Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1 1 T
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	417.80	386.48	372.15	341.35	315.00	(26.35)	-7.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	1.00	1.00	-	0.0%
Classroom Teacher	21.60	19.80	18.60	16.40	15.00	(1.40)	-8.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.50	2.50	2.50	-	0.0%
Total Certificated	25.60	23.80	23.10	19.90	18.50	(1.40)	-7.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.75	1.13	1.13	1.13	-	0.0%
Total Classified	5.31	6.06	5.44	5.01	5.01	-	0.0%
Total Staffing (FTE)	30.91	29.86	28.54	24.91	23.51	(1.40)	-5.6%



## STATEMENT OF PROGRAM:

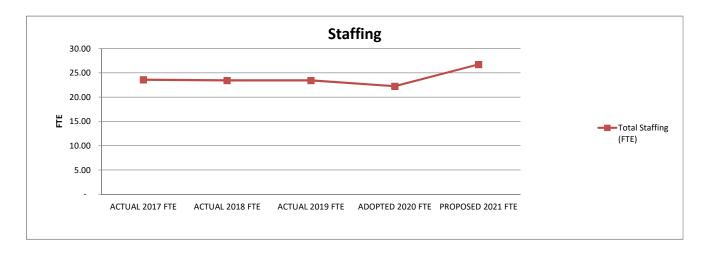
Fairview Elementary is a Title I school where the staff and students take pride in our diversity and community support. Fairview uses small class size, and integrated core curriculum to help students achieve proficiency in language arts, and mathematics. The Fairview staff is dedicated to the continuing academic success and the social and emotional growth of all students.

LOCATION: 1215 - Fire Lake Elementary School		ACTUAL 2017	ACTUAL 2018			ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
1210 The Bane Benefitally sensor	EXP		EXPE		EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,348,963	\$	1,308,402	\$	1,405,034	\$ 1,266,221	\$ 1,604,574	\$ 338,353	26.7%
320 - Non-Certificated Salaries		160,975		163,605		176,213	212,391	203,766	(8,625)	-4.1%
360 - Employee Benefits		621,129		672,697		686,467	695,094	846,720	151,626	21.8%
Total Personnel Expenditures		2,131,067		2,144,704		2,267,714	2,173,706	2,655,060	481,354	22.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		33		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		28,355		26,819		27,518	29,973	32,922	2,949	9.8%
435 - Energy		104,589		114,019		110,321	130,500	137,700	7,200	5.5%
440 - Other Purchased Services		4,216		4,725		5,280	5,620	7,000	1,380	24.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		23,710		24,347		23,779	25,598	31,426	5,828	22.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	187	129	(58)	-31.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		160,903		169,910		166,898	191,878	209,177	17,299	9.0%
Total Expenditures	\$	2,291,970	\$	2,314,614	\$	2,434,612	\$ 2,365,584	\$ 2,864,237	\$ 498,653	21.1%



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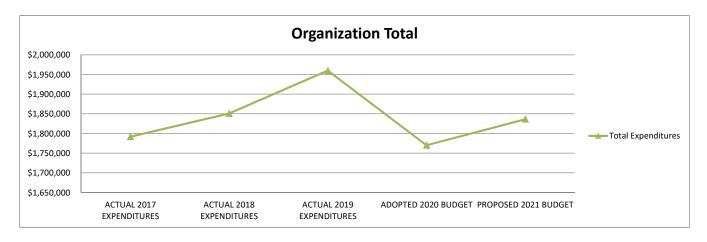
LOCATION: 1215 - Fire Lake Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.15
•	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	318.12	323.20	322.55	331.22	401.00	69.78	21.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.60	15.20	15.20	14.00	18.50	4.50	32.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	18.60	18.20	18.20	17.00	21.50	4.50	26.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.99	5.24	5.24	5.24	5.24	-	0.0%
Total Staffing (FTE)	23.59	23.44	23.44	22.24	26.74	4.50	20.2%



## STATEMENT OF PROGRAM:

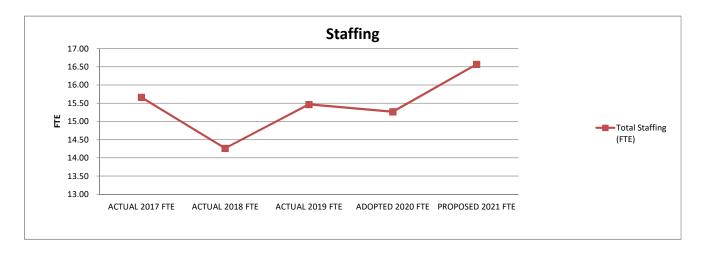
Fire Lake Elementary provides a K-5 program with emphasis on academic achievement through strategies based on current research and data analysis. Students are expected to make positive choices and use effective strategies to solve problems and maintain fun, beneficial relationships. Our school helps our students succeed through quality staff, parent involvement and community partnerships.

LOCATION: 1220 - Girdwood Elementary School	1	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
•	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,059,701	\$	1,080,025	\$	1,130,941	\$ 949,475	\$ 987,278	\$ 37,803	4.0%
320 - Non-Certificated Salaries		134,147		139,451		152,857	166,607	162,611	(3,996)	-2.4%
360 - Employee Benefits		487,263		516,694		563,434	532,025	563,256	31,231	5.9%
Total Personnel Expenditures		1,681,111		1,736,170		1,847,232	1,648,107	1,713,145	65,038	3.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,150		778		2,406	-	-	-	0.0%
425 - Student Travel		5,718		6,687		7,489	3,600	3,600	-	0.0%
430 - Utility Services		18,809		18,862		17,138	20,134	19,279	(855)	-4.2%
435 - Energy		66,528		68,861		66,191	77,900	79,000	1,100	1.4%
440 - Other Purchased Services		2,668		2,893		3,570	3,625	4,140	515	14.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		15,890		16,705		16,039	16,499	17,155	656	4.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	258	110	(148)	-57.4%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		110,763		114,786		112,833	122,016	123,284	1,268	1.0%
Total Expenditures	\$	1,791,874	\$	1,850,956	\$	1,960,065	\$ 1,770,123	\$ 1,836,429	\$ 66,306	3.7%



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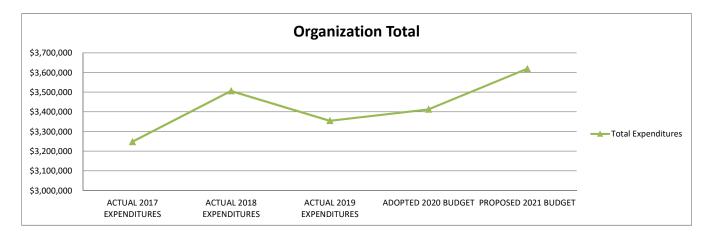
LOCATION: 1220 - Girdwood Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
1220 - Girdwood Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	190.75	191.89	181.95	198.96	195.00	(3.96)	-2.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	9.60	8.20	9.40	8.20	9.50	1.30	15.9%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.50	1.50	1.50	2.00	2.00	(0.00)	-0.2%
Total Certificated	12.10	10.70	11.90	11.20	12.50	1.30	11.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.50	1.50	2.00	2.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	0.44	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.63	0.63	0.63	0.63	0.63	-	0.0%
Total Classified	3.56	3.56	3.57	4.07	4.07	-	0.0%
Total Staffing (FTE)	15.66	14.26	15.47	15.27	16.57	1.30	8.5%



#### STATEMENT OF PROGRAM:

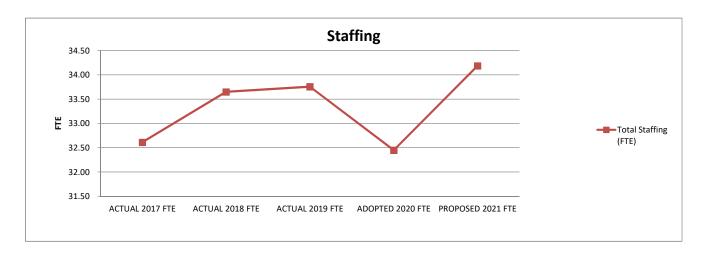
Girdwood K-8 School serves a small community at the base of Mount Alyeska. The education program, based on ASD curriculum and state standards, includes all academic areas, physical education, music, art, technology, band and orchestra, ELL tutoring, special education services, and gifted enrichment. Girdwood school is a learning community that fosters high academic achievement and community involvement through Four Valleys Community School Program and actively works to develop a strong sense of community through cooperative service-learning projects and school activities to produce healthy, active and well-educated students who are prepared for high school, both socially and academically.

LOCATION: 1230 - Govt Hill Elem School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
	EXP	ENDITURES	EXF		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,948,441	\$	2,029,928	\$	1,877,171	\$ 1,884,568	\$ 2,013,772	\$ 129,204	6.9%
320 - Non-Certificated Salaries		205,142		247,067		346,375	273,014	287,377	14,363	5.3%
360 - Employee Benefits		903,362		1,017,695		924,949	1,031,285	1,092,108	60,823	5.9%
Total Personnel Expenditures		3,056,945		3,294,690		3,148,495	3,188,867	3,393,257	204,390	6.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		309		199		249	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		24,814		25,293		26,640	29,459	32,848	3,389	11.5%
435 - Energy		137,567		130,072		137,006	150,400	147,500	(2,900)	-1.9%
440 - Other Purchased Services		5,982		6,613		7,070	7,855	8,010	155	2.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		22,450		49,555		35,595	36,158	37,321	1,163	3.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	117	275	158	135.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		191,122		211,732		206,560	223,989	225,954	1,965	0.9%
Total Expenditures	\$	3,248,067	\$	3,506,422	\$	3,355,055	\$ 3,412,856	\$ 3,619,211	\$ 206,355	6.0%



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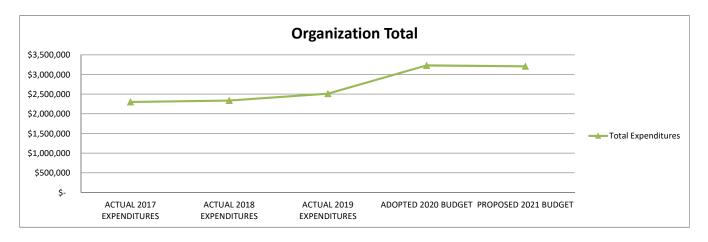
LOCATION: 1230 - Govt Hill Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
1250 - GOVETHII EICHI SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	464.50	469.75	478.11	493.71	483.00	(10.71)	-2.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	22.80	23.40	23.40	22.20	23.50	1.30	5.9%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	26.30	26.90	26.90	25.70	27.00	1.30	5.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	2.50	2.50	2.61	2.50	2.94	0.44	17.5%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	6.31	6.75	6.86	6.75	7.19	0.44	6.5%
Total Staffing (FTE)	32.61	33.65	33.76	32.45	34.19	1.74	5.4%



## STATEMENT OF PROGRAM:

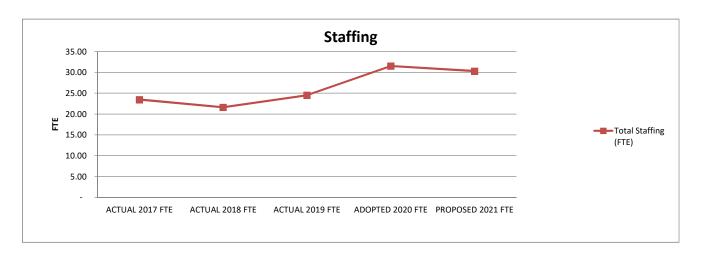
Government Hill is dedicated to providing a positive, safe school climate that meets the needs of a bilingual multicultural community. We are a positive, multicultural, Title 1 school that houses neighborhood and Spanish Immersion Programs. We have high expectations for students and actively seek to involve parents in the education of their children.

LOCATION: 1235 - Homestead Elementary School	A	ACTUAL 2017		UAL 18	1	ACTUAL 2019	ADOPTED 2020		PROPOSED 2021		FY20 ADOPTEI PROPOS	
·	EXP.	ENDITURES	<b>EXPENI</b>	DITURES	EXP	ENDITURES	BUDGET		BUDGET		\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,328,033	S 1	,323,973	\$	1,464,453	\$ 1,811,388	\$	1,801,965	\$	(9,423)	-0.5%
320 - Non-Certificated Salaries	•	191,176	•	172,210	•	224,756	246,820	•	249,853	•	3,033	1.2%
360 - Employee Benefits		638,350		694,109		681,439	998,496		969,504		(28,992)	-2.9%
Total Personnel Expenditures		2,157,559	2	2,190,292		2,370,648	3,056,704		3,021,322		(35,382)	-1.2%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	0.0%
420 - Staff Travel		194		236		75	-		-		-	0.0%
425 - Student Travel		-		-		-	-		-		-	0.0%
430 - Utility Services		23,504		21,672		23,471	24,736		33,965		9,229	37.3%
435 - Energy		94,466		97,089		89,248	105,200		113,200		8,000	7.6%
440 - Other Purchased Services		4,928		4,905		5,420	8,215		7,430		(785)	-9.6%
445 - Insurance And Bond Premiums		-		-		-	-		-		-	0.0%
450 - Supplies, Materials, And Media		21,921		24,688		23,736	36,059		34,145		(1,914)	-5.3%
480 - Tuition And Stipends		-		-		-	-		-		-	0.0%
490 - Other Expenses		-		-		-	267		252		(15)	-5.6%
495 - Indirect Costs		-		-		-	-		-		-	0.0%
500 - Capital Outlay		-		-		-	-		-		-	0.0%
510 - Equipment		-		-		-	-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-		-	0.0%
Total Non-personnel Expenditures		145,013		148,590		141,950	174,477		188,992		14,515	8.3%
Total Expenditures	\$	2,302,572	\$ 2	2,338,882	\$	2,512,598	\$ 3,231,181	\$	3,210,314	\$	(20,867)	-0.6%



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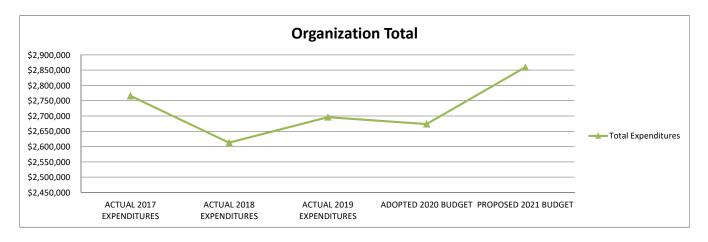
LOCATION: 1235 - Homestead Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	321.25	323.00	322.20	310.99	440.00	129.01	41.5%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.60	14.00	16.40	22.20	21.00	(1.20)	-5.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	18.60	17.00	19.40	25.20	24.00	(1.20)	-4.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	1.50	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	2.00	2.00	-	0.0%
Total Classified	4.88	4.63	5.13	6.31	6.31	-	0.0%
Total Staffing (FTE)	23.48	21.63	24.53	31.51	30.31	(1.20)	-3.8%



#### STATEMENT OF PROGRAM:

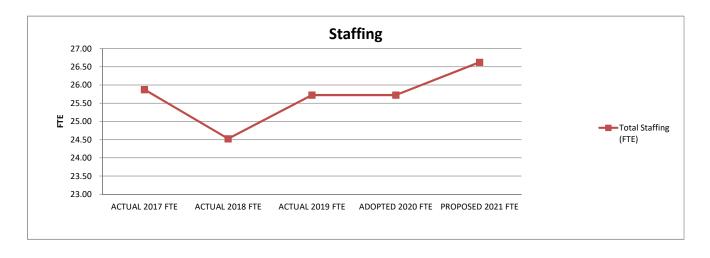
As a neighborhood school, Homestead Elementary provides a complete K-6 educational program based on the adopted curriculum of the ASD. We believe in educating students for success in life with a focus on academic achievement, personal responsibility and social-emotional learning. We are dedicated to providing a learning environment in which students achieve academically, develop self-discipline, utilize problem-solving abilities, an exercise good interpersonal skills. Our goal is partner with our families and to help students become active participants in the learning process. At Homestead, we "run with the best" and reach for the stars.

LOCATION: 1237 - Huffman Elementary School	A	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
·	EXP.	ENDITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,654,199	\$	1,529,664	\$	1,581,872	\$ 1,477,882	\$ 1,611,093	\$ 133,211	9.0%
320 - Non-Certificated Salaries		191,282		188,870		239,070	208,205	207,778	(427)	-0.2%
360 - Employee Benefits		770,970		740,882		723,395	815,503	863,564	48,061	5.9%
Total Personnel Expenditures		2,616,451		2,459,416		2,544,337	2,501,590	2,682,435	180,845	7.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		27		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		20,881		20,164		20,834	24,056	24,517	461	1.9%
435 - Energy		93,916		99,042		96,503	112,900	115,500	2,600	2.3%
440 - Other Purchased Services		4,990		5,588		6,100	6,180	6,485	305	4.9%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		29,416		28,674		28,416	29,195	30,481	1,286	4.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		149,230		153,468		151,853	172,331	176,983	4,652	2.7%
Total Expenditures	\$	2,765,681	\$	2,612,884	\$	2,696,190	\$ 2,673,921	\$ 2,859,418	\$ 185,497	6.9%



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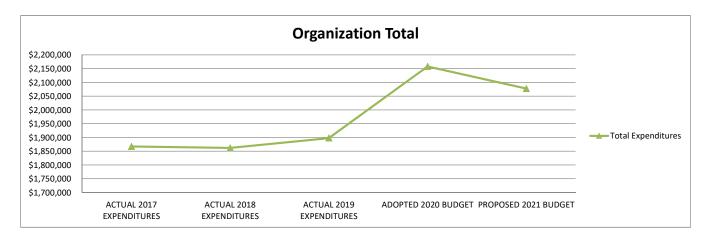
LOCATION: 1237 - Huffman Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020 FTE	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	378.30	365.29	373.01	408.30	392.00	(16.30)	-4.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.00	16.40	17.60	17.60	18.50	0.90	5.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	21.00	19.40	20.60	20.60	21.50	0.90	4.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	4.88	5.13	5.13	5.13	5.13	-	0.0%
Total Staffing (FTE)	25.88	24.53	25.73	25.73	26.63	0.90	3.5%



#### STATEMENT OF PROGRAM:

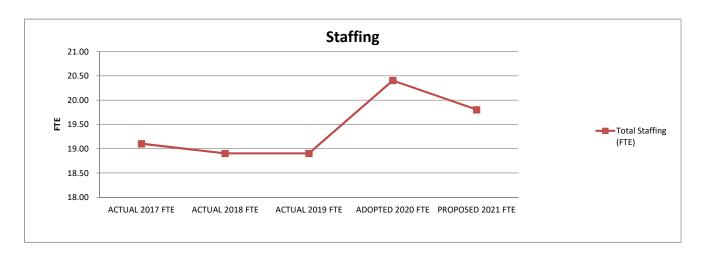
Huffman Elementary is a K-6 neighborhood school emphasizing strong, caring relationships and high academic expectations. In addition to the K-6 neighborhood program, Huffman offers a K-6 Extended Resource program for children with significant cognitive delays. We are committed to providing a well-rounded education where students are challenged to take academic risks and share their unique perspectives. We strive to meet the individual needs of every student. Parent and community involvement are vital to Huffman's success and we are lucky to have a strong and involved PTA and parent group. Huffman emphasizes our motto, "We are safe, respectful, responsible, friendly, and caring" everyday.

LOCATION: 1240 - Inlet View Elementary School	A	ACTUAL 2017	1	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	100
1210 Interview Elementary Sensor	EXP		EXP.		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,075,042	\$	1,066,186	\$	1,128,471	\$ 1,156,378	\$ 1,136,018	\$ (20,360)	-1.8%
320 - Non-Certificated Salaries		136,737		131,992		147,604	200,926	175,057	(25,869)	-12.9%
360 - Employee Benefits		545,527		551,998		504,959	661,997	637,961	(24,036)	-3.6%
Total Personnel Expenditures		1,757,306		1,750,176		1,781,034	2,019,301	1,949,036	(70,265)	-3.5%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	-	\$ 13,500	\$ -	\$ (13,500)	-100.0%
420 - Staff Travel		181		41		441	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		17,533		18,967		20,219	19,417	25,287	5,870	30.2%
435 - Energy		72,741		78,012		72,556	83,000	80,600	(2,400)	-2.9%
440 - Other Purchased Services		2,818		3,306		3,990	4,240	4,390	150	3.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		16,614		11,417		15,548	18,005	18,120	115	0.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		4,000	135	133	(2)	-1.5%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		109,986		111,743		116,754	138,297	128,530	(9,767)	-7.1%
Total Expenditures	\$	1,867,292	\$	1,861,919	\$	1,897,788	\$ 2,157,598	\$ 2,077,566	\$ (80,032)	-3.7%



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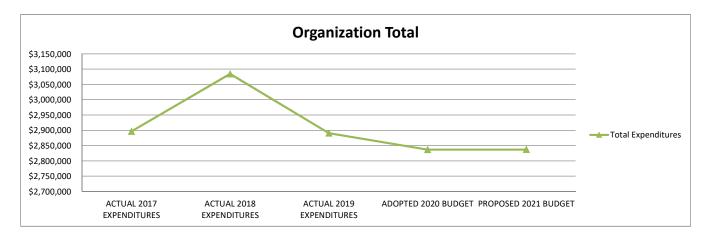
LOCATION: 1240 - Inlet View Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI		
12 to 111ct (10 ii Elementary genovi	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	235.35	242.05	249.50	248.55	238.00	(10.55)	-4.2%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Classroom Teacher	11.80	11.60	11.60	12.60	12.00	(0.60)	-4.8%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%	
Total Certificated	14.80	14.60	14.60	15.60	15.00	(0.60)	-3.8%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	1.50	1.50	1.50	2.00	2.00	-	0.0%	
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%	
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%	
Total Classified	4.31	4.31	4.31	4.81	4.81	-	0.0%	
Total Staffing (FTE)	19.11	18.91	18.91	20.41	19.81	(0.60)	-2.9%	



## STATEMENT OF PROGRAM:

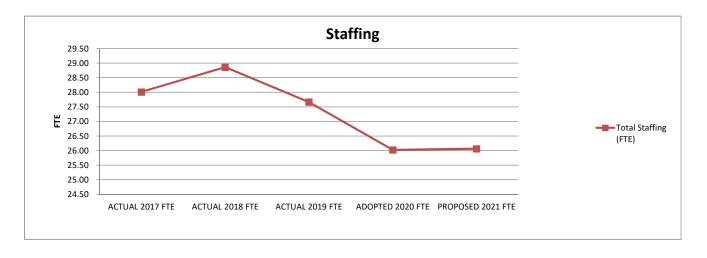
Inlet View Elementary is a small family oriented school located in downtown Anchorage. Inlet View staff uses Common Core Curriculum, Universal Screening, Interventions, and Progress Monitoring to drive instruction and meet the needs of all students. Our staff provides Social and Emotional Learning instruction to students. Collaborations with our community and PTA offers students opportunities to participate in a wide range of on site activities.

LOCATION: 1242 - Kasuun Elementary School	1	ACTUAL 2017	Α	CTUAL 2018	1	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
·	EXP	ENDITURES	EXPI	ENDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,683,903	\$	1,840,480	\$	1,749,798	\$ 1,576,287	\$ 1,580,651	\$ 4,364	0.3%
320 - Non-Certificated Salaries		235,465		201,637		195,424	208,934	207,818	(1,116)	-0.5%
360 - Employee Benefits		796,386		841,441		750,104	845,215	836,370	(8,845)	-1.0%
Total Personnel Expenditures		2,715,754		2,883,558		2,695,326	2,630,436	2,624,839	(5,597)	-0.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	_	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		127		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		19,831		25,140		24,161	26,556	28,284	1,728	6.5%
435 - Energy		125,641		140,467		134,774	146,500	150,100	3,600	2.5%
440 - Other Purchased Services		5,070		8,681		6,810	6,050	6,145	95	1.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		30,297		26,588		29,595	27,462	27,684	222	0.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	200	200	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		180,839		201,003		195,340	206,568	212,413	5,845	2.8%
Total Expenditures	\$	2,896,593	\$	3,084,561	\$	2,890,666	\$ 2,837,004	\$ 2,837,252	\$ 248	0.0%



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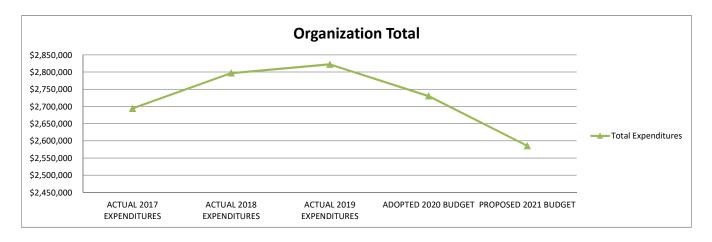
LOCATION: 1242 - Kasuun Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	10.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	425.15	401.71	376.41	353.30	350.00	(3.30)	-0.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	19.20	19.80	17.60	16.40	16.00	(0.40)	-2.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	22.70	23.30	22.10	20.90	20.50	(0.40)	-1.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	0.88	1.31	0.44	50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.31	5.56	5.56	5.13	5.56	0.44	8.5%
Total Staffing (FTE)	28.01	28.86	27.66	26.03	26.06	0.04	0.1%



#### STATEMENT OF PROGRAM:

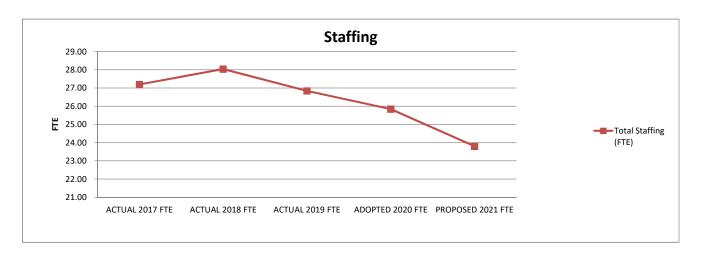
Kasuun Elementary School is a neighborhood school. In addition to our traditional K-6 education program, our school provides bilingual support and fulfills gifted education needs. We also house an Early Intervention Preschool Program. We are committed to providing a safe and engaging environment for the success of all of our students. Our well-rounded academics incorporate technology, art, music and character building. We stress a strong commitment to the relationship between home and school and encourage our families to become involved at the school. By working together this approach will set up our students to become life-long learners.

LOCATION: 1245 - Klatt Elementary School	A	ACTUAL 2017	A	CTUAL 2018	4	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
·	EXP.	ENDITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,605,545	\$	1,589,296	\$	1,677,947	\$ 1,510,890	\$ 1,428,206	\$ (82,684)	-5.5%
320 - Non-Certificated Salaries		156,966		200,974		185,561	211,773	197,628	(14,145)	-6.7%
360 - Employee Benefits		773,191		845,136		798,727	827,371	778,597	(48,774)	-5.9%
Total Personnel Expenditures		2,535,702		2,635,406		2,662,235	2,550,034	2,404,431	(145,603)	-5.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	_	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		51		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		23,631		22,326		22,322	27,830	28,352	522	1.9%
435 - Energy		98,564		101,930		99,372	115,700	116,500	800	0.7%
440 - Other Purchased Services		5,371		7,005		7,980	6,570	6,460	(110)	-1.7%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		30,934		30,325		30,630	30,409	29,822	(587)	-1.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		158,500		161,637		160,304	180,509	181,134	625	0.3%
Total Expenditures	\$	2,694,202	\$	2,797,043	\$	2,822,539	\$ 2,730,543	\$ 2,585,565	\$ (144,978)	-5.3%



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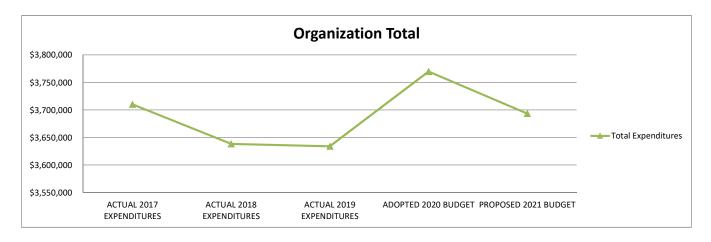
LOCATION: 1245 - Klatt Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
12 to 11 to 12 to 10 to	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	433.95	408.80	396.20	400.40	377.00	(23.40)	-5.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.20	19.80	18.60	17.60	16.00	(1.60)	-9.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	22.20	22.80	21.60	20.60	19.00	(1.60)	-7.8%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.99	5.24	5.24	5.24	4.81	(0.44)	-8.3%
Total Staffing (FTE)	27.19	28.04	26.84	25.84	23.81	(2.04)	-7.9%



## STATEMENT OF PROGRAM:

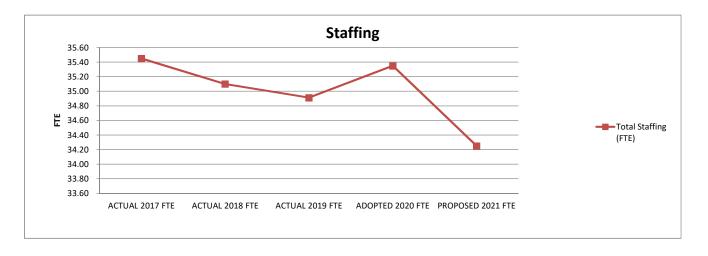
Klatt Elementary is a Title I neighborhood elementary school. We are committed to providing a safe, engaging and nurturing environment for our students and families. We have a diverse group of students speaking 24 different languages. We are committed to providing academic instruction geared towards individual student needs. Klatt is privileged to have a dedicated PTA that works to support students and our school. Creating strong parent-school involvement is a top priority for our school. Klatt opens its doors to all, providing an inviting environment for children to succeed.

LOCATION: 1246 - Kincaid Elementary School	4	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,287,428	\$	2,175,630	\$	2,178,272	\$ 2,118,708	\$ 2,084,369	\$ (34,339)	-1.6%
320 - Non-Certificated Salaries		198,411		198,877		223,615	266,858	262,851	(4,007)	-1.5%
360 - Employee Benefits		1,010,560		1,041,490		1,021,875	1,134,401	1,116,750	(17,651)	-1.6%
Total Personnel Expenditures		3,496,399		3,415,997		3,423,762	3,519,967	3,463,970	(55,997)	-1.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	120	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		348	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		24,504		24,280		27,138	29,784	30,574	790	2.7%
435 - Energy		140,248		155,822		122,495	166,600	148,400	(18,200)	-10.9%
440 - Other Purchased Services		6,913		8,089		8,530	8,985	8,535	(450)	-5.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		42,014		34,084		51,561	43,999	41,577	(2,422)	-5.5%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	327	304	(23)	-7.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		213,679		222,395		210,072	249,695	229,390	(20,305)	-8.1%
Total Expenditures	\$	3,710,078	\$	3,638,392	\$	3,633,834	\$ 3,769,662	\$ 3,693,360	\$ (76,302)	-2.0%



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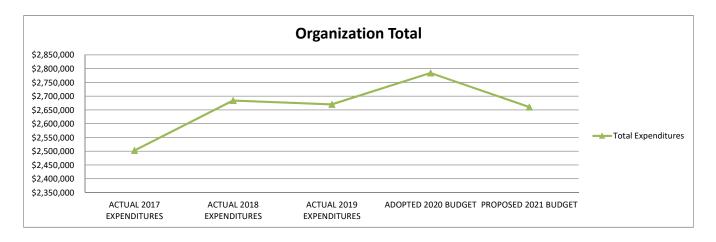
LOCATION: 1246 - Kincaid Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	10.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	557.35	541.95	577.65	546.74	532.00	(14.74)	-2.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	26.20	25.60	25.60	25.60	24.50	(1.10)	-4.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	29.70	29.10	29.10	29.10	28.00	(1.10)	-3.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.75	2.19	2.19	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.06	1.06	1.06	-	0.0%
Total Classified	5.75	6.00	5.81	6.25	6.25	-	0.0%
Total Staffing (FTE)	35.45	35.10	34.91	35.35	34.25	(1.10)	-3.1%



#### STATEMENT OF PROGRAM:

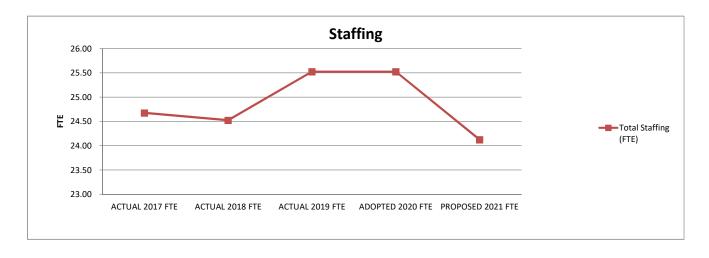
Kincaid Elementary is a neighborhood K-6 school. We prepare our students with strong academic foundations while promoting an environment based on respect and responsibility. Our school community emphasizes good citizenship and responsible social conduct. We celebrate our unique diversity and embrace the gifts and talents of all students. Our school helps students succeed through quality staff, parent involvement and community partnerships. Parents play a crucial role in making sure their children do well in school. Principals share school achievement data with parents and actively seek parents' suggestions, comments and participation in developing plans for continuous school improvement.

LOCATION: 1248 - Lake Hood Elementary School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.00
·	EXP	ENDITURES	EXP	ENDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,414,140	\$	1,532,092	\$	1,565,758	\$ 1,540,383	\$ 1,446,640	\$ (93,743)	-6.1%
320 - Non-Certificated Salaries		186,780		179,000		174,311	209,650	198,177	(11,473)	-5.5%
360 - Employee Benefits		719,549		780,353		731,537	823,494	781,158	(42,336)	-5.1%
Total Personnel Expenditures		2,320,469		2,491,445		2,471,606	2,573,527	2,425,975	(147,552)	-5.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	892	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		18,795		19,515		20,065	21,933	31,026	9,093	41.5%
435 - Energy		131,902		140,722		144,772	153,900	171,200	17,300	11.2%
440 - Other Purchased Services		4,797		5,465		6,185	6,465	6,160	(305)	-4.7%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		26,355		26,720		26,838	28,188	25,802	(2,386)	-8.5%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		225		-		-	206	186	(20)	-9.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		182,074		192,422		198,752	210,692	234,374	23,682	11.2%
Total Expenditures	\$	2,502,543	\$	2,683,867	\$	2,670,358	\$ 2,784,219	\$ 2,660,349	\$ (123,870)	-4.4%



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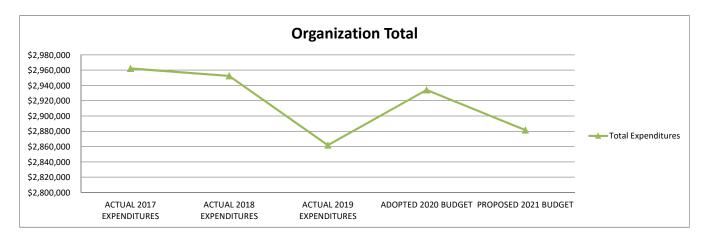
LOCATION: 1248 - Lake Hood Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	100
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	357.32	352.04	357.75	314.20	323.00	8.80	2.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	16.80	16.40	16.40	16.40	15.00	(1.40)	-8.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	19.80	19.40	20.40	20.40	19.00	(1.40)	-6.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	4.88	5.13	5.13	5.13	5.13	-	0.0%
Total Staffing (FTE)	24.68	24.53	25.53	25.53	24.13	(1.40)	-5.5%



# STATEMENT OF PROGRAM:

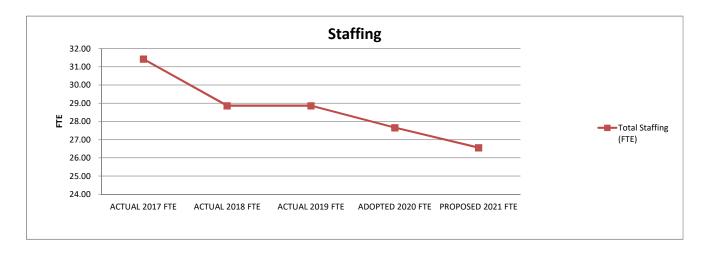
Lake Hood Elementary is a preK-6 school that celebrates its wide diversity and development of respect for all. The academic, physical, social and emotional needs of all of our students are addressed throughout the building and in every classroom. Our Power of Positive Students program helps us maintain a positive school environment. We directly teach social and emotional learning skills (SEL) through our Connected and Respected lessons. SEL is also incorporated into content areas. Through our RTI process we regularly review student academic progress and apply interventions when necessary. We have an active family community.

LOCATION: 1250 - Lake Otis Elementary School	4	ACTUAL 2017		CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15
·	EXP	ENDITURES	EXPE	NDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,798,532	\$	1,747,964	\$	1,682,456	\$ 1,627,039	\$ 1,583,215	\$ (43,824)	-2.7%
320 - Non-Certificated Salaries		197,202		196,548		205,091	220,062	231,994	11,932	5.4%
360 - Employee Benefits		783,248		829,186		782,212	873,786	849,432	(24,354)	-2.8%
Total Personnel Expenditures		2,778,982		2,773,698		2,669,759	2,720,887	2,664,641	(56,246)	-2.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		22		234		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		30,849		33,243		34,658	40,343	41,796	1,453	3.6%
435 - Energy		117,758		113,652		122,631	134,400	137,200	2,800	2.1%
440 - Other Purchased Services		6,620		6,955		7,300	7,260	7,175	(85)	-1.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		27,972		24,767		27,558	30,903	30,491	(412)	-1.3%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	231	224	(7)	-3.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		183,221		178,851		192,147	213,137	216,886	3,749	1.8%
Total Expenditures	\$	2,962,203	\$	2,952,549	\$	2,861,906	\$ 2,934,024	\$ 2,881,527	\$ (52,497)	-1.8%



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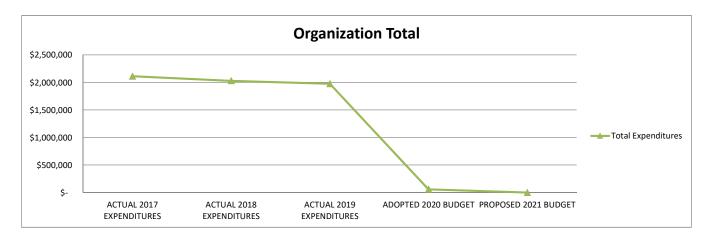
LOCATION: 1250 - Lake Otis Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	100
1250 - Lake Ous Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	426.70	418.70	431.60	394.65	385.00	(9.65)	-2.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	22.80	19.80	19.80	18.60	17.50	(1.10)	-5.9%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	26.30	23.30	23.30	22.10	21.00	(1.10)	-5.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.13	5.56	5.56	5.56	5.56	-	0.0%
Total Staffing (FTE)	31.43	28.86	28.86	27.66	26.56	(1.10)	-4.0%



#### STATEMENT OF PROGRAM:

Lake Otis Elementary School provides a complete education for children in grades K-6 in a traditional neighborhood setting, adjacent to Wendler Middle School and the University of Alaska. A strong focus on the individual child is evident daily. Lake Otis offers an excellent academic program, as well as before and after-school activities that support the physical and academic growth of our students. Our PTA and staff are dedicated to providing additional learning experiences for students such as chorus, community service, student council and bicycle rodeo. We are proud of our school's accomplishments and look forward to improving all aspects of our education community.

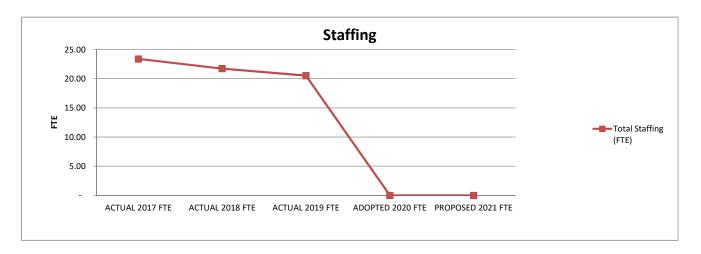
LOCATION: 1257 - Mt Spurr Elementary School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED PROPOSE	D
	EXP	ENDITURES	<b>EXPE</b>	NDITURES	<b>EXP</b>	ENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,295,287	\$	1,218,996	s	1,185,062	S	_	\$	_	\$	_	0.0%
320 - Non-Certificated Salaries	*	150,263	*	151,952	-	160,003	-	_	-	_	*	_	0.0%
360 - Employee Benefits		560,551		546,295		517,230		(1)		_		1	-100.0%
Total Personnel Expenditures		2,006,101		1,917,243		1,862,295		(1)		-		1	-100.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		52		259		29		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		15,569		16,264		19,643		19,125		-		(19,125)	-100.0%
435 - Energy		68,233		72,680		76,451		39,700		-		(39,700)	-100.0%
440 - Other Purchased Services		3,880		4,222		4,860		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		17,576		18,780		12,241		-		-		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		105,310		112,205		113,224		58,825		-		(58,825)	-100.0%
Total Expenditures	\$	2,111,411	\$	2,029,448	\$	1,975,519	\$	58,824	\$	-	\$	(58,824)	-100.0%



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LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1257 - Mt Spurr Elementary School	2017	2018	2019	2020	2021	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

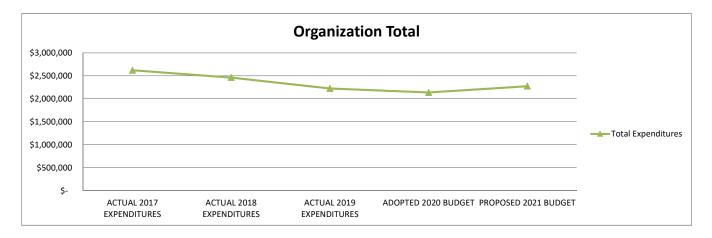
AVERAGE DAILY MEMBERSHIP (ADM)	300.50	249.35	243.44	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	-	-	-	0.0%
Classroom Teacher	15.60	14.00	12.80	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	-	-	-	0.0%
Total Certificated	18.60	17.00	15.80	-	-	-	0.0%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	1.50	1.50	-	-	-	0.0%
Teachers Assistants	1.31	1.31	1.31	-	-	-	0.0%
Custodial	1.00	1.00	1.00	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	-	-	-	0.0%
Total Classified	4.81	4.74	4.74	-	-	-	0.0%
Total Staffing (FTE)	23.41	21.74	20.54	-	-	-	0.0%



## STATEMENT OF PROGRAM:

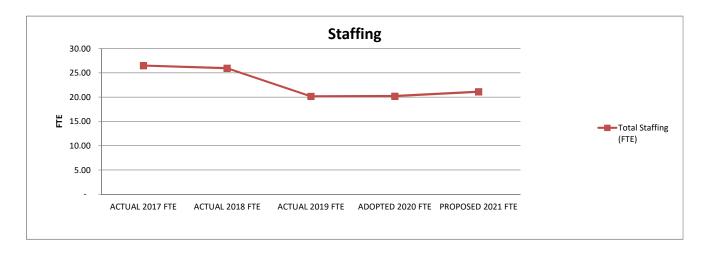
Mt. Spurr has been closed as of fiscal year 2019-2020.

LOCATION: 1260 - Mtn View Elementary School	1	ACTUAL 2017	ACTU 201			CTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED PROPOS	
	EXP	ENDITURES	<b>EXPENDI</b>	TURES	EXPE	NDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,570,920	\$ 1.4	127,633	\$	1,325,313	\$	1,139,353	\$	1,231,256	\$	91,903	8.1%
320 - Non-Certificated Salaries	,	162,356		177,166	•	173,020	•	183,101	•	188,294	•	5,193	2.8%
360 - Employee Benefits		697,514	6	592,614		571,705		643,618		684,880		41,262	6.4%
Total Personnel Expenditures		2,430,790	2,2	297,413		2,070,038		1,966,072		2,104,430		138,358	7.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	99	\$	99	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		-		192		-		-		-		-	0.0%
430 - Utility Services		36,497		30,215		29,300		31,497		31,487		(10)	0.0%
435 - Energy		125,725	1	108,709		98,267		112,200		111,200		(1,000)	-0.9%
440 - Other Purchased Services		4,393		5,588		6,170		5,425		5,935		510	9.4%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		23,432		20,713		19,321		19,930		21,672		1,742	8.7%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		144		156		12	8.3%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		190,146	1	165,516		153,058		169,196		170,450		1,254	0.7%
Total Expenditures	\$	2,620,936	\$ 2,4	162,929	\$	2,223,096	\$	2,135,268	\$	2,274,880	\$	139,612	6.5%



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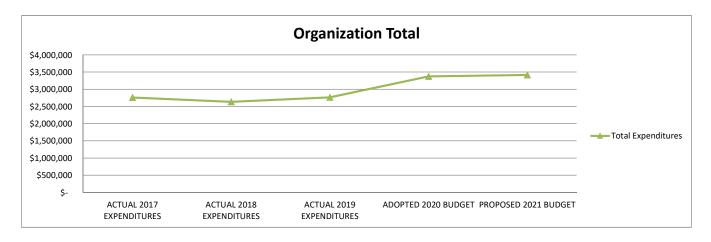
LOCATION: 1260 - Mtn View Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	319.14	264.29	249.14	275.08	266.00	(9.07)	-3.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.50	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.80	16.40	11.60	11.60	12.50	0.90	7.8%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	3.00	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	21.30	20.40	15.10	15.10	16.00	0.90	6.0%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.63	2.00	1.50	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.19	5.56	5.06	5.13	5.13	-	0.0%
Total Staffing (FTE)	26.49	25.96	20.16	20.23	21.13	0.90	4.4%



#### STATEMENT OF PROGRAM:

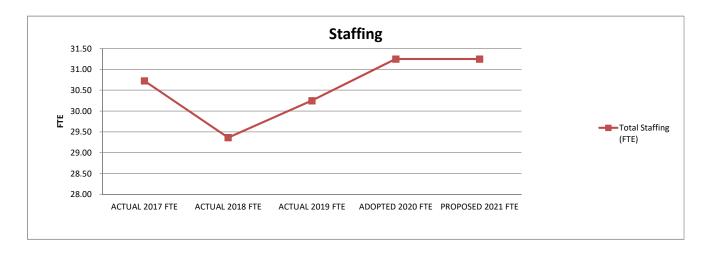
Mountain View Elementary is a Pre-K through 5th grade Title 1 school, located in northeast Anchorage. Our student population is comprised of multiple racial and ethnic groups who speak a wide variety of languages. We celebrate diversity in our school and in our neighborhood. Our instruction is data-driven and district curricula are implemented with fidelity and integrity. Science and math have often been strong areas for our students and we have fielded several winning Math Derby teams in the last several years. Our mission statement: At Mountain View Elementary we are dedicated to promoting a safe productive learning environment in which all students can thrive academically and socially.

LOCATION: 1270 - Muldoon Elementary School	1	ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
v	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,583,162	\$	1,499,463	\$	1,579,024	\$ 1,910,333	\$ 1,948,220	\$ 37,887	2.0%
320 - Non-Certificated Salaries		236,857		215,807		239,016	227,965	223,640	(4,325)	-1.9%
360 - Employee Benefits		738,096		703,657		736,892	1,003,459	999,283	(4,176)	-0.4%
Total Personnel Expenditures		2,558,115		2,418,927		2,554,932	3,141,757	3,171,143	29,386	0.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		65		44		27	-	-	-	0.0%
425 - Student Travel		-		438		-	-	-	-	0.0%
430 - Utility Services		28,399		27,833		29,016	32,098	34,163	2,065	6.4%
435 - Energy		133,867		149,227		144,566	158,800	169,700	10,900	6.9%
440 - Other Purchased Services		6,137		6,938		7,260	7,330	7,590	260	3.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		34,070		30,232		30,565	34,355	34,748	393	1.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	252	256	4	1.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		202,637		214,712		211,434	232,835	246,457	13,622	5.9%
Total Expenditures	\$	2,760,752	\$	2,633,639	\$	2,766,366	\$ 3,374,592	\$ 3,417,600	\$ 43,008	1.3%



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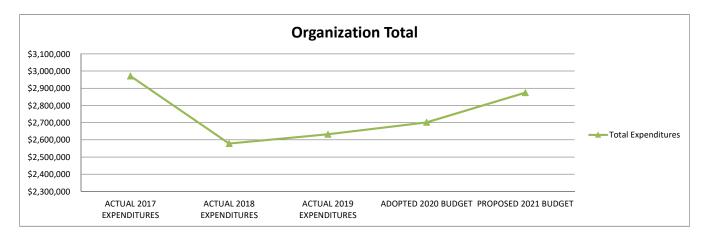
LOCATION: 1270 - Muldoon Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
1270 Mandoon Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	438.85	453.35	440.42	458.95	444.00	(14.95)	-3.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.50	1.00	2.00	2.00	-	0.0%
Classroom Teacher	21.60	19.80	21.00	21.00	21.00	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	25.60	23.80	24.50	25.50	25.50	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.76	1.75	1.75	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.00	1.00	1.00	-	0.0%
Total Classified	5.13	5.56	5.75	5.75	5.75	-	0.0%
Total Staffing (FTE)	30.73	29.36	30.25	31.25	31.25	-	0.0%



## STATEMENT OF PROGRAM:

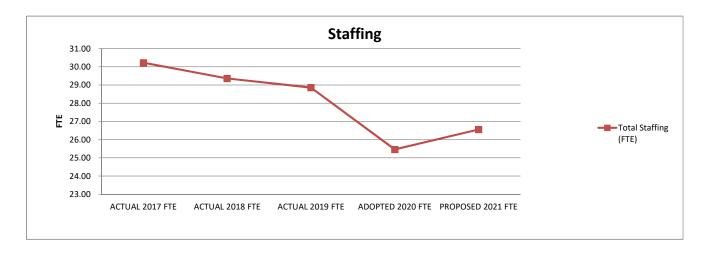
Muldoon Elementary School staff, students, and families are dedicated to working together toward academic progress, providing a positive safe learning environment, encouraging lifelong learning, and fostering cooperation and respect. We advocate high expectations for all students and are dedicated to meeting the needs of our highly diverse population of students, through rigorous and differentiated instruction that focuses upon language and English language learning needs in our academic program for grades K-5. We celebrate our diverse multi-cultural population through presentations, assemblies, curriculum, and business partner support.

LOCATION: 1280 - North Star Elementary School	4	ACTUAL 2017		CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
·	EXP	ENDITURES	EXPE	NDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,773,341	\$	1,418,954	\$	1,527,053	\$ 1,466,698	\$ 1,582,624	\$ 115,926	7.9%
320 - Non-Certificated Salaries		190,624		254,738		181,648	221,501	220,860	(641)	-0.3%
360 - Employee Benefits		817,421		721,300		733,648	806,723	851,850	45,127	5.6%
Total Personnel Expenditures		2,781,386		2,394,992		2,442,349	2,494,922	2,655,334	160,412	6.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		126		-		182	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		26,528		27,531		28,868	30,479	40,523	10,044	33.0%
435 - Energy		123,745		120,460		124,725	140,700	141,500	800	0.6%
440 - Other Purchased Services		6,714		7,296		7,900	6,835	7,500	665	9.7%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		32,427		28,012		28,334	28,989	29,860	871	3.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		189,540		183,299		190,009	207,003	219,383	12,380	6.0%
Total Expenditures	\$	2,970,926	\$	2,578,291	\$	2,632,358	\$ 2,701,925	\$ 2,874,717	\$ 172,792	6.4%



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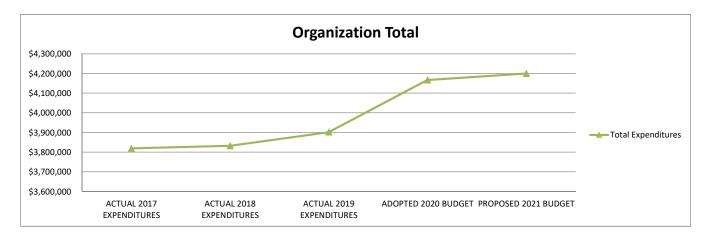
LOCATION: 1280 - North Star Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	439.20	414.85	344.90	363.20	379.00	15.80	4.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.50	1.00	1.00	1.00	-	0.0%
Classroom Teacher	21.60	19.80	19.80	16.40	17.50	1.10	6.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	25.10	23.80	23.30	19.90	21.00	1.10	5.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.13	5.56	5.56	5.56	5.56	-	0.0%
Total Staffing (FTE)	30.23	29.36	28.86	25.46	26.56	1.10	4.3%



#### STATEMENT OF PROGRAM:

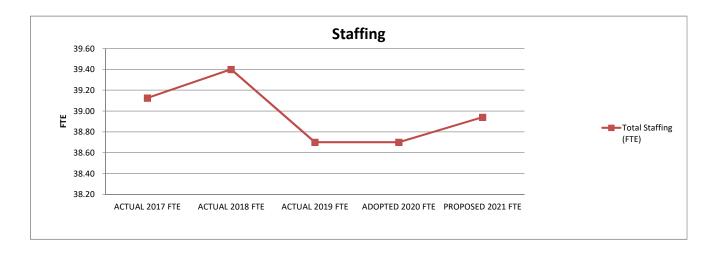
North Star has a richly diverse population of pre-kindergarten through sixth grade students who are supported by highly qualified teachers, paraprofessionals and multiple programs. These programs include after school tutoring provided by 21st Century and Supplemental Educational Services. Other programs include: Indian Education student support; a neighborhood preschool and a Child in Transition/Homeless (CIT/H) preschool; Language & Cultural Liaison and self-contained Preschool and K-2 classes for children who experience autism. English Language Learners tutors support students whose primary language is not English. North Star is a Title I school that has free breakfast and lunch.

LOCATION: 1290 - Northern Lights ABC School	I	ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	EXP	ENDITURES	EXP	ENDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2.331.995	\$	2,300,296	\$	2,347,176	\$ 2,415,128	\$ 2,433,847	\$ 18,719	0.8%
320 - Non-Certificated Salaries		201,455		204,944		208,785	286,113	280,423	(5,690)	-2.0%
360 - Employee Benefits		1,083,722		1,100,376		1,115,389	1,244,053	1,266,753	22,700	1.8%
Total Personnel Expenditures		3,617,172		3,605,616		3,671,350	3,945,294	3,981,023	35,729	0.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		686		1,768		589	-	-	-	0.0%
425 - Student Travel		684		619		12,653	-	-	-	0.0%
430 - Utility Services		28,051		38,098		37,354	34,121	28,788	(5,333)	-15.6%
435 - Energy		122,891		130,270		128,980	133,700	136,200	2,500	1.9%
440 - Other Purchased Services		7,740		9,004		9,220	9,300	9,455	155	1.7%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		42,503		47,431		41,982	44,189	44,682	493	1.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	333	331	(2)	-0.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		202,555		227,190		230,778	221,643	219,456	(2,187)	-1.0%
Total Expenditures	\$	3,819,727	\$	3,832,806	\$	3,902,128	\$ 4,166,937	\$ 4,200,479	\$ 33,542	0.8%



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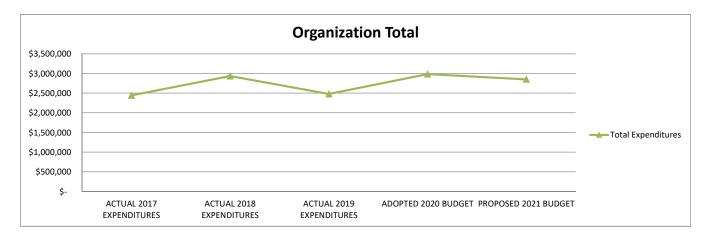
LOCATION: 1290 - Northern Lights ABC School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPOS	1.15
Normer Eights Abe School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	604.55	597.18	602.25	588.60	614.00	25.40	4.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	30.00	30.40	29.20	29.20	29.00	(0.20)	-0.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.50	2.50	2.50	-	0.0%
Total Certificated	33.00	33.40	32.70	32.70	32.50	(0.20)	-0.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.69	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	2.19	1.75	1.75	1.75	2.19	0.44	25.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	6.13	6.00	6.00	6.00	6.44	0.44	7.3%
Total Staffing (FTE)	39.13	39.40	38.70	38.70	38.94	0.24	0.6%



#### STATEMENT OF PROGRAM:

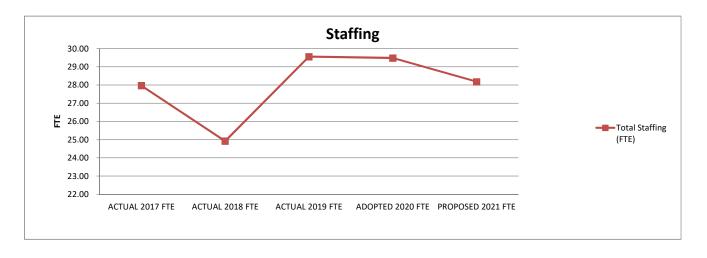
Northern Lights ABC K-8 School is an alternative program in the Anchorage School District known for its back-to-basics approach to education. The parents, teachers, and staff believe the purpose of education is to provide children with the skills necessary to live successfully as responsible citizens and contribute to their community. The academic program at Northern Lights ABC is based on the premise that many students learn best within the framework of a structured environment, where self-discipline is encouraged and boundaries are consistently applied. The program challenges students to take responsibility for their own learning and to have pride in their work.

LOCATION: 1300 - Northwood Elementary School	1	ACTUAL 2017		TUAL 018		ACTUAL 2019		ADOPTED 2020	PROPOSED 2021		FY20 ADOPTEI PROPOS	
•	EXP	ENDITURES	<b>EXPENI</b>	DITURES	EXP	PENDITURES		BUDGET	BUDGET		\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,284,205	\$ 1	1,443,871	\$	1,251,605	\$	1,522,292	\$ 1,460,598	\$	(61,694)	-4.1%
320 - Non-Certificated Salaries	•	263,388	,	345,765	•	305,096	•	329,457	307,641	•	(21,816)	-6.6%
360 - Employee Benefits		728,858		979,068		759,283		946,640	896,340		(50,300)	-5.3%
Total Personnel Expenditures		2,276,451	2	2,768,704		2,315,984		2,798,389	2,664,579		(133,810)	-4.8%
Non-personnel Expenditures												
410 - Professional And Technical	\$	99	\$	-	\$	-	\$	-	\$ -	\$	-	0.0%
420 - Staff Travel		416		1,933		1,453		-	-		-	0.0%
425 - Student Travel		-		-		-		-	-		-	0.0%
430 - Utility Services		26,457		26,566		28,543		30,162	32,840		2,678	8.9%
435 - Energy		115,076		117,194		108,319		122,000	120,500		(1,500)	-1.2%
440 - Other Purchased Services		4,935		5,725		6,040		6,830	6,350		(480)	-7.0%
445 - Insurance And Bond Premiums		-		-		-		-	-		-	0.0%
450 - Supplies, Materials, And Media		21,659		15,842		19,865		28,918	28,619		(299)	-1.0%
480 - Tuition And Stipends		-		-		-		-	-		-	0.0%
490 - Other Expenses		-		-		-		181	178		(3)	-1.7%
495 - Indirect Costs		-		-		-		-	-		-	0.0%
500 - Capital Outlay		-		-		-		-	-		-	0.0%
510 - Equipment		-		-		-		-	-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-		-	0.0%
Total Non-personnel Expenditures		168,642		167,260		164,220		188,091	188,487		396	0.2%
Total Expenditures	\$	2,445,093	\$ 2	2,935,964	\$	2,480,204	\$	2,986,480	\$ 2,853,066	\$	(133,414)	-4.5%



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LOCATION: 1300 - Northwood Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1500 - Northwood Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	280.16	308.49	295.67	306.03	278.00	(28.03)	-9.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	17.10	14.30	16.00	14.80	13.50	(1.30)	-8.8%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	4.50	4.50	4.50	-	0.0%
Total Certificated	22.10	19.30	21.50	20.30	19.00	(1.30)	-6.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	1.50	1.75	2.00	2.00	-	0.0%
Teachers Assistants	2.19	2.19	4.38	5.25	5.25	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	5.87	5.62	8.06	9.18	9.18	-	0.0%
Total Staffing (FTE)	27.97	24.92	29.56	29.48	28.18	(1.30)	-4.4%



### STATEMENT OF PROGRAM:

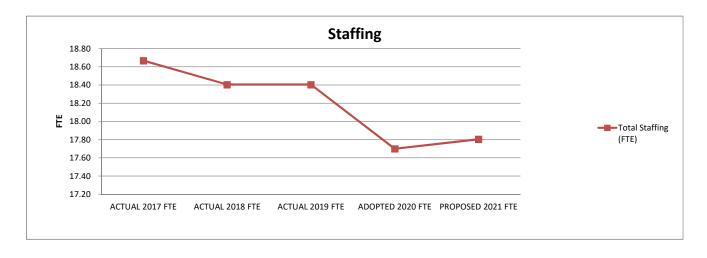
Northwood ABC Elementary provides a safe, engaging and nurturing environment for its diverse student population as well as their families. We have back-to-basics academic focus under Anchorage Basic Curriculum (ABC). Our Title I designation enables us to provide additional instructional support for all our students. Our school wide expectations include student responsibility and respect. Northwood ABC Elementary opens its door to all, providing an inviting place for children to succeed. Our motto is "encouraging students to be life long learners".

LOCATION: 1310 - Nunaka Vly Elem School	4	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
•	EXP		EXI		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,205,375	\$	1,166,162	\$	1,101,828	\$ 974,620	\$ 1,008,718	\$ 34,098	3.5%
320 - Non-Certificated Salaries		158,754		146,383		144,981	174,161	169,592	(4,569)	-2.6%
360 - Employee Benefits		526,921		548,297		483,218	545,002	560,608	15,606	2.9%
Total Personnel Expenditures		1,891,050		1,860,842		1,730,027	1,693,783	1,738,918	45,135	2.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		8		144	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		18,853		19,551		20,699	23,308	24,768	1,460	6.3%
435 - Energy		81,883		82,279		77,072	98,800	95,600	(3,200)	-3.2%
440 - Other Purchased Services		3,326		4,782		5,370	5,155	4,970	(185)	-3.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		16,136		13,802		17,718	19,131	17,965	(1,166)	-6.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	134	126	(8)	-6.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		120,297		120,422		121,003	146,528	143,429	(3,099)	-2.1%
Total Expenditures	\$	2,011,347	\$	1,981,264	\$	1,851,030	\$ 1,840,311	\$ 1,882,347	\$ 42,036	2.3%



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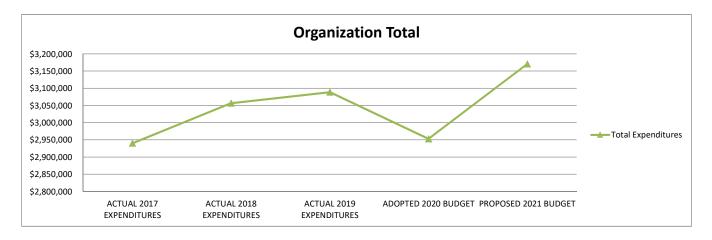
LOCATION: 1310 - Nunaka Vly Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	10.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	252.69	236.11	233.38	221.82	199.00	(22.82)	-10.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	10.80	10.60	10.60	9.40	9.50	0.11	1.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	14.30	14.10	14.10	12.90	13.00	0.11	0.8%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	1.50	1.50	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.37	4.31	4.31	4.81	4.81	-	0.0%
Total Staffing (FTE)	18.67	18.41	18.41	17.70	17.81	0.11	0.6%



#### STATEMENT OF PROGRAM:

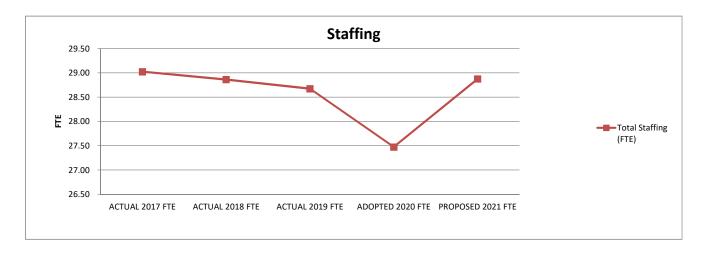
Nunaka Valley Elementary is a Title I PreK-5 school serving multicultural students. In our Free and Reduced Lunch program, 70.83% qualify. Support programs include our counselor, Title I Migrant Ed., Pre-K and Resource Special Education, Title VII Indian Ed., and a full time ELL Tutor. We offer before and after school tutoring in math and reading. Our business partners donate their time and resources for our students. We have a very active PTA. We host several successful events each year: Doctor Seuss and STEM Night. Our staff is devoted to literacy, SEL, cultural diversity and positive behavior.

LOCATION: 1315 - Ocean View Elementary School	4	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.15
·	EXP	ENDITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,721,604	\$	1,761,833	\$	1,814,372	\$ 1,621,753	\$ 1,763,934	\$ 142,181	8.8%
320 - Non-Certificated Salaries		203,313		201,242		215,535	226,933	232,887	5,954	2.6%
360 - Employee Benefits		820,093		887,394		860,601	892,191	947,560	55,369	6.2%
Total Personnel Expenditures		2,745,010		2,850,469		2,890,508	2,740,877	2,944,381	203,504	7.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	99	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		138		472		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		27,976		27,568		29,060	33,295	35,366	2,071	6.2%
435 - Energy		129,650		138,761		139,018	138,600	149,700	11,100	8.0%
440 - Other Purchased Services		5,370		6,613		7,542	7,245	7,375	130	1.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		31,841		32,568		22,396	32,682	33,594	912	2.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	240	165	(75)	-31.3%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		195,074		206,081		198,135	212,062	226,200	14,138	6.7%
Total Expenditures	\$	2,940,084	\$	3,056,550	\$	3,088,643	\$ 2,952,939	\$ 3,170,581	\$ 217,642	7.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

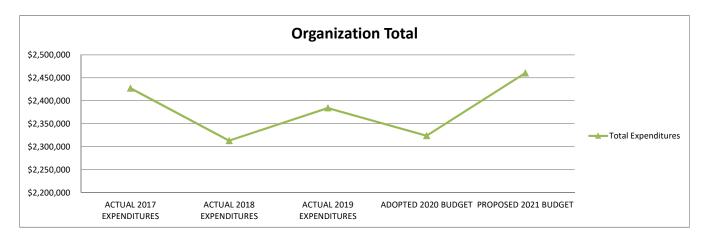
LOCATION: 1315 - Ocean View Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1313 - Ocean view Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	420.74	436.63	426.73	432.36	413.00	(19.36)	-4.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	20.40	19.80	19.80	18.60	20.00	1.40	7.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.90	23.30	23.30	22.10	23.50	1.40	6.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.06	1.06	1.06	-	0.0%
Total Classified	5.13	5.56	5.38	5.38	5.38	-	0.0%
Total Staffing (FTE)	29.03	28.86	28.68	27.48	28.88	1.40	5.1%



#### STATEMENT OF PROGRAM:

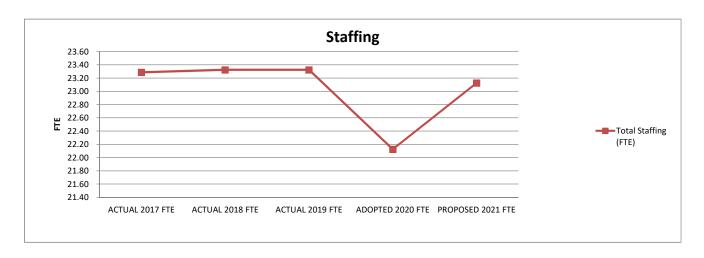
Ocean View Elementary School is a neighborhood school providing a quality educational program to every student from our two special education preschool classrooms through sixth grade. The staff at Ocean View works collaboratively with parents, challenging students to reach their potential both academically and interpersonally. Ocean View offers music, physical education, art, library sciences, and 6th grade band and orchestra. Educational services are also available in special education, gifted, bilingual, and Indian Education. We are committed to providing students a well-rounded educational experience so the Students are Empowered to Achieve Lifelong Success.

LOCATION: 1320 - O'Malley Elementary School	1	ACTUAL 2017	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15
	EXP			EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	1,451,648	\$ 1,320,599	\$	1,395,824	\$ 1,257,736	\$ 1,360,438	\$ 102,702	8.2%
320 - Non-Certificated Salaries		187,716	174,992		178,329	197,431	194,715	(2,716)	-1.4%
360 - Employee Benefits		653,167	673,315		675,480	706,886	737,040	30,154	4.3%
Total Personnel Expenditures		2,292,531	2,168,906		2,249,633	2,162,053	2,292,193	130,140	6.0%
Non-personnel Expenditures									
410 - Professional And Technical	\$	189	\$ 159	\$	292	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		299	168		134	-	-	-	0.0%
425 - Student Travel		-	-		-	-	-	-	0.0%
430 - Utility Services		17,680	17,091		17,451	20,079	20,568	489	2.4%
435 - Energy		95,429	97,818		92,143	114,600	118,900	4,300	3.8%
440 - Other Purchased Services		3,947	4,247		4,880	5,025	5,335	310	6.2%
445 - Insurance And Bond Premiums		-	-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		17,324	24,625		19,681	21,899	23,499	1,600	7.3%
480 - Tuition And Stipends		-	-		-	-	-	-	0.0%
490 - Other Expenses		-	-		-	164	-	(164)	-100.0%
495 - Indirect Costs		-	-		-	-	-	-	0.0%
500 - Capital Outlay		-	-		-	-	-	-	0.0%
510 - Equipment		-	-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-	-		-	-	-	-	0.0%
Total Non-personnel Expenditures		134,868	144,108		134,581	161,767	168,302	6,535	4.0%
Total Expenditures	\$	2,427,399	\$ 2,313,014	\$	2,384,214	\$ 2,323,820	\$ 2,460,495	\$ 136,675	5.9%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

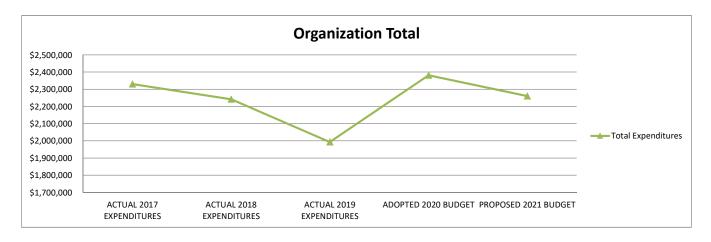
LOCATION: 1320 - O'Malley Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	298.05	302.27	290.10	304.20	309.00	4.80	1.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.60	15.20	15.20	14.00	15.00	1.00	7.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	18.60	18.20	18.20	17.00	18.00	1.00	5.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	4.69	5.13	5.13	5.13	5.13	-	0.0%
Total Staffing (FTE)	23.29	23.33	23.33	22.13	23.13	1.00	4.5%



#### STATEMENT OF PROGRAM:

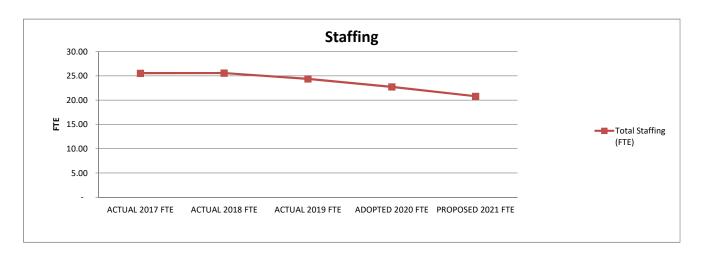
O'Malley is a K-6 grade school where parent participation is a major component. Cooperative efforts among teachers, students, and parents help provide a program that promotes personal responsibility, develops useful study and work habits, and emphasizes student mastery of language arts and math. O'Malley Elementary is a safe, positive, and caring community that is dedicated to high academic and behavioral standards. The staff works closely with parents and the community to provide a learning environment where students experience academic and interpersonal success through self-discipline and positive decision-making.

LOCATION: 1324 - Orion Elementary School	1	ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	EXP		EXP		EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,355,565	\$	1,285,866	\$	1,050,274	\$ 1,292,711	\$ 1,213,733	\$ (78,978)	-6.1%
320 - Non-Certificated Salaries		187,004		183,470		235,552	201,757	190,345	(11,412)	-5.7%
360 - Employee Benefits		644,902		630,729		572,132	723,248	678,601	(44,647)	-6.2%
Total Personnel Expenditures		2,187,471		2,100,065		1,857,958	2,217,716	2,082,679	(135,037)	-6.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	276	\$	33	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		19		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		20,027		20,903		23,079	25,053	29,943	4,890	19.5%
435 - Energy		95,617		97,193		90,196	110,400	124,200	13,800	12.5%
440 - Other Purchased Services		4,514		4,713		5,190	5,190	4,550	(640)	-12.3%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		22,761		19,137		16,899	22,768	19,106	(3,662)	-16.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	299	142	(157)	-52.5%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		143,214		141,979		135,364	163,710	177,941	14,231	8.7%
Total Expenditures	\$	2,330,685	\$	2,242,044	\$	1,993,322	\$ 2,381,426	\$ 2,260,620	\$ (120,806)	-5.1%



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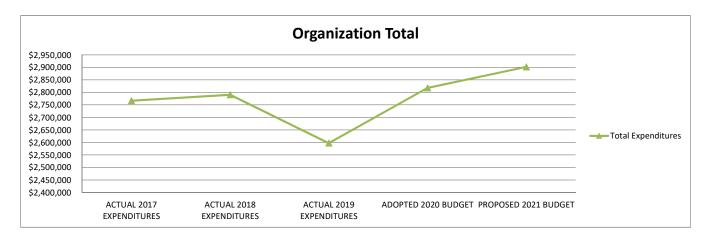
LOCATION: 1324 - Orion Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	313.25	267.05	223.35	251.60	256.00	4.40	1.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.80	16.40	15.20	14.00	12.50	(1.50)	-10.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	20.30	19.90	18.70	17.50	16.00	(1.50)	-8.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.75	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	5.24	5.68	5.68	5.24	4.81	(0.44)	-8.3%
Total Staffing (FTE)	25.54	25.58	24.38	22.74	20.81	(1.94)	-8.5%



### STATEMENT OF PROGRAM:

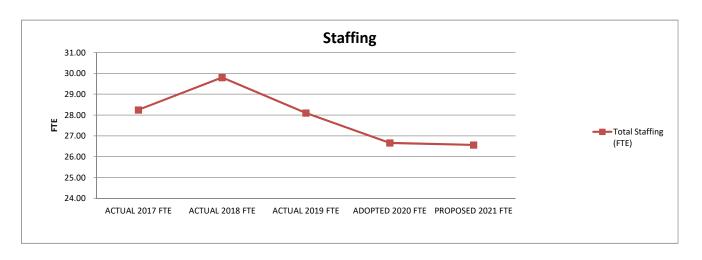
The mission of Orion Elementary School is to ensure optimal learning and safety for all and help make respect, courtesy, and consideration for others a common practice. Located on Joint Base Elmendorf Richardson, Orion serves approximately 450 Pre K-6 students, most of whom are military dependents. Students attend art, health, library, music, and physical education classes in addition to classroom instruction. Parent and community involvement, participation, and support of our exceptional teaching and classified staff are key ingredients to Orion's educational program and positive learning environment.

LOCATION: 1328 - Ptarmigan Elementary School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXP		EXP		EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,593,410	\$	1,592,649	\$	1,465,786	\$	1,566,014	\$	1,592,432	\$	26,418	1.7%
320 - Non-Certificated Salaries		192,232		199,165		235,538		221,164		221,380		216	0.1%
360 - Employee Benefits		793,174		803,961		693,854		818,931		866,004		47,073	5.7%
Total Personnel Expenditures	·	2,578,816		2,595,775		2,395,178		2,606,109		2,679,816		73,707	2.8%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	198	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		37		92		1,165		-		-		-	0.0%
425 - Student Travel		-		162		-		-		-		-	0.0%
430 - Utility Services		31,817		30,490		30,675		35,182		37,513		2,331	6.6%
435 - Energy		134,929		136,552		138,506		137,100		145,800		8,700	6.3%
440 - Other Purchased Services		5,060		6,942		7,360		7,265		7,400		135	1.9%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		16,022		20,432		24,311		32,371		31,245		(1,126)	-3.5%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		102		226		124	121.6%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		187,865		194,868		202,017		212,020		222,184		10,164	4.8%
Total Expenditures	\$	2,766,681	\$	2,790,643	\$	2,597,195	\$	2,818,129	\$	2,902,000	\$	83,871	3.0%



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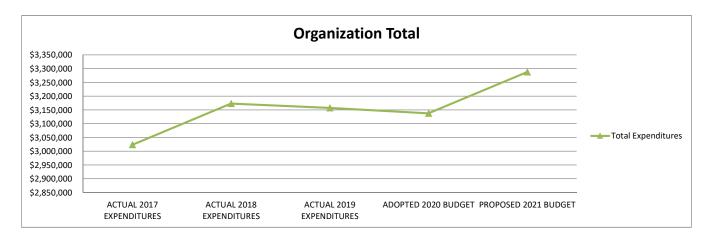
LOCATION: 1328 - Ptarmigan Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
1320 - I tar migan Elementar y School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	428.80	422.81	388.43	390.98	376.00	(14.98)	-3.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.00	19.80	18.60	17.60	17.50	(0.10)	-0.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	3.00	3.00	2.50	2.50	2.50	-	0.0%
Total Certificated	23.00	23.80	22.10	21.10	21.00	(0.10)	-0.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.69	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.75	1.75	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.25	6.00	6.00	5.56	5.56	-	0.0%
Total Staffing (FTE)	28.25	29.80	28.10	26.66	26.56	(0.10)	-0.4%



#### STATEMENT OF PROGRAM:

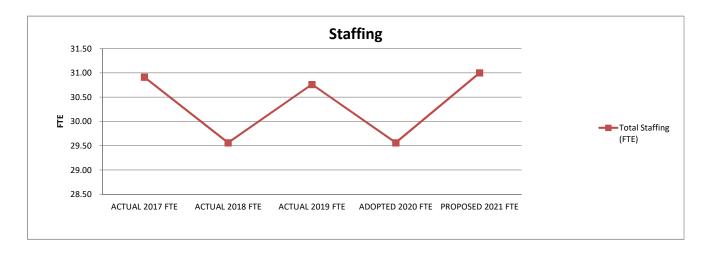
Ptarmigan Elementary is a Title One neighborhood school. We offer a comprehensive K-5 instructional program with an ongoing emphasis on the mastery of basic skills through direct instruction addressing Alaska State Standards. We are committed to providing programs to maximize student achievement and citizenship. We host a 21st Century Afterschool Program and a Structured Learning Program for qualifying students in the Muldoon area of Anchorage. We are committed to fostering partnerships with our student's families. Our business partners include Faith Christian Community, Alaska Premier Dental Group, Children's Lunchboxes and the Downtown Soup Kitchen.

LOCATION: 1330 - Rabbit Creek Elem School		ACTUAL 2017	ACTUAI 2018	•	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
	EXP	ENDITURES	<b>EXPENDITU</b>	RES EX	XPENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	1,843,305	\$ 1.893	.439 \$	1,907,502	\$ 1,765,494	\$ 1,876,849	\$ 111,355	6.3%
320 - Non-Certificated Salaries		190,343		794	204,013	239,824	242,186	2,362	1.0%
360 - Employee Benefits		846,809	912	,977	862,494	959,361	984,181	24,820	2.6%
Total Personnel Expenditures		2,880,457	3,007	,210	2,974,009	2,964,679	3,103,216	138,537	4.7%
Non-personnel Expenditures									
410 - Professional And Technical	\$	-	\$	- \$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		218		63	-	-	-	-	0.0%
425 - Student Travel		-		-	-	-	-	-	0.0%
430 - Utility Services		29,457	29	,617	28,353	36,994	36,716	(278)	-0.8%
435 - Energy		75,027	91	,037	118,943	93,100	102,800	9,700	10.4%
440 - Other Purchased Services		5,880	6	,722	7,170	7,550	7,860	310	4.1%
445 - Insurance And Bond Premiums		-		-	-	-	-	-	0.0%
450 - Supplies, Materials, And Media		32,277	38	,514	29,085	35,042	36,785	1,743	5.0%
480 - Tuition And Stipends		-		-	-	-	-	-	0.0%
490 - Other Expenses		-		-	-	261	268	7	2.7%
495 - Indirect Costs		-		-	-	-	-	-	0.0%
500 - Capital Outlay		-		-	-	-	-	-	0.0%
510 - Equipment		-		-	-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-	-	-	-	-	0.0%
Total Non-personnel Expenditures		142,859	165	,953	183,551	172,947	184,429	11,482	6.6%
Total Expenditures	\$	3,023,316	\$ 3,173	,163 \$	3,157,560	\$ 3,137,626	\$ 3,287,645	\$ 150,019	4.8%



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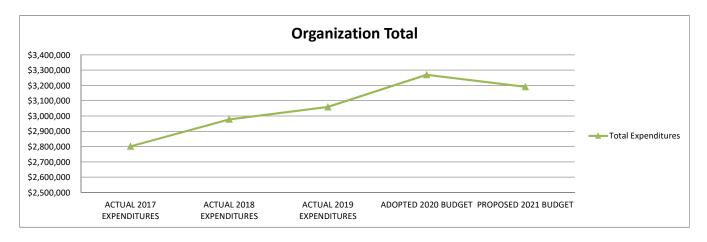
LOCATION: 1330 - Rabbit Creek Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	441.10	474.34	484.29	483.15	479.00	(4.15)	-0.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	22.60	21.00	22.20	21.00	22.00	1.00	4.8%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	25.60	24.00	25.20	24.00	25.00	1.00	4.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.75	0.44	33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.31	5.56	5.56	5.56	6.00	0.44	7.9%
Total Staffing (FTE)	30.91	29.56	30.76	29.56	31.00	1.44	4.9%



### STATEMENT OF PROGRAM:

Strategically situated in the foothills of south Anchorage, Rabbit Creek Elementary is a dynamic neighborhood school committed to providing students a well-rounded, standards-based education in support of life-long learning. We believe in educating all students for success in life with a focus on academic excellence, personal responsibility, and a positive, safe environment. We proudly partner with our families and our business partners to help students become active participants in the learning process.

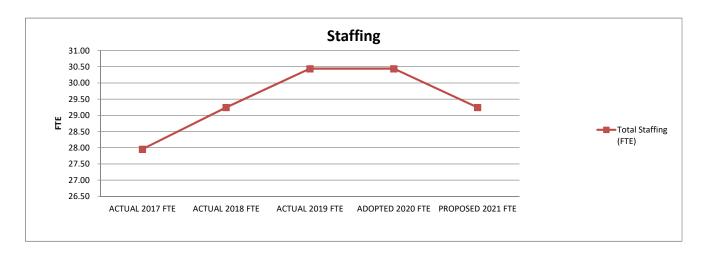
LOCATION: 1335 - Ravenwood Elementary School	4	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	]	PROPOSED 2021	FY20 ADOPTE PROPOS	1.00
•	EXP	ENDITURES	EXPE	NDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,618,369	\$	1,733,098	\$	1,802,949	\$ 1,849,420	\$	1,802,772	\$ (46,648)	-2.5%
320 - Non-Certificated Salaries		238,214		223,713		235,469	241,524		231,367	(10,157)	-4.2%
360 - Employee Benefits		779,187		850,334		850,520	981,019		952,722	(28,297)	-2.9%
Total Personnel Expenditures		2,635,770		2,807,145		2,888,938	3,071,963		2,986,861	(85,102)	-2.8%
Non-personnel Expenditures											
410 - Professional And Technical	\$	349	\$	99	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		3		196		844	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		21,868		20,117		21,241	25,931		31,516	5,585	21.5%
435 - Energy		106,430		111,499		103,702	127,300		126,100	(1,200)	-0.9%
440 - Other Purchased Services		5,506		7,059		7,200	7,840		8,340	500	6.4%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		31,646		32,107		37,360	36,489		38,400	1,911	5.2%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		195		-	270		239	(31)	-11.5%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		165,802		171,272		170,347	197,830		204,595	6,765	3.4%
Total Expenditures	\$	2,801,572	\$	2,978,417	\$	3,059,285	\$ 3,269,793	\$	3,191,456	\$ (78,337)	-2.4%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed from individual organizations

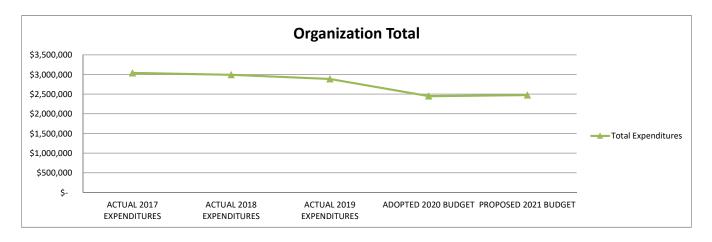
LOCATION: 1335 - Ravenwood Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	ED .
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	418.81	472.79	469.55	466.35	462.00	(4.35)	-0.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	20.40	21.00	22.20	22.20	21.00	(1.20)	-5.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	23.40	24.00	25.20	25.20	24.00	(1.20)	-4.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.56	5.24	5.24	5.24	5.24	-	0.0%
Total Staffing (FTE)	27.96	29.24	30.44	30.44	29.24	(1.20)	-3.9%



### STATEMENT OF PROGRAM:

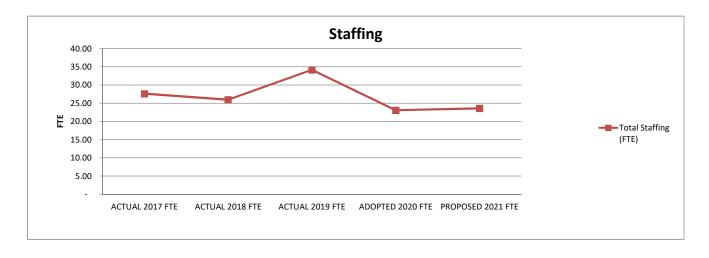
Ravenwood Elementary School offers a complete instructional program in grades Pre K-6. We share a commitment to working toward continued academic progress, providing a positive, safe, enriched environment, encouraging lifelong learning, and fostering cooperation and respect. We expect that each student will become a contributing, successful member of our culturally diverse and technologically advanced society. Ravenwood will continue to stress the importance of maintaining high academic standards and behavioral expectations, a positive and purposeful school environment, a strong parent-teacher relationship, and parental involvement in the educational program.

LOCATION: 1340 - Rogers Park Elementary School	F	ACTUAL 2017		TUAL 018		ACTUAL 2019	ADOPTED 2020		PROPOSED 2021	FY20 ADOPTE PROPOS	
	EXP	ENDITURES	<b>EXPENI</b>	DITURES	EXP	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,811,422	<b>\$</b>	1,775,140	S	1,726,723	\$ 1,290,048	\$	1,328,202	\$ 38,154	3.0%
320 - Non-Certificated Salaries	•	199,601	,	174,107	•	169,850	207,996	•	217,139	9,143	4.4%
360 - Employee Benefits		817,749		841,948		804,369	724,898		729,173	4,275	0.6%
Total Personnel Expenditures		2,828,772	2	2,791,195		2,700,942	2,222,942		2,274,514	51,572	2.3%
Non-personnel Expenditures											
410 - Professional And Technical	\$	338	\$	280	\$	119	\$ 119	\$	119	\$ -	0.0%
420 - Staff Travel		-		-		101	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		27,120		30,518		36,724	40,542		42,825	2,283	5.6%
435 - Energy		135,013		123,153		105,202	142,000		113,200	(28,800)	-20.3%
440 - Other Purchased Services		7,180		7,793		8,250	7,540		7,710	170	2.3%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		41,385		40,591		37,516	37,018		37,755	737	2.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses	-	-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		211,036		202,335		187,912	227,219		201,609	(25,610)	-11.3%
Total Expenditures	\$	3,039,808	\$ 2	2,993,530	\$	2,888,854	\$ 2,450,161	\$	2,476,123	\$ 25,962	1.1%



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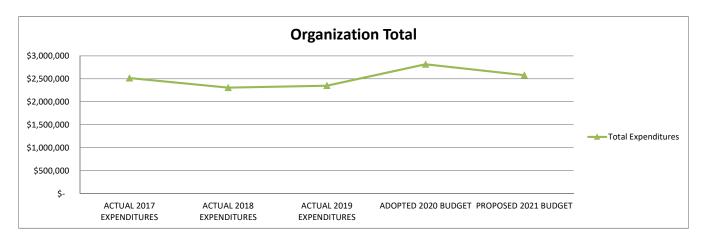
LOCATION: 1340 - Rogers Park Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPOS	1.15
1010 Rogers I ark Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	543.15	547.90	495.00	502.70	483.00	(19.70)	-3.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.50	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.80	16.40	24.60	14.00	14.10	0.10	0.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	3.00	2.50	2.50	-	0.0%
Total Certificated	22.80	20.40	28.60	17.50	17.60	0.10	0.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.69	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	1.31	1.31	1.31	1.75	0.44	33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	4.81	5.56	5.56	5.56	6.00	0.44	7.9%
Total Staffing (FTE)	27.61	25.96	34.16	23.06	23.60	0.54	2.3%



#### STATEMENT OF PROGRAM:

Rogers Park Elementary School provides a climate that promotes instructional excellence through a student-oriented program that focuses on the development of the whole child. Recognizing that individual students have unique learning styles, Roger Park School affords every person opportunities for success with access to special services and resources for those students who are exceptional. At Rogers Park, two educational programs exist; a neighborhood K-6 program and a K-6 for highly gifted students. Cooperation of school professionals, parents, and community members ensures support for each student to achieve positive academic, emotional, physical and social growth.

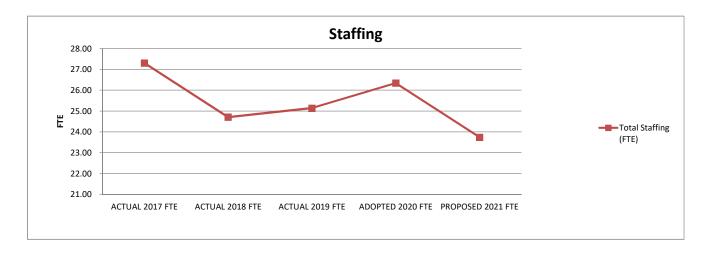
LOCATION: 1345 - Russian Jack Elem School		ACTUAL 2017		CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.00
	EXP	ENDITURES	EXPE	NDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,455,254	\$	1,283,298	\$	1,347,297	\$ 1,567,354	\$ 1,410,190	\$ (157,164)	-10.0%
320 - Non-Certificated Salaries		179,795		184,368		158,453	210,235	193,394	(16,841)	-8.0%
360 - Employee Benefits		688,477		640,709		643,448	815,084	757,408	(57,676)	-7.1%
Total Personnel Expenditures		2,323,526		2,108,375		2,149,198	2,592,673	2,360,992	(231,681)	-8.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		25		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		22,637		24,992		28,278	31,249	29,368	(1,881)	-6.0%
435 - Energy		137,310		140,034		140,303	155,200	160,300	5,100	3.3%
440 - Other Purchased Services		5,330		5,930		6,520	6,960	6,085	(875)	-12.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		27,435		26,989		27,078	29,084	23,644	(5,440)	-18.7%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	215	173	(42)	-19.5%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		192,712		197,970		202,298	222,708	219,570	(3,138)	-1.4%
Total Expenditures	\$	2,516,238	\$	2,306,345	\$	2,351,496	\$ 2,815,381	\$ 2,580,562	\$ (234,819)	-8.3%



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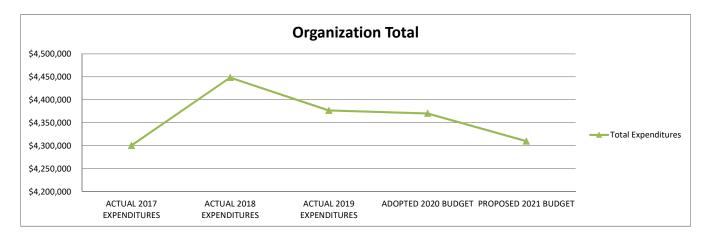
LOCATION: 1345 - Russian Jack Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	100
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	347.54	338.86	339.74	298.35	305.00	6.65	2.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.00	16.40	16.40	17.60	15.00	(2.60)	-14.8%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	(0.00)	-0.1%
Total Certificated	22.50	19.90	19.90	21.10	18.50	(2.60)	-12.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	0.88	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.81	4.81	5.24	5.24	5.24	-	0.0%
Total Staffing (FTE)	27.31	24.71	25.14	26.34	23.74	(2.60)	-9.9%



# STATEMENT OF PROGRAM:

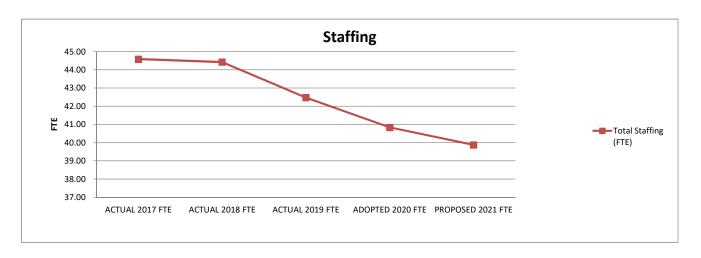
Russian Jack is a PreK-5 neighborhood school located in east Anchorage. Our student body is culturally diverse with several ethnic groups represented. Twelve different languages are spoken at Russian Jack. About 30 percent of our students are bilingual and receive English Language Learners services. Indian Education supports 12 percent of our students. We are a Title I elementary school and home to the Alaska State School for the Deaf and Hard of Hearing. One hundred percent of our students receive free or reduced breakfast and lunch. Russian Jack also experiences a transient population and mobility rate of more than 33 percent.

LOCATION: 1350 - Sand Lake Elementary School	I	ACTUAL 2017	ACTU2 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
•	EXP	ENDITURES	<b>EXPENDIT</b>	TURES E	XPENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	2,562,246	\$ 2.6	54,588 \$	2,626,237	\$ 2,524,995	\$ 2,479,621	\$ (45,374)	-1.8%
320 - Non-Certificated Salaries		316,988		57,230	293,944	299,687	308,054	8,367	2.8%
360 - Employee Benefits		1,251,028	1,34	40,998	1,271,297	1,326,471	1,302,756	(23,715)	-1.8%
Total Personnel Expenditures		4,130,262	4,20	52,816	4,191,478	4,151,153	4,090,431	(60,722)	-1.5%
Non-personnel Expenditures									
410 - Professional And Technical	\$	-	\$	- \$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		2		-	11	-	-	-	0.0%
425 - Student Travel		-		-	-	-	-	-	0.0%
430 - Utility Services		20,479		34,482	35,818	33,595	31,593	(2,002)	-6.0%
435 - Energy		94,300	9	99,448	89,574	129,800	133,200	3,400	2.6%
440 - Other Purchased Services		8,150		9,687	18,857	9,495	9,295	(200)	-2.1%
445 - Insurance And Bond Premiums		-		-	-	-	-	-	0.0%
450 - Supplies, Materials, And Media		46,975	4	41,940	41,100	45,893	44,847	(1,046)	-2.3%
480 - Tuition And Stipends		-		-	-	-	-	-	0.0%
490 - Other Expenses		250		-	-	341	329	(12)	-3.5%
495 - Indirect Costs		-		-	-	-	-	-	0.0%
500 - Capital Outlay		-		-	-	-	-	-	0.0%
510 - Equipment		-		-	-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-	-	-	-	-	0.0%
Total Non-personnel Expenditures		170,156	13	35,557	185,360	219,124	219,264	140	0.1%
Total Expenditures	\$	4,300,418	\$ 4,4	48,373 \$	4,376,838	\$ 4,370,277	\$ 4,309,695	\$ (60,582)	-1.4%



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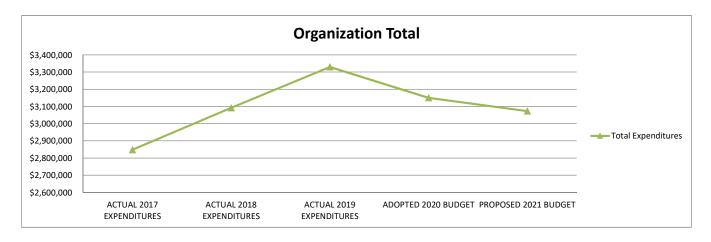
LOCATION: 1350 - Sand Lake Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	672.69	655.70	624.70	617.95	605.00	(12.95)	-2.1%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	33.40	33.80	31.60	30.40	29.00	(1.40)	-4.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	37.40	37.80	35.60	34.40	33.00	(1.40)	-4.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	2.63	2.63	2.63	2.19	2.63	0.44	20.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.56	1.00	1.25	1.25	1.25	-	0.0%
Total Classified	7.19	6.63	6.88	6.44	6.88	0.44	6.8%
Total Staffing (FTE)	44.59	44.43	42.48	40.84	39.88	(0.96)	-2.4%



#### STATEMENT OF PROGRAM:

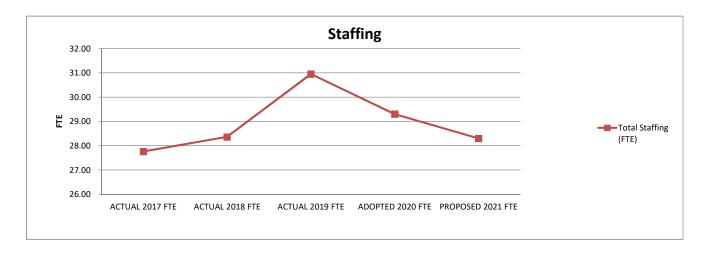
"Leading with Respect, Learning for a Lifetime" is more than a vision statement; it is a way of life at Sand Lake Elementary School. As a "Leader in Me" School, Sand Lake is a strong community of learners with students, teachers, parents and the community partnering to provide the best opportunities for every student. Sand Lake has a vibrant neighborhood program and is home to the Japanese Immersion Program. The staff is recognized for its commitment and the school benefits from involved parent groups. While Sand Lake is the largest elementary school in the Anchorage School District, the sense of community gives it the feel of a much smaller school.

LOCATION: 1360 - Scenic Park Elementary School	4	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019 S EVDENDITUDES		ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15
·	EXP	ENDITURES	EXPE	NDITURES	EXI	PENDITURES		BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,628,640	\$	1,763,454	\$	1,966,574	\$	1,765,417	\$ 1,720,601	\$ (44,816)	-2.5%
320 - Non-Certificated Salaries		233,466		228,655		228,687		235,541	235,668	127	0.1%
360 - Employee Benefits		787,156		909,890		953,905		959,919	928,261	(31,658)	-3.3%
Total Personnel Expenditures		2,649,262		2,901,999		3,149,166		2,960,877	2,884,530	(76,347)	-2.6%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$ -	\$ -	0.0%
420 - Staff Travel		28		84		-		-	-	-	0.0%
425 - Student Travel		-		-		-		-	-	-	0.0%
430 - Utility Services		19,447		24,098		25,337		29,602	28,516	(1,086)	-3.7%
435 - Energy		128,744		122,070		114,191		120,000	122,800	2,800	2.3%
440 - Other Purchased Services		4,814		6,039		8,595		6,905	6,715	(190)	-2.8%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		45,994		37,219		32,184		32,342	30,436	(1,906)	-5.9%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		75		-		-		250	250	-	0.0%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		-		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		199,102		189,510		180,307		189,099	188,717	(382)	-0.2%
Total Expenditures	\$	2,848,364	\$	3,091,509	\$	3,329,473	\$	3,149,976	\$ 3,073,247	\$ (76,729)	-2.4%



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LOCATION: 1360 - Scenic Park Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
1500 - Scenic I alk Elementally School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	415.90	454.80	441.75	437.65	408.00	(29.65)	-6.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.20	19.80	22.20	21.00	20.00	(1.00)	-4.8%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	22.20	22.80	25.20	24.00	23.00	(1.00)	-4.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.31	1.76	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	0.99	0.99	0.99	-	0.0%
Total Classified	5.56	5.56	5.75	5.30	5.30	-	0.0%
Total Staffing (FTE)	27.76	28.36	30.95	29.30	28.30	(1.00)	-3.4%



#### STATEMENT OF PROGRAM:

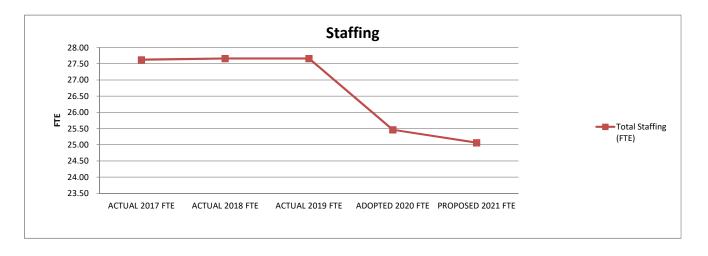
Scenic Park Elementary provides a complete K-5 instructional program using the Anchorage School District curriculum. Students learn the language and culture of China from our certificated Chinese teacher. Chinese classes are taught 20-30 minutes twice a week. We also provide bilingual students and native students with support through English Language Learners and the Cook Inlet Tribal Council program. We strive to promote a safe and healthy environment where students are taught how to solve problems and make good choices. We are a community committed to the success of all learners as they become knowledgeable, responsible, and caring citizens.

LOCATION: 1362 - Spring Hill Elementary School	A	ACTUAL 2017		CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	EXP	ENDITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,693,403	\$	1,726,560	\$	1,663,036	\$ 1,479,720	\$ 1,482,460	\$ 2,740	0.2%
320 - Non-Certificated Salaries		171,253		168,482		163,507	207,265	205,860	(1,405)	-0.7%
360 - Employee Benefits		745,748		791,596		685,608	807,302	808,629	1,327	0.2%
Total Personnel Expenditures	-	2,610,404		2,686,638		2,512,151	2,494,287	2,496,949	2,662	0.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		18		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		28,835		25,744		25,865	32,636	33,535	899	2.8%
435 - Energy		91,000		87,466		77,471	96,600	101,200	4,600	4.8%
440 - Other Purchased Services		5,440		6,162		6,706	6,115	6,025	(90)	-1.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		29,269		31,765		30,201	28,882	28,438	(444)	-1.5%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	215	208	(7)	-3.3%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		154,544		151,155		140,243	164,448	169,406	4,958	3.0%
Total Expenditures	\$	2,764,948	\$	2,837,793	\$	2,652,394	\$ 2,658,735	\$ 2,666,355	\$ 7,620	0.3%



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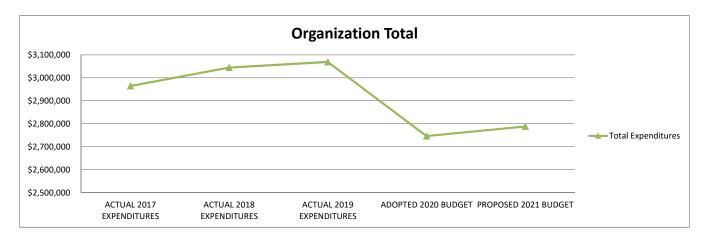
LOCATION: 1362 - Spring Hill Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	10.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	409.81	413.43	382.40	370.58	353.00	(17.58)	-4.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.00	18.60	18.60	16.40	16.00	(0.40)	-2.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	22.50	22.10	22.10	19.90	19.50	(0.40)	-2.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.13	5.56	5.56	5.56	5.56	-	0.0%
Total Staffing (FTE)	27.63	27.66	27.66	25.46	25.06	(0.40)	-1.6%



#### STATEMENT OF PROGRAM:

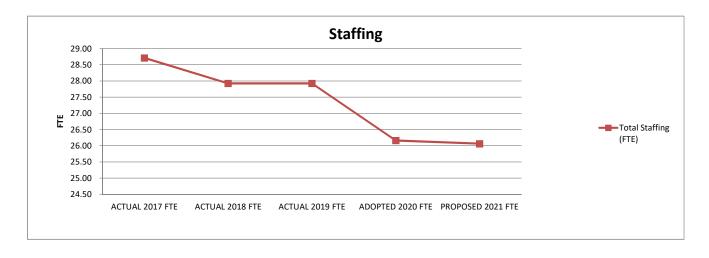
Spring Hill Elementary School is a neighborhood school and provides a complete K-6 educational program. Spring Hill also serves as a regional site for Special Education Extended Resource serving kindergarten through sixth grade students. We believe in educating students for success in life with a focus on both academic skills and personal responsibility. A teacher is available for students who qualify for the gifted program. Spring Hill offers students in our neighborhood an instructional program based on the curriculum adopted by the Anchorage School Board. Emphasis is placed on development of the whole child using a standards-based approach to teaching and learning.

LOCATION: 1363 - Trailside Elementary School	4	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	EXP		EXPE		EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,795,637	\$	1,811,400	\$	1,872,858	\$ 1,509,986	\$ 1,546,079	\$ 36,093	2.4%
320 - Non-Certificated Salaries		170,853		155,778		162,174	218,388	217,303	(1,085)	-0.5%
360 - Employee Benefits		835,890		900,960		865,623	836,483	838,511	2,028	0.2%
Total Personnel Expenditures		2,802,380		2,868,138		2,900,655	2,564,857	2,601,893	37,036	1.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		89		20	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		20,119		21,529		20,836	23,349	23,913	564	2.4%
435 - Energy		112,462		118,317		113,872	124,000	126,600	2,600	2.1%
440 - Other Purchased Services		5,166		7,173		8,225	5,995	6,595	600	10.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		24,388		29,356		25,501	27,655	28,595	940	3.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	208	210	2	1.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		162,135		176,464		168,573	181,207	185,913	4,706	2.6%
Total Expenditures	\$	2,964,515	\$	3,044,602	\$	3,069,228	\$ 2,746,064	\$ 2,787,806	\$ 41,742	1.5%



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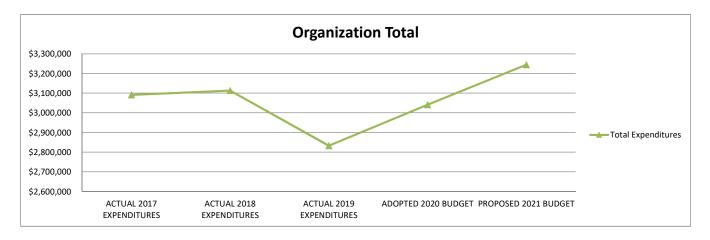
LOCATION: 1363 - Trailside Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.15	
Transac Dementary School	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	421.51	413.95	375.25	375.40	370.00	(5.40)	-1.4%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Classroom Teacher	20.40	19.80	19.80	17.60	17.50	(0.10)	-0.6%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%	
Total Certificated	23.40	22.80	22.80	20.60	20.50	(0.10)	-0.5%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%	
Teachers Assistants	1.31	0.88	0.88	1.31	1.31	-	0.0%	
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%	
Total Classified	5.31	5.13	5.13	5.56	5.56	-	0.0%	
Total Staffing (FTE)	28.71	27.93	27.93	26.16	26.06	(0.10)	-0.4%	



### STATEMENT OF PROGRAM:

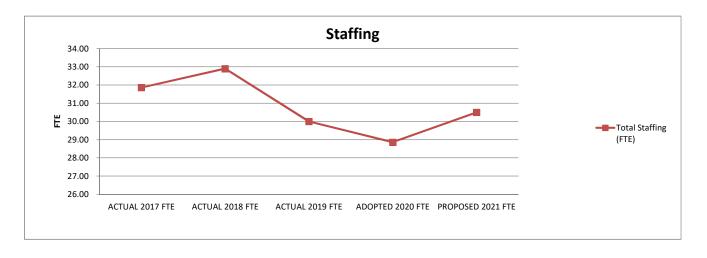
Trailside Elementary School provides a complete K-6 program of instruction based on ASD adopted curricula. The staff includes classroom teachers as well as special education teachers, P.E. teachers, a school nurse, a librarian, a classroom music teacher, health and art teachers, a shared school psychologist, a part time speech teacher, a shared speech implementer, an ELL tutor, band and orchestra teachers. We also have special education teacher aides and kindergarten aides. Trailside also serves as an Ignite site.

LOCATION: 1364 - Susitna Elementary School	1	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPOS	
•	EXP	ENDITURES	EXPE	NDITURES	EXP	PENDITURES		BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,822,080	\$	1,813,382	\$	1,731,367	\$	1,724,007	\$ 1,854,492	\$ 130,485	7.6%
320 - Non-Certificated Salaries		223,911		256,251		210,897		221,781	231,302	9,521	4.3%
360 - Employee Benefits		880,507		875,720		721,977		907,955	966,135	58,180	6.4%
Total Personnel Expenditures		2,926,498		2,945,353		2,664,241		2,853,743	3,051,929	198,186	6.9%
Non-personnel Expenditures											
410 - Professional And Technical	\$	59	\$	74	\$	-	\$	-	\$ -	\$ -	0.0%
420 - Staff Travel		375		139		306		-	-	-	0.0%
425 - Student Travel		-		357		-		-	-	-	0.0%
430 - Utility Services		29,854		29,083		29,808		37,408	38,307	899	2.4%
435 - Energy		93,564		99,336		94,325		111,500	114,600	3,100	2.8%
440 - Other Purchased Services		6,357		7,712		7,630		6,660	7,205	545	8.2%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		34,398		30,856		36,206		31,352	32,077	725	2.3%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		353		343		282		231	238	7	3.0%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		-		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		164,960		167,900		168,557		187,151	192,427	5,276	2.8%
Total Expenditures	\$	3,091,458	\$	3,113,253	\$	2,832,798	\$	3,040,894	\$ 3,244,356	\$ 203,462	6.7%



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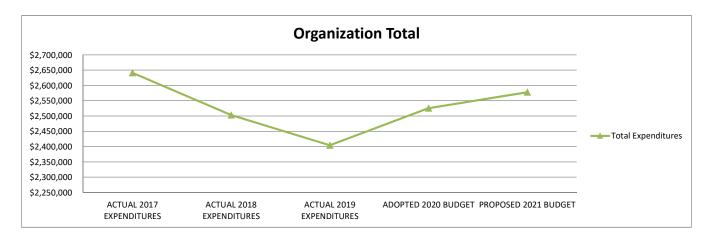
LOCATION: 1364 - Susitna Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPOS	
1504 - Susitha Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	469.80	428.50	417.20	410.75	426.00	15.25	3.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.50	1.00	1.00	1.00	-	0.0%
Classroom Teacher	22.80	23.40	21.00	19.80	21.00	1.20	6.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.50	2.50	-	0.0%
Total Certificated	26.30	26.90	24.00	23.30	24.50	1.20	5.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.75	1.31	1.75	0.44	33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	6.00	6.00	5.56	6.00	0.44	7.9%
Total Staffing (FTE)	31.86	32.90	30.00	28.86	30.50	1.64	5.7%



#### STATEMENT OF PROGRAM:

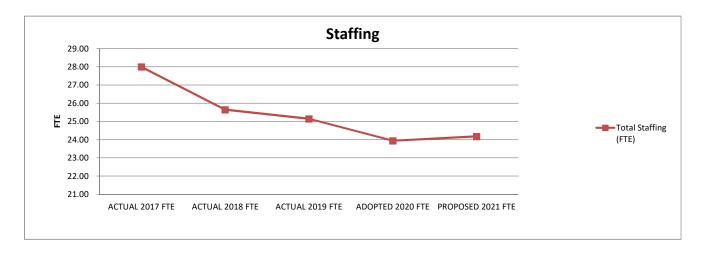
Susitna Elementary is a large, diverse school in east Anchorage with two programs: a neighborhood program and an "open optional" alternative program. The Susitna community is committed to the success of all learners as they become knowledgeable, responsible, and caring citizens. There are 14 traditional classrooms for grades K-5 and 6 open-optional, multi-age classrooms, 2 special education, 2 extended resource classes, and full-day kindergarten. Specialists include: art, music, health and PE teacher, nurse, librarian and ELL tutor. A speech specialist and psychologist also provide instruction and services. Special education teachers provide both in-class and individualized instruction.

LOCATION: 1365 - Taku Elementary School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED	
	EXP		EXPE		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,539,798	\$	1,410,507	\$	1,425,741	\$ 1,380,603	\$ 1,397,098	\$ 16,495	1.2%
320 - Non-Certificated Salaries		194,276		204,668		159,888	210,447	217,837	7,390	3.5%
360 - Employee Benefits		741,174		721,642		652,711	753,554	776,385	22,831	3.0%
Total Personnel Expenditures		2,475,248		2,336,817		2,238,340	2,344,604	2,391,320	46,716	2.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	240	\$	250	\$	325	\$ 450	\$ -	\$ (450)	-100.0%
420 - Staff Travel		427		296		-	-	-	-	0.0%
425 - Student Travel		-		180		-	-	-	-	0.0%
430 - Utility Services		23,078		23,059		22,276	26,911	26,922	11	0.0%
435 - Energy		111,586		115,419		109,061	123,100	126,700	3,600	2.9%
440 - Other Purchased Services		5,052		6,420		10,620	6,195	6,540	345	5.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		25,714		20,618		23,718	24,308	26,050	1,742	7.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	190	190	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		166,097		166,242		166,000	180,964	 186,402	5,438	3.0%
Total Expenditures	\$	2,641,345	\$	2,503,059	\$	2,404,340	\$ 2,525,568	\$ 2,577,722	\$ 52,154	2.1%



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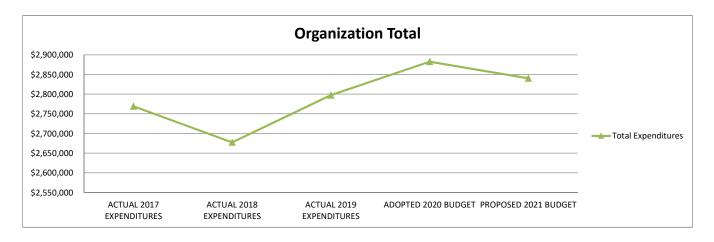
LOCATION: 1365 - Taku Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.15
1505 - Laku Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	356.75	350.15	316.75	300.80	323.00	22.20	7.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.50	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.00	16.40	16.40	15.20	15.00	(0.20)	-1.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.00	20.40	19.90	18.70	18.50	(0.20)	-1.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.75	0.44	33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.99	5.24	5.24	5.24	5.68	0.44	8.3%
Total Staffing (FTE)	27.99	25.64	25.14	23.94	24.18	0.24	1.0%



### STATEMENT OF PROGRAM:

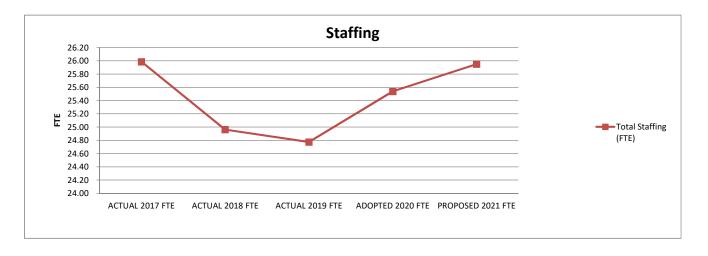
Student scores from AIMSweb, and COREK12 and informal tests determine student needs. The school day is structured with a 90 minute literacy block, 60 minute math block for k-4 and 75 minute math block for 5-6, 30 minute writing block and 30 minute intervention block for grades 1-6, to provide differentiated instruction for all students. Staff professional development is provided through study groups, grade-level collaboration, district training, and staff meetings. Second step lessons along with Conscious Discipline are regularly directly taught to students. Our leadership team is working on the development of school wide policies and expectations.

LOCATION:		ACTUAL	4	ACTUAL		ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTEI	1.00
1370 - Tudor Elementary School	EXP	2017 ENDITURES	EXP	2018 ENDITURES	EXP	2019 PENDITURES	2020 BUDGET	2021 BUDGET	PROPOS \$	ED %
	EX	E. OFF CRES		E. VETT ORES	D/A	E. IDH CRES	DCDGLI	DODGLI	<b>y</b> .	70
Personnel Expenditures										
310 - Certificated Salaries	\$	1,650,769	\$	1,550,582	\$	1,578,730	\$ 1,603,305	\$ 1,556,361	\$ (46,944)	-2.9%
320 - Non-Certificated Salaries		215,849		195,465		208,008	222,757	233,789	11,032	5.0%
360 - Employee Benefits		740,966		764,478		795,959	843,259	821,409	(21,850)	-2.6%
Total Personnel Expenditures		2,607,584		2,510,525		2,582,697	2,669,321	2,611,559	(57,762)	-2.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	5,998	\$ -	\$ 7,000	\$ 7,000	0.0%
420 - Staff Travel		42		17		19	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		21,966		21,841		23,637	26,688	31,951	5,263	19.7%
435 - Energy		108,520		113,835		116,158	111,800	120,200	8,400	7.5%
440 - Other Purchased Services		4,906		5,588		6,110	6,050	6,655	605	10.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		26,303		25,732		62,723	68,496	62,770	(5,726)	-8.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	204	212	8	3.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	<u>-</u>	<u>-</u>	-	0.0%
Total Non-personnel Expenditures		161,737		167,013		214,645	213,238	228,788	15,550	7.3%
Total Expenditures	\$	2,769,321	\$	2,677,538	\$	2,797,342	\$ 2,882,559	\$ 2,840,347	\$ (42,212)	-1.5%



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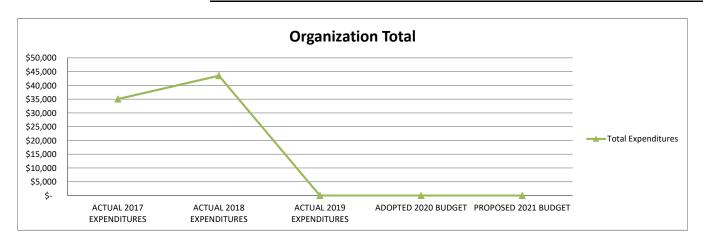
LOCATION: 1370 - Tudor Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	10.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	347.25	341.16	366.00	358.45	371.00	12.55	3.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	17.80	16.40	16.40	17.60	17.50	(0.10)	-0.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	20.80	19.40	19.40	20.60	20.50	(0.10)	-0.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.63	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	0.88	1.39	0.51	58.6%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.06	1.06	1.06	-	0.0%
Total Classified	5.19	5.56	5.38	4.94	5.45	0.51	10.4%
Total Staffing (FTE)	25.99	24.96	24.78	25.54	25.95	0.41	1.6%



# STATEMENT OF PROGRAM:

Tudor Elementary School provides a complete K-6 educational program using ASD curriculum in reading, writing, math, science, health and social studies. We offer a Title I program focused on increasing student academic achievement. Additional learning opportunities at Tudor include gym, music, art, library, band and orchestra. Educational services include multi-sensory instruction in grades 1-3, special education, speech, gifted and bilingual services. We are committed to providing students with successful learning experiences that support the development of lifelong learners as well as responsible members of society.

LOCATION: 1371 - Tudor Montessori	A	CTUAL 2017	ACTUAL 2018	ACTUAL 2019		OPTED 2020		OPOSED 2021	I	FY20 ADOPTE PROPOS	
	EXPE	NDITURES		EXPENDITURE	S BU	DGET	BU	JDGET		\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	-	\$ 1,528	\$ -	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		8,281	-	-		-		-		-	0.0%
360 - Employee Benefits		3,002	230	-		-		-		-	0.0%
Total Personnel Expenditures		11,283	1,758	-		-		-		=	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	2,999	\$ -	\$ -	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-	-	-		-		-		-	0.0%
425 - Student Travel		-	-	-		-		-		-	0.0%
430 - Utility Services		-	-	-		-		-		-	0.0%
435 - Energy		-	-	-		-		-		-	0.0%
440 - Other Purchased Services		-	-	-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-	-	-		-		-		-	0.0%
450 - Supplies, Materials, And Media		20,765	41,779	-		-		-		-	0.0%
480 - Tuition And Stipends		-	-	-		-		-		-	0.0%
490 - Other Expenses		-	-	-		-		-		-	0.0%
495 - Indirect Costs		-	-	-		-		-		-	0.0%
500 - Capital Outlay		-	-	-		-		-		-	0.0%
510 - Equipment		-	-	-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-	-	-		-		-		-	0.0%
Total Non-personnel Expenditures		23,764	41,779	-		-		-		-	0.0%
Total Expenditures	\$	35,047	\$ 43,537	\$ -	\$	-	\$	-	\$	-	0.0%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

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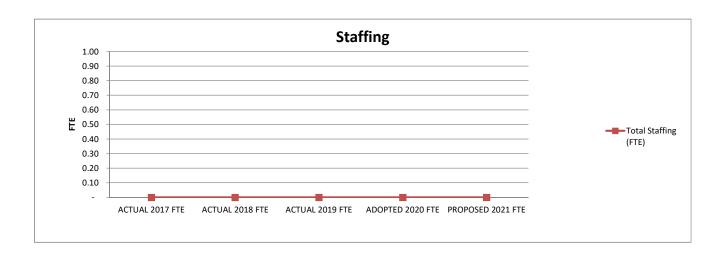
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LOCATION: 1371 - Tudor Montessori	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	-	-	-	0.0%
Total Certificated	<u> </u>	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	_	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%



## STATEMENT OF PROGRAM:

Teachers Assistants

Total Classified

Total Staffing (FTE)

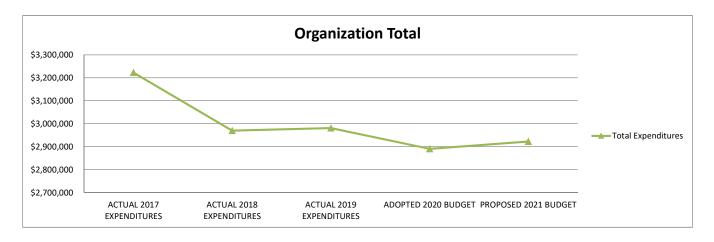
Custodial

Maintenance

Other Classified

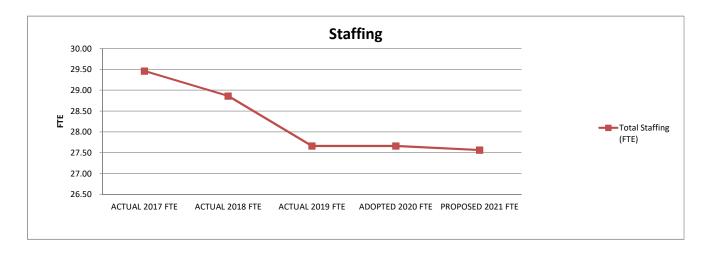
The Tudor Montessori Program has been consolidated with Tudor Elementary for financial reporting purposes.

LOCATION:	4	ACTUAL		ACTUAL		ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTE	
1380 - Turnagain Elementary School	EXP	2017 ENDITURES	EXP	2018 ENDITURES	EXI	2019 PENDITURES	2020 BUDGET	2021 BUDGET	PROPOS \$	SED %
										, ,
Personnel Expenditures										
310 - Certificated Salaries	\$	1,951,358	\$	1,789,160	\$	1,797,607	\$ 1,615,668	\$ 1,641,998	\$ 26,330	1.6%
320 - Non-Certificated Salaries		260,057		209,873		243,914	223,704	227,203	3,499	1.6%
360 - Employee Benefits		846,022		829,668		812,807	885,277	889,293	4,016	0.5%
Total Personnel Expenditures		3,057,437		2,828,701		2,854,328	2,724,649	2,758,494	33,845	1.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	94	\$	99	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		337		784		177	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		21,415		23,978		22,465	26,363	24,876	(1,487)	-5.6%
435 - Energy		103,113		72,231		70,042	104,500	102,800	(1,700)	-1.6%
440 - Other Purchased Services		5,567		5,930		6,410	6,180	6,800	620	10.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		34,831		38,075		27,561	28,570	28,899	329	1.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		50		-		-	212	215	3	1.4%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		165,407		141,097		126,655	165,825	163,590	(2,235)	-1.3%
Total Expenditures	\$	3,222,844	\$	2,969,798	\$	2,980,983	\$ 2,890,474	\$ 2,922,084	\$ 31,610	1.1%



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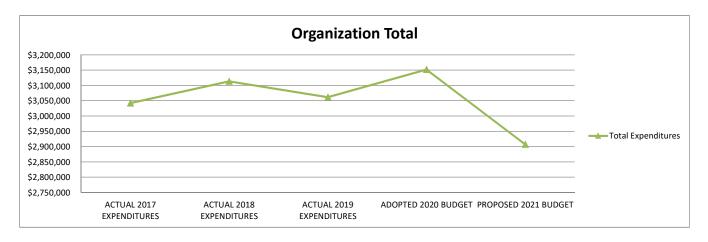
LOCATION: 1380 - Turnagain Elementary School	ACTUAL 2017	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTED PROPOSI	
1500 - Turnagam Elementary School	2017 FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	414.40	408.00	394.00	394.35	378.00	(16.35)	-4.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	20.40	19.80	18.60	18.60	18.50	(0.10)	-0.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.90	23.30	22.10	22.10	22.00	(0.10)	-0.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	5.56	5.56	-	0.0%
Total Staffing (FTE)	29.46	28.86	27.66	27.66	27.56	(0.10)	-0.4%



### STATEMENT OF PROGRAM:

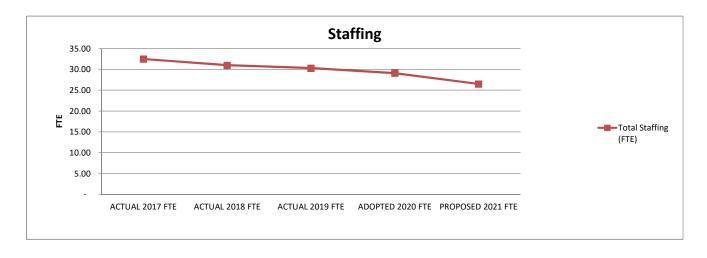
Turnagain Elementary provides educational opportunities for K-6 students. The Turnagain educational community believes all children can learn and be successful in a safe, nurturing environment where a respectful relationship exists between staff, students, and parents. We are dedicated to improving student achievement and to providing opportunities for students to acquire strategies and coping skills that foster good citizenship and life-long learning. In addition to a neighborhood school program, a Russian Immersion Program is available through a lottery process. Our goal is that all students will become literate, independent, positive and respectful citizens who take pride in themselves.

LOCATION: 1384 - Tyson Elem School	I	ACTUAL 2017	1	ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTEI PROPOS	ED
	EXP.	ENDITURES	<b>EXP</b>	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,781,199	\$	1,827,759	\$	1,781,413	\$	1,749,677	\$	1,596,333	S	(153,344)	-8.8%
320 - Non-Certificated Salaries	*	223,002	*	190,858	•	212,615	*	245,111	-	233,089	-	(12,022)	-4.9%
360 - Employee Benefits		838,618		913,775		868,503		931,020		851,290		(79,730)	-8.6%
Total Personnel Expenditures	-	2,842,819		2,932,392		2,862,531		2,925,808		2,680,712		(245,096)	-8.4%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	99	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		606		424		608		-		-		-	0.0%
425 - Student Travel		298		-		-		-		-		-	0.0%
430 - Utility Services		27,859		29,155		27,989		33,052		31,792		(1,260)	-3.8%
435 - Energy		134,428		125,316		143,593		155,300		161,400		6,100	3.9%
440 - Other Purchased Services		6,574		6,613		7,070		7,065		6,535		(530)	-7.5%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		29,835		19,275		19,874		30,489		26,440		(4,049)	-13.3%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		222		196		(26)	-11.7%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		199,600		180,882		199,134		226,128		226,363		235	0.1%
Total Expenditures	\$	3,042,419	\$	3,113,274	\$	3,061,665	\$	3,151,936	\$	2,907,075	\$	(244,861)	-7.8%



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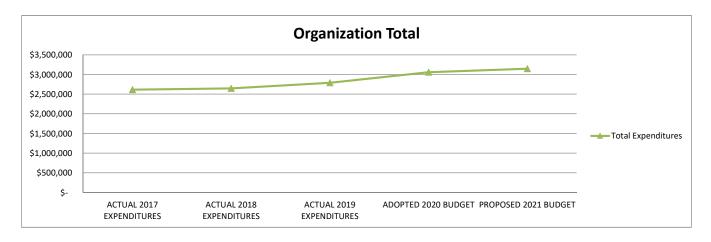
LOCATION: 1384 - Tyson Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
1304 - Tysun Elem School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	399.95	411.20	378.15	339.55	333.00	(6.55)	-1.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.50	2.00	2.00	2.00	-	0.0%
Classroom Teacher	22.80	21.00	19.80	18.60	16.00	(2.60)	-14.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	26.80	25.00	24.30	23.10	20.50	(2.60)	-11.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.69	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.75	1.75	1.75	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.69	6.00	6.00	6.00	6.00	-	0.0%
Total Staffing (FTE)	32.49	31.00	30.30	29.10	26.50	(2.60)	-8.9%



### STATEMENT OF PROGRAM:

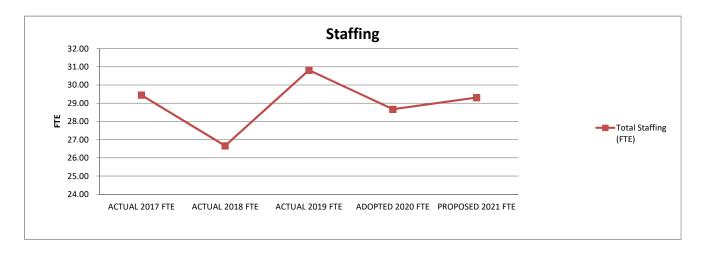
William Tyson Elementary School provides a comprehensive elementary curriculum that strives to develop each It is our vision that people in our community will become aware that we have many constructive choices for dealing with conflict, and encourage our students to develop skills that will help them make those choices. We are dedicated to increasing respect for our own and others cultures, and above all, believe Tyson has a powerful role to play in creating a more democratic, just and peaceful world. We are committed to providing a safe and peaceful learning environment for everyone.

LOCATION: 1386 - Ursa Major Elementary School	4	ACTUAL 2017	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.0
	EXP	ENDITURES	EXPENDITU	RES EX	<b>KPENDITURES</b>	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	1,559,823	\$ 1.525.	655 \$	1,638,303	\$ 1,725,670	\$ 1,709,510	\$ (16,160)	-0.9%
320 - Non-Certificated Salaries		185,027	242,		273,882	211,639	264,532	52,893	25.0%
360 - Employee Benefits		696,465	696,	344	680,760	913,455	935,614	22,159	2.4%
Total Personnel Expenditures		2,441,315	2,464,	606	2,592,945	2,850,764	2,909,656	58,892	2.1%
Non-personnel Expenditures									
410 - Professional And Technical	\$	-	\$	- \$	258	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		386		300	-	-	-	-	0.0%
425 - Student Travel		-		-	-	-	-	-	0.0%
430 - Utility Services		21,548	22,	673	25,759	31,465	36,961	5,496	17.5%
435 - Energy		116,622	121,	253	127,599	135,700	157,400	21,700	16.0%
440 - Other Purchased Services		5,176	6,	614	7,050	7,570	7,565	(5)	-0.1%
445 - Insurance And Bond Premiums		-		-	-	-	-	-	0.0%
450 - Supplies, Materials, And Media		28,571	31,	521	35,493	34,085	34,687	602	1.8%
480 - Tuition And Stipends		-		-	-	-	-	-	0.0%
490 - Other Expenses		-		-	-	249	250	1	0.4%
495 - Indirect Costs		-		-	-	-	-	-	0.0%
500 - Capital Outlay		-		-	-	-	-	-	0.0%
510 - Equipment		-		-	-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-	-	-	-	-	0.0%
Total Non-personnel Expenditures		172,303	182,	361	196,159	209,069	236,863	27,794	13.3%
Total Expenditures	\$	2,613,618	\$ 2,646,	967 \$	2,789,104	\$ 3,059,833	\$ 3,146,519	\$ 86,686	2.8%



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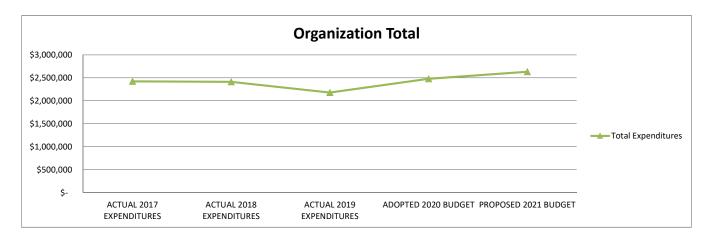
LOCATION: 1386 - Ursa Major Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	390.39	471.26	486.12	432.74	426.00	(6.74)	-1.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	20.20	17.60	21.00	19.80	20.00	0.20	1.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	1.50	(1.00)	-40.0%
Total Certificated	23.70	21.10	24.50	23.30	22.50	(0.80)	-3.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	1.00	1.00	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.31	2.25	1.31	1.75	0.44	33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.06	1.06	1.06	-	0.0%
Total Classified	5.75	5.56	6.31	5.38	6.81	1.44	26.7%
Total Staffing (FTE)	29.45	26.66	30.81	28.67	29.31	0.64	2.2%



### STATEMENT OF PROGRAM:

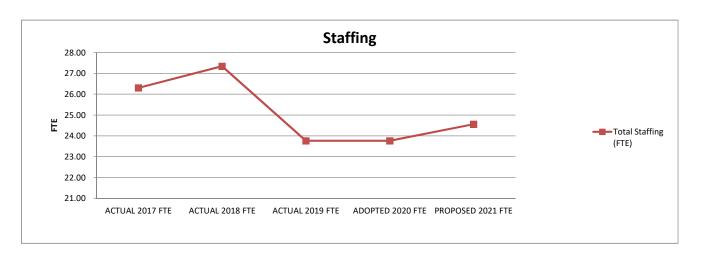
Ursa Major Elementary, a K-6 school with special education preschool, is located on Joint Base Elmendorf Richardson. All of our students are dependents of military personnel. We have a highly mobile population at Ursa Major, with most students staying a maximum of three years. We offer a supportive environment for our military families stationed in Anchorage. We focus on rigorous learning experiences for all students. All teachers are highly qualified in the subjects they teach. Ursa Major provides the following support programs to our students: bilingual tutoring, resource, gifted, speech-language and counseling.

LOCATION: 1388 - Ursa Minor Elementary School		ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
•	EXP	ENDITURES	EXP	ENDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,499,144	\$	1,447,837	\$	1,348,041	\$ 1,391,012	\$ 1,481,074	\$ 90,062	6.5%
320 - Non-Certificated Salaries		169,387		176,087		155,528	201,283	202,022	739	0.4%
360 - Employee Benefits		649,697		674,187		554,594	753,074	789,505	36,431	4.8%
Total Personnel Expenditures		2,318,228		2,298,111		2,058,163	2,345,369	2,472,601	127,232	5.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		17		22		-	-	-	-	0.0%
425 - Student Travel		1,904		-		-	-	-	-	0.0%
430 - Utility Services		14,382		18,971		20,148	25,683	22,845	(2,838)	-11.1%
435 - Energy		66,084		70,313		70,793	79,800	103,100	23,300	29.2%
440 - Other Purchased Services		4,602		5,124		5,650	5,185	5,970	785	15.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		18,579		21,094		22,199	22,899	25,765	2,866	12.5%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	170	190	20	11.8%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		105,568		115,524		118,790	133,737	157,870	24,133	18.0%
Total Expenditures	\$	2,423,796	\$	2,413,635	\$	2,176,953	\$ 2,479,106	\$ 2,630,471	\$ 151,365	6.1%



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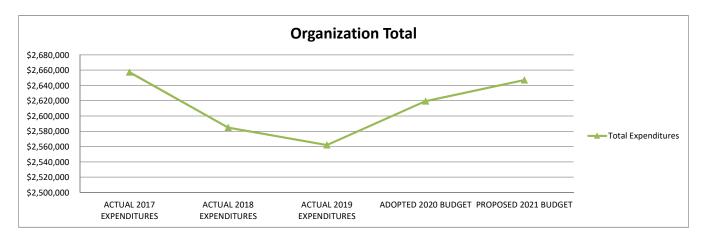
LOCATION: 1388 - Ursa Minor Elementary School	ACTUAL 2017	2018 2019		ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
1500 Cisa Minor Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	361.35	303.85	309.21	348.20	340.00	(8.20)	-2.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.00	18.60	15.20	15.20	16.00	0.80	5.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	21.50	22.10	18.70	18.70	19.50	0.80	4.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.75	0.75	0.75	-	0.0%
Total Classified	4.81	5.24	5.06	5.06	5.06	-	0.0%
Total Staffing (FTE)	26.31	27.34	23.76	23.76	24.56	0.80	3.4%



### STATEMENT OF PROGRAM:

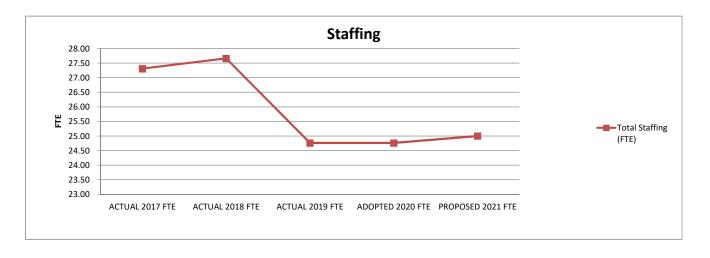
Ursa Minor Elementary School is a traditional neighborhood school located on Joint Base Elmendorf Richardson. We serve a diverse student population and their families who are military personnel or dependents. The transient rate is 41.78 %. The instructional staff is dedicated to providing a comprehensive education for grades kindergarten through sixth grade with an emphasis on high academic achievement, healthy lifestyles, problem solving, mastery of basic academic skills and social emotional learning. Community and family involvement are central to our school and provide a support basis for school planning and student achievement.

LOCATION: 1390 - Williwaw Elementary School		ACTUAL 2017	Α	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	EXP		EXP		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,547,207	\$	1,446,451	\$	1,373,299	\$ 1,420,813	\$ 1,438,108	\$ 17,295	1.2%
320 - Non-Certificated Salaries		186,814		231,520		278,452	222,330	220,585	(1,745)	-0.8%
360 - Employee Benefits		750,862		744,214		739,356	783,158	794,290	11,132	1.4%
Total Personnel Expenditures		2,484,883		2,422,185		2,391,107	2,426,301	2,452,983	26,682	1.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		24,601		24,269		26,144	27,640	31,346	3,706	13.4%
435 - Energy		113,604		108,279		116,766	130,600	126,900	(3,700)	-2.8%
440 - Other Purchased Services		5,630		6,148		6,650	6,550	7,000	450	6.9%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		28,624		24,049		21,341	28,133	28,683	550	2.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	203	208	5	2.5%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		172,459		162,745		170,901	193,126	194,137	1,011	0.5%
Total Expenditures	\$	2,657,342	\$	2,584,930	\$	2,562,008	\$ 2,619,427	\$ 2,647,120	\$ 27,693	1.1%



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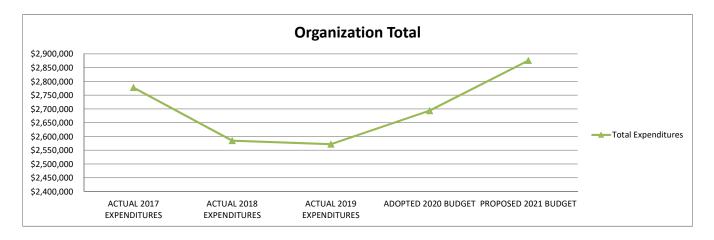
LOCATION: 1390 - Williwaw Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	ED.
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	369.10	325.11	332.50	337.65	344.00	6.35	1.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.50	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.00	17.60	15.20	15.20	15.00	(0.20)	-1.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	3.00	3.00	3.00	3.00	3.00	-	0.0%
Total Certificated	22.00	22.10	19.20	19.20	19.00	(0.20)	-1.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.75	0.44	33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.31	5.56	5.56	5.56	6.00	0.44	7.9%
Total Staffing (FTE)	27.31	27.66	24.76	24.76	25.00	0.24	1.0%



# STATEMENT OF PROGRAM:

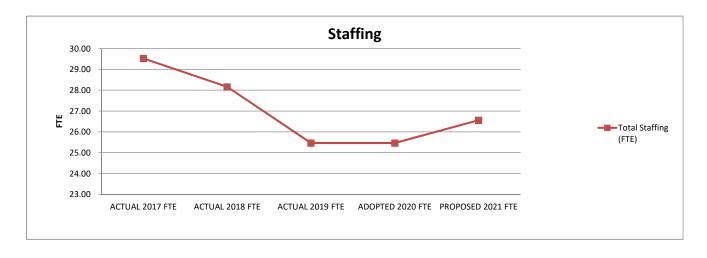
Williwaw students are making significant gains and we will continue our commitment to providing a quality education for all students. Significant resources are invested in our staff's development in the areas of effective teaching strategies and practices, particularly in literacy and math. In order to provide the maximum opportunity for learning, dedicated time and energy have been devoted to mentoring students in all grades. Williwaw participates in programs such as the Artist in Residency, Foster Grandparents, 21st Century and SES tutoring which all provide additional learning experiences for our students.

LOCATION: 1400 - Willow Crest Elem School	1	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021	FY20 ADOPTEI PROPOS	
	EXP	ENDITURES	EXPE	NDITURES	EXP	ENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,647,217	\$	1,415,692	\$	1,504,568	\$	1,477,275	\$	1,593,671	\$ 116,396	7.9%
320 - Non-Certificated Salaries	•	189,674	•	244,620	•	200,438	•	215,495	•	223,661	8,166	3.8%
360 - Employee Benefits		759,077		736,318		694,528		810,063		866,975	56,912	7.0%
Total Personnel Expenditures		2,595,968		2,396,630		2,399,534		2,502,833		2,684,307	181,474	7.3%
Non-personnel Expenditures												
410 - Professional And Technical	\$	449	\$	565	\$	504	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		109		-		-		-		-	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		28,122		28,970		29,500		35,934		36,593	659	1.8%
435 - Energy		117,208		125,526		107,919		119,000		117,100	(1,900)	-1.6%
440 - Other Purchased Services		6,107		6,722		7,345		6,625		7,110	485	7.3%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		29,764		26,242		26,819		28,853		30,327	1,474	5.1%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		213		222	9	4.2%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		181,759		188,025		172,087		190,625		191,352	727	0.4%
Total Expenditures	\$	2,777,727	\$	2,584,655	\$	2,571,621	\$	2,693,458	\$	2,875,659	\$ 182,201	6.8%



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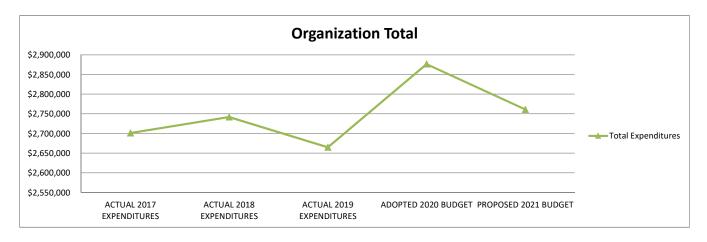
LOCATION: 1400 - Willow Crest Elem School	ACTUAL 2017	ACTUAL	ACTUAL 2019	ADOPTED	PROPOSED	FY20 ADOPTEI PROPOS	
1400 - WIHOW Crest Elem School	FTE	2018 FTE	FTE	2020 FTE	2021 FTE	FTE	<u>Е</u> Б %
AVERAGE DAILY MEMBERSHIP (ADM)	398.65	377.60	360.40	359.45	382.00	22.55	6.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.50	1.00	1.00	1.00	-	0.0%
Classroom Teacher	20.40	18.60	16.40	16.40	17.50	1.10	6.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	24.40	22.60	19.90	19.90	21.00	1.10	5.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.56	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.13	5.56	5.56	5.56	5.56	-	0.0%
Total Staffing (FTE)	29.53	28.16	25.46	25.46	26.56	1.10	4.3%



### STATEMENT OF PROGRAM:

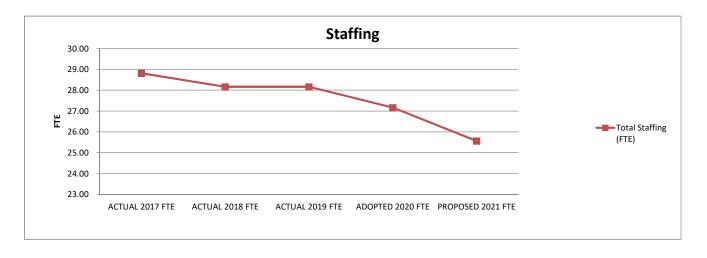
Willow Crest Elementary is a preK through sixth-grade Title I school that is highly structured and data-driven to maximize student success. Instruction focuses on the Common Core State Standards, Social and Emotional Learning and research-based practices. We educate the whole child through enrichment activities, after school athletics, a 21st Century Learning Center and English Language Learner and Indian Ed supports. Our diverse school population values family and community involvement to support learning. We care about our students and their families and focus on building positive successful relationships!

LOCATION: 1410 - Wonder Park Elem School	4	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15
	EXP		EXPE		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,608,837	\$	1,599,434	\$	1,563,614	\$ 1,588,116	\$ 1,504,965	\$ (83,151)	-5.2%
320 - Non-Certificated Salaries		192,028		201,751		186,352	223,887	218,105	(5,782)	-2.6%
360 - Employee Benefits		725,767		758,767		728,032	862,632	826,894	(35,738)	-4.1%
Total Personnel Expenditures		2,526,632		2,559,952		2,477,998	2,674,635	2,549,964	(124,671)	-4.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		167		173		2,157	-	-	-	0.0%
425 - Student Travel		-		192		-	-	-	-	0.0%
430 - Utility Services		28,418		30,762		32,751	33,972	41,155	7,183	21.1%
435 - Energy		118,228		116,567		121,600	131,400	134,700	3,300	2.5%
440 - Other Purchased Services		5,861		6,775		7,120	7,040	6,815	(225)	-3.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		22,042		27,562		23,296	29,094	28,187	(907)	-3.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	338	206	(132)	-39.1%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		174,716		182,031		186,924	201,844	211,063	9,219	4.6%
Total Expenditures	\$	2,701,348	\$	2,741,983	\$	2,664,922	\$ 2,876,479	\$ 2,761,027	\$ (115,452)	-4.0%



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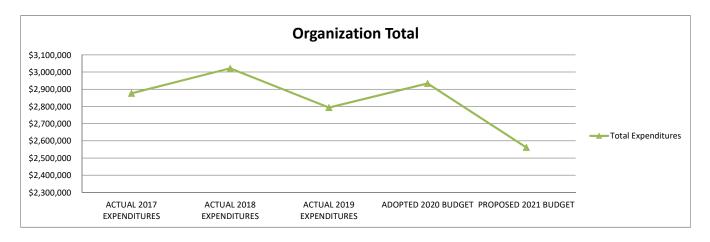
LOCATION: 1410 - Wonder Park Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	401.46	379.97	371.95	363.11	332.00	(31.11)	-8.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.00	18.60	18.60	17.60	16.00	(1.60)	-9.1%
Special Service Teacher	=	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	3.00	3.00	3.00	3.00	3.00	-	0.0%
Total Certificated	23.50	22.60	22.60	21.60	20.00	(1.60)	-7.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.31	5.56	5.56	5.56	5.56	-	0.0%
Total Staffing (FTE)	28.81	28.16	28.16	27.16	25.56	(1.60)	-5.9%



## STATEMENT OF PROGRAM:

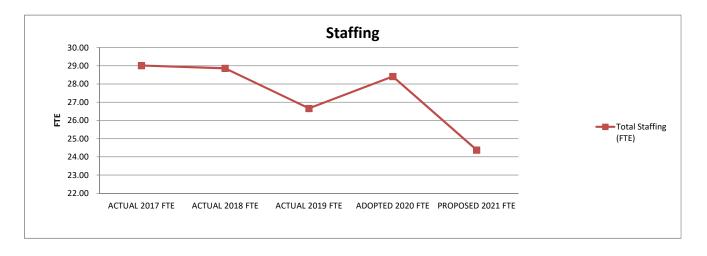
Wonder Park Elementary is a culturally diverse K-12 school located in a melting pot community in east Anchorage. We are a dynamic and energetic learning community that inspires diverse learners to excel and strive for academic and personal excellence. Wonder Park serves Pre-school through fifth grade. We are a provision three school that provides breakfast and lunch to all students. Wonder Park also experiences a transient and mobility rate of more than 30 percent. Wonder Park currently has 38 students who qualify for the Child in Transition program. Wonder Park is dedicated to individualized targeted instruction and student achievement.

LOCATION: 1418 - Gladys Wood Elem School		ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
	EXP		EXP		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,759,420	\$	1,823,821	\$	1,694,054	\$ 1,625,926	\$ 1,395,112	\$ (230,814)	-14.2%
320 - Non-Certificated Salaries		144,975		171,580		171,941	241,683	227,318	(14,365)	-5.9%
360 - Employee Benefits		798,105		901,312		806,672	907,990	785,201	(122,789)	-13.5%
Total Personnel Expenditures		2,702,500		2,896,713		2,672,667	2,775,599	2,407,631	(367,968)	-13.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		135		180	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		21,902		25,079		25,459	31,321	30,169	(1,152)	-3.7%
435 - Energy		130,331		69,934		64,917	90,100	89,500	(600)	-0.7%
440 - Other Purchased Services		4,750		5,698		6,292	6,620	6,520	(100)	-1.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		16,879		24,238		24,414	29,961	27,652	(2,309)	-7.7%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	97	205	108	111.3%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		173,862		125,084		121,262	158,099	154,046	(4,053)	-2.6%
Total Expenditures	\$	2,876,362	\$	3,021,797	\$	2,793,929	\$ 2,933,698	\$ 2,561,677	\$ (372,021)	-12.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

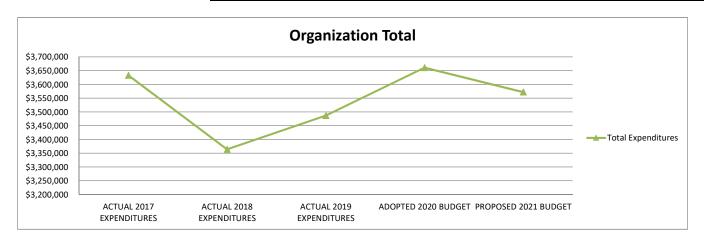
LOCATION: 1418 - Gladys Wood Elem School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1416 - Gladys Wood Elelii School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	382.30	359.45	371.09	371.58	343.00	(28.58)	-7.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	20.20	19.80	17.60	18.60	15.00	(3.60)	-19.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.70	23.30	21.10	22.10	18.50	(3.60)	-16.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.75	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	2.06	1.63	(0.43)	-21.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.31	5.56	5.56	6.31	5.88	(0.43)	-6.9%
Total Staffing (FTE)	29.01	28.86	26.66	28.41	24.38	(4.03)	-14.2%



### STATEMENT OF PROGRAM:

Gladys Wood Elementary School serves students in grades Pre-school to 6th. The staff provides a well-balanced education that follows Anchorage School District expectations and initiatives, including Response to Instruction and Common Core State Standards. Instructional practice focuses on the "whole child," with Social Emotional Learning a key component. Block scheduling is utilized for Language Arts and Math. The school community is highly valued, and Gladys Wood enjoys extensive parent involvement. The PTO is a vital part of Gladys Wood's instructional program. The school is utilized for community activities throughout the year.

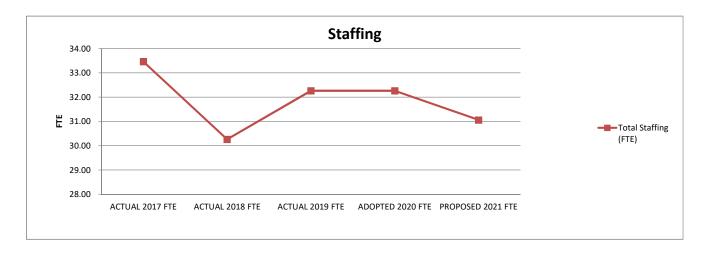
LOCATION: 1450 - Polaris K12	1	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15
	EXP	ENDITURES	EXP	ENDITURES	EXF	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	2,179,615	\$	1,940,183	\$	2,086,739	\$	2,072,538	\$	1,999,219	\$ (73,319)	-3.5%
320 - Non-Certificated Salaries		218,712		240,266		232,031		273,207		273,980	773	0.3%
360 - Employee Benefits		1,015,543		952,178		944,859		1,067,879		1,053,883	(13,996)	-1.3%
Total Personnel Expenditures		3,413,870		3,132,627		3,263,629		3,413,624		3,327,082	(86,542)	-2.5%
Non-personnel Expenditures												
410 - Professional And Technical	\$	840	\$	1,417	\$	2,200	\$	1,700	\$	1,700	\$ -	0.0%
420 - Staff Travel		669		878		367		-		-	-	0.0%
425 - Student Travel		-		1,100		1,100		1,100		1,100	-	0.0%
430 - Utility Services		23,636		30,770		30,611		27,354		27,314	(40)	-0.1%
435 - Energy		145,748		150,011		143,593		168,300		167,900	(400)	-0.2%
440 - Other Purchased Services		6,754		7,473		5,694		6,374		6,140	(234)	-3.7%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		39,534		38,813		38,585		41,133		39,758	(1,375)	-3.3%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		1,810		900		900		1,174		1,176	2	0.2%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		218,991		231,362		223,050		247,135		245,088	(2,047)	-0.8%
Total Expenditures	\$	3,632,861	\$	3,363,989	\$	3,486,679	\$	3,660,759	\$	3,572,170	\$ (88,589)	-2.4%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1450 - Polaris K12	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	10.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	477.80	481.30	484.15	482.00	482.00	-	0.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	22.80	21.00	22.60	22.60	21.40	(1.20)	-5.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.60	2.20	2.60	2.60	2.60	-	0.0%
Total Certificated	27.40	24.20	26.20	26.20	25.00	(1.20)	-4.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.75	1.75	1.75	1.75	1.75	-	0.0%
Total Classified	6.06	6.06	6.06	6.06	6.06	-	0.0%
Total Staffing (FTE)	33.46	30.26	32.26	32.26	31.06	(1.20)	-3.7%



## STATEMENT OF PROGRAM:

Polaris is an evolving program that creates an environment challenging its students, teachers, and parents to personal excellence, lifelong learning, and ethical responsibility to self, community, and world. The Polaris community holds true to our student-centered philosophy by using a project-based approach. This encourages an active learning environment that keeps students excitedly engaged in their work while simultaneously cultivating and prompting students to ask, explore, and synthesize deep and interesting questions. Community involvement and parent participation are an integral part of the program.

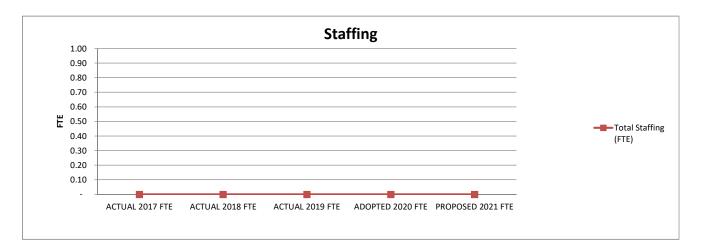
LOCATION: 1489 - Summer School Elementary	20	TUAL 017	20	ΓUAL 018		ACTUAL 2019	ADOPTED 2020	F	PROPOSED 2021	FY20 ADOPTE PROPO	SED
	EXPEN	DITURES	EXPEN	DITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	<b>%</b>
Personnel Expenditures											
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ _	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		-		-		-	-		-	-	0.0%
360 - Employee Benefits		-		-		-	-		-	-	0.0%
Total Personnel Expenditures		-		-		-	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ _	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		-		-		-	-		-	-	0.0%
Total Expenditures	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1489 - Summer School Elementary	2017	2018	2019	2020	2021	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

	•	•	·		·		
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	_	_	_	-	-	_	0.0%
Professional/Technical	_	_	_	-	_	_	0.0%
Clerical	_	_	_	-	_	_	0.0%
Teachers Assistants	_	_	_	-	_	_	0.0%
Custodial	_	_	_	-	_	_	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)			_				0.0%
Total Staffing (FTE)	-	-	-	-	-	-	0.0%



### STATEMENT OF PROGRAM:

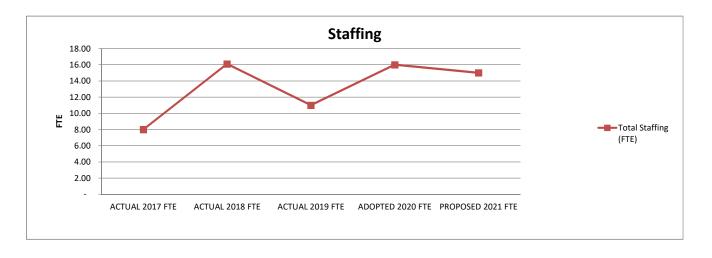
Summer School Elementary has been eliminated due to budget reductions.

LOCATION: 1499 - Unallocated Elem Resources		TUAL 117		CTUAL 2018		ACTUAL 2019	ADOPTED 2020	1	PROPOSED 2021	FY20 ADOPTED PROPOSE	100
	<b>EXPENI</b>	DITURES	EXPE	NDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ 1,154,832	\$	1,106,805	\$ (48,027)	-4.2%
320 - Non-Certificated Salaries		-		-		-	54,400		51,250	(3,150)	-5.8%
360 - Employee Benefits		-		-		-	507,809		479,770	(28,039)	-5.5%
Total Personnel Expenditures		-		-		-	1,717,041		1,637,825	(79,216)	-4.6%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	10,000		-	(10,000)	-100.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	290,614		290,614	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		-		-		-	300,614		290,614	(10,000)	-3.3%
Total Expenditures	\$	-	\$	-	\$	-	\$ 2,017,655	\$	1,928,439	\$ (89,216)	-4.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

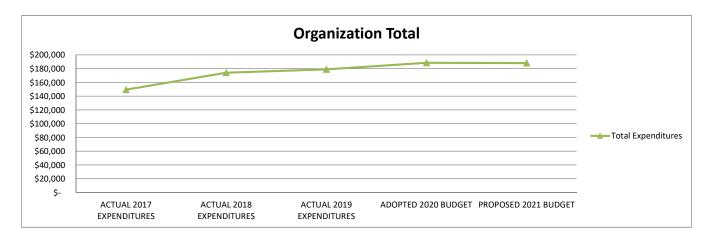
LOCATION: 1499 - Unallocated Elem Resources	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
1477 - Unanocated Elem Resources	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	8.00	13.60	10.00	16.00	15.00	(1.00)	-6.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	1.00	-	-	-	0.0%
Total Certificated	8.00	13.60	11.00	16.00	15.00	(1.00)	-6.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	2.50	-	-	-	-	0.0%
Total Classified	-	2.50	-	-	-	-	0.0%
Total Staffing (FTE)	8.00	16.10	11.00	16.00	15.00	(1.00)	-6.3%



## STATEMENT OF PROGRAM:

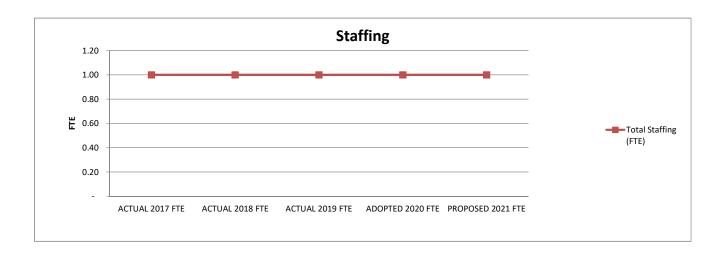
This cost center contains funding that is not specific for any one elementary school or program. Examples would be new textbook adoptions, emergency supply and equipment funds, staffing to be reallocated based on school/class size enrollment and School Board directed goals.

LOCATION: 1501 - Charter School Administration		CTUAL 2017	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	SED
	EXPE	NDITURES	EXPENDITURI	ES EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	_	\$ -	\$	-	\$ _	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		95,503	112,22	6	118,468	118,268	118,021	(247)	-0.2%
360 - Employee Benefits		53,040	60,37	0	54,923	62,360	62,340	(20)	0.0%
Total Personnel Expenditures		148,543	172,59	6	173,391	180,628	180,361	(267)	-0.1%
Non-personnel Expenditures									
410 - Professional And Technical	\$	-	\$ -	\$	4,602	\$ 6,000	\$ 6,000	\$ -	0.0%
420 - Staff Travel		740	1,07	0	645	800	800	-	0.0%
425 - Student Travel		-	-		-	-	-	-	0.0%
430 - Utility Services		-	-		-	-	-	-	0.0%
435 - Energy		-	-		-	-	-	-	0.0%
440 - Other Purchased Services		-	-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-	-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		79	45	0	382	1,000	1,000	-	0.0%
480 - Tuition And Stipends		-	-		-	-	-	-	0.0%
490 - Other Expenses		-	-		-	-	-	-	0.0%
495 - Indirect Costs		-	-		-	-	-	-	0.0%
500 - Capital Outlay		-	-		-	-	-	-	0.0%
510 - Equipment		-	-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-	-		-	-	-	-	0.0%
Total Non-personnel Expenditures		819	1,52	0	5,629	7,800	7,800	-	0.0%
Total Expenditures	\$	149,362	\$ 174,11	6 \$	179,020	\$ 188,428	\$ 188,161	\$ (267)	-0.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1501 - Charter School Administration	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	1.00	1.00	1.00	1.00	1.00	=	0.0%



1.00

1.00

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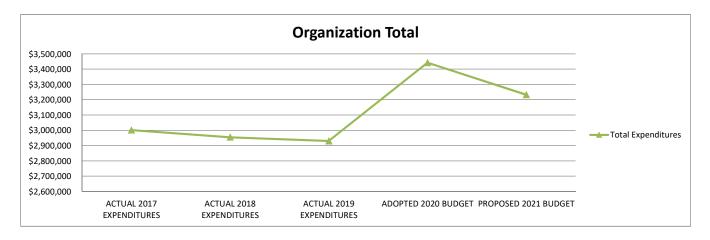
1.00

## STATEMENT OF PROGRAM:

Total Staffing (FTE)

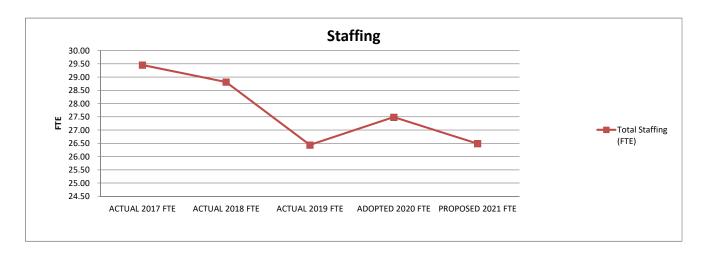
The Charter School Administration Department's duties are to oversee the development of new charter schools and supervise charter school principals and assist school advisory committees once the schools are established. The office serves as the liaison between charter schools and district administration.

LOCATION: 1506 - AK Native Charter School	1	ACTUAL 2017	ACTUAI 2018		ACTUAL 2019	ADOPTED 2020		PROPOSED 2021		FY20 ADOPTEI PROPOS	
	EXP	ENDITURES	EXPENDITU	RES E	XPENDITURES	BUDGET		BUDGET		\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,371,847	\$ 1,326	647 \$	1,413,989	\$ 1,517,365	\$	1,496,836	\$	(20,529)	-1.4%
320 - Non-Certificated Salaries	•	258,227	212		203,170	226,734	•	220,004	•	(6,730)	-3.0%
360 - Employee Benefits		659,907	678	451	628,034	834,535		812,370		(22,165)	-2.7%
Total Personnel Expenditures		2,289,981	2,217	300	2,245,193	2,578,634		2,529,210		(49,424)	-1.9%
Non-personnel Expenditures											
410 - Professional And Technical	\$	99	\$ 2	360 \$	132	\$ -	\$	-	\$	-	0.0%
420 - Staff Travel		-		-	-	-		-		-	0.0%
425 - Student Travel		-		14	-	-		_		-	0.0%
430 - Utility Services		6,568	9	153	10,180	6,000		10,280		4,280	71.3%
435 - Energy		-		-	-	-		-		-	0.0%
440 - Other Purchased Services		628,582	633	248	633,603	633,886		633,386		(500)	-0.1%
445 - Insurance And Bond Premiums		8,209	6	321	7,546	10,000		9,000		(1,000)	-10.0%
450 - Supplies, Materials, And Media		67,783	86	556	33,265	52,000		26,000		(26,000)	-50.0%
480 - Tuition And Stipends		-		-	-	-		-		-	0.0%
490 - Other Expenses		-		-	754	161,637		24,584		(137,053)	-84.8%
495 - Indirect Costs		-		-	-	-		-		-	0.0%
500 - Capital Outlay		-		-	-	-		-		-	0.0%
510 - Equipment		-		-	-	-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-	-	-		-		-	0.0%
Total Non-personnel Expenditures		711,241	737	652	685,480	863,523		703,250		(160,273)	-18.6%
Total Expenditures	\$	3,001,222	\$ 2,954	952 \$	2,930,673	\$ 3,442,157	\$	3,232,460	\$	(209,697)	-6.1%



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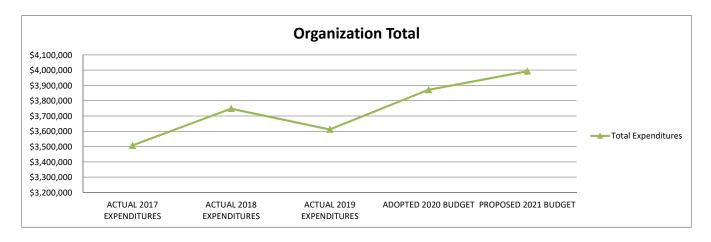
LOCATION: 1506 - AK Native Charter School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	D
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	300.95	271.95	305.75	298.45	298.00	(0.45)	-0.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.50	2.00	1.00	(1.00)	-50.0%
Classroom Teacher	18.49	18.00	14.00	16.00	16.00	· - ·	0.0%
Special Service Teacher	1.90	2.00	3.00	2.00	2.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Certificated	22.39	22.00	19.50	21.00	20.00	(1.00)	-4.8%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	3.56	2.94	3.19	3.19	3.19	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.50	0.88	0.75	0.30	0.30	=	0.0%
Total Classified	7.06	6.81	6.94	6.49	6.49	-	0.0%
Total Staffing (FTE)	29.45	28.81	26.44	27.49	26.49	(1.00)	-3.6%



### STATEMENT OF PROGRAM:

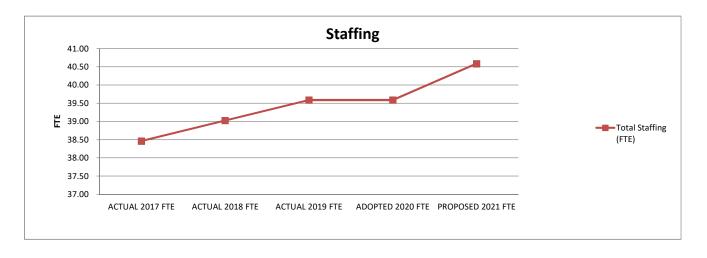
The Alaska Native Cultural Charter School is operating in its new building. The K-8 school offers a curriculum that is similar to Anchorage School District adopted curriculum with an emphasis on Native subsistence life styles and rural Alaskan culture. Several Native languages are introduced to students and various Native groups and organizations present special programs and provide guest helpers in the classroom to enrich the children's' educational experience. The school provides free and reduced breakfasts and lunches as well as makes available Title I assistance for all students. The school is open to all students in ASD and uses the lottery system to determine enrollment.

LOCATION: 1510 - Aquarian Charter School	4	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
1510 - Aquarian Charter School	EXP		EXF		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,761,277	\$	1,842,597	\$	1,764,978	\$ 1,898,964	\$ 2,000,823	\$ 101,859	5.4%
320 - Non-Certificated Salaries		458,403		482,252		507,471	522,799	533,929	11,130	2.1%
360 - Employee Benefits		1,073,622		1,127,172		1,086,666	1,163,481	1,203,982	40,501	3.5%
Total Personnel Expenditures		3,293,302		3,452,021		3,359,115	3,585,244	3,738,734	153,490	4.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	2,381	\$	9,142	\$	2,151	\$ 3,000	\$ 1,000	\$ (2,000)	-66.7%
420 - Staff Travel		2,544		45,460		512	35,200	200	(35,000)	-99.4%
425 - Student Travel		-		1,021		1,060	-	-	-	0.0%
430 - Utility Services		14,017		14,561		14,711	17,500	17,850	350	2.0%
435 - Energy		65,785		69,320		67,257	68,000	75,000	7,000	10.3%
440 - Other Purchased Services		13,910		12,153		42,091	49,900	5,900	(44,000)	-88.2%
445 - Insurance And Bond Premiums		7,026		8,509		10,412	14,000	21,000	7,000	50.0%
450 - Supplies, Materials, And Media		108,585		136,107		106,175	98,425	96,925	(1,500)	-1.5%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		120		8,978	500	36,030	35,530	7106.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		214,248		296,393		253,347	286,525	253,905	(32,620)	-11.4%
Total Expenditures	\$	3,507,550	\$	3,748,414	\$	3,612,462	\$ 3,871,769	\$ 3,992,639	\$ 120,870	3.1%



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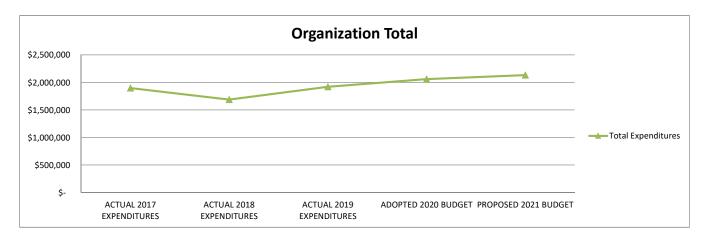
LOCATION: 1510 - Aquarian Charter School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.15
1310 - Aquarian Charter School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	376.95	385.00	381.15	382.10	380.00	(2.10)	-0.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	20.00	20.00	20.20	21.20	21.20	-	0.0%
Special Service Teacher	1.80	1.80	2.00	1.00	2.00	1.00	100.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.70	1.70	1.70	1.70	1.70	-	0.0%
Total Certificated	24.50	24.50	24.90	24.90	25.90	1.00	4.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	0.40	0.40	-	-	-	-	0.0%
Clerical	1.44	1.44	2.00	2.00	2.00	-	0.0%
Teachers Assistants	10.13	10.69	10.69	10.69	10.69	-	0.0%
Custodial	2.00	2.00	2.00	2.00	2.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	13.96	14.53	14.69	14.69	14.69	-	0.0%
Total Staffing (FTE)	38.46	39.03	39.59	39.59	40.59	1.00	2.5%



### STATEMENT OF PROGRAM:

Aquarian serves students in grades K-6 and is currently residing in an ASD facility. The program philosophy statement says that Aquarian provides an educational community which supports a learning environment based on high expectations within an academic foundation, experiential hands-on learning and a commitment to personal character. The instructional program follows many aspects of an enrichment model, with Spanish inclusion in all grades, a solid core curriculum, which is aligned to State Performance Standards, fine arts, thematic instruction and technology integration.

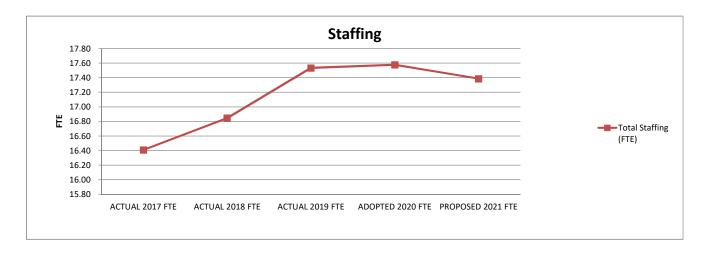
LOCATION: 1530 - Eagle Academy Charter School	A	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.15
,	EXP		EXPE		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	875,287	\$	727,810	\$	855,246	\$ 900,542	\$ 895,584	\$ (4,958)	-0.6%
320 - Non-Certificated Salaries		163,450		182,455		189,332	206,492	210,741	4,249	2.1%
360 - Employee Benefits		464,821		422,636		445,725	488,635	482,493	(6,142)	-1.3%
Total Personnel Expenditures		1,503,558		1,332,901		1,490,303	1,595,669	1,588,818	(6,851)	-0.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	3,910	\$	8,237	\$	4,100	\$ 3,550	\$ 1,150	\$ (2,400)	-67.6%
420 - Staff Travel		351		-		-	350	350	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		7,811		7,974		8,703	8,850	9,100	250	2.8%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		349,024		311,142		386,822	340,970	344,784	3,814	1.1%
445 - Insurance And Bond Premiums		4,041		6,586		6,988	6,500	14,939	8,439	129.8%
450 - Supplies, Materials, And Media		27,248		20,272		23,890	24,400	24,400	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		50		-		-	78,768	149,389	70,621	89.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		392,435		354,211		430,503	463,388	544,112	80,724	17.4%
Total Expenditures	\$	1,895,993	\$	1,687,112	\$	1,920,806	\$ 2,059,057	\$ 2,132,930	\$ 73,873	3.6%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed from individual organizations

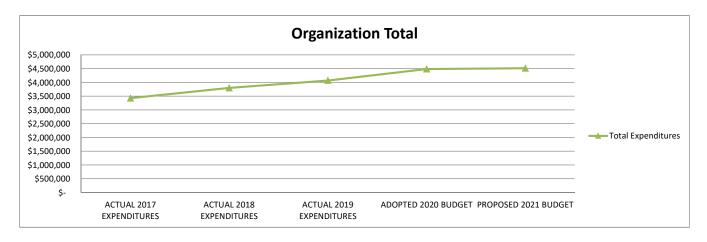
LOCATION: 1530 - Eagle Academy Charter School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
Laga Academy Charter School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	176.00	177.55	176.45	176.00	176.00	-	0.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	8.39	8.39	8.39	8.39	8.20	(0.19)	-2.3%
Special Service Teacher	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	0.80	0.80	0.80	1.00	1.00	-	0.0%
Total Certificated	11.19	11.19	11.19	11.39	11.20	(0.19)	-1.7%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	3.81	4.25	4.94	5.19	5.19	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.41	0.41	0.41	-	-	-	0.0%
Total Classified	5.22	5.66	6.34	6.19	6.19	-	0.0%
Total Staffing (FTE)	16.41	16.85	17.53	17.58	17.39	(0.19)	-1.1%



### STATEMENT OF PROGRAM:

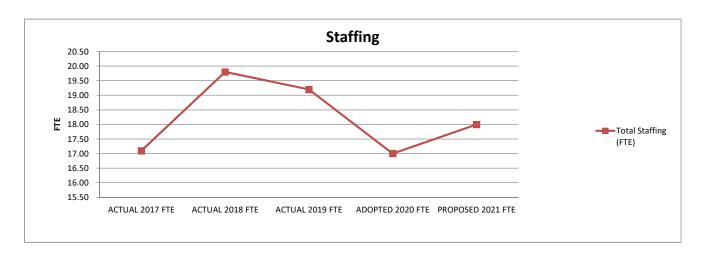
Eagle Academy is a K-6 charter school. It offers an academically challenging program requiring students to master Eagle Academy's performance standards before progressing to the next level of curriculum. Students are placed in instructional levels after teachers analyze the results of standardized tests and classroom assessments. The Spalding Method of Integrated Language Arts is the basis for instruction across curriculum in all grades, employing a multi-sensory learning approach. Saxon Math is used across all levels for math instruction. All students receive an hour of instruction in art, music, physical education, and technology weekly.

LOCATION: 1540 - Family Partnership Charter		ACTUAL 2017	1	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.15
	EXP		EXP.		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	993,078	\$	1,033,718	\$	960,283	\$ 865,167	\$ 957,175	\$ 92,008	10.6%
320 - Non-Certificated Salaries		257,145		249,082		261,724	300,600	302,734	2,134	0.7%
360 - Employee Benefits		574,506		639,488		603,556	581,961	619,353	37,392	6.4%
Total Personnel Expenditures		1,824,729		1,922,288		1,825,563	1,747,728	1,879,262	131,534	7.5%
Non-personnel Expenditures										
410 - Professional And Technical	\$	1,052,360	\$	1,219,762	\$	1,487,462	\$ 1,692,000	\$ 1,692,000	\$ -	0.0%
420 - Staff Travel		8,325		9,578		205	6,000	4,000	(2,000)	-33.3%
425 - Student Travel		6,117		4,901		5,780	4,000	10,000	6,000	150.0%
430 - Utility Services		109,725		121,042		125,202	158,600	162,835	4,235	2.7%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		212,238		230,697		243,139	263,248	290,748	27,500	10.4%
445 - Insurance And Bond Premiums		3,827		10,895		261	8,000	12,000	4,000	50.0%
450 - Supplies, Materials, And Media		203,359		274,794		379,684	300,000	310,000	10,000	3.3%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		4,641		4,739		2,862	304,166	155,072	(149,094)	-49.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,600,592		1,876,408		2,244,595	2,736,014	2,636,655	(99,359)	-3.6%
Total Expenditures	\$	3,425,321	\$	3,798,696	\$	4,070,158	\$ 4,483,742	\$ 4,515,917	\$ 32,175	0.7%



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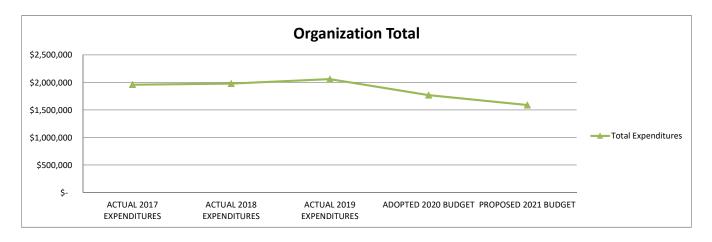
LOCATION: 1540 - Family Partnership Charter	ACTUAL 2017	ACTUAL 2018	ACTUAL 2010	ADOPTED	PROPOSED	FY20 ADOPTEI PROPOS	
1340 - Family Farthership Charter	FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	FTE	<u>ED</u> %
AVERAGE DAILY MEMBERSHIP (ADM)	624.60	668.83	681.25	693.30	700.00	6.70	1.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	11.10	12.80	13.20	10.00	11.00	1.00	10.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	12.10	13.80	14.20	11.00	12.00	1.00	9.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	4.00	5.00	4.00	5.00	5.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	5.00	6.00	5.00	6.00	6.00	-	0.0%
Total Staffing (FTE)	17.10	19.80	19.20	17.00	18.00	1.00	5.9%



### STATEMENT OF PROGRAM:

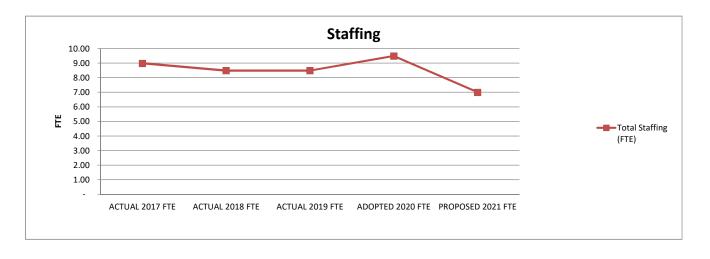
Family Partnership is a K-12 alternative school. "Parent directed education" defines this program. It is based on the premise that a partnership between students, parents, professional educators, and community members is an ideal educational environment for children. This partnership is established between a family and a certificated ASD teacher who share similar educational philosophies and work together to create customized educational programs for each student.

LOCATION: 1545 - Frontier Charter School	1	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPOS	
TO TO THE CAME OF SELECT	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	389,294	\$	413,868	\$	485,049	\$ 505,961	\$ 388,503	\$ (117,458)	-23.2%
320 - Non-Certificated Salaries		234,734		242,433		242,985	267,427	215,064	(52,363)	-19.6%
360 - Employee Benefits		324,713		341,312		361,873	345,688	266,720	(78,968)	-22.8%
Total Personnel Expenditures		948,741		997,613		1,089,907	1,119,076	870,287	(248,789)	-22.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	334,387	\$	376,662	\$	428,316	\$ 110,617	\$ 110,617	\$ -	0.0%
420 - Staff Travel		4,894		480		410	1,400	1,700	300	21.4%
425 - Student Travel		160		-		-	-	-	-	0.0%
430 - Utility Services		35,136		34,450		37,039	35,000	35,000	-	0.0%
435 - Energy		19,397		20,998		19,168	23,000	23,000	-	0.0%
440 - Other Purchased Services		370,742		370,544		346,288	351,918	351,418	(500)	-0.1%
445 - Insurance And Bond Premiums		14,648		15,572		16,098	17,500	17,500	-	0.0%
450 - Supplies, Materials, And Media		230,347		161,805		119,859	111,500	178,319	66,819	59.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		1,115		1,375		1,355	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,010,826		981,886		968,533	650,935	717,554	66,619	10.2%
Total Expenditures	\$	1,959,567	\$	1,979,499	\$	2,058,440	\$ 1,770,011	\$ 1,587,841	\$ (182,170)	-10.3%



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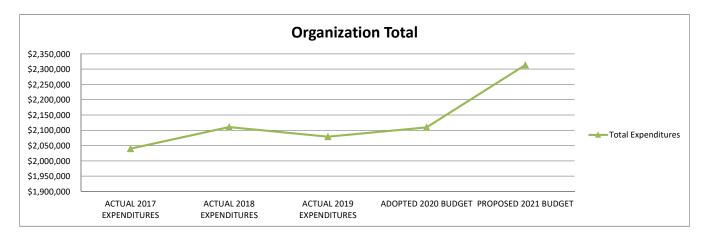
LOCATION: 1545 - Frontier Charter School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	300.35	299.16	267.30	244.14	244.00	(0.14)	-0.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	3.49	3.49	3.49	4.49	3.00	(1.49)	-33.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	4.49	4.49	4.49	5.49	4.00	(1.49)	-27.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.50	1.00	1.00	1.00	1.00	-	0.0%
Clerical	3.00	3.00	3.00	3.00	2.00	(1.00)	-33.3%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	4.50	4.00	4.00	4.00	3.00	(1.00)	-25.0%
Total Staffing (FTE)	8.99	8.49	8.49	9.49	7.00	(2.49)	-26.2%



## STATEMENT OF PROGRAM:

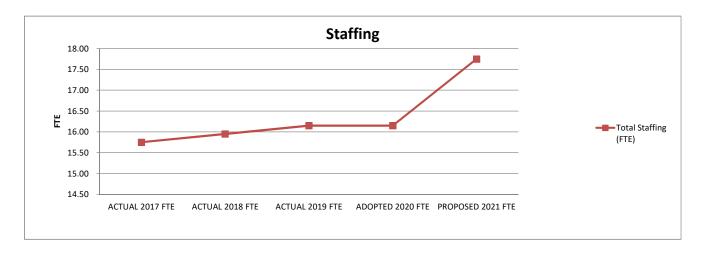
Frontier Charter School is a resource for curriculum, technology and community for homeschooling families who are pursuing academic excellence. Frontier serves students in grades kindergarten through twelve who reside within the Anchorage School District and who are not enrolled in any other school including on-line or correspondence schools. Seniors who require less than a full-time course load to complete their program may be enrolled.

LOCATION: 1550 - HighLand Academy	1	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED	
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	959,382	\$	997,925	\$	990,783	\$ 1,020,673	\$ 1,107,745	\$ 87,072	8.5%
320 - Non-Certificated Salaries		92,115		108,982		120,998	117,166	122,091	4,925	4.2%
360 - Employee Benefits		425,114		458,864		425,480	460,743	493,417	32,674	7.1%
Total Personnel Expenditures	·	1,476,611		1,565,771		1,537,261	1,598,582	1,723,253	124,671	7.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	4,174	\$	3,516	\$	3,042	\$ 1,500	\$ 1,500	\$ -	0.0%
420 - Staff Travel		2,910		1,492		195	-	-	-	0.0%
425 - Student Travel		632		-		-	-	-	-	0.0%
430 - Utility Services		3,423		4,036		10,547	4,000	10,700	6,700	167.5%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		509,541		510,270		506,553	488,362	560,637	72,275	14.8%
445 - Insurance And Bond Premiums		4,471		9,812		10,936	11,000	11,000	-	0.0%
450 - Supplies, Materials, And Media		36,404		14,012		8,204	6,470	6,470	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		1,708		1,955		2,450	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		563,263		545,093		541,927	511,332	590,307	78,975	15.4%
Total Expenditures	\$	2,039,874	\$	2,110,864	\$	2,079,188	\$ 2,109,914	\$ 2,313,560	\$ 203,646	9.7%



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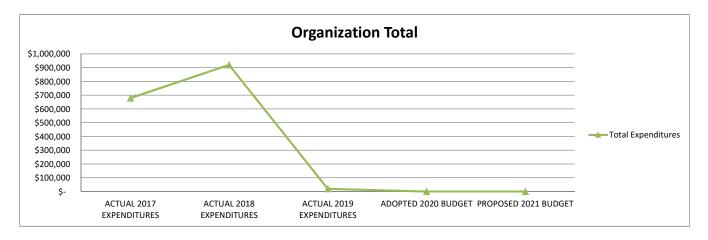
LOCATION: 1550 - HighLand Academy	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1330 - Highizanu Academy	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	176.85	160.38	154.65	184.45	195.00	10.55	5.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	10.00	10.20	9.40	9.40	9.60	0.20	2.1%
Special Service Teacher	1.00	1.00	1.00	1.00	2.00	1.00	100.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	0.50	0.50	0.50	0.50	0.90	0.40	80.0%
Total Certificated	13.50	13.70	12.90	12.90	14.50	1.60	12.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	1.00	1.00	2.00	2.00	2.00	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.25	0.25	0.25	0.25	0.25	-	0.0%
Total Classified	2.25	2.25	3.25	3.25	3.25	-	0.0%
Total Staffing (FTE)	15.75	15.95	16.15	16.15	17.75	1.60	9.9%



#### STATEMENT OF PROGRAM:

Highland Academy serves as a model for educational entrepreneurship and illustrates a paradigm shift in education and learning. Highland Academy serves 6th - 12th graders from the Anchorage School District. Students are expected to follow a dress code resembling casual business dress. Since students will be going into the community, a professional appearance and stature is expected. The facility promotes a digital learning environment, which integrates technology, connectivity and digital content into the classroom. Student learning is rigorous and demanding and students must pass each level with at least an 80 percent proficiency in each of the eight content areas.

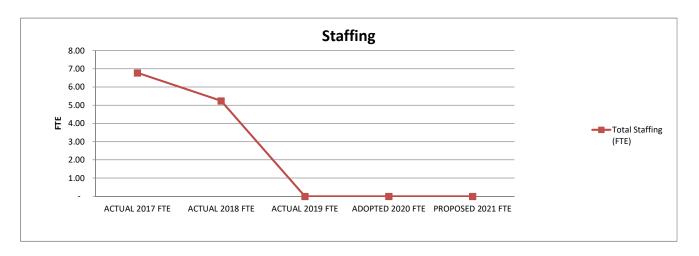
LOCATION: 1555 - PAIDEIA Charter School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED PROPOS	1.00
	EXPI	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	232,702	\$	353,870	\$	-	\$	-	\$	_	\$	-	0.0%
320 - Non-Certificated Salaries		96,467		132,190		-		-		_		-	0.0%
360 - Employee Benefits		115,330		150,107		-		_		_		-	0.0%
Total Personnel Expenditures		444,499		636,167		-		-		=		-	0.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	109,308	\$	156,037	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		635		1,432		-		-		-		-	0.0%
430 - Utility Services		12,265		9,860		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		66,762		75,235		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		2,771		(612)		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		40,197		41,418		19,300		-		-		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		2,225		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		234,163		283,370		19,300		-		-		-	0.0%
Total Expenditures	\$	678,662	\$	919,537	\$	19,300	\$	-	\$	-	\$	-	0.0%



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LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1555 - PAIDEIA Charter School	2017	2018	2019	2020	2021	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

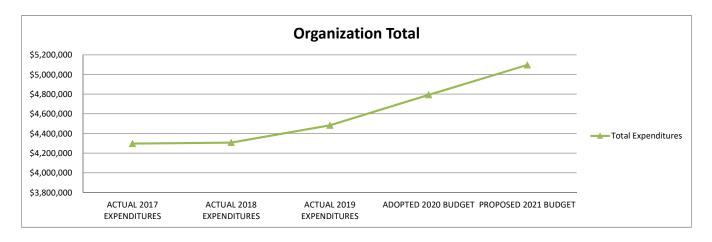
						, ,
105.03	133.69	45,916.51	187.14	45,180.00	44,992.86	24042.7%
-	-	-	-	-	-	0.0%
1.00	0.49	-	-	-	-	0.0%
3.78	3.45	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
4.78	3.94	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	0.80	-	-	-	-	0.0%
1.00	0.50	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
2.00	1.30	-	-	-	-	0.0%
6.78	5.24			_		0.0%
	1.00 3.78 - - - 4.78 - 1.00 1.00 - - - - - 2.00	1.00 0.49 3.78 3.45	1.00	1.00 0.49	1.00	1.00



## STATEMENT OF PROGRAM:

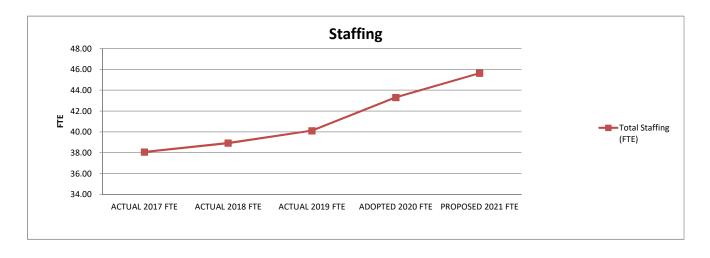
P.A.I.D.E.I.A. Cooperative is no longer a charter school and has been moved into Organization 1878.

LOCATION: 1560 - Rilke Schule Charter School		ACTUAL 2017	ACTUAI 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTE PROPOS	SED
	EXP	ENDITURES	EXPENDITU	RES E	XPENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures												
310 - Certificated Salaries	S	2,026,759	\$ 2,056	807 \$	2,162,744	S	2,257,560	\$	2,395,619	\$	138,059	6.1%
320 - Non-Certificated Salaries	•	288,074	285		324,606	Ψ	383,533	Ψ	429,064	Ψ	45,531	11.9%
360 - Employee Benefits		1,038,872	1,119	646	1,082,063		1,244,537		1,365,360		120,823	9.7%
Total Personnel Expenditures		3,353,705	3,461		3,569,413		3,885,630		4,190,043		304,413	7.8%
Non-personnel Expenditures												
410 - Professional And Technical	\$	18,800	\$ 8	,000 \$	27,200	\$	30,000	\$	30,000	\$	-	0.0%
420 - Staff Travel		1,797		331	-		-		-		-	0.0%
425 - Student Travel		-		-	-		-		-		-	0.0%
430 - Utility Services		14,869	14	467	14,334		14,400		14,650		250	1.7%
435 - Energy		-		-	-		-		-		-	0.0%
440 - Other Purchased Services		824,807	720	635	838,467		837,355		837,355		-	0.0%
445 - Insurance And Bond Premiums		21,101	50	617	-		23,000		23,000		-	0.0%
450 - Supplies, Materials, And Media		60,809	52	493	22,558		1,972		1,972		-	0.0%
480 - Tuition And Stipends		-		-	-		-		-		-	0.0%
490 - Other Expenses		1,605		156	3,106		846		-		(846)	-100.0%
495 - Indirect Costs		-		-	-		-		-		-	0.0%
500 - Capital Outlay		-		-	-		-		-		-	0.0%
510 - Equipment		-		-	7,725		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-	-		-		-		-	0.0%
Total Non-personnel Expenditures		943,788	846	699	913,390		907,573		906,977		(596)	-0.1%
Total Expenditures	\$	4,297,493	\$ 4,308	319 \$	4,482,803	\$	4,793,203	\$	5,097,020	\$	303,817	6.3%



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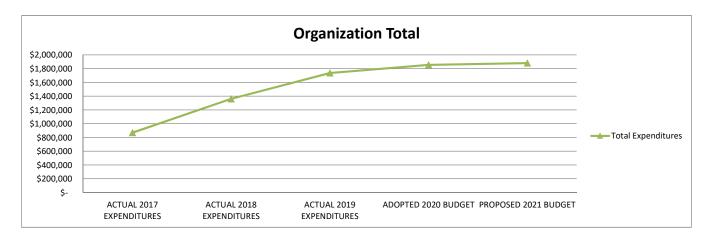
LOCATION: 1560 - Rilke Schule Charter School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	470.10	499.60	507.50	503.00	541.00	38.00	7.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	26.70	26.50	27.00	27.40	27.40	-	0.0%
Special Service Teacher	1.00	1.00	1.00	1.00	2.00	1.00	100.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	0.80	0.80	0.80	1.00	1.00	-	0.0%
Total Certificated	29.50	29.30	29.80	30.40	31.40	1.00	3.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	4.63	5.63	6.31	8.31	9.94	1.63	19.5%
Custodial	1.00	1.00	1.00	2.00	2.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.94	1.00	1.00	0.60	0.30	(0.30)	-50.0%
Total Classified	8.56	9.63	10.31	12.91	14.24	1.33	10.3%
Total Staffing (FTE)	38.06	38.93	40.11	43.31	45.64	2.33	5.4%



# STATEMENT OF PROGRAM:

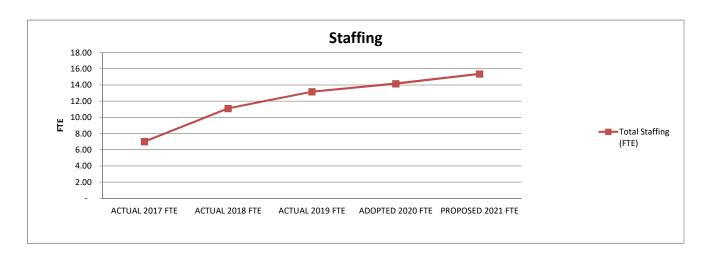
The school was opened in the fall of 2007 and serves K-8 students. The program philosophy states that this school will provide an immersion program in the German language for students who attend the school. There will be an emphasis on being responsible citizens of the community and the world. The Anchorage School District curricula will be followed in all classes except German. The school will be open to all students selected through the lottery application process.

LOCATION: 1570 - Anchorage STrEaM Academy	A	CTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.00
, and the state of the state of	EXPE		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	419,737	\$	697,620	\$	889,420	\$ 933,795	\$ 1,011,383	\$ 77,588	8.3%
320 - Non-Certificated Salaries		73,436		67,527		98,135	79,712	76,639	(3,073)	-3.9%
360 - Employee Benefits		210,382		351,858		426,572	435,020	490,323	55,303	12.7%
Total Personnel Expenditures		703,555		1,117,005		1,414,127	1,448,527	1,578,345	129,818	9.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	3,642	\$	3,677	\$	20,369	\$ 10,000	\$ 10,000	\$ -	0.0%
420 - Staff Travel		4,373		6,370		-	20,000	2,000	(18,000)	-90.0%
425 - Student Travel		2,935		8,594		7,728	10,000	14,000	4,000	40.0%
430 - Utility Services		4,143		6,154		6,249	10,000	6,300	(3,700)	-37.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		135,219		172,092		219,546	228,950	228,950	-	0.0%
445 - Insurance And Bond Premiums		1,557		3,661		5,876	7,000	10,656	3,656	52.2%
450 - Supplies, Materials, And Media		12,885		41,622		61,240	47,000	28,000	(19,000)	-40.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		470		1,958	73,878	1,000	(72,878)	-98.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		164,754		242,640		322,966	406,828	300,906	(105,922)	-26.0%
Total Expenditures	\$	868,309	\$	1,359,645	\$	1,737,093	\$ 1,855,355	\$ 1,879,251	\$ 23,896	1.3%



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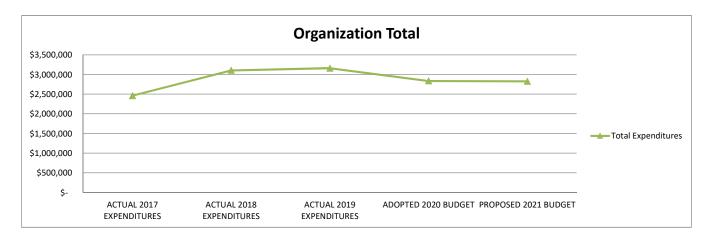
LOCATION: 1570 - Anchorage STrEaM Academy	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	10.00
10.0 Menorage 2.12m. Reduciny	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	76.85	109.00	150.70	149.25	150.00	0.75	0.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	4.00	7.60	9.60	9.10	9.80	0.70	7.7%
Special Service Teacher	1.00	1.00	1.00	2.50	2.00	(0.50)	-20.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	1.00	1.00	0.0%
Total Certificated	6.00	9.60	11.60	12.60	13.80	1.20	9.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	0.50	0.56	0.56	0.56	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.00	1.50	1.56	1.56	1.56	-	0.0%
Total Staffing (FTE)	7.00	11.10	13.16	14.16	15.36	1.20	8.5%



# STATEMENT OF PROGRAM:

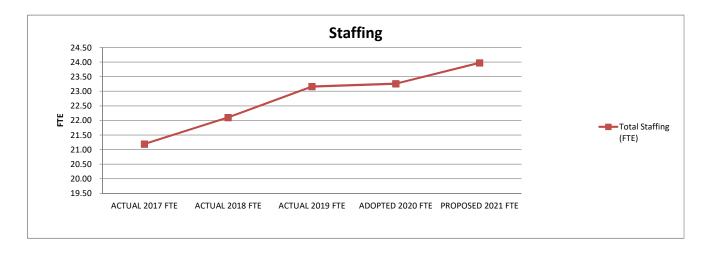
Anchorage STrEaM Academy empowers middle school students to be involved learners, critical thinkers, and engaged citizens who are inspired by the natural world. Anchorage STrEaM Academy provides a quality project-based interdisciplinary education based on STEM initiatives; promotes ecological literacy and stewardship in our students; connects and engages our community of stakeholders; fosters place-based education and awareness; develops an appreciation for experiencing the outdoors and facilitates outdoor education; and incorporates purposeful use of technology.

LOCATION: 1595 - Winterberry Charter School	4	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
1555 Whiterberry Charter School	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,110,357	\$	1,177,410	\$	1,153,114	\$ 1,238,546	\$ 1,235,322	\$ (3,224)	-0.3%
320 - Non-Certificated Salaries		202,457		246,742		253,353	264,439	272,580	8,141	3.1%
360 - Employee Benefits		552,633		675,577		628,151	746,874	765,636	18,762	2.5%
Total Personnel Expenditures		1,865,447		2,099,729		2,034,618	2,249,859	2,273,538	23,679	1.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	79,310	\$	80,545	\$	16,401	\$ 15,000	\$ 12,000	\$ (3,000)	-20.0%
420 - Staff Travel		7,626		144		6,451	2,375	2,322	(53)	-2.2%
425 - Student Travel		1,147		1,033		-	-	-	-	0.0%
430 - Utility Services		5,990		6,581		14,708	11,100	12,060	960	8.6%
435 - Energy		-		2,373		44,427	31,000	41,400	10,400	33.5%
440 - Other Purchased Services		411,813		852,084		973,165	431,576	431,576	-	0.0%
445 - Insurance And Bond Premiums		10,092		10,667		12,811	15,000	15,000	-	0.0%
450 - Supplies, Materials, And Media		77,648		50,490		59,221	32,050	37,700	5,650	17.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		2,885		2,180		120	49,323	-	(49,323)	-100.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		596,511		1,006,097		1,127,304	587,424	552,058	(35,366)	-6.0%
Total Expenditures	\$	2,461,958	\$	3,105,826	\$	3,161,922	\$ 2,837,283	\$ 2,825,596	\$ (11,687)	-0.4%



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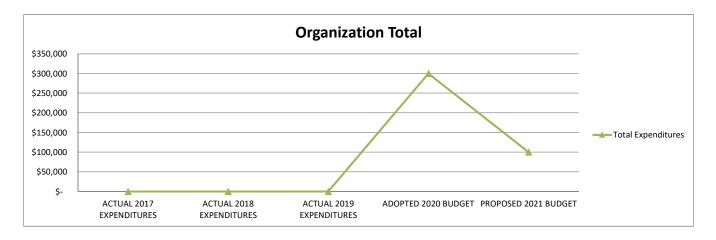
LOCATION: 1595 - Winterberry Charter School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	257.15	238.10	244.44	236.10	250.00	13.90	5.9%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	14.19	15.10	14.60	14.10	14.10	-	0.0%
Special Service Teacher	1.00	2.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	<u> </u>	-	-	0.60	1.00	0.40	66.7%
Total Certificated	16.19	18.10	16.60	16.70	17.10	0.40	2.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	2.00	1.00	3.56	3.56	3.88	0.31	8.8%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	5.00	4.00	6.56	6.56	6.88	0.31	4.8%
Total Staffing (FTE)	21.19	22.10	23.16	23.26	23.98	0.71	3.1%



## STATEMENT OF PROGRAM:

Winterberry Charter School uses Waldorf methods to educate the head, heart, and hands of all students in grades K - 8 using a unique arts integrated philosophy. Using developmentally appropriate techniques, lessons, and activities students are offered the time and space to develop strong compassionate communication, artistic, musical, and critical thinking skills. At Winterberry traditional academic subjects are of equal value as artistic, movement, music, foreign language, and handwork subjects.

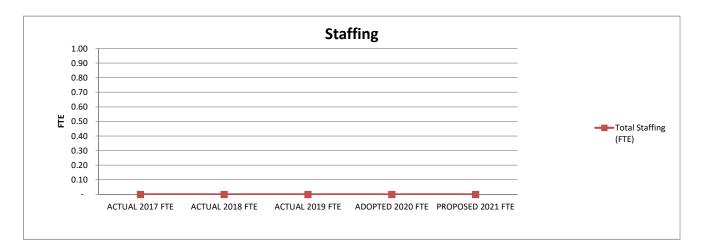
LOCATION: 1599 - Unallocated Charter Schools	20	TUAL 017	1	TUAL 2018		CTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	D
	EXPEN	DITURES	EXPEN	DITURES	EXPE	NDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ -	\$ _	\$ _	0.0%
320 - Non-Certificated Salaries		-		-		-	-	_	-	0.0%
360 - Employee Benefits		-		-		-	-	-	-	0.0%
Total Personnel Expenditures		-		-		-	=	-	-	0.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	-	-	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	300,000	100,000	(200,000)	-66.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	(200,000)	0.0%
Total Non-personnel Expenditures		-		-		-	300,000	100,000	(200,000)	-66.7%
Total Expenditures	\$	-	\$	-	\$	-	\$ 300,000	\$ 100,000	\$ (200,000)	-66.7%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1599 - Unallocated Charter Schools	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTI PROPO	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVEDACE DAIL V MEMBEDSHIP (ADM)	47 530 08	46 964 45	45 916 51	45 466 01	45 180 00	(286.00)	0.6%

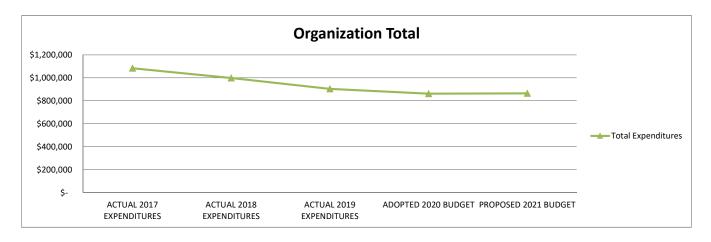
•							
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	_	_	_	-	-	_	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	_	_	_	_	-	_	0.0%
Professional/Technical	_	_	_	-	-	_	0.0%
Other Certificated	_	_	_	_	-	_	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	_	_	_	_	_	_	0.0%
Professional/Technical	_	_	_	_	_	_	0.0%
Clerical	_	_	_	_	_	_	0.0%
Teachers Assistants	_	_	_	_	_	_	0.0%
Custodial	_	_	_	_	_	_	0.0%
Maintenance	_	_	_	_	_	_	0.0%
Other Classified	_	_	_	_	_	_	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)	-	-	-	-	-	-	0.0%



## STATEMENT OF PROGRAM:

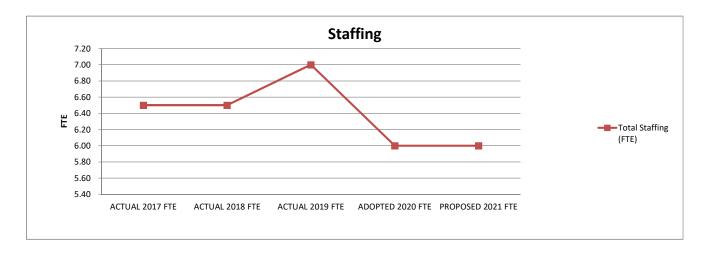
The Unallocated Charter cost center is used to account for Charter schools unallocated adjustments and amounts not specifically assigned in any Charter school.

LOCATION: 1601 - Special Ed/Svcs		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXP		EXP		EXI	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	213,633	\$	230,425	\$	233,698	\$	238,218	\$	239,465	\$	1,247	0.5%	
320 - Non-Certificated Salaries		250,121		251,882		250,593		266,659		271,506		4,847	1.8%	
360 - Employee Benefits		257,044		262,223		230,715		267,914		265,607		(2,307)	-0.9%	
Total Personnel Expenditures		720,798		744,530		715,006		772,791		776,578		3,787	0.5%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	246,661	\$	242,704	\$	181,189	\$	72,500	\$	72,500	\$	-	0.0%	
420 - Staff Travel		871		4,055		368		5,000		5,000		-	0.0%	
425 - Student Travel		-		_		-		-		-		-	0.0%	
430 - Utility Services		-		_		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		6,445		4,747		5,524		8,906		8,906		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		108,212		2,455		1,099		2,089		2,089		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		50		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		362,239		253,961		188,180		88,495		88,495		-	0.0%	
Total Expenditures	\$	1,083,037	\$	998,491	\$	903,186	\$	861,286	\$	865,073	\$	3,787	0.4%	



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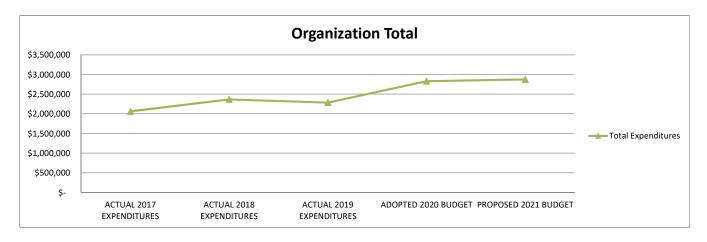
LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTEI		
1601 - Special Ed/Svcs	2017 FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	PROPOS \$	SED %	
	FIL	FIL	FIL	FIL	FIL	0	70	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	1.00	2.00	2.00	2.00	2.00	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	1.00	2.00	2.00	2.00	2.00	-	0.0%	
Classified								
Director	1.00	-	-	-	-	-	0.0%	
Professional/Technical	2.50	2.50	3.00	3.00	3.00	-	0.0%	
Clerical	2.00	2.00	2.00	1.00	1.00	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	-	-	-	-	-	-	0.0%	
Total Classified	5.50	4.50	5.00	4.00	4.00	-	0.0%	
Total Staffing (FTE)	6.50	6.50	7.00	6.00	6.00	-	0.0%	



#### STATEMENT OF PROGRAM:

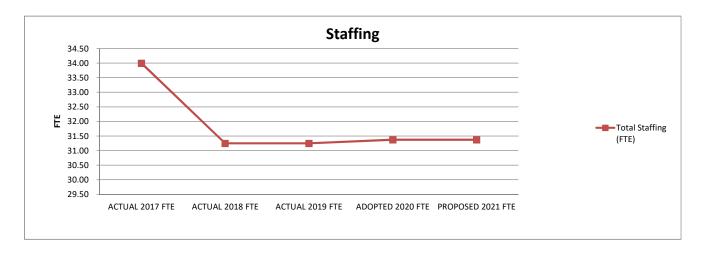
Special Education Administration is responsible for all functions of the Special Education Division which supports students ages 3 through 22 who are eligible for services under the IDEA. Section 504 is also supervised by Special Education. The Special Education division provides Special Education instructional and related services to students in district schools, special school programs, and community sites. Services are implemented through collaboration with the general education divisions and under the supervision of the Deputy Superintendent. In addition, guidance and support is provided to ensure District compliance with state and federal statutes and regulations.

LOCATION: 1603 - Special Ed Deaf		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	500,117	\$	617,589	\$	539,448	\$	758,409	\$	771,880	\$	13,471	1.8%	
320 - Non-Certificated Salaries	•	655,683	*	688,328	-	755,313	*	861,566	-	873,626	-	12,060	1.4%	
360 - Employee Benefits		703,741		837,493		785,944		1,077,429		1,093,488		16,059	1.5%	
Total Personnel Expenditures		1,859,541		2,143,410		2,080,705		2,697,404		2,738,994		41,590	1.5%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	192,206	\$	210,058	\$	191,492	\$	120,000	\$	120,000	\$	-	0.0%	
420 - Staff Travel		1,625		787		3,865		1,750		1,750		-	0.0%	
425 - Student Travel		672		1,339		819		1,000		1,000		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		632		1,039		720		498		498		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		8,582		8,739		9,748		10,150		10,150		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		200		200		200		1,000		1,000		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		203,917		222,162		206,844		134,398		134,398		-	0.0%	
Total Expenditures	\$	2,063,458	\$	2,365,572	\$	2,287,549	\$	2,831,802	\$	2,873,392	\$	41,590	1.5%	



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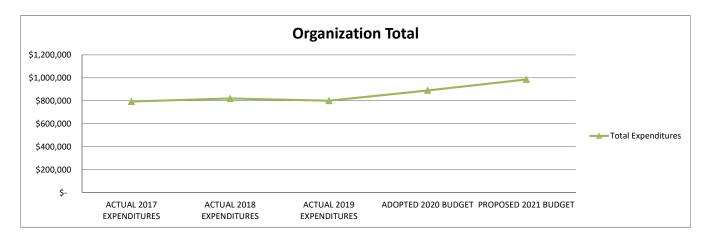
LOCATION: 1603 - Special Ed Deaf	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	ED	
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	33.04	34.12	26.00	30.00	30.00	-	0.0%	
Staffing (FTE)								
Certificated								
Director	-	_	-	-	-	-	0.0%	
Principal	-	_	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	9.00	9.00	9.00	9.00	9.00	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Total Certificated	10.00	10.00	10.00	10.00	10.00	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	13.00	12.00	12.00	13.00	13.00	-	0.0%	
Clerical	-	-	-	-	1.00	1.00	0.0%	
Teachers Assistants	11.00	9.25	9.25	8.38	7.38	(1.00)	-11.9%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	-	-	-	-	-	-	0.0%	
Total Classified	24.00	21.25	21.25	21.38	21.38	-	0.0%	
Total Staffing (FTE)	34.00	31.25	31.25	31.38	31.38	-	0.0%	



#### STATEMENT OF PROGRAM:

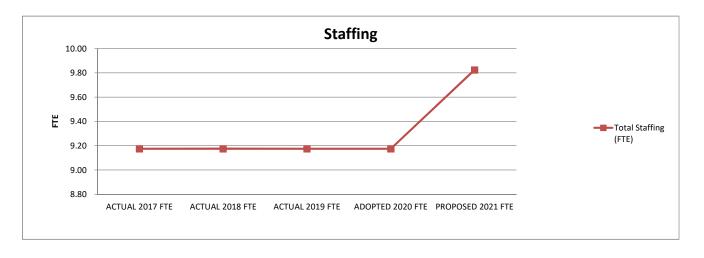
The Alaska State School for Deaf and Hard of Hearing is mandated to serve all deaf and hard of hearing students within the State whose IEP requires this centralized program of comprehensive services. This budget details funding necessary to operate the preschool through age 22 program. AKSDHH students receive instruction in a variety of settings. They are included with non-disabled students as part of a school within a school at Russian Jack Elementary, Clark Middle School, East High School, King Tech, and ACT programs.

LOCATION: 1604 - Special Ed Blind/Visually Imp		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
Too I special 24 2 may 1 mp	EXPE		EXPE		EXI	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	341,485	\$	335,260	\$	329,512	\$	342,796	\$	398,368	\$	55,572	16.2%	
320 - Non-Certificated Salaries		153,325		169,371		163,585		179,896		186,291		6,395	3.6%	
360 - Employee Benefits		261,881		272,861		265,770		317,199		350,741		33,542	10.6%	
Total Personnel Expenditures		756,691		777,492		758,867		839,891		935,400		95,509	11.4%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	5,825	\$	2,590	\$	-	\$	7,000	\$	7,000	\$	-	0.0%	
420 - Staff Travel		10,395		14,824		12,092		12,000		12,000		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		7,026		12,528		4,657		12,792		12,792		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		13,190		12,920		25,287		18,800		18,800		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses	<u></u>	-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		36,436		42,862		42,036		50,592		50,592		-	0.0%	
Total Expenditures	\$	793,127	\$	820,354	\$	800,903	\$	890,483	\$	985,992	\$	95,509	10.7%	



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

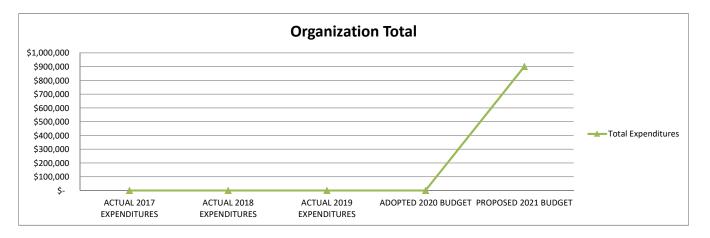
LOCATION: 1604 - Special Ed Blind/Visually Imp	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	4.55	4.55	4.55	4.55	5.20	0.65	14.3%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	4.55	4.55	4.55	4.55	5.20	0.65	14.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	2.63	2.63	2.63	2.63	2.63	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	4.63	4.63	4.63	4.63	4.63	-	0.0%
Total Staffing (FTE)	9.18	9.18	9.18	9.18	9.83	0.65	7.1%



#### STATEMENT OF PROGRAM:

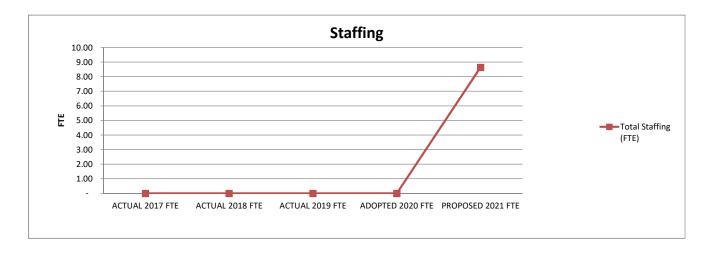
The Blind/Visually Impaired program ensures full access and participation in the educational environment for students ages 3-22, who are totally blind, legally blind, partially sighted, and/or deaf-blind. Assessments for vision skills, and orientation and mobility are conducted based on IEP team requests. Specialized instruction is provided to eligible students for academics, vision skills, orientation and mobility, self-help, activities of daily living, leisure-recreational activities, pre-vocational/vocational, disability awareness/compensatory skills, listening skills, word processing, Braille, abacus use, personal management and social skills.

LOCATION: 1605 - Hard of Hearing		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXPENI	DITURES	EXPENI	DITURES	EXP	ENDITURES		BUDGET		BUDGET		\$	<b>%</b>	
Personnel Expenditures														
310 - Certificated Salaries	\$	_	\$	_	\$	-	\$	_	\$	526,034	\$	526,034	0.0%	
320 - Non-Certificated Salaries		-		-		-		-		59,238		59,238	0.0%	
360 - Employee Benefits		-		-		-		-		280,495		280,495	0.0%	
Total Personnel Expenditures		-		-		-		-		865,767		865,767	0.0%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	_	\$	-	\$	-	0.0%	
420 - Staff Travel		-		-		-		-		7,000		7,000	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		-		-		-		-		9,950		9,950	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		-		-		-		-		16,616		16,616	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		-		1,000		1,000	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		-		-		-		-		34,566		34,566	0.0%	
Total Expenditures	\$	-	\$	-	\$	-	\$	-	\$	900,333	\$	900,333	0.0%	



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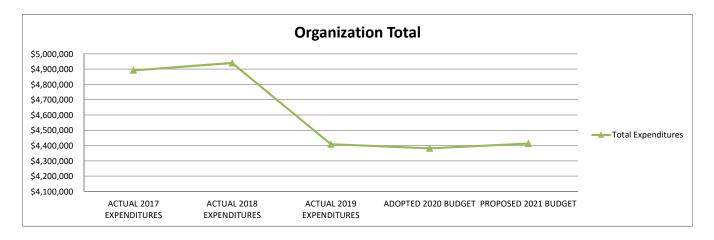
LOCATION: 1605 - Hard of Hearing	ACTUAL 2017	ACTUAL	ACTUAL 2010	ADOPTED	PROPOSED	FY20 ADOPTED PROPOSI	
1005 - Hard of Hearing	FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	_	-	-	0.0%
Principal	-	-	-	_	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	6.90	6.90	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	6.90	6.90	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	1.75	1.75	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	-	-	-	-	1.75	1.75	0.0%
Total Staffing (FTE)		=	-	-	8.65	8.65	0.0%



## STATEMENT OF PROGRAM:

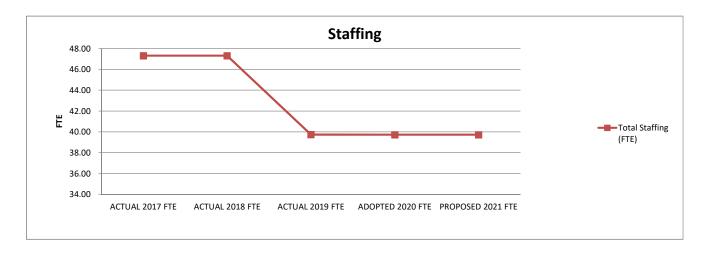
The Hard of Hearing/Listening and Spoken Language Program is designed to serve deaf or hard of hearing students preschool to 3rd grade to develop listening and spoken language development utilizing residual hearing skills with technology. This specialized instruction provides comprehensive services in collaboration with teachers of the deaf or hard of hearing.

LOCATION: 1612 - Gifted		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXP		EXP.		EXP	ENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	3,268,065	\$	3,221,778	\$	2,910,900	\$	2,767,999	\$	2,821,023	\$	53,024	1.9%	
320 - Non-Certificated Salaries		155,455		215,309		163,903		151,657		153,099		1,442	1.0%	
360 - Employee Benefits		1,347,269		1,438,383		1,277,276		1,367,025		1,345,403		(21,622)	-1.6%	
Total Personnel Expenditures		4,770,789		4,875,470		4,352,079		4,286,681		4,319,525		32,844	0.8%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	28,428	\$	10,709	\$	7,912	\$	10,000	\$	10,000	\$	-	0.0%	
420 - Staff Travel		15,057		17,936		13,371		15,750		15,750		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		1,497		829		(922)		829		-		(829)	-100.0%	
435 - Energy		-		-		- '-		-		-		-	0.0%	
440 - Other Purchased Services		645		820		720		720		720		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		62,737		33,777		36,379		68,071		67,222		(849)	-1.2%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		719		119		120		120		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		12,940		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		216		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		121,520		64,790		57,579		95,490		93,812		(1,678)	-1.8%	
Total Expenditures	\$	4,892,309	\$	4,940,260	\$	4,409,658	\$	4,382,171	\$	4,413,337	\$	31,166	0.7%	



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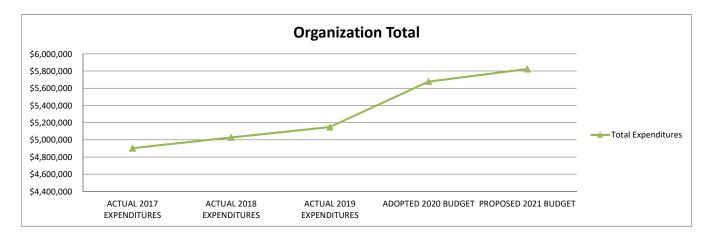
LOCATION: 1612 - Gifted	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	43.00	43.00	36.30	36.29	36.29	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	44.00	44.00	37.30	37.29	37.29	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	1.88	1.88	1.00	1.00	1.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	0.44	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	3.31	3.31	2.44	2.44	2.44	-	0.0%
Total Staffing (FTE)	47.31	47.31	39.74	39.73	39.73	-	0.0%



#### STATEMENT OF PROGRAM:

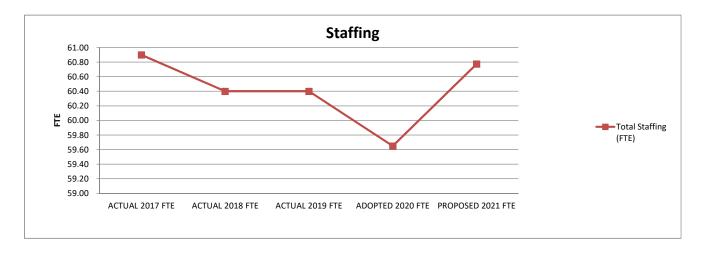
The gifted program provides services for identified gifted students requiring a curriculum with acceleration and enrichment. These students have been determined to need extensions beyond the regular classrooms. The elementary program consists of two components: IGNITE and Highly Gifted (HG). The IGNITE program is a pull-out model which offers enrichment supplemental to the regular classroom to students in grades two through six and who are identified as superior in the range of intelligence. The HG program is a self-contained full time program for the highly gifted in kindergarten through grade six and is housed at Rogers Park Elementary School.

LOCATION: 1625 - Special Ed Whaley School	4	ACTUAL 2017	I	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.00
	EXP		EXP.		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,490,088	\$	1,483,328	\$	1,634,816	\$ 1,776,816	\$ 1,916,052	\$ 139,236	7.8%
320 - Non-Certificated Salaries		1,477,626		1,515,622		1,471,073	1,548,380	1,523,833	(24,547)	-1.6%
360 - Employee Benefits		1,746,497		1,841,326		1,847,747	2,149,490	2,178,968	29,478	1.4%
Total Personnel Expenditures		4,714,211		4,840,276		4,953,636	5,474,686	5,618,853	144,167	2.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	_	\$	6,903	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,043		196		-	400	400	-	0.0%
425 - Student Travel		826		977		786	1,000	2,000	1,000	100.0%
430 - Utility Services		36,669		38,443		38,862	39,519	41,324	1,805	4.6%
435 - Energy		120,825		124,710		130,612	144,400	145,200	800	0.6%
440 - Other Purchased Services		2,840		3,279		4,280	4,400	4,300	(100)	-2.3%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		27,032		21,258		13,700	14,000	12,345	(1,655)	-11.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		150		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		189,385		188,863		195,143	203,719	205,569	1,850	0.9%
Total Expenditures	\$	4,903,596	\$	5,029,139	\$	5,148,779	\$ 5,678,405	\$ 5,824,422	\$ 146,017	2.6%



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LOCATION: 1625 - Special Ed Whaley School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1023 - Special Ed Whaley School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	432.41	399.38	396.42	399.23	399.00	(0.23)	-0.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	2.00	1.00	100.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	19.00	18.00	18.00	18.00	19.00	1.00	5.6%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	3.50	4.00	4.00	4.00	3.00	(1.00)	-25.0%
Total Certificated	23.50	23.00	23.00	23.00	24.00	1.00	4.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	16.00	16.00	16.00	17.00	18.00	1.00	5.9%
Clerical	2.88	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	17.53	18.40	18.40	16.65	15.78	(0.87)	-5.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	37.40	37.40	37.40	36.65	36.78	0.13	0.3%
Total Staffing (FTE)	60.90	60.40	60.40	59.65	60.78	1.13	1.9%



#### STATEMENT OF PROGRAM:

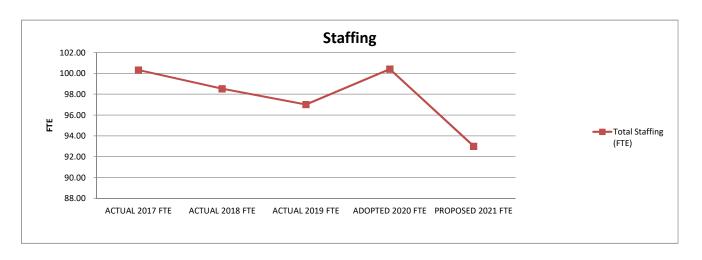
Whaley School provides special education services to students who require an intensive, specialized program designed to meet the specific educational, behavioral, and social/emotional needs as determined by the student's Individual Education Program (IEP) team. The school primarily serves students in grades 5-12. The School and staff are dedicated to addressing the concerns of special education students whose severe emotional/behavioral needs justify placement in this separate day school program.

LOCATION: 1638 - Special Svcs Speech/Language		ACTUAL 2017		CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	EXP	ENDITURES	EXPE	NDITURES	EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	4,489,690	\$	4,524,661	\$	4,754,847	\$ 5,577,494	\$ 5,609,954	\$ 32,460	0.6%
320 - Non-Certificated Salaries		902,284		795,244		751,246	899,089	654,639	(244,450)	-27.2%
360 - Employee Benefits		2,516,469		2,617,910		2,554,393	3,401,835	3,181,164	(220,671)	-6.5%
Total Personnel Expenditures		7,908,443		7,937,815		8,060,486	9,878,418	9,445,757	(432,661)	-4.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	1,183,349	\$	1,159,572	\$	1,042,031	\$ 129,200	\$ 129,200	\$ -	0.0%
420 - Staff Travel		11,288		10,229		11,700	18,000	11,000	(7,000)	-38.9%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		5,073		7,197		6,259	10,647	696	(9,951)	-93.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		49,969		56,348		72,092	54,180	37,643	(16,537)	-30.5%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		2,198		1,315		4,187	2,500	2,500	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		10,506		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		88		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,262,471		1,234,661		1,136,269	214,527	 181,039	 (33,488)	-15.6%
Total Expenditures	\$	9,170,914	\$	9,172,476	\$	9,196,755	\$ 10,092,945	\$ 9,626,796	\$ (466,149)	-4.6%



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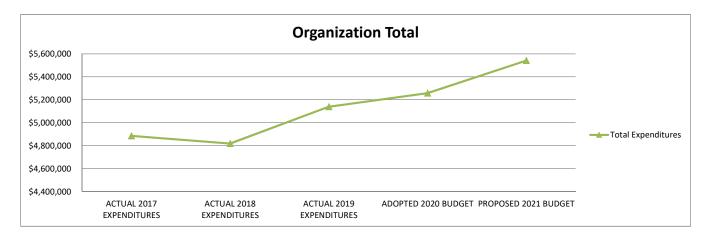
LOCATION: 1638 - Special Svcs Speech/Language	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	74.30	70.92	71.40	74.30	73.40	(0.90)	-1.2%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	74.30	70.92	71.40	74.30	73.40	(0.90)	-1.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	7.80	10.05	8.05	7.80	4.80	(3.00)	-38.5%
Clerical	-	-	-	1.75	-	(1.75)	-100.0%
Teachers Assistants	18.23	17.56	17.56	16.56	14.81	(1.75)	-10.6%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	26.03	27.61	25.61	26.11	19.61	(6.50)	-24.9%
Total Staffing (FTE)	100.33	98.53	97.01	100.41	93.01	(7.40)	-7.4%



## STATEMENT OF PROGRAM:

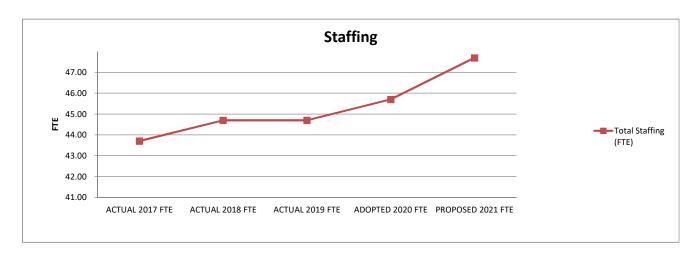
Speech/Language Services provides assessments and treatment of communication disorders of articulation, language, voice, and stuttering to students. Classroom based instruction as well as group and individual therapy is provided by speech/language specialists and teacher assistants to ensure students with communication disabilities have full participation in learning.

LOCATION: 1653 - Special Svcs Psychology		ACTUAL 2017	ACTUAL 2018	A	ACTUAL 2019	ADOPTED 2020		PROPOSED 2021	FY20 ADOPTEI PROPOS	ED
	EXP	ENDITURES	EXPENDITURES	SEXP	ENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,175,875	\$ 3,193,549	· S	3,384,136	\$ 3,427,037	\$	3,641,455	\$ 214,418	6.3%
320 - Non-Certificated Salaries	,	233,345	222,025		241,770	243,000	•	243,000	-	0.0%
360 - Employee Benefits		1,151,893	1,259,432		1,273,839	1,547,316		1,617,144	69,828	4.5%
Total Personnel Expenditures		4,561,113	4,675,006	i	4,899,745	5,217,353		5,501,599	284,246	5.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	288,002	\$ 105,693	\$	107,926	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		3,601	4,693		4,930	8,000		8,000	-	0.0%
425 - Student Travel		-	-		-	-		-	-	0.0%
430 - Utility Services		-	-		-	-		-	-	0.0%
435 - Energy		-	-		-	-		-	-	0.0%
440 - Other Purchased Services		1,392	1,585		1,440	996		996	-	0.0%
445 - Insurance And Bond Premiums		-	-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		30,759	30,787	'	124,427	30,910		30,910	-	0.0%
480 - Tuition And Stipends		-	-		-	-		-	-	0.0%
490 - Other Expenses		150	100	1	-	-		-	-	0.0%
495 - Indirect Costs		-	-		-	-		-	-	0.0%
500 - Capital Outlay		-	-		-	-		-	-	0.0%
510 - Equipment		-	-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-	-		-	-		-	-	0.0%
Total Non-personnel Expenditures		323,904	142,858	l	238,723	39,906		39,906	-	0.0%
Total Expenditures	\$	4,885,017	\$ 4,817,864	. \$	5,138,468	\$ 5,257,259	\$	5,541,505	\$ 284,246	5.4%



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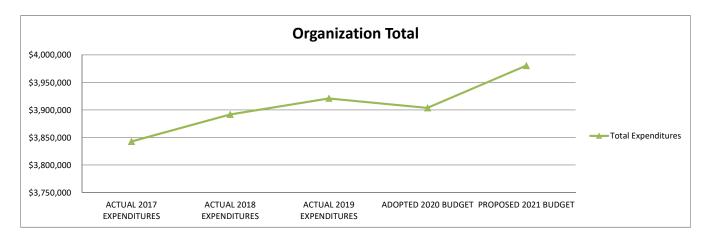
LOCATION: 1653 - Special Svcs Psychology	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
1035 - Special Sves Esychology	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	43.70	43.70	43.70	44.70	46.70	2.00	4.5%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	<del></del>	-	-	-	-	-	0.0%
Total Certificated	43.70	44.70	44.70	45.70	47.70	2.00	4.4%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)	43.70	44.70	44.70	45.70	47.70	2.00	4.4%



# STATEMENT OF PROGRAM:

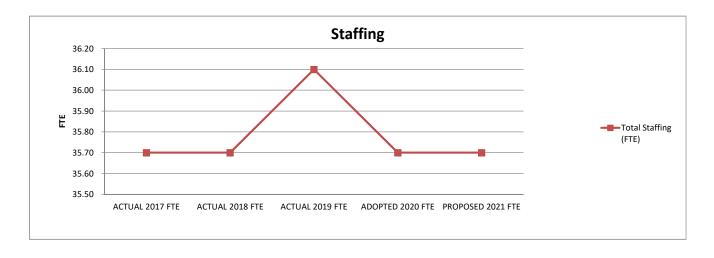
The mission of the Psychology Department is to assist teachers, parents and administrators to meet the academic, emotional and social needs of the Anchorage School District students. This includes accurate, timely evaluations for special education provision of direct and indirect services to students, and consultation and short-term counseling to ensure the total health and wellness of students and staff in an environment free of emotional and psychological barriers to learning. Psychologists will directly respond to and assist staff in responding to crises created by violence in schools, student and/or staff injury or death.

LOCATION: 1655 - Special Ed OT/PT Program		ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPOS	1.15
1033 - Special Eu O1/1 1 110grain	EXP		EXP		EXF	PENDITURES	BUDGET	BUDGET	\$	% %
Personnel Expenditures										
310 - Certificated Salaries	\$	2,317,988	\$	2,433,475	\$	2,449,073	\$ 2,588,814	\$ 2,638,606	\$ 49,792	1.9%
320 - Non-Certificated Salaries		111,326		90,511		43,562	56,815	56,873	58	0.1%
360 - Employee Benefits		921,745		1,041,928		936,195	1,192,050	1,219,084	27,034	2.3%
Total Personnel Expenditures		3,351,059		3,565,914		3,428,830	3,837,679	3,914,563	76,884	2.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	412,876	\$	275,041	\$	435,984	\$ 5,500	\$ 5,500	\$ -	0.0%
420 - Staff Travel		23,972		21,248		24,784	30,000	30,000	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		1,154		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		53,608		29,499		30,743	30,436	30,436	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		600	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		491,610		325,788		492,111	65,936	65,936	-	0.0%
Total Expenditures	\$	3,842,669	\$	3,891,702	\$	3,920,941	\$ 3,903,615	\$ 3,980,499	\$ 76,884	2.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

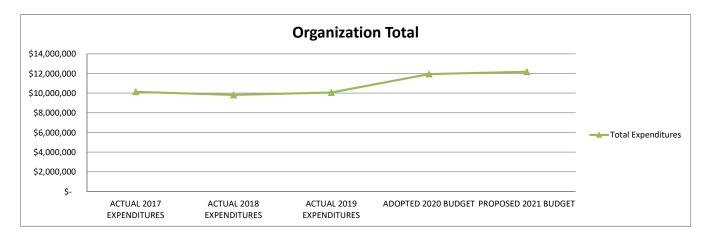
LOCATION: 1655 - Special Ed OT/PT Program	ACTUAL 2017	ACTUAL 2018	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTED PROPOSI	
1055 - Speciai Eu O1/r 1 Program	2017 FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	FTE	<u>с</u> р %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	34.70	34.70	34.10	34.70	34.70	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	34.70	34.70	34.10	34.70	34.70	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	2.00	1.00	1.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.00	1.00	2.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	35.70	35.70	36.10	35.70	35.70	-	0.0%



## STATEMENT OF PROGRAM:

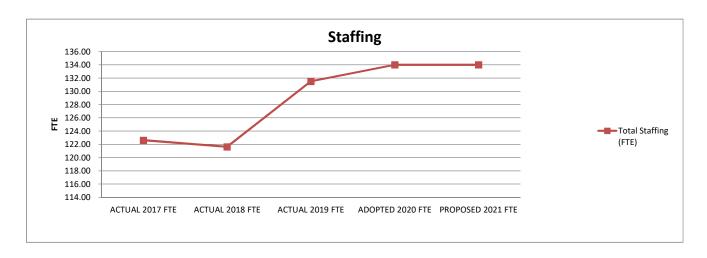
The OT/PT/APE program provides services to special education students, ages 3 to 22, supporting their educational programs through therapy, evaluation and consultation. Services are provided by occupational and physical therapists and Adapted PE teachers to ensure each student has barrier-free access to and participation in their education.

LOCATION: 1658 - Special Ed Middle School		ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED PROPOS	ED
	EXF	PENDITURES	EXPE	NDITURES	EXP	ENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	4,942,025	S	4,687,357	\$	4,819,743	\$	5,405,797	\$	5,512,364	\$	106,567	2.0%
320 - Non-Certificated Salaries	Ψ.	1,599,027	Ψ	1,541,238	Ψ.	1,695,523	Ψ	1,827,072	Ψ	1,899,418	Ψ.	72,346	4.0%
360 - Employee Benefits		3,553,860		3,562,420		3,530,481		4,679,303		4,736,566		57,263	1.2%
Total Personnel Expenditures		10,094,912		9,791,015		10,045,747		11,912,172		12,148,348		236,176	2.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	26,139	\$	14,400	\$	5,872	\$	15,000	\$	15,000	\$	-	0.0%
420 - Staff Travel		799		448		910		950		950		-	0.0%
425 - Student Travel		316		-		-		300		300		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		403		369		420		324		324		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		21,365		12,698		16,943		22,432		24,822		2,390	10.7%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		49,022		27,915		24,145		39,006		41,396		2,390	6.1%
Total Expenditures	\$	10,143,934	\$	9,818,930	\$	10,069,892	\$	11,951,178	\$	12,189,744	\$	238,566	2.0%



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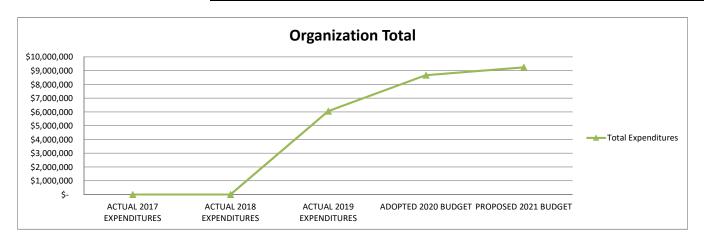
LOCATION: 1658 - Special Ed Middle School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
-	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	_	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	76.50	75.50	74.00	73.00	73.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		_	-	-	-	-	0.0%
Total Certificated	76.50	75.50	74.00	73.00	73.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	46.13	46.13	57.50	61.00	61.00	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	46.13	46.13	57.50	61.00	61.00	-	0.0%
Total Staffing (FTE)	122.63	121.63	131.50	134.00	134.00	-	0.0%



#### STATEMENT OF PROGRAM:

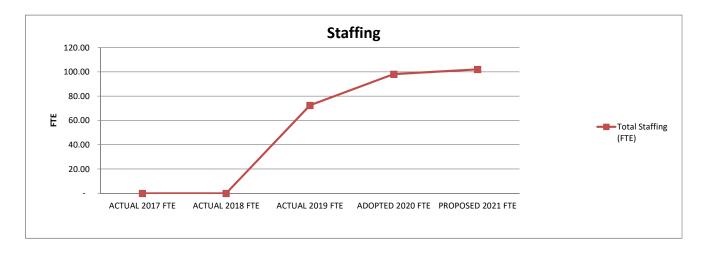
Middle School Special Education provides special education services to support students with disabilities in grades 7-8, as well as grade 6 in certain schools. Students receive instruction in their least restrictive learning environment, with access to the general education curriculum as determined by the student's IEP team. Specialized, research-based curriculum is used to address reading, writing, math, and/or behavioral skills for students based on their individual needs. Middle School Special Education provides a continuum of services to address all levels of student need.

LOCATION: 1659 - Special Ed Preschool		TUAL 017	Α	ACTUAL 2018	1	ACTUAL 2019	ADOPTED 2020	]	PROPOSED 2021	FY20 ADOPTED PROPOSE	100
•	EXPEN	DITURE	EXP	ENDITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	_	\$	-	\$	2,481,392	\$ 3,840,516	\$	4,159,648	\$ 319,132	8.3%
320 - Non-Certificated Salaries		-		-		1,425,115	1,381,910		1,432,166	50,256	3.6%
360 - Employee Benefits		-		-		2,080,153	3,406,204		3,593,387	187,183	5.5%
Total Personnel Expenditures		-		-		5,986,660	8,628,630		9,185,201	556,571	6.5%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ 10,000	\$	10,000	\$ -	0.0%
420 - Staff Travel		-		-		5,388	15,000		15,000	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		-		-		59,704	16,664		23,330	6,666	40.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	1,000		500	(500)	-50.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		-		-		65,092	42,664		48,830	6,166	14.5%
Total Expenditures	\$	-	\$	-	\$	6,051,752	\$ 8,671,294	\$	9,234,031	\$ 562,737	6.5%



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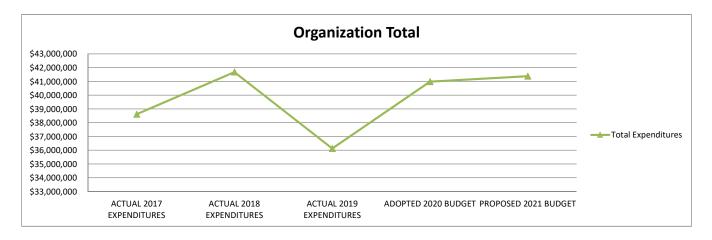
LOCATION: 1659 - Special Ed Preschool	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
-	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	33.09	51.09	54.59	3.50	6.9%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	33.09	51.09	54.59	3.50	6.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	39.31	47.07	47.50	0.44	0.9%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	-	-	39.31	47.07	47.50	0.44	0.9%
Total Staffing (FTE)		-	72.40	98.16	102.09	3.94	4.0%



## STATEMENT OF PROGRAM:

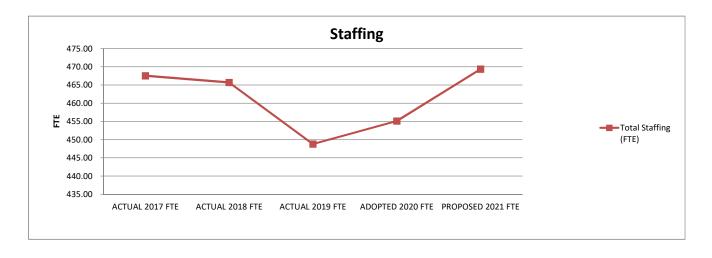
The Preschool Special Education Program provides special education services to support students with disabilities from ages three through five, not yet entering kindergarten. Educational placements are made based on individual needs with consideration for the least restrictive environment for the student. Preschool special education services are provided through a number of different educational placements such as the Developmental, Communications, Listening and Spoken Language, Deaf and Hard of Hearing, and Structured Learning programs, as well as inclusive settings.

LOCATION: 1660 - Special Ed Elementary School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXI		EXP		EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	15,145,256	\$	15,858,932	\$	13,255,955	\$	14,769,540	\$	15,235,929	\$	466,389	3.2%
320 - Non-Certificated Salaries		9,150,216	•	10,216,175	•	9,682,511	•	9,430,648	•	9,030,354		(400,294)	-4.2%
360 - Employee Benefits		14,206,108		15,480,545		12,888,253		16,674,937		17,013,734		338,797	2.0%
Total Personnel Expenditures		38,501,580		41,555,652		35,826,719		40,875,125		41,280,017		404,892	1.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	7,270	\$	27,000	\$	188,693	\$	10,000	\$	10,000	\$	-	0.0%
420 - Staff Travel		13,336		11,380		5,081		12,000		12,000		-	0.0%
425 - Student Travel		671		-		435		1,500		1,500		-	0.0%
430 - Utility Services		3,915		3,177		(8,130)		3,177		2,880		(297)	-9.3%
435 - Energy		-		-		- 1		-		-		- '-	0.0%
440 - Other Purchased Services		564		438		420		324		324		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		81,219		77,350		101,517		77,253		72,646		(4,607)	-6.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		1,155		880		12,749		2,000		2,000		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		108,130		120,225		300,765		106,254		101,350		(4,904)	-4.6%
Total Expenditures	\$	38,609,710	\$	41,675,877	\$	36,127,484	\$	40,981,379	\$	41,381,367	\$	399,988	1.0%



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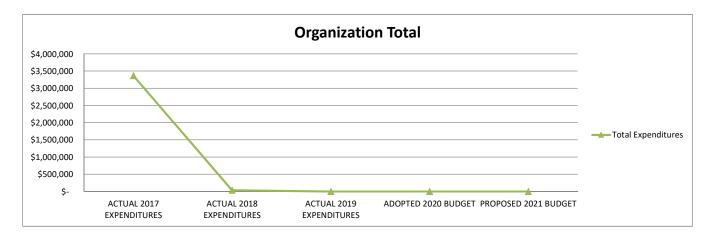
LOCATION: 1660 - Special Ed Elementary School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	2.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	214.00	213.09	199.50	193.50	198.00	4.50	2.3%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	4.00	4.00	2.00	(2.00)	-50.0%
Total Certificated	216.00	214.09	204.50	198.50	201.00	2.50	1.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	12.00	12.00	15.00	3.00	25.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	250.55	250.62	231.30	243.63	252.38	8.75	3.6%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	251.55	251.62	244.30	256.63	268.38	11.75	4.6%
Total Staffing (FTE)	467.55	465.71	448.80	455.13	469.38	14.25	3.1%



## STATEMENT OF PROGRAM:

Elementary Special Education provides special education services to support students with disabilities from age 5 through the elementary grades. Students receive instruction in their least restrictive learning environment, with access to the general education curriculum as determined by the student's Individualized Education Program (IEP) team. Specialized, research-based curriculum is used to address reading, writing, math, and/or behavioral skills for students based on their individual needs. Elementary Special Education provides a continuum of services to address all levels of student need.

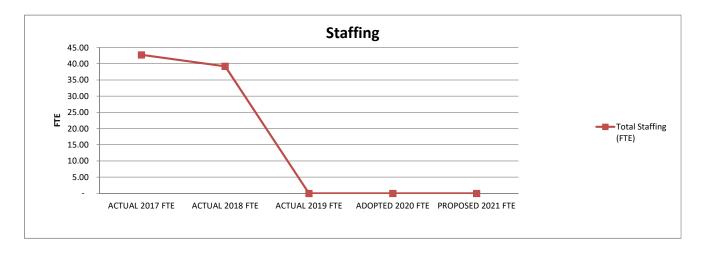
LOCATION: 1663 - Mt Iliamna School	1	ACTUAL 2017	1	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	ED
	EXP	ENDITURES	EXP	ENDITURES	EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,015,798	\$	_	\$	_	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		1,088,559		3,997		-	_	-	-	0.0%
360 - Employee Benefits		1,167,269		11,123		8	_	-	-	0.0%
Total Personnel Expenditures		3,271,626		15,120		8	-	-	-	0.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		185		-		-	-	-	-	0.0%
425 - Student Travel		586		-		-	-	-	-	0.0%
430 - Utility Services		15,570		2,953		-	-	-	-	0.0%
435 - Energy		68,906		16,729		-	-	-	-	0.0%
440 - Other Purchased Services		1,919		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		6,728		-		-	-	-	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		93,894		19,682		-	-	-	-	0.0%
Total Expenditures	\$	3,365,520	\$	34,802	\$	8	\$ -	\$ -	\$ -	0.0%



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LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1663 - Mt Iliamna School	2017	2018	2019	2020	2021	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

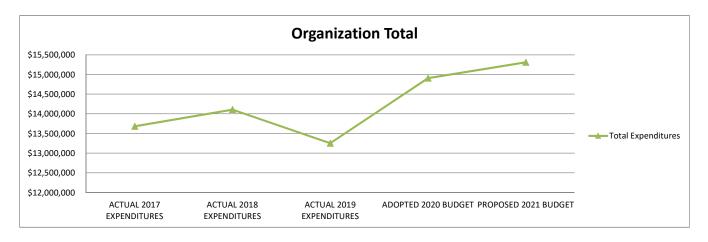
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	-	-	-	-	-	0.0%
Classroom Teacher	6.00	6.00	-	-	-	-	0.0%
Special Service Teacher	8.00	8.50	-	-	-	-	0.0%
Professional/Technical	-	-	_	_	_	_	0.0%
Other Certificated	1.00	_	_	_	_	_	0.0%
Total Certificated	16.00	14.50	-	-	-	-	0.0%
Classified							
Director	-	_	_	_	-	_	0.0%
Professional/Technical	9.00	9.00	-	-	-	-	0.0%
Clerical	1.00	_	_	_	_	_	0.0%
Teachers Assistants	15.75	15.75	_	_	_	_	0.0%
Custodial	1.00	-	_	_	_	_	0.0%
Maintenance	=	_	_	_	_	_	0.0%
Other Classified	-	_	_	_	_	_	0.0%
Total Classified	26.75	24.75	-	-	-	-	0.0%
Total Staffing (FTE)	42.75	39.25	<u>-</u>	-	-	-	0.0%



STATEMENT OF PROGRAM:

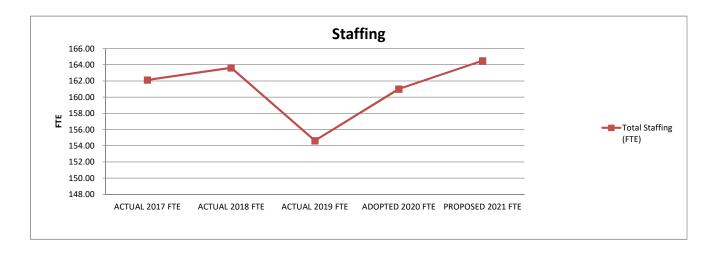
Mt. Iliamna School was closed in FY 2017-2018.

LOCATION: 1665 - Special Ed High School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
2, 100 and 100	EXF		EXF		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	6,376,565	\$	6,507,136	\$	6,425,950	\$ 6,899,556	\$ 7,028,701	\$ 129,145	1.9%
320 - Non-Certificated Salaries		2,222,913		2,262,313		2,086,683	2,220,066	2,367,610	147,544	6.6%
360 - Employee Benefits		4,934,816		5,249,196		4,604,621	5,715,021	5,842,543	127,522	2.2%
Total Personnel Expenditures		13,534,294		14,018,645		13,117,254	14,834,643	15,238,854	404,211	2.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	12,145	\$	4,800	\$	15,200	\$ 10,000	\$ 10,000	\$ -	0.0%
420 - Staff Travel		6,775		6,894		6,209	13,500	13,500	-	0.0%
425 - Student Travel		1,108		685		2,832	3,500	3,500	-	0.0%
430 - Utility Services		331		85		-	85	-	(85)	-100.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		63,999		47,769		19,395	324	324	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		62,640		28,736		91,408	43,650	42,626	(1,024)	-2.3%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		675		1,115		1,440	1,500	1,500	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		147,673		90,084		136,484	72,559	71,450	(1,109)	-1.5%
Total Expenditures	\$	13,681,967	\$	14,108,729	\$	13,253,738	\$ 14,907,202	\$ 15,310,304	\$ 403,102	2.7%



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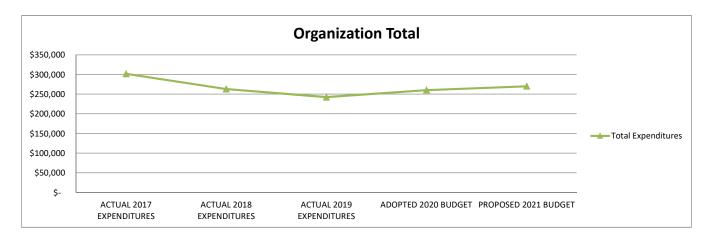
LOCATION:	ACTUAL 2017	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTEI PROPOS	1.15
1665 - Special Ed High School	2017 FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	3.00	3.00	3.00	2.00	2.00	-	0.0%
Special Service Teacher	88.00	88.00	86.00	89.00	89.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	92.00	92.00	90.00	92.00	92.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	8.00	8.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	62.13	63.63	63.63	68.00	71.50	3.50	5.1%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	70.13	71.63	64.63	69.00	72.50	3.50	5.1%
Total Staffing (FTE)	162.13	163.63	154.63	161.00	164.50	3.50	2.2%



#### STATEMENT OF PROGRAM:

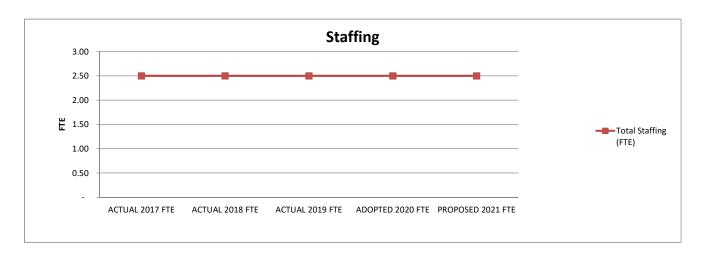
High School Special Education provides instructional, vocational, transitional and support services for students in grades 9 through age 22. Students receive instruction in their least restrictive environment, with access to the general education curriculum as determined by the student's IEP team. Specialized curriculum is used to address academic and/or behavioral skills based on individual student needs. High School Special Education provides a continuum of services to address all levels of student need. The program focuses on post-secondary transition to help students increase independence, develop critical job skills, and make a successful transition to life after secondary school.

LOCATION: 1666 - Special Ed Outreach	A	CTUAL 2017		TUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.0
•	EXPE	ENDITURES	EXPEN	DITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	164,046	\$	104,775	\$	106,016	\$ 116,403	\$ 111,256	\$ (5,147)	-4.4%
320 - Non-Certificated Salaries		46,665		53,963		53,432	51,201	52,096	895	1.7%
360 - Employee Benefits		89,637		80,555		77,803	85,486	99,504	14,018	16.4%
Total Personnel Expenditures		300,348		239,293		237,251	253,090	262,856	9,766	3.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		1,000		600	5,000	5,000	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		344		478		1,008	1,008	1,008	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		1,011		22,299		3,678	1,440	1,440	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,355		23,777		5,286	7,448	7,448	-	0.0%
Total Expenditures	\$	301,703	\$	263,070	\$	242,537	\$ 260,538	\$ 270,304	\$ 9,766	3.7%



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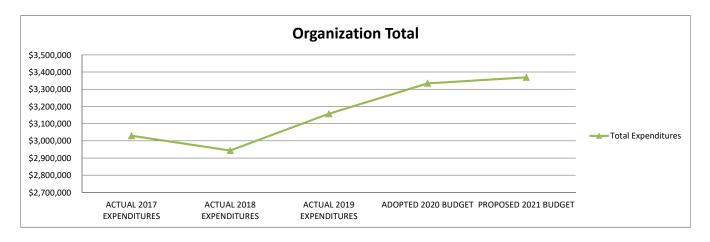
LOCATION: 1666 - Special Ed Outreach	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
1000 - Special Eu Outreacii	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	1.50	1.50	1.50	1.50	1.50	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	1.50	1.50	1.50	1.50	1.50	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	2.50	2.50	2.50	2.50	2.50	=	0.0%



### STATEMENT OF PROGRAM:

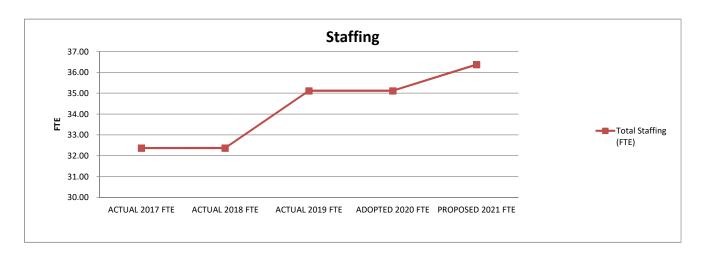
The Outreach Program provides special education services for students with an Individual Education Program (IEP) who have received a long term out-of-school suspension, expulsion, or alternative placement in lieu of suspension or expulsion. The Outreach classroom is housed at Whaley School. Students receive their special education services and have the opportunity to earn credits through online instruction. Certificated staff may provide educational services at various community locations such as the library, community center, or jail (for incarcerated students).

LOCATION: 1667 - Special Ed Alt Career Ed	4	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	EXP		EXF		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,031,555	\$	988,736	\$	1,029,206	\$ 1,111,556	\$ 985,290	\$ (126,266)	-11.4%
320 - Non-Certificated Salaries		606,475		603,832		690,205	654,095	764,918	110,823	16.9%
360 - Employee Benefits		1,067,953		1,018,417		1,086,577	1,235,246	1,286,783	51,537	4.2%
Total Personnel Expenditures		2,705,983		2,610,985		2,805,988	3,000,897	3,036,991	36,094	1.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	2,230	\$	4,630	\$	5,539	\$ 5,600	\$ 5,600	\$ -	0.0%
420 - Staff Travel		27,628		30,082		28,116	28,000	28,000	-	0.0%
425 - Student Travel		1,515		2,058		2,665	3,000	3,000	-	0.0%
430 - Utility Services		11,173		10,602		8,743	10,470	8,794	(1,676)	-16.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		266,981		270,412		268,105	269,278	269,008	(270)	-0.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		14,245		14,983		38,001	17,334	17,613	279	1.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		75		255	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		323,772		332,842		351,424	333,682	332,015	(1,667)	-0.5%
Total Expenditures	\$	3,029,755	\$	2,943,827	\$	3,157,412	\$ 3,334,579	\$ 3,369,006	\$ 34,427	1.0%



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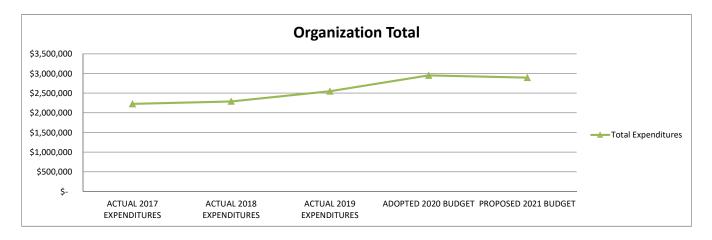
LOCATION: 1667 - Special Ed Alt Career Ed	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTED	
1667 - Special Ed Alt Career Ed	2017 FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	PROPOSI FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
AVERAGE DAIL I MEMBERSHII (ADM)	47,557.70	40,704.43	45,710.51	45,400.01	45,100.00	(200.00)	-0.0 /0
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	-	(1.00)	-100.0%
Classroom Teacher	3.50	3.50	3.50	3.50	3.00	(0.50)	-14.3%
Special Service Teacher	9.00	9.00	10.00	10.00	10.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	13.50	13.50	14.50	14.50	13.00	(1.50)	-10.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.88	1.88	1.88	1.88	1.88	-	0.0%
Teachers Assistants	16.99	16.99	18.74	18.74	21.50	2.76	14.7%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	=	0.0%
Total Classified	18.86	18.87	20.62	20.62	23.38	2.76	13.4%
Total Staffing (FTE)	32.36	32.37	35.12	35.12	36.38	1.26	3.6%



#### STATEMENT OF PROGRAM:

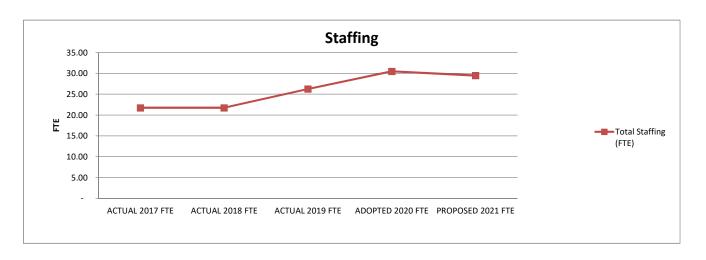
The ACT Program (Adult Community Transition) provides instruction for special education students who have completed four years of high school, have not received a diploma, and who are eligible for services as determined by their IEP. Students are eligible for participation in ACT through age 22. The program's goal is to give students as much independence as possible in their adult lives through instruction to promote job skills and functioning in a variety of settings. Instruction concentrates on work maturity, self-help, communication, social and recreation/leisure skills. The program utilizes multiple community settings, including leased space at the Trust Authority Building.

LOCATION: 1670 - Special Schools Program	I	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.15
	EXP	ENDITURES	EXPE	ENDITURES	EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,368,285	\$	1,262,858	\$	1,424,969	\$ 1,549,008	\$ 1,504,295	\$ (44,713)	-2.9%
320 - Non-Certificated Salaries		189,470		240,008		266,442	295,721	296,416	695	0.2%
360 - Employee Benefits		611,040		720,659		817,006	1,014,281	1,004,152	(10,129)	-1.0%
Total Personnel Expenditures		2,168,795		2,223,525		2,508,417	2,859,010	2,804,863	(54,147)	-1.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ 26,950	\$ 26,950	\$ -	0.0%
420 - Staff Travel		2,982		4,870		3,259	3,000	3,000	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		26,755		26,466		26,949	22,686	19,752	(2,934)	-12.9%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		406		342		2,016	2,016	2,016	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		30,096		36,822		10,820	39,069	39,069	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		236	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		60,239		68,500		43,280	93,721	90,787	(2,934)	-3.1%
Total Expenditures	\$	2,229,034	\$	2,292,025	\$	2,551,697	\$ 2,952,731	\$ 2,895,650	\$ (57,081)	-1.9%



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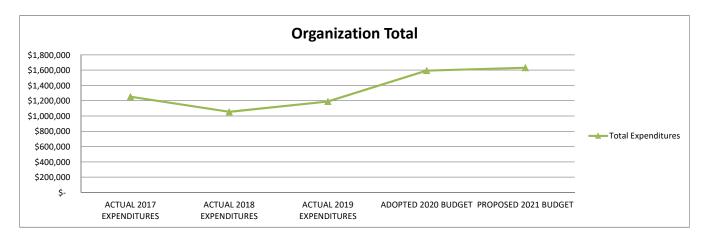
LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTED PROPOS	
1670 - Special Schools Program	2017 FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	FTE	£D %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	5.00	4.00	4.00	6.00	6.00	-	0.0%
Special Service Teacher	9.00	10.00	12.00	12.49	11.49	(1.00)	-8.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Certificated	16.00	16.00	18.00	20.49	19.49	(1.00)	-4.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	4.75	4.75	6.25	8.00	8.00	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	5.75	5.75	8.25	10.00	10.00	-	0.0%
Total Staffing (FTE)	21.75	21.75	26.25	30.49	29.49	(1.00)	-3.3%



#### STATEMENT OF PROGRAM:

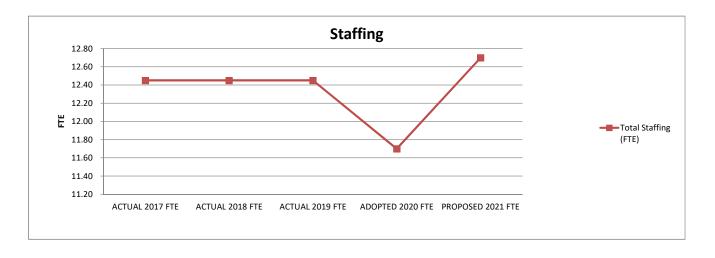
The Special Schools Program provides educational programs outside traditional school settings for students who experience physical, medical, emotional, or behavioral conditions which affect the student's ability to attend school. These services are provided at various residential treatment centers and hospitals within the municipality of Anchorage. Fifty to sixty percent of the students served are from the Anchorage area, and forty percent from outside the district. In addition, visiting teacher services are provided to students who are physically unable to attend school due to temporary or chronic medical conditions. These services are provided in the hospital or home settings.

LOCATION: 1673 - Special Svcs Health Svcs	A	CTUAL 2017	Α	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	161,966	\$	136,090	\$	167,806	\$ 239,626	\$ 188,049	\$ (51,577)	-21.5%
320 - Non-Certificated Salaries		557,229		493,229		502,300	658,494	729,861	71,367	10.8%
360 - Employee Benefits		389,550		320,105		302,855	455,097	522,033	66,936	14.7%
Total Personnel Expenditures		1,108,745		949,424		972,961	1,353,217	1,439,943	86,726	6.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	55,769	\$	59,844	\$	176,136	\$ 177,200	\$ 74,700	\$ (102,500)	-57.8%
420 - Staff Travel		5,229		10,860		10,643	14,000	26,000	12,000	85.7%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		10,878		10,761		1,008	14,008	16,008	2,000	14.3%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		59,208		22,093		28,699	35,450	73,588	38,138	107.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		1,970		119	900	2,000	1,100	122.2%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		12,060		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		854		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		143,998		105,528		216,605	241,558	192,296	(49,262)	-20.4%
Total Expenditures	\$	1,252,743	\$	1,054,952	\$	1,189,566	\$ 1,594,775	\$ 1,632,239	\$ 37,464	2.3%



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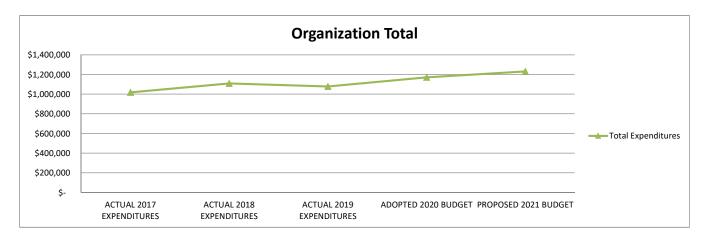
LOCATION: 1673 - Special Svcs Health Svcs	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
Special Sites Health Sites	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	8.70	8.70	8.70	8.70	9.70	1.00	11.5%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	0.75	0.75	0.75	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	11.45	11.45	11.45	10.70	11.70	1.00	9.3%
Total Staffing (FTE)	12.45	12.45	12.45	11.70	12.70	1.00	8.5%



#### STATEMENT OF PROGRAM:

The Health Services program improves and protects the health of students in a supportive learning environment. School nurses prioritize health maintenance, injury and disease prevention, and health restoration. Nursing interventions support educational staff in providing students with a safe, caring and educationally relevant school program. Students with disabilities are provided nursing services as identified in the Individual Education Plan (IEP). Health Services program administration supports supervision, delegation, evaluation of nursing practice and employee training. Mandatory first aid training is provided promoting safe and caring schools.

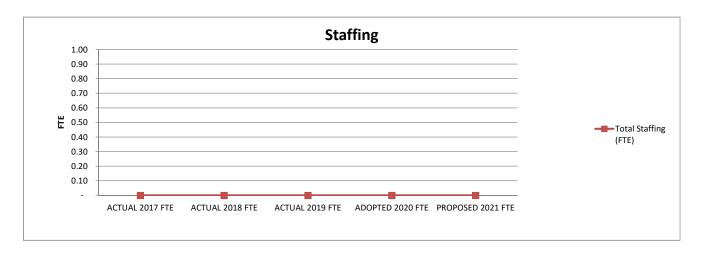
LOCATION: 1678 - Summer School Special Ed		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
•	EXP	ENDITURES	EXP.		EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	336,096	\$	331,043	\$	333,487	\$	347,484	\$	399,740	\$	52,256	15.0%
320 - Non-Certificated Salaries		286,117		306,629		299,871		307,500		307,500		-	0.0%
360 - Employee Benefits		138,605		137,846		110,641		147,810		155,766		7,956	5.4%
Total Personnel Expenditures		760,818		775,518		743,999		802,794		863,006		60,212	7.5%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		1,109		1,064		945		1,000		1,000		-	0.0%
425 - Student Travel		253,525		330,000		330,000		363,000		363,000		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		3,309		2,844		3,296		4,400		4,400		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		257,943		333,908		334,241		368,400		368,400		-	0.0%
Total Expenditures	\$	1,018,761	\$	1,109,426	\$	1,078,240	\$	1,171,194	\$	1,231,406	\$	60,212	5.1%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1678 - Summer School Special Ed	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTI PROPO	
	FTE	FTE	FTE	FTE	FTE	FTE	%
	47.740.00	15051.15			45.400.00	(********	0.50/

47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
=	_	_	_	_	_	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	_	_	_	_	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	_	-	-	0.0%
-	-	-	-	-	-	0.0%
		_		_	_	0.0%
	- - - - - - - - - - - - - - - - - - -					



### STATEMENT OF PROGRAM:

The Special Education summer school budget provides funding to pay for Extended School Year services for special education students who qualify for the services under federal and state statute. These funds pay for administrators, instructional and custodial staff, teaching supplies, transportation and more. The Extended School Year program is a six to seven week program supporting maintenance of skills for over 1000 students identified as needing these services.

LOCATION: 1679 - Unallocated SPED Resource	_	ΓUAL 017	4	ACTUAL 2018		CTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	<b>EXPEN</b>	DITURES	EXP	ENDITURES	EXPE	NDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	(2,500)	\$	5,000	\$ 275,000	\$ 651,604	\$ 376,604	136.9%
320 - Non-Certificated Salaries		-		- 1		-	-	192,240	192,240	0.0%
360 - Employee Benefits		-		(318)		102	6,525	291,776	285,251	4371.7%
Total Personnel Expenditures		-		(2,818)		5,102	281,525	1,135,620	854,095	303.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	65,000	65,000	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	40,860	40,860	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	500,000	-	(500,000)	-100.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-			<u> </u>	0.0%
Total Non-personnel Expenditures		-		-		-	605,860	105,860	(500,000)	-82.5%
Total Expenditures	\$	-	\$	(2,818)	\$	5,102	\$ 887,385	\$ 1,241,480	\$ 354,095	39.9%



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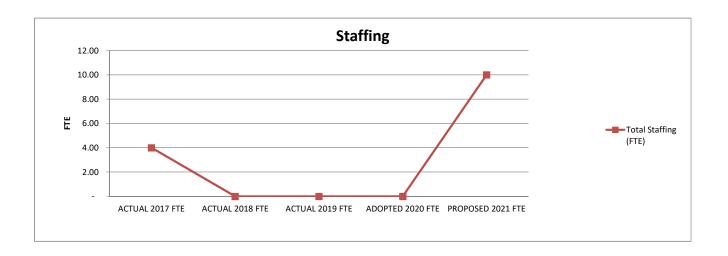
LOCATION: 1679 - Unallocated SPED Resource	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED		
	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	2.00	2.00	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated		-	-	-	2.00	2.00	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	-	-	-	-	-	-	0.0%	
Teachers Assistants	4.00	-	-	-	8.00	8.00	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified	4.00	-	-	-	8.00	8.00	0.0%	

10.00

10.00

0.0%

4.00

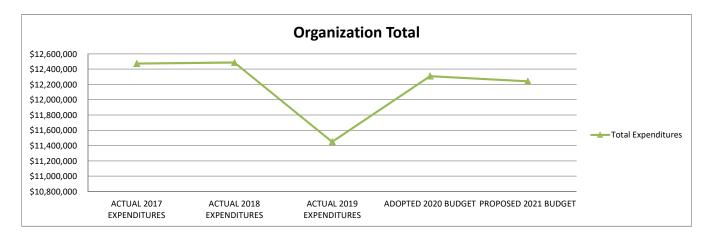


### STATEMENT OF PROGRAM:

Total Staffing (FTE)

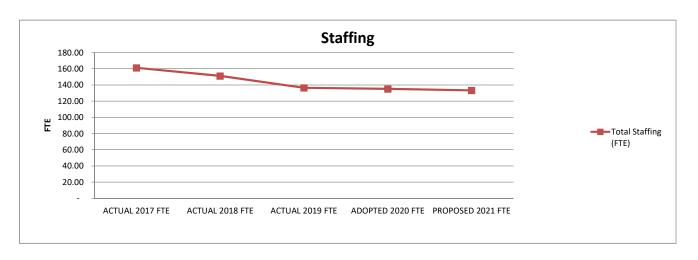
This cost center contains funding that is not specific for any one Special Education program, including funding for unallocated staff, supplies, materials, and other contracted services.

LOCATION: 1680 - English Language Learner		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXI	PENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	4,083,059	\$	4,303,777	\$	4,076,676	\$	4,540,228	\$	4,510,274	\$	(29,954)	-0.7%
320 - Non-Certificated Salaries		3,239,988		3,073,070		2,834,904		2,736,603		2,714,817		(21,786)	-0.8%
360 - Employee Benefits		5,009,011		4,979,995		4,369,072		4,862,779		4,835,622		(27,157)	-0.6%
Total Personnel Expenditures		12,332,058		12,356,842		11,280,652		12,139,610		12,060,713		(78,897)	-0.6%
Non-personnel Expenditures													
410 - Professional And Technical	\$	43,660	\$	74,333	\$	59,672	\$	60,000	\$	60,000	\$	-	0.0%
420 - Staff Travel		12,581		7,032		7,786		11,500		11,200		(300)	-2.6%
425 - Student Travel		320		-		-		-		-		-	0.0%
430 - Utility Services		786		941		286		941		1,296		355	37.7%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		1,290		1,640		2,886		3,016		3,016		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		83,143		46,091		98,094		94,281		105,589		11,308	12.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		141,780		130,037		168,724		169,738		181,101		11,363	6.7%
Total Expenditures	\$	12,473,838	\$	12,486,879	\$	11,449,376	\$	12,309,348	\$	12,241,814	\$	(67,534)	-0.5%



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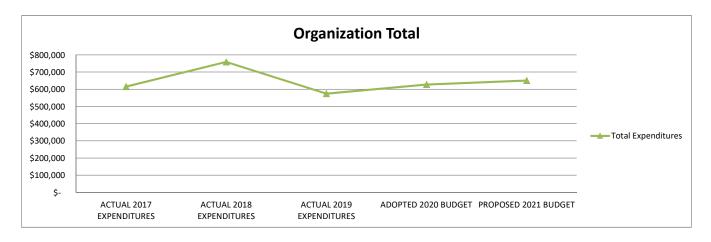
LOCATION: 1680 - English Language Learner	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1000 - Engusu Language Learner	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	_	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	54.89	56.89	56.89	57.70	56.70	(1.00)	-1.7%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	0.50	0.50	0.50	0.50	-	(0.50)	-100.0%
Total Certificated	56.39	58.39	58.39	59.20	57.70	(1.50)	-2.5%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	3.00	3.25	3.25	6.25	6.00	(0.25)	-4.0%
Clerical	2.63	2.63	2.00	2.00	2.00	`- '	0.0%
Teachers Assistants	99.13	86.88	72.88	67.63	67.63	-	0.0%
Custodial	-	_	-	-	-	-	0.0%
Maintenance	-	_	-	-	-	-	0.0%
Other Classified	-	_	-	-	-	-	0.0%
Total Classified	104.75	92.75	78.13	75.88	75.63	(0.25)	-0.3%
Total Staffing (FTE)	161.14	151.14	136.52	135.08	133.33	(1.75)	-1.3%



### STATEMENT OF PROGRAM:

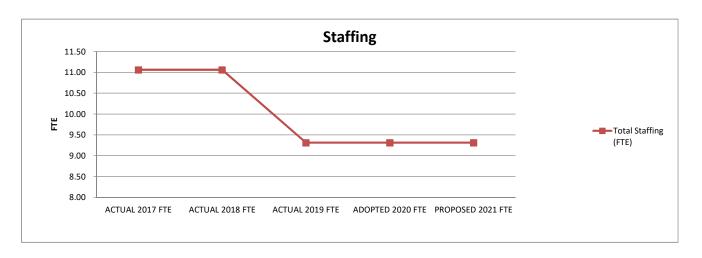
The purpose of the English Language Learners Program is to provide equal educational opportunities for students who are influenced by a language other than English. Students in grades K-12 are offered access to a high quality academic program with comprehensive language acquisition at the programs' core which is included in the Anchorage School District's Multi Tiered System of Supports (MTSS) Model. Program models may also include Newcomers, two way immersion and Sheltered Instruction.

LOCATION: 1690 - Native Education		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXPE		EXP		EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	6,601	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		291,993		314,330		304,821		296,694		310,306		13,612	4.6%
360 - Employee Benefits		311,764		284,227		268,445		330,271		340,046		9,775	3.0%
Total Personnel Expenditures		610,358		598,557		573,266		626,965		650,352		23,387	3.7%
Non-personnel Expenditures													
410 - Professional And Technical	\$	2,490	\$	160,000	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		692		407		-		300		300		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		1,518		-		1,550		-		-		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		4,700		160,407		1,550		300		300		-	0.0%
Total Expenditures	\$	615,058	\$	758,964	\$	574,816	\$	627,265	\$	650,652	\$	23,387	3.7%



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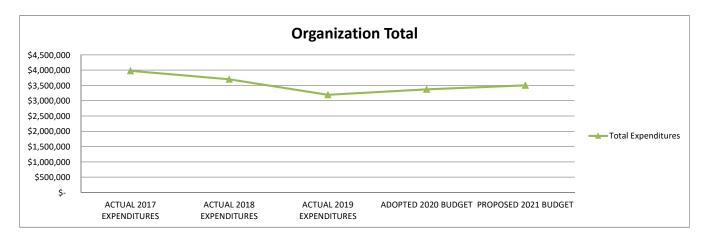
LOCATION: 1690 - Native Education	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS		
1070 Time Zaucinon	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	=	0.0%	
Principal	-	-	-	-	-	=	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	-	-	-	-	-	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Clerical	-	-	-	-	-	-	0.0%	
Teachers Assistants	10.06	10.06	8.31	8.31	8.31	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	-	-	-	-	-	-	0.0%	
Total Classified	11.06	11.06	9.31	9.31	9.31	-	0.0%	
Total Staffing (FTE)	11.06	11.06	9.31	9.31	9.31		0.0%	



### STATEMENT OF PROGRAM:

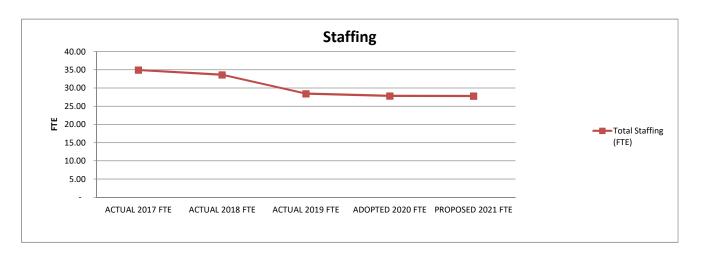
The purpose of the Native Education Program is to provide services to Alaska Native and American Indian students with meeting and/or exceeding the state academic and cultural standards. The program also assists incoming students with acclimation to our school system. Assistance for the student and his/her family includes: school profile, physical tour of the school, introduction to school personnel, school bus operation and schedules, school resources, input about students educational history, and setting up social supports within the school and community.

LOCATION: 1700 - Central MS Of Science		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXP		EXP		EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	2,235,342	\$	2,112,219	\$	1,747,711	\$	1,848,005	\$	1,926,962	\$	78,957	4.3%
320 - Non-Certificated Salaries		349,740		304,255		316,621		264,768		262,824		(1,944)	-0.7%
360 - Employee Benefits		1,082,650		1,001,555		828,164		971,305		998,347		27,042	2.8%
Total Personnel Expenditures		3,667,732		3,418,029		2,892,496		3,084,078		3,188,133		104,055	3.4%
Non-personnel Expenditures													
410 - Professional And Technical	\$	9,694	\$	1,599	\$	721	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		1,759		815		4,820		-		-		-	0.0%
425 - Student Travel		11,793		13,866		11,392		10,200		12,400		2,200	21.6%
430 - Utility Services		41,973		51,463		49,289		39,035		56,871		17,836	45.7%
435 - Energy		175,587		162,016		172,216		196,500		194,800		(1,700)	-0.9%
440 - Other Purchased Services		11,144		17,762		16,273		8,630		8,935		305	3.5%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		57,491		37,372		45,907		36,176		41,376		5,200	14.4%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		145		-		-		219		272		53	24.2%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		309,586		284,893		300,618		290,760		314,654		23,894	8.2%
Total Expenditures	\$	3,977,318	\$	3,702,922	\$	3,193,114	\$	3,374,838	\$	3,502,787	\$	127,949	3.8%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

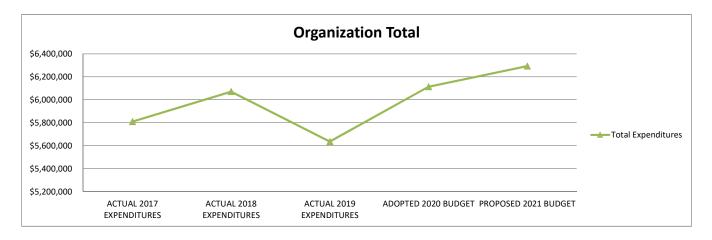
LOCATION: 1700 - Central MS Of Science	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	457.55	434.56	368.35	411.35	387.00	(24.35)	-5.9%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	21.50	22.20	17.00	16.40	16.80	0.40	2.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Certificated	27.50	28.20	23.00	22.40	22.80	0.40	1.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	-	(0.44)	-100.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	7.44	5.44	5.44	5.44	5.00	(0.44)	-8.0%
Total Staffing (FTE)	34.94	33.64	28.44	27.84	27.80	(0.04)	-0.1%



#### STATEMENT OF PROGRAM:

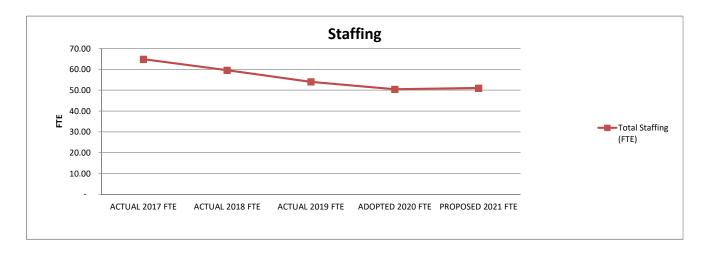
Central Middle School of Science is a neighborhood and lottery school that infuses science and technology throughout all curricular areas. It is the goal of Central to provide an instructional program with the most current educational and technological techniques. All students get a Kindle Fire loaded with their textbooks. Central teachers guide students into becoming life-long learners and responsible adults. High academic expectations and high standards for students' behavior are characteristics of Central's Program.

LOCATION: 1710 - Clark Middle School		ACTUAL 2017	I	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	10.00
	EXP	ENDITURES	EXP.	ENDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,321,518	\$	3,414,170	\$	3,250,225	\$ 3,423,439	\$ 3,565,414	\$ 141,975	4.1%
320 - Non-Certificated Salaries		403,551		431,318		403,909	387,698	383,105	(4,593)	-1.2%
360 - Employee Benefits		1,569,129		1,721,920		1,425,569	1,740,771	1,769,096	28,325	1.6%
Total Personnel Expenditures		5,294,198		5,567,408		5,079,703	5,551,908	5,717,615	165,707	3.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	400	\$	_	\$	319	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		130		-		68	-	-	-	0.0%
425 - Student Travel		13,820		15,101		14,542	11,536	11,536	-	0.0%
430 - Utility Services		68,286		70,405		69,488	57,001	62,260	5,259	9.2%
435 - Energy		340,050		323,525		361,980	399,600	408,000	8,400	2.1%
440 - Other Purchased Services		17,396		21,514		17,446	20,030	19,065	(965)	-4.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		75,461		72,533		85,781	72,790	74,517	1,727	2.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		385		-	481	501	20	4.2%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		5,822	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		515,543		503,463		555,446	561,438	575,879	14,441	2.6%
Total Expenditures	\$	5,809,741	\$	6,070,871	\$	5,635,149	\$ 6,113,346	\$ 6,293,494	\$ 180,148	2.9%



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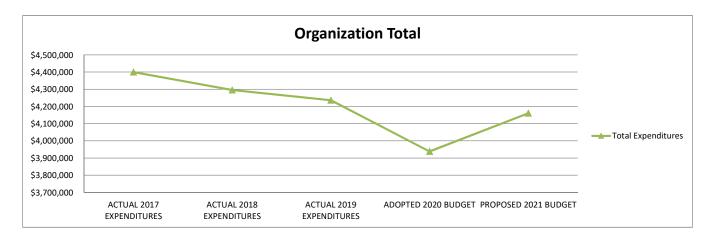
LOCATION: 1710 - Clark Middle School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	10.00
1710 - Clark Middle School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	972.17	888.86	871.62	863.00	867.00	4.00	0.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	3.00	3.00	3.00	3.00	3.00	-	0.0%
Classroom Teacher	46.50	43.20	38.60	35.00	36.00	1.00	2.9%
Special Service Teacher	-	-	-	_	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	6.00	5.00	5.00	5.00	5.00	-	0.0%
Total Certificated	55.50	51.20	46.60	43.00	44.00	1.00	2.3%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	4.00	4.00	4.00	4.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	-	(0.44)	-100.0%
Custodial	1.00	1.00	1.00	1.00	1.00		0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	4.00	3.00	2.00	2.00	2.00	-	0.0%
Total Classified	9.44	8.44	7.44	7.44	7.00	(0.44)	-5.9%
Total Staffing (FTE)	64.94	59.64	54.04	50.44	51.00	0.56	1.1%



#### STATEMENT OF PROGRAM:

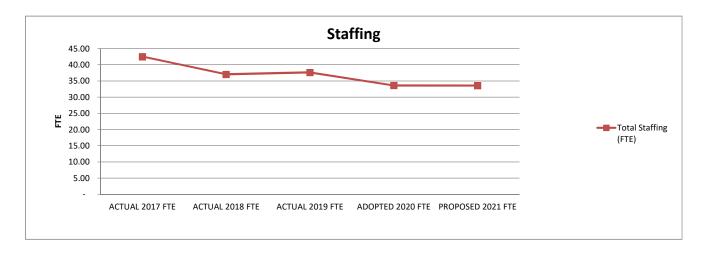
Clark Middle School is an energetic learning community that inspires diverse learners to excel academically. Clark serves students in grades 6-8 through an academically rigorous curriculum. Students are provided instruction in the four core subjects, which enhances reading comprehension, writing, listening, speaking and critical thinking skills. Instructional support services include: gifted, enriched classes, bilingual, Title I services, tutorial support, special education, migrant and Indian education, supplemental services, multimedia technology and advanced placement courses. Clark also offers many electives, sports programs and academic competitions for students to explore.

LOCATION:		ACTUAL		ACTUAL		ACTUAL		ADOPTED		PROPOSED		FY20 ADOPTE	
1730 - Gruening Middle School	EXP	2017 ENDITURES	EXP	2018 ENDITURES	EXI	2019 PENDITURES		2020 BUDGET		2021 BUDGET		PROPOS \$	SED %
Personnel Expenditures													
310 - Certificated Salaries	s	2,429,757	¢	2,408,882	©.	2,480,512	e.	2,386,402	¢	2,406,792	•	20,390	0.9%
320 - Non-Certificated Salaries	ų.	371,368	Φ	316,431	φ	276,207	Φ	218,103	Φ	243,534	φ	25,431	11.7%
360 - Employee Benefits		1,233,306		1,199,580		1,169,856		1,195,731		1,194,417		(1,314)	-0.1%
Total Personnel Expenditures		4,034,431		3,924,893		3,926,575		3,800,236		3,844,743		44,507	1.2%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	1,118	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		836		1,269		1,567		-		-		-	0.0%
425 - Student Travel		14,322		13,733		18,611		10,300		15,600		5,300	51.5%
430 - Utility Services		44,060		44,435		25,870		-		18,536		18,536	0.0%
435 - Energy		236,493		239,495		203,764		60,540		220,700		160,160	264.6%
440 - Other Purchased Services		12,343		16,291		14,979		13,489		12,310		(1,179)	-8.7%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		48,005		55,412		43,620		53,757		48,455		(5,302)	-9.9%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		276		343		320		(23)	-6.7%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		9,190		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		230		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		365,479		370,635		309,805		138,429		315,921		177,492	128.2%
Total Expenditures	\$	4,399,910	\$	4,295,528	\$	4,236,380	\$	3,938,665	\$	4,160,664	\$	221,999	5.6%



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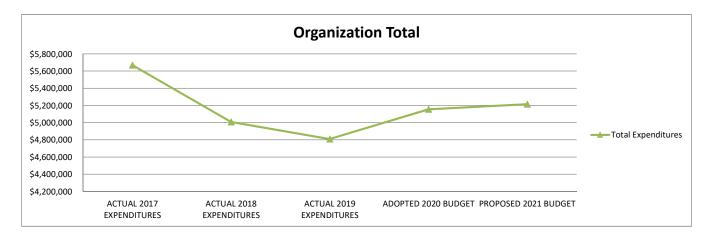
LOCATION: 1730 - Gruening Middle School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	592.35	610.21	597.92	586.65	553.00	(33.65)	-5.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	29.10	25.60	26.20	25.60	23.20	(2.40)	-9.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	4.00	2.00	4.00	2.00	100.0%
Total Certificated	35.10	31.60	32.20	29.60	29.20	(0.40)	-1.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	-	-	-	0.0%
Custodial	1.00	1.00	1.00	-	0.38	0.38	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	7.44	5.44	5.44	4.00	4.38	0.38	9.4%
Total Staffing (FTE)	42.54	37.04	37.64	33.60	33.58	(0.03)	-0.1%



### STATEMENT OF PROGRAM:

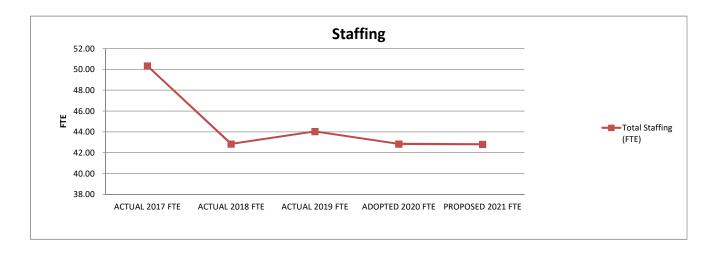
Gruening Middle School is a learning community in Eagle River. Gruening has a successful comprehensive academic program supported by high expectations and exceptional support from parents and the community. Gruening uses a team-based approach for instruction, engages parents in student-led conferences, and works to provide timely information to parents.

LOCATION: 1740 - Hanshew Middle School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15
	EXP		EXF		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,358,670	\$	2,816,314	\$	2,765,365	\$ 2,875,794	\$ 2,987,017	\$ 111,223	3.9%
320 - Non-Certificated Salaries		344,055		333,371		309,331	356,604	317,125	(39,479)	-11.1%
360 - Employee Benefits		1,566,521		1,429,449		1,334,202	1,501,031	1,497,564	(3,467)	-0.2%
Total Personnel Expenditures		5,269,246		4,579,134		4,408,898	4,733,429	4,801,706	68,277	1.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	116	\$	58	\$	116	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,110		1,172		485	-	-	-	0.0%
425 - Student Travel		14,295		16,252		14,944	16,104	15,100	(1,004)	-6.2%
430 - Utility Services		38,975		49,767		49,079	38,467	42,308	3,841	10.0%
435 - Energy		261,182		268,735		252,976	286,700	277,200	(9,500)	-3.3%
440 - Other Purchased Services		15,448		17,196		16,320	16,570	16,913	343	2.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		62,032		76,857		67,415	64,935	61,994	(2,941)	-4.5%
480 - Tuition And Stipends		-		-		-	-	-		0.0%
490 - Other Expenses		-		-		-	-	434	434	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		5,674		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		520		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		399,352		430,037		401,335	422,776	413,949	(8,827)	-2.1%
Total Expenditures	\$	5,668,598	\$	5,009,171	\$	4,810,233	\$ 5,156,205	\$ 5,215,655	\$ 59,450	1.2%



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LOCATION: 1740 - Hanshew Middle School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPOS	1.15
1740 - Hanshew Middle School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	708.06	681.34	671.90	706.40	730.00	23.60	3.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	36.90	30.40	31.60	30.40	30.80	0.40	1.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	5.00	4.00	4.00	4.00	4.00	-	0.0%
Total Certificated	42.90	36.40	37.60	36.40	36.80	0.40	1.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	-	(0.44)	-100.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Classified	7.44	6.44	6.44	6.44	6.00	(0.44)	-6.8%
							-



42.84

44.04

42.84

42.80

(0.04)

-0.1%

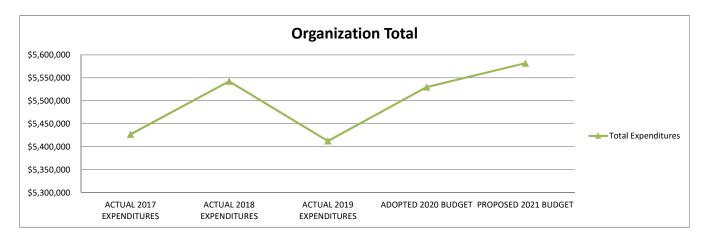
50.34

### STATEMENT OF PROGRAM:

Total Staffing (FTE)

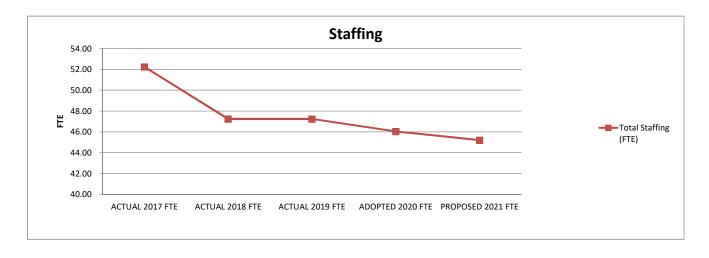
Our school focuses on structuring a caring, positive learning environment with high expectations for academic achievement. We serve middle school students through an academically challenging curriculum. In addition to traditional core areas of instruction we offer gifted, bilingual, multi-sensory instruction and special education. Also offered are many electives, sports programs, academic competitions and community events.

LOCATION: 1750 - Mears Middle School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,164,447	\$	3,249,801	\$	3,218,011	\$ 3,124,037	\$ 3,171,925	\$ 47,888	1.5%
320 - Non-Certificated Salaries		380,597		340,950		356,012	363,962	352,431	(11,531)	-3.2%
360 - Employee Benefits		1,489,918		1,560,898		1,452,050	1,617,396	1,621,705	4,309	0.3%
Total Personnel Expenditures		5,034,962		5,151,649		5,026,073	5,105,395	5,146,061	40,666	0.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	1,500	\$	50	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		354		708		588	-	-	-	0.0%
425 - Student Travel		15,506		17,075		24,659	11,100	13,400	2,300	20.7%
430 - Utility Services		36,894		51,692		50,489	40,608	44,573	3,965	9.8%
435 - Energy		251,646		248,474		228,765	285,200	295,100	9,900	3.5%
440 - Other Purchased Services		16,803		19,280		17,574	18,015	16,845	(1,170)	-6.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		70,394		52,012		63,762	68,916	65,232	(3,684)	-5.3%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		100	452	600	148	32.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		391,597		390,741		385,987	424,291	435,750	11,459	2.7%
Total Expenditures	\$	5,426,559	\$	5,542,390	\$	5,412,060	\$ 5,529,686	\$ 5,581,811	\$ 52,125	0.9%



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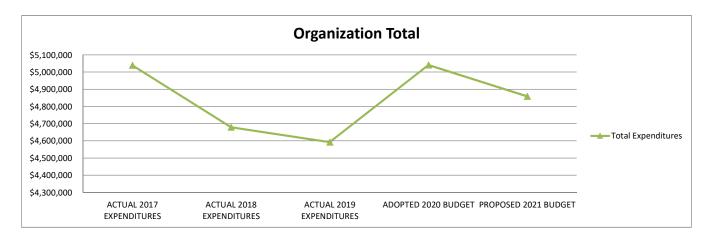
LOCATION: 1750 - Mears Middle School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	795.50	800.90	789.80	751.05	775.00	23.95	3.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	37.30	33.80	33.80	32.60	32.20	(0.40)	-1.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	5.00	5.00	5.00	5.00	5.00	-	0.0%
Total Certificated	44.30	40.80	40.80	39.60	39.20	(0.40)	-1.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	-	(0.44)	-100.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.50	2.00	2.00	2.00	2.00	-	0.0%
Total Classified	7.94	6.44	6.44	6.44	6.00	(0.44)	-6.8%
Total Staffing (FTE)	52.24	47.24	47.24	46.04	45.20	(0.84)	-1.8%



#### STATEMENT OF PROGRAM:

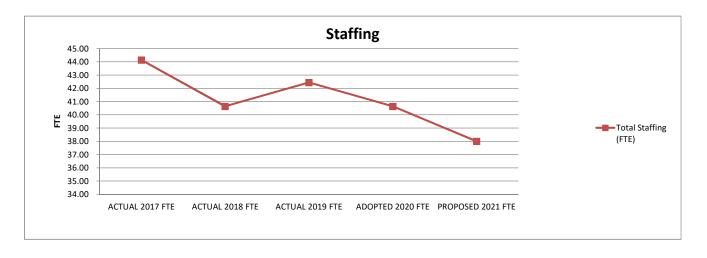
Mears Middle School provides seven instructional periods daily. All students are enrolled in four required academic courses, physical education and electives. Remedial and gifted course work is offered in language arts, science and mathematics. Electives include computer and industrial technology, arts/crafts, family consumer science, foreign languages and music. Growth in traditional academic areas is emphasized. Students are also encouraged to participate in career and leisure time activities. Intramural, interscholastic and after school extracurricular activities are available to all students. Mears' parents, staff and school business partners work together to build a dynamic community.

LOCATION: 1755 - Mirror Lake Middle School	,	ACTUAL 2017	A	CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	100
	EXP		EXPE		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,866,804	\$	2,696,661	\$	2,571,019	\$ 2,804,586	\$ 2,690,132	\$ (114,454)	-4.1%
320 - Non-Certificated Salaries		346,587		282,639		390,311	324,707	310,146	(14,561)	-4.5%
360 - Employee Benefits		1,375,204		1,251,497		1,186,092	1,440,473	1,364,093	(76,380)	-5.3%
Total Personnel Expenditures		4,588,595		4,230,797		4,147,422	4,569,766	4,364,371	(205,395)	-4.5%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	300	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,623		922		442	-	-	-	0.0%
425 - Student Travel		26,586		28,292		27,605	28,294	27,500	(794)	-2.8%
430 - Utility Services		56,006		54,851		55,270	36,750	35,629	(1,121)	-3.1%
435 - Energy		279,801		294,754		281,995	330,800	359,600	28,800	8.7%
440 - Other Purchased Services		15,976		16,760		17,786	15,145	14,215	(930)	-6.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		70,547		52,774		61,919	59,930	56,484	(3,446)	-5.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		195		195		270	388	555	167	43.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		450,734		448,548		445,587	471,307	493,983	22,676	4.8%
Total Expenditures	\$	5,039,329	\$	4,679,345	\$	4,593,009	\$ 5,041,073	\$ 4,858,354	\$ (182,719)	-3.6%



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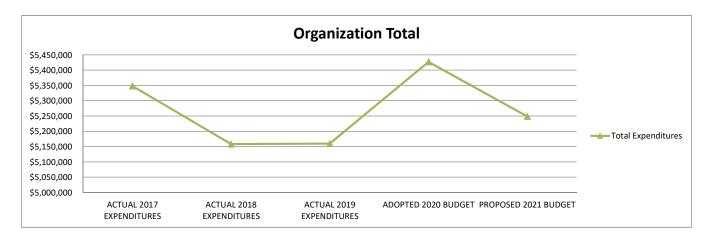
LOCATION: 1755 - Mirror Lake Middle School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.00
1755 - MITOL Lake Middle School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	648.75	680.45	684.45	676.88	647.00	(29.88)	-4.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	30.70	29.20	31.00	29.20	27.00	(2.20)	-7.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Certificated	36.70	35.20	37.00	35.20	33.00	(2.20)	-6.3%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	-	(0.44)	-100.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	7.44	5.44	5.44	5.44	5.00	(0.44)	-8.0%
Total Staffing (FTE)	44.14	40.64	42.44	40.64	38.00	(2.64)	-6.5%



### STATEMENT OF PROGRAM:

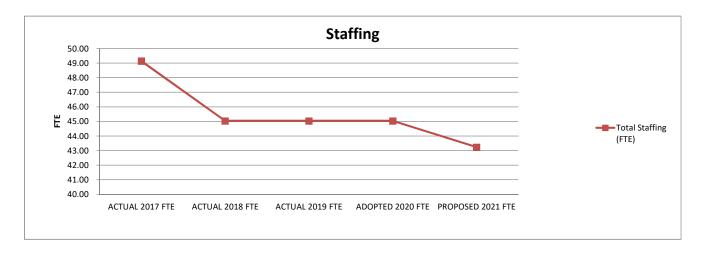
Mirror Lake Middle School provides instruction for grades six, seven, and eight. The school is committed to the middle school components of teaming, exploration, flexible scheduling, and attention to the developmental needs of middle school students. Our goal is to prepare lifelong learners, who will become literate, self-disciplined, independent, and confident individuals who take pride in themselves, communicate effectively, and make positive contributions to society.

LOCATION: 1760 - Romig Middle School	1	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,095,169	\$	2,946,233	\$	2,909,672	\$ 3,083,411	\$ 2,980,512	\$ (102,899)	-3.3%
320 - Non-Certificated Salaries		417,316		382,000		417,207	367,043	363,350	(3,693)	-1.0%
360 - Employee Benefits		1,465,126		1,455,530		1,448,837	1,585,281	1,548,933	(36,348)	-2.3%
Total Personnel Expenditures		4,977,611		4,783,763		4,775,716	5,035,735	4,892,795	(142,940)	-2.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	10	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		788		1,008		479	-	-	-	0.0%
425 - Student Travel		17,833		18,965		19,407	18,610	-	(18,610)	-100.0%
430 - Utility Services		53,919		63,413		60,737	42,172	46,939	4,767	11.3%
435 - Energy		206,951		207,730		209,927	244,400	235,600	(8,800)	-3.6%
440 - Other Purchased Services		18,118		19,223		17,912	17,743	15,900	(1,843)	-10.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		63,098		64,330		75,798	67,902	57,339	(10,563)	-15.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	444	428	(16)	-3.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		9,910		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		248		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		370,875		374,669		384,260	 391,271	356,206	 (35,065)	-9.0%
Total Expenditures	\$	5,348,486	\$	5,158,432	\$	5,159,976	\$ 5,427,006	\$ 5,249,001	\$ (178,005)	-3.3%



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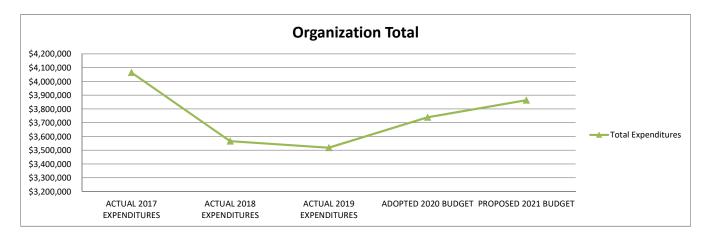
LOCATION: 1760 - Romig Middle School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1700 - Rolling Middle School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	759.00	767.25	741.27	742.83	729.00	(13.83)	-1.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	34.70	32.60	32.60	32.60	30.80	(1.80)	-5.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Certificated	40.70	38.60	38.60	38.60	36.80	(1.80)	-4.7%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	0.44	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	3.00	2.00	2.00	2.00	2.00	-	0.0%
Total Classified	8.44	6.44	6.44	6.44	6.44	-	0.0%
Total Staffing (FTE)	49.14	45.04	45.04	45.04	43.24	(1.80)	-4.0%



#### STATEMENT OF PROGRAM:

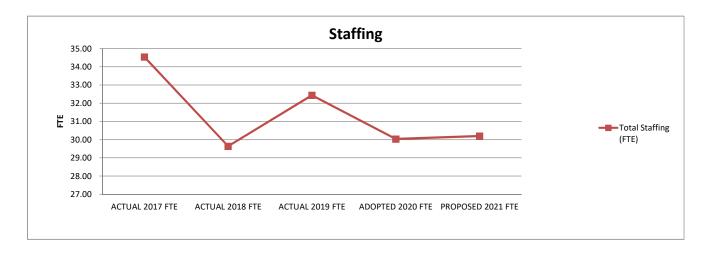
Romig Middle School offers educational opportunities for students in grades 7-8 through the team approach of the middle school model. Our school offers traditional instruction as well as highly gifted, gifted, bilingual, remedial and special education services. Romig also hosts both the Russian immersion and Spanish immersion programs. The dedicated staff of Romig Middle School promotes an environment for students to develop to their highest potential. In our ever-changing and diverse world, students are encouraged to become active, productive and involved students both within their school, community, and in society.

LOCATION: 1770 - Wendler Middle School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXP	ENDITURES	EXPE	NDITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	2,256,467	\$	1,934,859	\$	1,931,677	\$	2,013,978	\$	2,100,349	\$	86,371	4.3%
320 - Non-Certificated Salaries		319,896		283,770		304,005		277,427		275,433		(1,994)	-0.7%
360 - Employee Benefits		1,106,540		974,983		902,819		1,058,786		1,101,068		42,282	4.0%
Total Personnel Expenditures		3,682,903		3,193,612		3,138,501		3,350,191		3,476,850		126,659	3.8%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	450	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		27		-		-		-	0.0%
425 - Student Travel		10,505		16,732		12,460		9,300		13,200		3,900	41.9%
430 - Utility Services		43,610		50,755		50,261		39,140		44,334		5,194	13.3%
435 - Energy		274,996		249,962		254,122		286,400		276,800		(9,600)	-3.4%
440 - Other Purchased Services		14,595		15,655		15,873		11,132		10,440		(692)	-6.2%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		37,544		39,029		46,383		42,260		41,906		(354)	-0.8%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		261		272		11	4.2%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		381,250		372,133		379,576		388,493		386,952		(1,541)	-0.4%
Total Expenditures	\$	4,064,153	\$	3,565,745	\$	3,518,077	\$	3,738,684	\$	3,863,802	\$	125,118	3.3%



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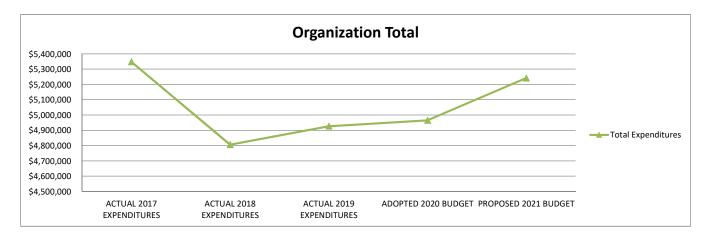
LOCATION: 1770 - Wendler Middle School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	434.35	451.27	473.60	456.85	461.00	4.15	0.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	21.50	18.60	21.00	18.60	19.20	0.60	3.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	3.60	3.60	4.00	4.00	4.00	-	0.0%
Total Certificated	27.10	24.20	27.00	24.60	25.20	0.60	2.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	-	(0.44)	-100.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	7.44	5.44	5.44	5.44	5.00	(0.44)	-8.0%
Total Staffing (FTE)	34.54	29.64	32.44	30.04	30.20	0.16	0.5%



### STATEMENT OF PROGRAM:

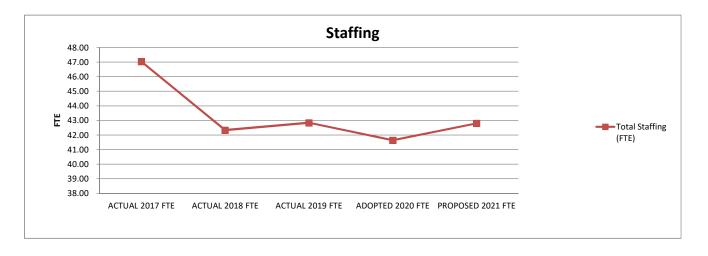
Wendler is an inclusive, diverse, technologically literate middle school. Wendler is a school where climate, student engagement, and safety are foremost and teachers encourage students to take ownership of their learning. Wendler has an active school business partnership program with several local companies.

LOCATION: 1780 - Goldenview Middle School	1	ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,163,184	\$	2,732,736	\$	2,847,048	\$ 2,782,733	\$ 2,987,402	\$ 204,669	7.4%
320 - Non-Certificated Salaries		349,874		345,895		325,202	341,252	339,810	(1,442)	-0.4%
360 - Employee Benefits		1,429,986		1,333,765		1,363,280	1,435,984	1,496,008	60,024	4.2%
Total Personnel Expenditures		4,943,044		4,412,396		4,535,530	4,559,969	4,823,220	263,251	5.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	450	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,821		2,728		2,770	-	-	-	0.0%
425 - Student Travel		19,894		21,216		19,198	20,073	20,600	527	2.6%
430 - Utility Services		39,397		52,880		53,931	45,830	47,784	1,954	4.3%
435 - Energy		238,600		239,700		237,714	260,700	270,800	10,100	3.9%
440 - Other Purchased Services		17,698		17,819		15,610	16,600	16,100	(500)	-3.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		87,030		58,784		61,163	61,804	63,011	1,207	2.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		385		625		815	400	430	30	7.5%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		404,825		393,752		391,651	405,407	418,725	13,318	3.3%
Total Expenditures	\$	5,347,869	\$	4,806,148	\$	4,927,181	\$ 4,965,376	\$ 5,241,945	\$ 276,569	5.6%



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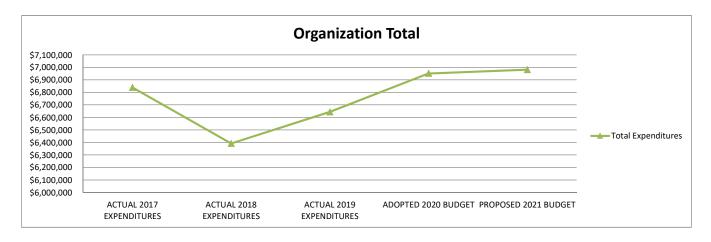
LOCATION: 1780 - Goldenview Middle School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	719.55	706.25	687.25	713.50	740.00	26.50	3.7%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	32.10	30.40	30.40	29.20	30.80	1.60	5.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	5.00	4.00	4.00	4.00	4.00	-	0.0%
Total Certificated	39.10	36.40	36.40	35.20	36.80	1.60	4.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	-	(0.44)	-100.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.50	1.50	2.00	2.00	2.00	-	0.0%
Total Classified	7.94	5.94	6.44	6.44	6.00	(0.44)	-6.8%
Total Staffing (FTE)	47.04	42.34	42.84	41.64	42.80	1.16	2.8%



### STATEMENT OF PROGRAM:

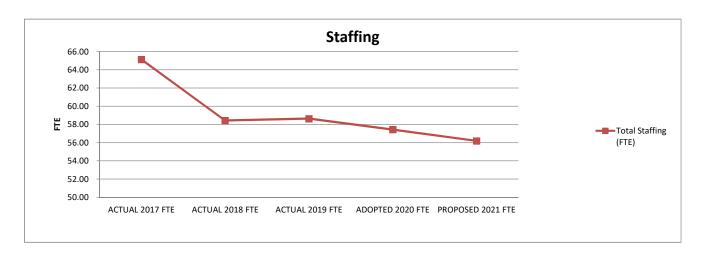
Goldenview Middle School serves 7th and 8th graders, through research based best instructional practices of the Middle School model. We strive for academic excellence, unleash creative expression, nurture personal character and support a sense of community. Our curriculum integration, academic rigor, character building, social emotional learning, flexible scheduling, and elective courses are centered on the unique characteristics of young adolescents. Parent and community involvement further promotes success of the students. These essential elements prepare students to be contributing members of the larger community.

LOCATION: 1785 - Begich Middle School	4	ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15
•	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	4,032,655	\$	3,572,237	\$	3,901,540	\$ 3,916,774	\$ 3,955,528	\$ 38,754	1.0%
320 - Non-Certificated Salaries		433,404		493,554		397,684	413,583	402,287	(11,296)	-2.7%
360 - Employee Benefits		1,810,769		1,783,492		1,792,388	1,997,283	1,982,976	(14,307)	-0.7%
Total Personnel Expenditures		6,276,828		5,849,283		6,091,612	6,327,640	6,340,791	13,151	0.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		151		-		1,343	-	-	-	0.0%
425 - Student Travel		16,761		17,550		19,083	12,200	12,200	-	0.0%
430 - Utility Services		65,090		69,938		69,511	58,655	62,248	3,593	6.1%
435 - Energy		377,046		384,267		356,750	439,300	460,000	20,700	4.7%
440 - Other Purchased Services		29,669		18,033		22,275	21,620	21,415	(205)	-0.9%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		73,841		52,667		83,451	91,634	84,863	(6,771)	-7.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		488	575	572	(3)	-0.5%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		562,657		542,455		552,901	623,984	641,298	17,314	2.8%
Total Expenditures	\$	6,839,485	\$	6,391,738	\$	6,644,513	\$ 6,951,624	\$ 6,982,089	\$ 30,465	0.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

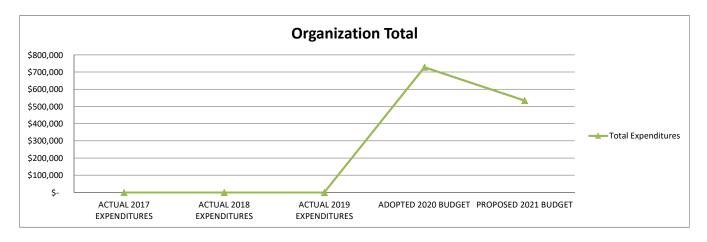
LOCATION: 1785 - Begich Middle School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	996.93	1,004.54	990.50	957.22	982.00	24.78	2.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	3.00	3.00	3.00	3.00	3.00	-	0.0%
Classroom Teacher	49.10	42.00	43.20	42.00	41.20	(0.80)	-1.9%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.60	5.00	5.00	5.00	5.00	-	0.0%
Total Certificated	56.70	50.00	51.20	50.00	49.20	(0.80)	-1.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	4.00	4.00	4.00	4.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	-	(0.44)	-100.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	3.00	3.00	2.00	2.00	2.00	-	0.0%
Total Classified	8.44	8.44	7.44	7.44	7.00	(0.44)	-5.9%
Total Staffing (FTE)	65.14	58.44	58.64	57.44	56.20	(1.24)	-2.2%



## STATEMENT OF PROGRAM:

Nicholas Joseph Begich Middle School is a middle school offering comprehensive educational opportunities for students in grades six, seven and eight. The school community is focused on academic excellence. We are dedicated to providing a supportive environment where students will learn and demonstrate the knowledge, skills, attitudes and ethics necessary to become successful members of society.

LOCATION: 1799 - Unallocated MS Resource	2	ΓUAL 017		CTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	ED
	EXPEN	DITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$ 300,104	\$ 306,059	\$ 5,955	2.0%
320 - Non-Certificated Salaries		_		_		-	9,450	9,450	-	0.0%
360 - Employee Benefits		-		_		-	107,872	108,778	906	0.8%
Total Personnel Expenditures		-		-		-	417,426	424,287	6,861	1.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	-	-	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	310,500	110,500	(200,000)	-64.4%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		-		-		-	310,500	110,500	(200,000)	-64.4%
Total Expenditures	\$	-	\$	-	\$	-	\$ 727,926	\$ 534,787	\$ (193,139)	-26.5%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

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PROPOSED

**ACTUAL** 

ACTUAL

3.00

FY20 ADOPTED VS FY21

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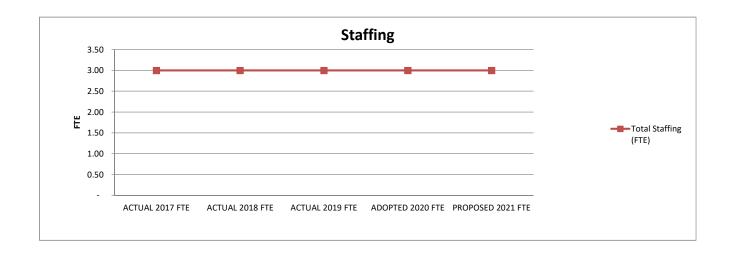
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1799 - Unallocated MS Resource	2017	2018	2019	2020	2021	PROPOSE	E <b>D</b>
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	3.00	3.00	3.00	3.00	3.00	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	-	-	-	0.0%
Total Certificated	3.00	3.00	3.00	3.00	3.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%



3.00

3.00

3.00

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### STATEMENT OF PROGRAM:

LOCATION:

Professional/Technical

Teachers Assistants

Total Staffing (FTE)

Clerical

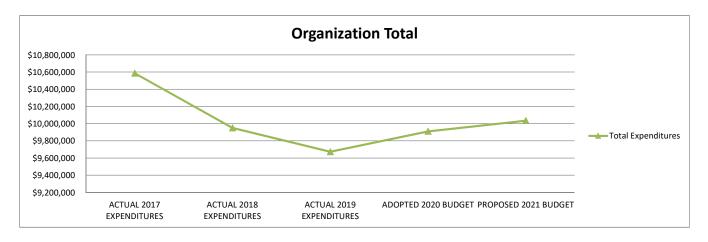
Custodial

Maintenance

Other Classified Total Classified

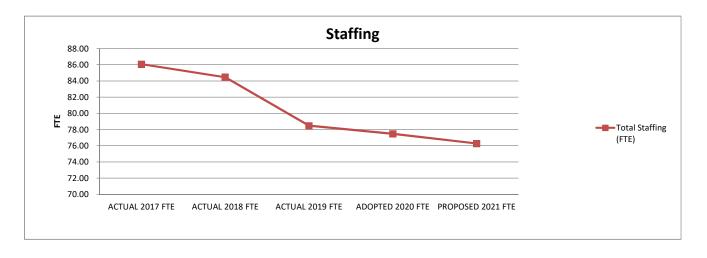
This cost center contains funding that is not specific for any one middle school. Examples would be new textbook adoptions, emergency equipment funds and staffing to be reallocated based on school/class size enrollment.

LOCATION: 1800 - Bartlett High School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTE PROPOS	
G .	EXI	PENDITURES	EXI	PENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	5,642,466	\$	5,213,863	\$	5,181,119	\$ 5,013,812	\$ 5,041,014	\$ 27,202	0.5%
320 - Non-Certificated Salaries		1,086,188		1,037,625		942,872	975,155	1,005,447	30,292	3.1%
360 - Employee Benefits		2,766,499		2,647,276		2,445,655	2,768,178	2,764,922	(3,256)	-0.1%
Total Personnel Expenditures	-	9,495,153		8,898,764		8,569,646	8,757,145	8,811,383	54,238	0.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	60,251	\$	52,660	\$	42,665	\$ 32,176	\$ 33,000	\$ 824	2.6%
420 - Staff Travel		2,130		1,043		3,782	3,000	3,000	-	0.0%
425 - Student Travel		70,152		76,935		66,021	70,200	70,000	(200)	-0.3%
430 - Utility Services		84,890		82,347		85,072	76,346	88,010	11,664	15.3%
435 - Energy		694,350		673,785		723,064	790,500	863,100	72,600	9.2%
440 - Other Purchased Services		23,807		27,067		33,136	29,490	33,326	3,836	13.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		136,235		135,392		147,292	150,309	131,643	(18,666)	-12.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		3,070		2,395		2,335	1,742	2,037	295	16.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		16,405		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		410		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,091,700		1,051,624		1,103,367	1,153,763	1,224,116	70,353	6.1%
Total Expenditures	\$	10,586,853	\$	9,950,388	\$	9,673,013	\$ 9,910,908	\$ 10,035,499	\$ 124,591	1.3%



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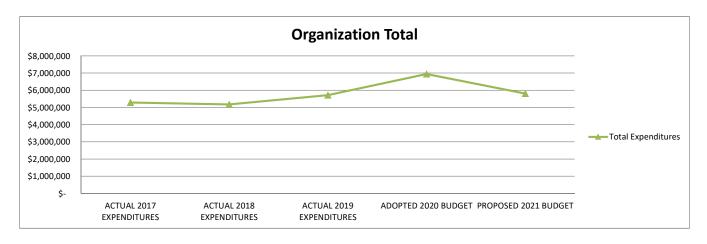
LOCATION: 1800 - Bartlett High School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	10.00
1000 - Dai ucu Ingii School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	1,480.32	1,386.63	1,398.65	1,383.45	1,377.00	(6.45)	-0.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	5.00	4.00	4.00	4.00	4.00	-	0.0%
Classroom Teacher	57.20	58.60	52.60	51.60	50.40	(1.20)	-2.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	7.00	7.00	7.00	7.00	7.00	-	0.0%
Total Certificated	69.20	69.60	63.60	62.60	61.40	(1.20)	-1.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Clerical	8.00	7.00	7.00	7.00	7.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	4.00	3.00	3.00	3.00	3.00	-	0.0%
Total Classified	16.88	14.88	14.88	14.88	14.88	-	0.0%
Total Staffing (FTE)	86.08	84.48	78.48	77.48	76.28	(1.20)	-1.5%



### STATEMENT OF PROGRAM:

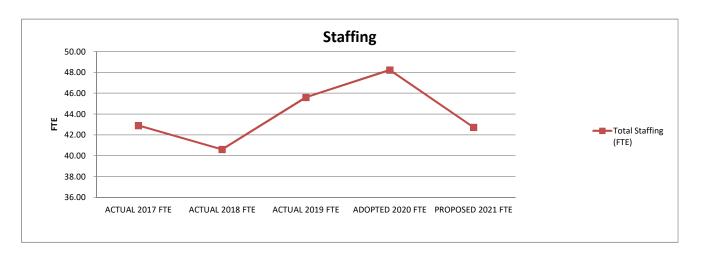
Bartlett High School is located near Elmendorf Air Force Base, and draws students from both the military base and the Muldoon community at large. The Staff has a strong commitment to meet the unique individual needs of the diverse student population. Through varied instructional methods, extracurricular activities, and consistent support, students at Bartlett have an opportunity to achieve their highest potential and be independent and self-reliant. The school community seeks to provide each student with the tools to function responsibly in our world. The school bears the responsibility to foster an atmosphere where the student is challenged to strive for "Excellence Without Exception!"

LOCATION: 1805 - King Tech HS		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021	FY20 ADOPTEI PROPOS	
C	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	2,947,866	\$	2,838,581	\$	3,122,659	\$	3,427,979	\$	2,995,851	\$ (432,128)	-12.6%
320 - Non-Certificated Salaries		275,524		306,747		369,533		417,286		407,729	(9,557)	-2.3%
360 - Employee Benefits		1,281,209		1,261,685		1,436,941		1,716,971		1,538,863	(178,108)	-10.4%
Total Personnel Expenditures		4,504,599		4,407,013		4,929,133		5,562,236		4,942,443	(619,793)	-11.1%
Non-personnel Expenditures												
410 - Professional And Technical	\$	52,562	\$	40,949	\$	42,784	\$	66,374	\$	66,374	\$ -	0.0%
420 - Staff Travel		959		70		1,384		-		-	-	0.0%
425 - Student Travel		43,466		50,930		64,274		17,200		17,200	-	0.0%
430 - Utility Services		61,055		68,844		64,401		62,660		84,961	22,301	35.6%
435 - Energy		363,022		336,469		343,344		415,400		391,400	(24,000)	-5.8%
440 - Other Purchased Services		22,823		23,900		13,566		15,572		11,495	(4,077)	-26.2%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		243,635		248,547		246,191		301,295		295,155	(6,140)	-2.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		705		-		1,430		500,000		-	(500,000)	-100.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		7,500		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		788,227		769,709		784,874		1,378,501		866,585	(511,916)	-37.1%
Total Expenditures	\$	5,292,826	\$	5,176,722	\$	5,714,007	\$	6,940,737	\$	5,809,028	\$ (1,131,709)	-16.3%



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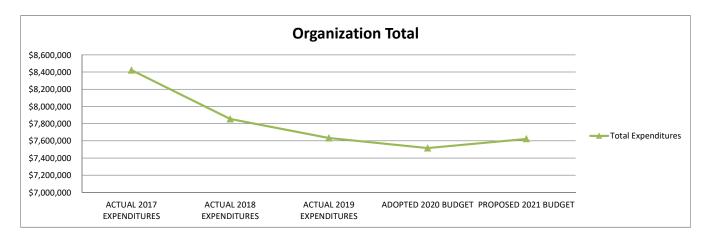
LOCATION: 1805 - King Tech HS	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1000 - King 1001 115	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	197.86	179.13	184.00	4.87	2.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	1.50	(0.50)	-25.0%
Classroom Teacher	32.40	30.60	35.60	35.60	30.60	(5.00)	-14.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	36.40	34.60	39.60	39.60	34.10	(5.50)	-13.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.50	4.00	4.00	4.00	4.00	-	0.0%
Teachers Assistants	-	-	-	2.63	2.63	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	6.50	6.00	6.00	8.63	8.63	-	0.0%
Total Staffing (FTE)	42.90	40.60	45.60	48.23	42.73	(5.50)	-11.4%



### STATEMENT OF PROGRAM:

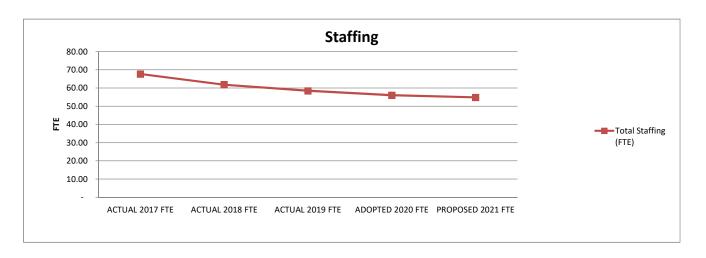
The Martin Luther King Jr. Technical High School is a hybrid model with full time and part time students. King Tech is a full time school for ASD juniors and seniors; it combines career technical education with regular core classes in a design-your-own-education format. King Tech students work with a mentor to design a personalized learning plan that could include the following: career path, relevant electives, core classes, King Tech classes, internships (on the job training), District options outside King Tech, and digital learning (APEX, ASD iSchool).

LOCATION: 1810 - Chugiak High School		ACTUAL 2017	ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021	FY20 ADOPTED PROPOSE	100
	EXP		EXF		EX	PENDITURES		BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	4,529,633	\$	4,049,411	\$	3,929,871	\$	3,666,108	\$ 3,684,080	\$ 17,972	0.5%
320 - Non-Certificated Salaries		698,640		664,932		688,452		678,394	677,426	(968)	-0.1%
360 - Employee Benefits		2,147,228		2,063,604		1,918,804		1,996,361	2,001,496	5,135	0.3%
Total Personnel Expenditures		7,375,501		6,777,947		6,537,127		6,340,863	6,363,002	22,139	0.3%
Non-personnel Expenditures											
410 - Professional And Technical	\$	33,856	\$	29,469	\$	29,135	\$	24,176	\$ 20,000	\$ (4,176)	-17.3%
420 - Staff Travel		6,026		5,286		6,256		-	-	-	0.0%
425 - Student Travel		80,838		76,188		79,491		87,700	70,000	(17,700)	-20.2%
430 - Utility Services		87,766		88,544		97,401		81,114	75,626	(5,488)	-6.8%
435 - Energy		706,893		752,060		746,326		852,900	962,400	109,500	12.8%
440 - Other Purchased Services		22,799		24,241		23,501		20,215	24,011	3,796	18.8%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		106,557		99,845		112,835		106,742	106,934	192	0.2%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		2,975		2,300		2,300		2,851	1,751	(1,100)	-38.6%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		-		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		1,047,710		1,077,933		1,097,245		1,175,698	1,260,722	85,024	7.2%
Total Expenditures	\$	8,423,211	\$	7,855,880	\$	7,634,372	\$	7,516,561	\$ 7,623,724	\$ 107,163	1.4%



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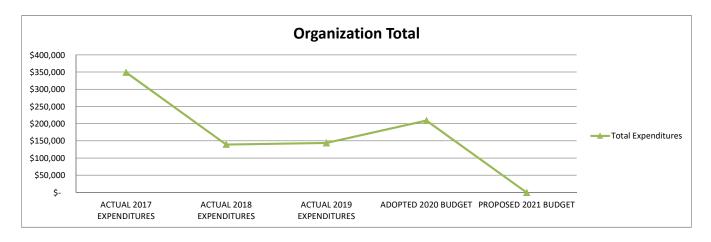
LOCATION: 1810 - Chugiak High School	ACTUAL 2017	ACTUAL 2018	CTUAL ACTUAL 2018 2019		PROPOSED 2021	FY20 ADOPTED PROPOSI	
1010 - Chugiak High School	FTE	FTE	FTE	2020 FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	1,090.78	996.98	890.64	895.93	923.00	27.07	3.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	4.00	3.00	3.00	3.00	3.00	-	0.0%
Classroom Teacher	42.80	41.00	37.60	35.20	34.00	(1.20)	-3.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Other Certificated	6.00	6.00	5.00	5.00	5.00	-	0.0%
Total Certificated	54.80	52.00	47.60	45.20	44.00	(1.20)	-2.7%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	7.00	6.00	6.00	6.00	6.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	4.00	2.00	3.00	3.00	3.00	-	0.0%
Total Classified	12.88	9.88	10.88	10.88	10.88	-	0.0%
Total Staffing (FTE)	67.68	61.88	58.48	56.08	54.88	(1.20)	-2.1%



### STATEMENT OF PROGRAM:

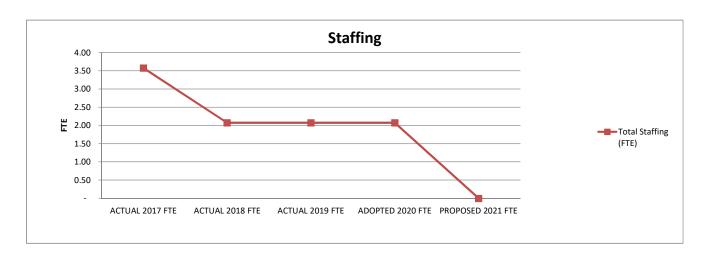
Chugiak High School offers a standard high school program in line with the expectations of the Anchorage School District. Spanish Immersion, World Discovery Seminar, NJROTC, AP and CTE Courses are some of the special programs offered. Chugiak High School is a partnership of students, staff, families, and the community. This partnership works to graduate students who communicate effectively, think logically and critically, discover and develop their own creative talents, and possess essential career and technical skills. Included in this vision is the encouragement of all facets of educational levels and future career goals as they pertain to each individual student.

LOCATION: 1815 - Crossroads		CTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15
	EXPE	NDITURES	EXPE	NDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	156,223	\$	95,051	\$	86,971	\$ 109,094	\$ -	\$ (109,094)	-100.0%
320 - Non-Certificated Salaries		19,870		-		8,463	22,343	-	(22,343)	-100.0%
360 - Employee Benefits		92,198		36,316		37,995	67,404	-	(67,404)	-100.0%
Total Personnel Expenditures		268,291		131,367		133,429	198,841	-	(198,841)	-100.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	75	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		326		-		242	-	-	-	0.0%
425 - Student Travel		-		-		750	-	-	-	0.0%
430 - Utility Services		3,481		339		(190)	339	-	(339)	-100.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		74,563		915		1,690	1,700	-	(1,700)	-100.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		920		6,071		7,049	7,199	-	(7,199)	-100.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		1,575		900		900	900	-	(900)	-100.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		80,865		8,225		10,516	10,138	-	(10,138)	-100.0%
Total Expenditures	\$	349,156	\$	139,592	\$	143,945	\$ 208,979	\$ -	\$ (208,979)	-100.0%



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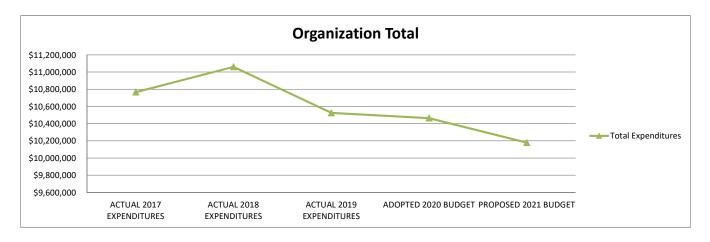
LOCATION: 1815 - Crossroads	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	13.39	14.00	11.31	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	0.50	-	-	-	-	-	0.0%
Classroom Teacher	1.20	1.20	1.20	1.20	-	(1.20)	-100.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.00	-	-	-	-	-	0.0%
Total Certificated	2.70	1.20	1.20	1.20	-	(1.20)	-100.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	-	(0.88)	-100.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	0.88	0.88	0.88	0.88	-	(0.88)	-100.0%
Total Staffing (FTE)	3.58	2.08	2.08	2.08	-	(2.08)	-100.0%



## STATEMENT OF PROGRAM:

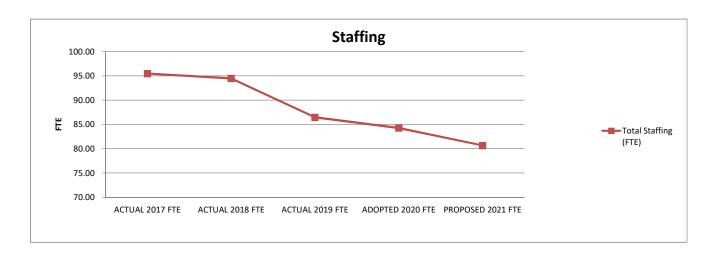
For FY 2020-2021, Crossroads has been consolidated into 1880 - Benny Benson Secondary School.

LOCATION: 1820 - Dimond High School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
1020 Zimvila mga zenovi	EXI		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	6,024,587	\$	6,100,621	\$	5,839,633	\$ 5,456,896	\$ 5,308,762	\$ (148,134)	-2.7%
320 - Non-Certificated Salaries		953,975		925,814		985,307	1,036,677	1,013,224	(23,453)	-2.3%
360 - Employee Benefits		2,926,009		3,076,443		2,800,356	3,007,688	2,883,491	(124,197)	-4.1%
Total Personnel Expenditures		9,904,571		10,102,878		9,625,296	9,501,261	9,205,477	(295,784)	-3.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	47,815	\$	44,405	\$	39,250	\$ 48,976	\$ 41,442	\$ (7,534)	-15.4%
420 - Staff Travel		5,231		1,983		2,656	258	258	-	0.0%
425 - Student Travel		65,633		105,119		97,295	67,800	67,800	-	0.0%
430 - Utility Services		78,832		80,013		82,084	73,063	82,337	9,274	12.7%
435 - Energy		508,592		545,762		501,967	588,800	615,400	26,600	4.5%
440 - Other Purchased Services		33,905		34,836		32,594	34,435	35,191	756	2.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		119,025		143,183		139,885	149,091	129,293	(19,798)	-13.3%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		2,975		2,300		4,300	1,826	2,080	254	13.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		862,008		957,601		900,031	964,249	973,801	 9,552	1.0%
Total Expenditures	\$	10,766,579	\$	11,060,479	\$	10,525,327	\$ 10,465,510	\$ 10,179,278	\$ (286,232)	-2.7%



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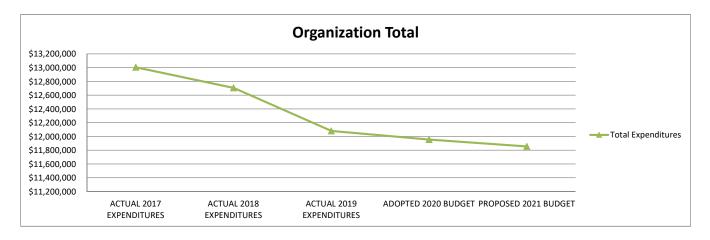
LOCATION: 1820 - Dimond High School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.00
1020 - Dilliolid High School	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>
AVERAGE DAILY MEMBERSHIP (ADM)	1,694.75	1,641.74	1,527.49	1,492.09	1,470.00	(22.09)	-1.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	5.00	4.00	4.00	4.00	4.00	-	0.0%
Classroom Teacher	65.60	66.60	59.60	57.40	53.80	(3.60)	-6.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	-	-	-	0.0%
Other Certificated	8.00	8.00	7.00	7.00	7.00	-	0.0%
Total Certificated	79.60	79.60	71.60	68.40	64.80	(3.60)	-5.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	3.00	3.00	-	0.0%
Clerical	8.00	7.00	7.00	7.00	7.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Classified	15.88	14.88	14.88	15.88	15.88	-	0.0%
Total Staffing (FTE)	95.48	94.48	86.48	84.28	80.68	(3.60)	-4.3%



### STATEMENT OF PROGRAM:

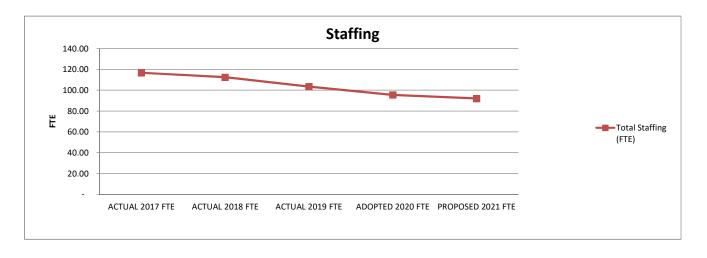
Dimond High School contains several special curricular programs: the Dimond Engineering Academy, the Japanese Immersion Program, and the Freshman House.

LOCATION: 1830 - East High School		ACTUAL 2017 EVDENDITUDES		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
S	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	7,204,266	\$	6,931,189	\$	6,634,854	\$	6,385,569	\$ 6,325,688	\$ (59,881)	-0.9%
320 - Non-Certificated Salaries		1,125,319		1,112,426		1,136,106		1,031,038	1,020,263	(10,775)	-1.0%
360 - Employee Benefits		3,525,979		3,514,828		3,204,167		3,366,511	3,290,636	(75,875)	-2.3%
Total Personnel Expenditures		11,855,564		11,558,443		10,975,127		10,783,118	10,636,587	(146,531)	-1.4%
Non-personnel Expenditures											
410 - Professional And Technical	\$	45,268	\$	44,903	\$	47,629	\$	44,051	\$ 44,800	\$ 749	1.7%
420 - Staff Travel		974		1,103		925		22,683	29,515	6,832	30.1%
425 - Student Travel		67,302		80,656		88,792		40,588	35,485	(5,103)	-12.6%
430 - Utility Services		124,805		111,483		106,817		104,529	119,431	14,902	14.3%
435 - Energy		702,737		649,999		670,725		749,200	792,600	43,400	5.8%
440 - Other Purchased Services		42,905		43,532		45,288		37,359	40,256	2,897	7.8%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		162,241		213,907		131,098		170,384	154,184	(16,200)	-9.5%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		2,975		2,300		2,300		3,361	2,242	(1,119)	-33.3%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		11,104		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		1,149,207		1,147,883		1,104,678		1,172,155	1,218,513	46,358	4.0%
Total Expenditures	\$	13,004,771	\$	12,706,326	\$	12,079,805	\$	11,955,273	\$ 11,855,100	\$ (100,173)	-0.8%



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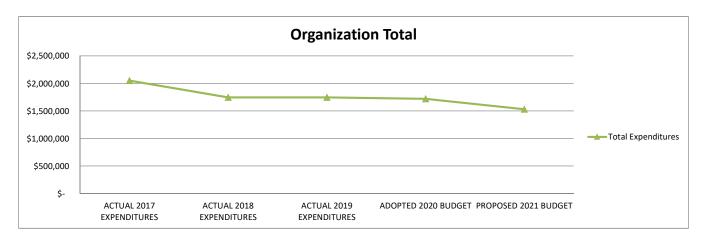
LOCATION: 1830 - East High School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.15
1050 - Last High School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	2,090.94	2,004.47	1,779.54	1,755.11	1,717.00	(38.11)	-2.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	5.00	5.00	5.00	5.00	5.00	-	0.0%
Classroom Teacher	84.80	80.60	72.60	65.60	63.20	(2.40)	-3.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Other Certificated	9.00	9.00	9.00	8.00	8.00	-	0.0%
Total Certificated	99.80	95.60	87.60	79.60	77.20	(2.40)	-3.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	8.00	8.00	8.00	8.00	7.00	(1.00)	-12.5%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	5.00	5.00	4.00	4.00	4.00	-	0.0%
Total Classified	16.88	16.88	15.88	15.88	14.88	(1.00)	-6.3%
Total Staffing (FTE)	116.68	112.48	103.48	95.48	92.08	(3.40)	-3.6%



### STATEMENT OF PROGRAM:

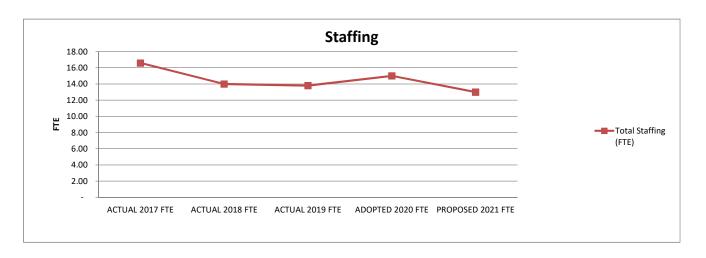
East High provides a safe and positive educational environment for a highly diverse population of students. High expectations for academics and decorum are the norm. Students are served by a curriculum encompassing a range of remedial through advanced placement courses, and opportunities in fine arts, world languages, JROTC, career technology, and physical education. Extra-curricular offerings in both athletic and academic teams, clubs, and organizations are available, and an intentional focus on building positive one-to-one adult-student relationships for every student occurs through a four-year advisory program.

LOCATION: 1835 - SAVE Alternative High School	1	ACTUAL 2017 EVPENDITURES		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,189,443	\$	952,799	\$	957,664	\$	898,559	\$ 763,130	\$ (135,429)	-15.1%
320 - Non-Certificated Salaries		168,222		172,193		185,934		185,396	179,924	(5,472)	-3.0%
360 - Employee Benefits		602,552		532,272		505,163		538,888	478,888	(60,000)	-11.1%
Total Personnel Expenditures		1,960,217		1,657,264		1,648,761		1,622,843	1,421,942	(200,901)	-12.4%
Non-personnel Expenditures											
410 - Professional And Technical	\$	3,841	\$	3,892	\$	4,062	\$	4,176	\$ -	\$ (4,176)	-100.0%
420 - Staff Travel		219		_		-		-	-	-	0.0%
425 - Student Travel		992		1,036		3,609		2,200	2,200	-	0.0%
430 - Utility Services		16,446		16,341		15,675		16,749	18,327	1,578	9.4%
435 - Energy		44,041		47,717		46,020		51,500	53,500	2,000	3.9%
440 - Other Purchased Services		2,730		2,700		3,690		3,275	7,811	4,536	138.5%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		19,797		15,638		23,945		18,577	26,070	7,493	40.3%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		1,575		1,285		900		999	1,300	301	30.1%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		-		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		89,641		88,609		97,901		97,476	109,208	11,732	12.0%
Total Expenditures	\$	2,049,858	\$	1,745,873	\$	1,746,662	\$	1,720,319	\$ 1,531,150	\$ (189,169)	-11.0%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

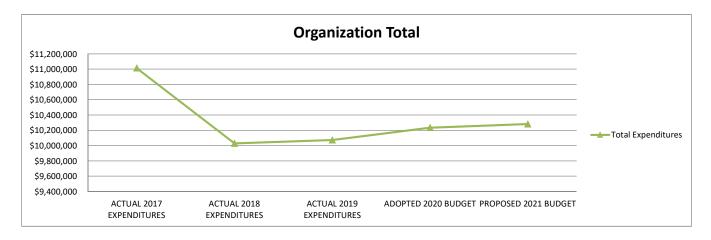
LOCATION: 1835 - SAVE Alternative High School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
1055 - SAVE ARTHUWE HIGH SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	169.65	158.82	166.19	189.98	185.00	(4.97)	-2.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	9.60	7.00	6.80	8.00	6.00	(2.00)	-25.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	12.60	10.00	9.80	11.00	9.00	(2.00)	-18.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Staffing (FTE)	16.60	14.00	13.80	15.00	13.00	(2.00)	-13.3%



## STATEMENT OF PROGRAM:

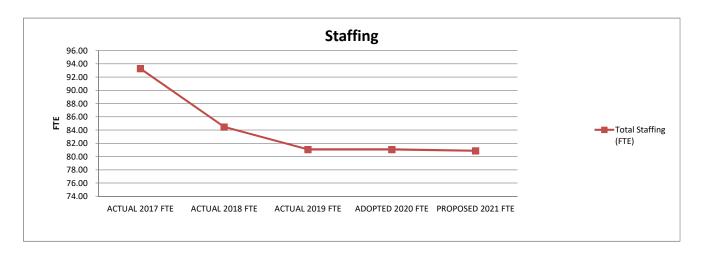
As an accredited alternative high school for students in grades eleven and twelve, SAVE provides the opportunity for credit recovery. The program is designed to meet the requirements for high school graduation. The school day for students is made up of academic classes accompanied by vocational training at King Tech or work experience through employment in the community. Academics are tailored to individual student needs utilizing a variety of instructional methods delivered in an alternative high school environment.

LOCATION: 1840 - Service High School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	1.00
Ü	EXF	ENDITURES	EXF	PENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	5,959,965	\$	5,563,868	\$	5,382,763	\$ 5,351,179	\$ 5,376,794	\$ 25,615	0.5%
320 - Non-Certificated Salaries		1,072,320		1,000,604		1,085,673	1,010,578	1,010,280	(298)	0.0%
360 - Employee Benefits		2,894,806		2,857,449		2,639,831	2,920,539	2,893,342	(27,197)	-0.9%
Total Personnel Expenditures		9,927,091		9,421,921		9,108,267	9,282,296	9,280,416	(1,880)	0.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	58,563	\$	46,090	\$	38,634	\$ 48,976	\$ 48,300	\$ (676)	-1.4%
420 - Staff Travel		1,806		6,345		9,546	-	-	-	0.0%
425 - Student Travel		58,406		58,955		55,983	58,500	40,000	(18,500)	-31.6%
430 - Utility Services		97,154		91,168		62,278	76,312	86,559	10,247	13.4%
435 - Energy		685,567		245,002		590,358	588,500	650,900	62,400	10.6%
440 - Other Purchased Services		34,252		30,156		36,522	32,931	36,261	3,330	10.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		147,668		126,037		168,999	144,564	137,922	(6,642)	-4.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		3,195		4,205		2,300	3,204	2,119	(1,085)	-33.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,086,611		607,958		964,620	952,987	1,002,061	49,074	5.1%
Total Expenditures	\$	11,013,702	\$	10,029,879	\$	10,072,887	\$ 10,235,283	\$ 10,282,477	\$ 47,194	0.5%



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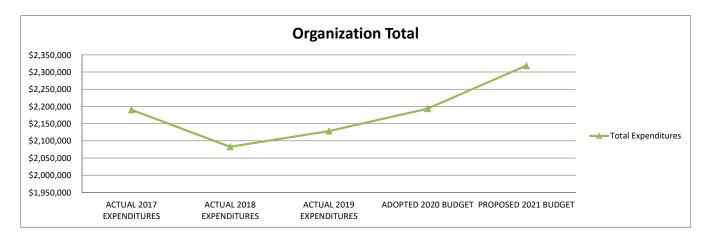
LOCATION: 1840 - Service High School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	10.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,605.34	1,582.86	1,533.76	1,515.38	1,522.00	6.62	0.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	5.00	4.00	4.00	4.00	4.00	-	0.0%
Classroom Teacher	64.40	59.60	56.20	56.20	55.00	(1.20)	-2.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	8.00	7.00	7.00	7.00	7.00	-	0.0%
Total Certificated	77.40	70.60	67.20	67.20	66.00	(1.20)	-1.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	8.00	7.00	7.00	7.00	7.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	4.00	3.00	3.00	3.00	4.00	1.00	33.3%
Total Classified	15.88	13.88	13.88	13.88	14.88	1.00	7.2%
Total Staffing (FTE)	93.28	84.48	81.08	81.08	80.88	(0.20)	-0.2%



### STATEMENT OF PROGRAM:

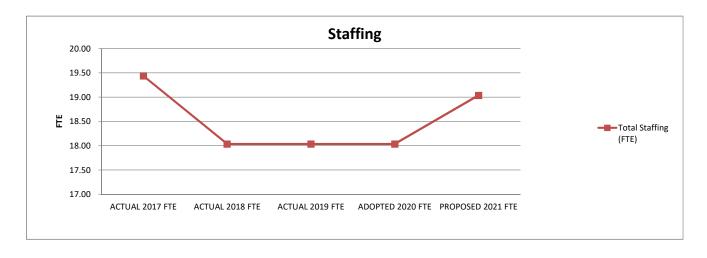
Service High School is a comprehensive four-year public school, accredited by the NWAC, part of the AdvancED network. We offer a rigorous curriculum from honors to AP courses. Service has several smaller learning communities within our school...the Freshman Academy where 9th graders receive transitional support...the Leadership Academy for those students interested in Naval JROTC...Seminar School for students interested in the Socratic style of learning...and, our Bio-Medical Career Academy, preparing interested students for studies in the health or medical fields.

LOCATION: 1845 - Steller Secondary		ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.00
•	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,315,001	\$	1,242,270	\$	1,276,350	\$ 1,242,907	\$ 1,302,688	\$ 59,781	4.8%
320 - Non-Certificated Salaries		143,128		136,726		145,601	161,022	173,579	12,557	7.8%
360 - Employee Benefits		574,821		569,929		560,715	618,528	669,233	50,705	8.2%
Total Personnel Expenditures		2,032,950		1,948,925		1,982,666	2,022,457	2,145,500	123,043	6.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	1,590	\$	35	\$	-	\$ 2,000	\$ -	\$ (2,000)	-100.0%
420 - Staff Travel		295		134		226	-	-	-	0.0%
425 - Student Travel		2,494		797		284	800	800	-	0.0%
430 - Utility Services		19,126		19,718		18,201	21,169	21,871	702	3.3%
435 - Energy		101,899		92,360		103,335	113,400	115,300	1,900	1.7%
440 - Other Purchased Services		3,711		4,337		5,085	5,469	6,935	1,466	26.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		26,840		15,661		17,717	26,441	27,003	562	2.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		1,575		900		900	1,641	1,363	(278)	-16.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		157,530		133,942		145,748	170,920	173,272	2,352	1.4%
Total Expenditures	\$	2,190,480	\$	2,082,867	\$	2,128,414	\$ 2,193,377	\$ 2,318,772	\$ 125,395	5.7%



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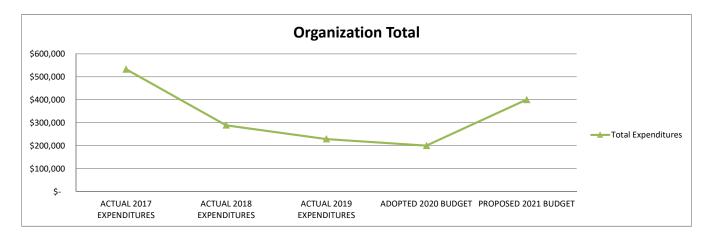
LOCATION: 1845 - Steller Secondary	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	284.24	279.59	260.09	285.30	287.00	1.70	0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	13.00	11.60	11.60	11.60	12.60	1.00	8.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	16.00	14.60	14.60	14.60	15.60	1.00	6.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	0.44	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	3.44	3.44	3.44	3.44	3.44	-	0.0%
Total Staffing (FTE)	19.44	18.04	18.04	18.04	19.04	1.00	5.5%



### STATEMENT OF PROGRAM:

Steller Secondary is an open optional school of choice that serves students in grades 7-12 from across the Anchorage School District. The emphasis of the school program is attaining an education through responsibility to self and to the community. Students, parents, and staff participate in the democratic process of setting school polices. Students participate in all aspects of the school program from planning and scheduling activities, mentoring and assisting younger students, and designing coursework through independent study and peer taught classes. Students acquire leadership and responsibility for both their school and their community through participation in operation of the school.

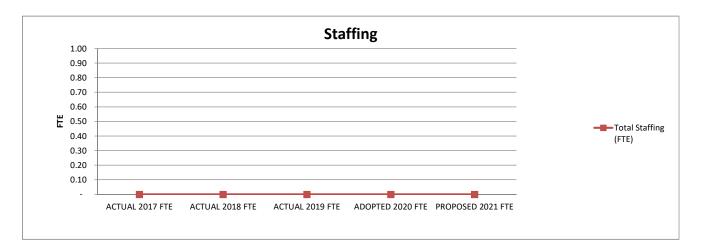
LOCATION: 1848 - Summer School Secondary	A	CTUAL 2017		CTUAL 2018		ACTUAL 2019	ADOPTED 2020	I	PROPOSED 2021	FY20 ADOPTED PROPOSI	
•	EXPI	ENDITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	180,097	\$	213,757	\$	157,134	\$ _	\$	_	\$ -	0.0%
320 - Non-Certificated Salaries		28,227		33,722		39,185	-		_	-	0.0%
360 - Employee Benefits		35,276		41,180		32,682	-		-	-	0.0%
Total Personnel Expenditures		243,600		288,659		229,001	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	283,555	\$	-	\$	-	\$ _	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	-		-	-	0.0%
425 - Student Travel		4,747		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		224		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		794		298		30	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	200,000		400,000	200,000	100.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		289,320		298		30	200,000		400,000	200,000	100.0%
Total Expenditures	\$	532,920	\$	288,957	\$	229,031	\$ 200,000	\$	400,000	\$ 200,000	100.0%



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LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1848 - Summer School Secondary	2017	2018	2019	2020	2021	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

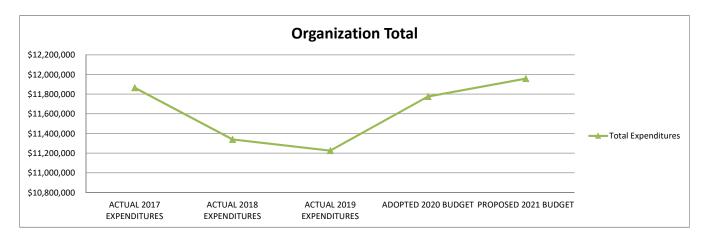
	•	•	·		·	<u> </u>	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	_	_	_	-	-	_	0.0%
Professional/Technical	_	_	_	-	_	_	0.0%
Clerical	_	_	_	-	_	_	0.0%
Teachers Assistants	_	_	_	-	_	_	0.0%
Custodial	_	_	_	-	_	_	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)			_				0.0%
Total Staffing (FTE)	-	-	-	-	-	-	0.0%



## STATEMENT OF PROGRAM:

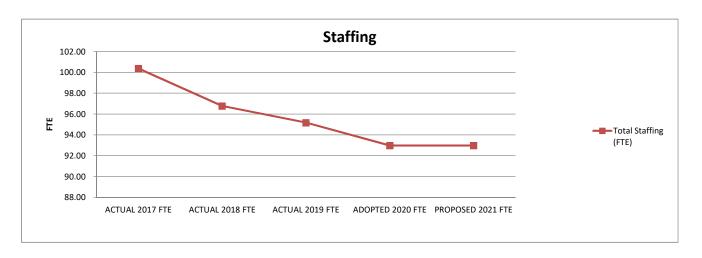
Summer School Secondary contains funding to provide instruction for High School students during the summer months for credit recovery, academic remediation, and grade improvement.

LOCATION: 1850 - West High School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
•	EXF		EXF		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	6,903,112	\$	6,300,018	\$	6,343,947	\$ 6,313,859	\$ 6,415,793	\$ 101,934	1.6%
320 - Non-Certificated Salaries		796,689		931,143		907,366	937,453	960,183	22,730	2.4%
360 - Employee Benefits		3,034,104		2,996,175		2,871,693	3,280,215	3,311,799	31,584	1.0%
Total Personnel Expenditures		10,733,905		10,227,336		10,123,006	10,531,527	10,687,775	156,248	1.5%
Non-personnel Expenditures										
410 - Professional And Technical	\$	42,991	\$	42,745	\$	41,206	\$ 46,176	\$ 42,000	\$ (4,176)	-9.0%
420 - Staff Travel		3,351		1,828		11,975	-	-	-	0.0%
425 - Student Travel		85,993		109,637		90,059	85,800	90,000	4,200	4.9%
430 - Utility Services		91,117		84,930		88,735	84,403	101,370	16,967	20.1%
435 - Energy		724,423		665,907		614,743	807,300	813,100	5,800	0.7%
440 - Other Purchased Services		28,143		33,760		42,013	37,973	43,004	5,031	13.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		129,619		156,810		198,608	167,713	165,315	(2,398)	-1.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		25,995		13,950		15,050	15,509	15,020	(489)	-3.2%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		3,320		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,131,632		1,112,887		1,102,389	1,244,874	 1,269,809	 24,935	2.0%
Total Expenditures	\$	11,865,537	\$	11,340,223	\$	11,225,395	\$ 11,776,401	\$ 11,957,584	\$ 181,183	1.5%



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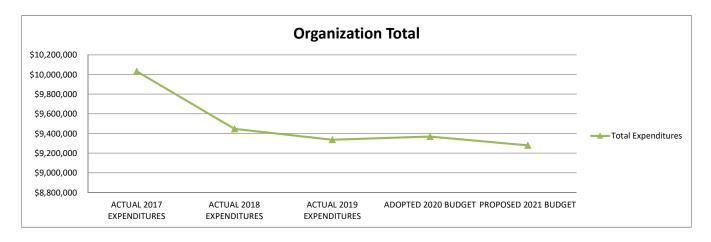
LOCATION: 1850 - West High School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
Toda Tiga Salaa	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,868.84	1,778.21	1,761.09	1,756.53	1,771.00	14.47	0.8%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	5.00	5.00	5.00	5.00	5.00	-	0.0%
Classroom Teacher	74.00	69.40	67.80	65.60	65.60	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Other Certificated	6.50	7.50	7.50	7.50	7.50	-	0.0%
Total Certificated	86.50	82.90	81.30	79.10	79.10	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	7.00	7.00	7.00	7.00	7.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Classified	13.88	13.88	13.88	13.88	13.88	-	0.0%
Total Staffing (FTE)	100.38	96.78	95.18	92.98	92.98	<u>-</u>	0.0%



### STATEMENT OF PROGRAM:

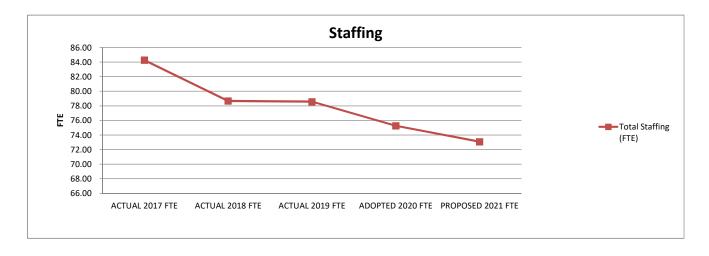
West High School has served the community for over fifty years making it the original high school for Anchorage. This history in the community has fostered and supported a tradition of academic excellence that includes an International Baccalaureate program, a Highly Gifted strand, and a School Through the Arts Program. Additionally, over sixty nine percent of graduates attend post secondary schooling. The population at West is a direct reflection of Anchorage, diverse in both ethnicity and economic status. Accredited by Advance Education and partnering with over 25 local businesses, West offers a balanced and varied comprehensive high school curriculum.

LOCATION: 1860 - South Anchorage High School		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	1.00
	EXP		EXF		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	5,600,473	\$	5,267,422	\$	5,258,140	\$ 4,921,887	\$ 4,812,107	\$ (109,780)	-2.2%
320 - Non-Certificated Salaries		915,586		856,972		809,139	893,504	917,546	24,042	2.7%
360 - Employee Benefits		2,590,160		2,514,330		2,434,814	2,671,043	2,622,733	(48,310)	-1.8%
Total Personnel Expenditures		9,106,219		8,638,724		8,502,093	8,486,434	8,352,386	(134,048)	-1.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	43,420	\$	25,485	\$	39,188	\$ 18,835	\$ 21,013	\$ 2,178	11.6%
420 - Staff Travel		21,102		3,317		11,788	-	-	-	0.0%
425 - Student Travel		105,690		78,643		80,950	78,700	85,000	6,300	8.0%
430 - Utility Services		71,298		75,765		75,561	61,857	80,735	18,878	30.5%
435 - Energy		498,462		496,029		458,466	528,900	558,900	30,000	5.7%
440 - Other Purchased Services		29,341		29,934		32,057	32,386	35,481	3,095	9.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		145,773		96,668		131,627	158,664	144,474	(14,190)	-8.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		2,975		2,300		2,450	3,105	2,005	(1,100)	-35.4%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		9,120		-		3,000	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		927,181		808,141		835,087	882,447	927,608	45,161	5.1%
Total Expenditures	\$	10,033,400	\$	9,446,865	\$	9,337,180	\$ 9,368,881	\$ 9,279,994	\$ (88,887)	-0.9%



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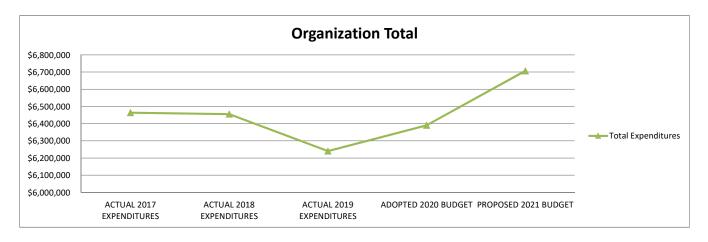
LOCATION: 1860 - South Anchorage High School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	10.00
1000 - South Anchorage 111gh School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	1,418.44	1,378.84	1,326.66	1,321.76	1,356.00	34.24	2.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	4.00	4.00	4.00	4.00	3.00	(1.00)	-25.0%
Classroom Teacher	58.40	53.80	53.70	50.40	49.20	(1.20)	-2.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	7.00	7.00	7.00	7.00	7.00	-	0.0%
Total Certificated	69.40	64.80	64.70	61.40	59.20	(2.20)	-3.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	7.00	7.00	7.00	7.00	7.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	4.00	3.00	3.00	3.00	3.00	-	0.0%
Total Classified	14.88	13.88	13.88	13.88	13.88	-	0.0%
Total Staffing (FTE)	84.28	78.68	78.58	75.28	73.08	(2.20)	-2.9%



### STATEMENT OF PROGRAM:

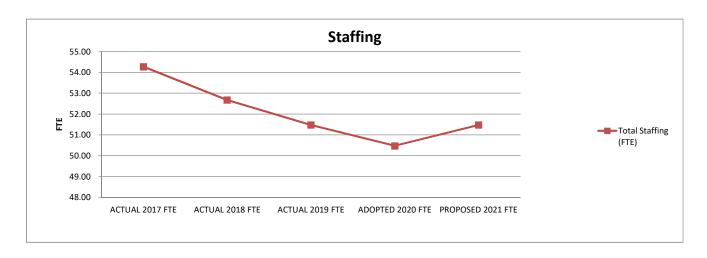
South Anchorage High School is dedicated to the academic excellence and success of all students. Through a dynamic and engaged staff South offers its students a tradition of learning that encompasses a solid foundation in the basics of education allowing our students to succeed in advanced course work in language arts, biology, chemistry, physics, engineering, and mathematics. In addition to academics, South Anchorage High boasts a vibrant list of extracurricular activities in the arts, JROTC, sports, and foreign languages. This complete learning environment is only possible with the collaboration of generous parent and community partners who support the efforts of a strong student body.

LOCATION: 1865 - Eagle River High School	1	ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	EXP	ENDITURES	EXP	ENDITURES	EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,385,250	\$	3,356,440	\$	3,260,262	\$ 3,188,415	\$ 3,310,451	\$ 122,036	3.8%
320 - Non-Certificated Salaries		767,851		731,774		756,899	763,201	806,535	43,334	5.7%
360 - Employee Benefits		1,681,150		1,744,929		1,580,024	1,794,137	1,875,631	81,494	4.5%
Total Personnel Expenditures		5,834,251		5,833,143		5,597,185	5,745,753	5,992,617	246,864	4.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	32,856	\$	27,136	\$	24,179	\$ 18,176	\$ 14,000	\$ (4,176)	-23.0%
420 - Staff Travel		3,326		4,695		3,227	-	-		0.0%
425 - Student Travel		93,936		86,195		96,980	78,500	93,500	15,000	19.1%
430 - Utility Services		47,987		47,550		49,059	44,722	51,697	6,975	15.6%
435 - Energy		313,195		322,049		328,784	364,200	419,400	55,200	15.2%
440 - Other Purchased Services		16,840		22,793		21,117	23,055	24,856	1,801	7.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		101,304		109,761		117,887	114,932	109,677	(5,255)	-4.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		2,615		2,400		2,300	900	1,200	300	33.3%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		17,110		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses	<u></u>	428		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		629,597		622,579		643,533	644,485	714,330	 69,845	10.8%
Total Expenditures	\$	6,463,848	\$	6,455,722	\$	6,240,718	\$ 6,390,238	\$ 6,706,947	\$ 316,709	5.0%



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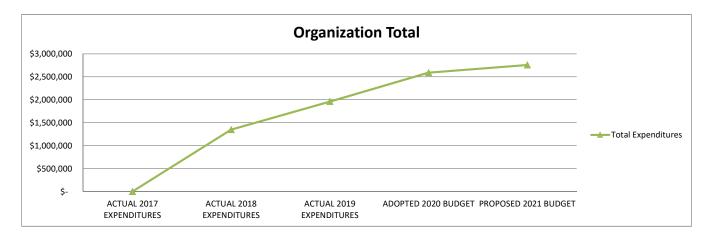
LOCATION: 1865 - Eagle River High School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1003 - Lagie River Trigii School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	893.39	870.75	833.10	850.04	865.00	14.96	1.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	3.00	3.00	3.00	3.00	-	0.0%
Classroom Teacher	34.40	32.80	31.60	30.60	31.60	1.00	3.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	5.00	5.00	5.00	5.00	5.00	-	0.0%
Total Certificated	41.40	40.80	39.60	38.60	39.60	1.00	2.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	6.00	6.00	6.00	6.00	6.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	3.00	2.00	2.00	2.00	2.00	-	0.0%
Total Classified	12.88	11.88	11.88	11.88	11.88	-	0.0%
Total Staffing (FTE)	54.28	52.68	51.48	50.48	51.48	1.00	2.0%



### STATEMENT OF PROGRAM:

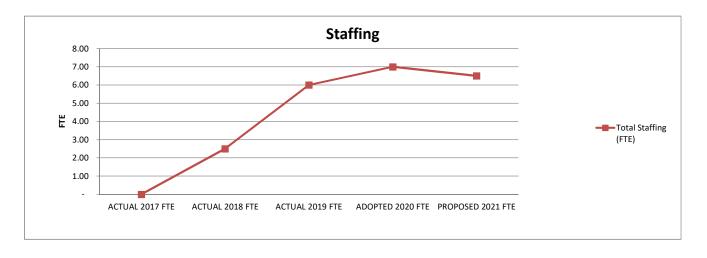
Eagle River is a comprehensive high school that serves students in grades nine through twelve. The student body is evenly comprised of students from the local Eagle River community and from Joint Base Elmendorf/Richardson. Annual enrollment fluctuates due to a high mobility rate amongst the 45% of students who are military dependents and the school provides a variety of transitional supports. Despite being the smallest of the ASD high schools, ERHS provides a full compliment of fine arts, world languages, Advanced Placement offerings, and CTE programs. The school also supports a regional autism program.

LOCATION: 1870 - AK Middle College School		TUAL 017	I	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	<b>EXPEN</b>	DITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	226,950	\$	412,227	\$ 487,385	\$ 461,991	\$ (25,394)	-5.2%
320 - Non-Certificated Salaries		-		17,202		31,709	43,965	48,333	4,368	9.9%
360 - Employee Benefits		-		74,303		169,480	244,140	229,641	(14,499)	-5.9%
Total Personnel Expenditures		-		318,455		613,416	775,490	739,965	(35,525)	-4.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	976,971	\$	1,336,170	\$ 1,800,000	\$ 2,000,000	\$ 200,000	11.1%
420 - Staff Travel		-		57		1,932	850	2,500	1,650	194.1%
425 - Student Travel		-		-		1,724	5,000	5,000	-	0.0%
430 - Utility Services		-		-		-	-	850	850	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		39	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		51,922		6,213	8,165	7,315	(850)	-10.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		1,650		1,325	900	1,200	300	33.3%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		-		1,030,600		1,347,403	1,814,915	2,016,865	201,950	11.1%
Total Expenditures	\$	-	\$	1,349,055	\$	1,960,819	\$ 2,590,405	\$ 2,756,830	\$ 166,425	6.4%



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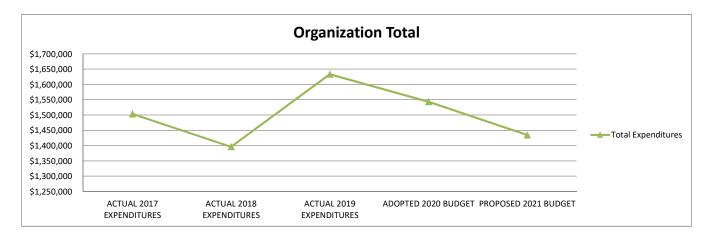
LOCATION: 1870 - AK Middle College School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
1070 AR Made Conege School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	152.00	235.50	254.00	254.00	-	0.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	1.00	0.50	(0.50)	-50.0%
Classroom Teacher	-	2.00	4.00	4.00	4.00	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	<del>_</del>	0.50	1.00	1.00	1.00	-	0.0%
Total Certificated	-	2.50	5.00	6.00	5.50	(0.50)	-8.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	-	-	1.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	-	2.50	6.00	7.00	6.50	(0.50)	-7.1%



## STATEMENT OF PROGRAM:

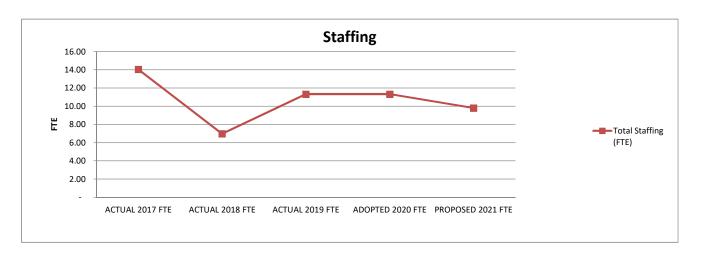
The Alaska Middle College School (AMCS) is a dual credit program that provides ASD juniors and seniors the opportunity to complete their high school graduation requirements while potentially earning an Associate of Arts degree from the University of Alaska, Anchorage (UAA).

LOCATION: 1875 - McLaughlin Alt HS	1	ACTUAL 2017	A	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
S	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	923,108	\$	874,796	\$	1,069,925	\$ 986,434	\$ 928,959	\$ (57,475)	-5.8%
320 - Non-Certificated Salaries		139,674		76,704		70,685	73,965	48,503	(25,462)	-34.4%
360 - Employee Benefits		384,816		394,473		439,547	428,965	405,605	(23,360)	-5.4%
Total Personnel Expenditures		1,447,598		1,345,973		1,580,157	1,489,364	1,383,067	(106,297)	-7.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		212	-	-	-	0.0%
425 - Student Travel		125		-		-	-	-	-	0.0%
430 - Utility Services		15,915		16,301		16,319	15,397	12,567	(2,830)	-18.4%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		27,682		27,781		28,432	28,462	28,402	(60)	-0.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		10,633		5,089		7,103	9,162	9,277	115	1.3%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		1,575		900		900	957	1,257	300	31.3%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		55,930		50,071		52,966	53,978	51,503	(2,475)	-4.6%
Total Expenditures	\$	1,503,528	\$	1,396,044	\$	1,633,123	\$ 1,543,342	\$ 1,434,570	\$ (108,772)	-7.0%



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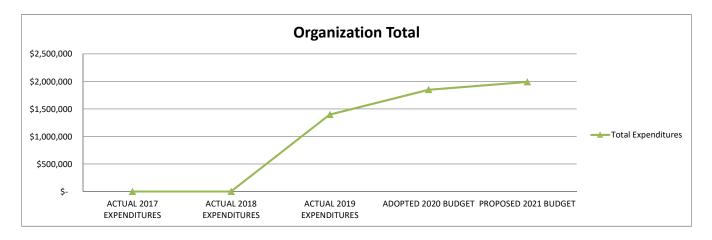
LOCATION: 1875 - McLaughlin Alt HS	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	79.59	80.16	93.35	110.00	72.00	(38.00)	-34.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	0.50	0.34	0.33	0.33	0.50	0.17	51.5%
Classroom Teacher	7.00	2.10	6.00	7.00	5.80	(1.20)	-17.1%
Special Service Teacher	2.50	1.50	3.00	2.00	2.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.60	1.60	1.00	1.00	1.00	-	0.0%
Total Certificated	11.60	5.54	10.33	10.33	9.30	(1.03)	-10.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	0.50	(0.50)	-50.0%
Teachers Assistants	1.44	0.44	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	2.44	1.44	1.00	1.00	0.50	(0.50)	-50.0%
Total Staffing (FTE)	14.04	6.98	11.33	11.33	9.80	(1.53)	-13.5%



### STATEMENT OF PROGRAM:

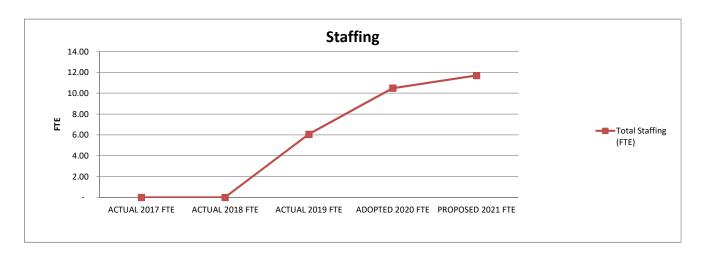
McLaughlin School provides educational services for residents of McLaughlin Youth Center. Youth are placed at MYC as a result of their criminal activity and placed in a detention or a long-term treatment unit (based on court ordered disposition). The educational program is an essential component of each student's treatment plan. This requires additional academic assessment, appropriate class placements, and differential curriculum to meet the unique educational and treatment needs of each student.

LOCATION: 1878 - PAIDEIA CO-OP SCHOOL		TUAL 017	I	ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.00
	EXPEN	DITURE	EXP.	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	_	\$	598,516	\$ 754,041	\$ 706,757	\$ (47,284)	-6.3%
320 - Non-Certificated Salaries		_		-		154,838	155,457	169,760	14,303	9.2%
360 - Employee Benefits		-		-		270,878	388,413	407,247	18,834	4.8%
Total Personnel Expenditures		-		-		1,024,232	1,297,911	1,283,764	(14,147)	-1.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	179,042	\$ 208,000	\$ 310,000	\$ 102,000	49.0%
420 - Staff Travel		-		-		285	-	-	-	0.0%
425 - Student Travel		-		-		2,416	1,500	1,500	-	0.0%
430 - Utility Services		-		-		14,350	13,912	5,407	(8,505)	-61.1%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		94,630	22,900	23,555	655	2.9%
445 - Insurance And Bond Premiums		-		-		164	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		-		80,817	304,000	364,440	60,440	19.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		900	1,000	1,000	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		-		-		372,604	551,312	705,902	154,590	28.0%
Total Expenditures	\$	-	\$	-	\$	1,396,836	\$ 1,849,223	\$ 1,989,666	\$ 140,443	7.6%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

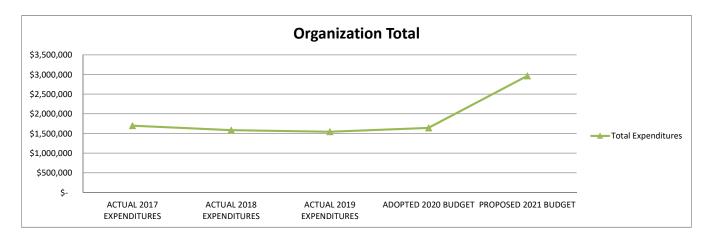
LOCATION: 1878 - PAIDEIA CO-OP SCHOOL	ACTUAL 2017	ACTUAL	ACTUAL 2010	ADOPTED	PROPOSED	FY20 ADOPTEI PROPOS	
10/0 - PAIDEIA CO-OF SCHOOL	2017 FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	FTE	<u>Е</u> Д %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	149.45	45,466.01	195.00	(45,271.01)	-99.6%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	-	_	0.49	1.00	1.00	-	0.0%
Classroom Teacher	-	-	3.78	5.49	6.70	1.21	22.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	1.00	1.00	-	0.0%
Total Certificated	-	-	4.27	7.49	8.70	1.21	16.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	1.00	1.00	1.00	-	0.0%
Clerical	-	-	0.80	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	1.00	1.00	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	-	-	1.80	3.00	3.00	-	0.0%
Total Staffing (FTE)		-	6.07	10.49	11.70	1.21	11.5%



#### STATEMENT OF PROGRAM:

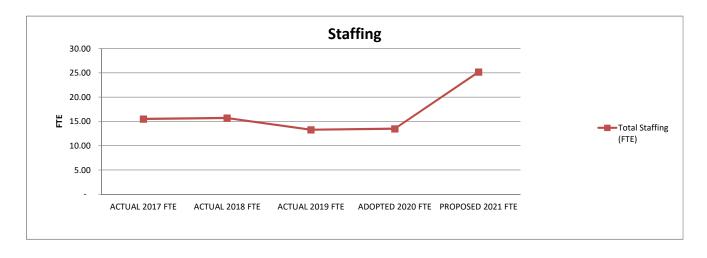
P.A.I.D.E.I.A. Cooperative school's mission is to provide a cooperative, yet individualized learning environment where students can pursue and develop their passions while inspiring academic success, a love of learning, respect for others, and community involvement. P.A.I.D.E.I.A serves students in grades kindergarten through twelve who reside with the Anchorage School District area. In the practical application of diverse parent guardian educational philosophies and curriculum choices, each student will be encouraged to develop the necessary skills and concepts to his/her capacity in alignment with the State of Alaska Content and Performance Standards.

LOCATION: 1880 - Benson Alternative HS	1	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		1.15
	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	967,139	\$	844,060	\$	807,118	\$	873,026	\$	1,604,516	\$	731,490	83.8%
320 - Non-Certificated Salaries		137,470		142,545		160,308		155,789		281,905		126,116	81.0%
360 - Employee Benefits		484,906		469,616		442,797		479,871		920,635		440,764	91.9%
Total Personnel Expenditures		1,589,515		1,456,221		1,410,223		1,508,686		2,807,056		1,298,370	86.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	94	\$	-	\$	600	\$	600	0.0%
420 - Staff Travel		63		22		19		-		-		-	0.0%
425 - Student Travel		2,162		1,765		1,046		2,200		2,600		400	18.2%
430 - Utility Services		17,440		18,415		18,038		17,845		26,457		8,612	48.3%
435 - Energy		71,219		73,974		76,946		84,400		82,200		(2,200)	-2.6%
440 - Other Purchased Services		2,930		4,758		8,233		4,610		7,465		2,855	61.9%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		16,234		29,404		29,795		22,452		35,717		13,265	59.1%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		1,575		900		900		1,042		2,548		1,506	144.5%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		111,623		129,238		135,071		132,549		157,587		25,038	18.9%
Total Expenditures	\$	1,701,138	\$	1,585,459	\$	1,545,294	\$	1,641,235	\$	2,964,643	\$	1,323,408	80.6%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

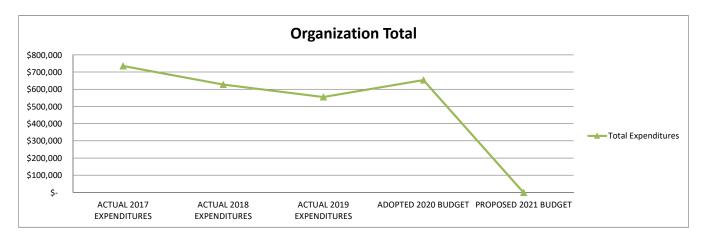
LOCATION: 1880 - Benson Alternative HS	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOS	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	284.95	269.65	214.75	219.63	237.00	17.37	7.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	2.00	1.00	100.0%
Classroom Teacher	9.20	8.40	8.00	8.00	14.80	6.80	85.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.30	2.30	1.30	1.50	2.50	1.00	66.7%
Total Certificated	11.50	11.70	10.30	10.50	19.30	8.80	83.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	1.00	1.00	0.0%
Clerical	2.00	2.00	1.00	1.00	2.00	1.00	100.0%
Teachers Assistants	-	-	-	-	0.88	0.88	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	4.00	4.00	3.00	3.00	5.88	2.88	95.8%
Total Staffing (FTE)	15.50	15.70	13.30	13.50	25.18	11.68	86.5%



#### STATEMENT OF PROGRAM:

Benny Benson Secondary School provides students with alternative pathways for earning credit. SEARCH (grades 7-10) is a full day academic program offering small classes with personalized instruction. SAVE II (grades 11-12) is a self-paced credit recovery program where student take three classes at a time and attend King Tech for half the day. It is recommended that all students maintain some form of employment in order to receive work experience credit. Students and staff at Benny Benson are focused on regaining lost credits in a safe and respectful environment.

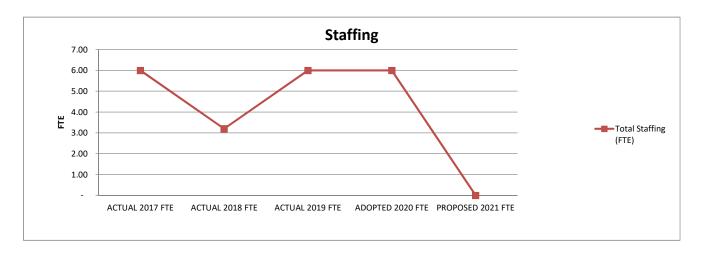
LOCATION: 1881 - SEARCH Alternative HS	A	CTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	100
	EXPE	ENDITURES	EXP	PENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	467,013	\$	381,142	\$	351,040	\$ 389,100	\$ -	\$ (389,100)	-100.0%
320 - Non-Certificated Salaries		41,884		44,204		27,376	51,602	-	(51,602)	-100.0%
360 - Employee Benefits		226,076		202,466		176,199	211,970	-	(211,970)	-100.0%
Total Personnel Expenditures		734,973		627,812		554,615	652,672	-	(652,672)	-100.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ _	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	200	-	(200)	-100.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		180		-		-	920	-	(920)	-100.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		180		-		-	1,120	-	(1,120)	-100.0%
Total Expenditures	\$	735,153	\$	627,812	\$	554,615	\$ 653,792	\$ -	\$ (653,792)	-100.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
1881 - SEARCH Alternative HS	2017	2018	2019	2020	2021	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%
							<u>.</u>

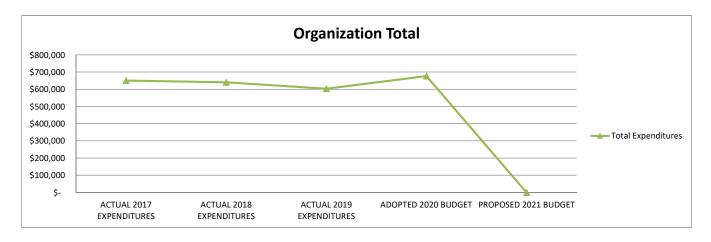
112	112	112	112	112	112	**
47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
4.00	2.20	4.00	4.00	-	(4.00)	-100.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	-	1.00	1.00	-	(1.00)	-100.0%
5.00	2.20	5.00	5.00	-	(5.00)	-100.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	1.00	1.00	1.00	-	(1.00)	-100.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	1.00	1.00	1.00	-	(1.00)	-100.0%
6.00	3.20	6.00	6.00	-	(6.00)	-100.0%
	47,539.98  4.00 1.00 5.00  1.00 1.00 1.00 1.00	47,539.98 46,964.45	47,539.98 46,964.45 45,916.51	47,539.98     46,964.45     45,916.51     45,466.01       -     -     -     -       4.00     2.20     4.00     4.00       -     -     -     -       1.00     -     1.00     1.00       5.00     2.20     5.00     5.00       -     -     -     -       1.00     1.00     1.00     1.00       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -     -     -     -       -<	47,539.98     46,964.45     45,916.51     45,466.01     45,180.00       -     -     -     -     -       4.00     2.20     4.00     4.00     -       -     -     -     -     -       1.00     -     1.00     1.00     -       5.00     2.20     5.00     5.00     -       -     -     -     -     -       1.00     1.00     1.00     1.00     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       1.00     1.00     1.00     1.00     -       1.00     1.00     1.00     1.00     -	47,539.98       46,964.45       45,916.51       45,466.01       45,180.00       (286.00)         -



#### STATEMENT OF PROGRAM:

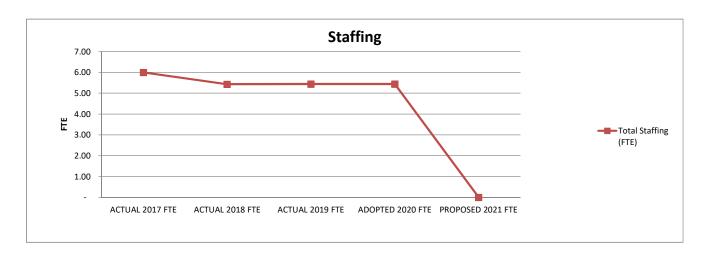
For FY 2020-2021, SEARCH has been consolidated into 1880 - Benny Benson Secondary School

LOCATION: 1885 - AVAIL Alternative High School	A	CTUAL 2017		CTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED PROPOSE	10.00
	EXPE	NDITURES	EXPE	NDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	327,185	S	314,987	S	290,710	\$	314,910	S	_	\$	(314,910)	-100.0%
320 - Non-Certificated Salaries	*	65,030	*	71,884	•	75,909	*	86,371	-	_	-	(86,371)	-100.0%
360 - Employee Benefits		191,588		182,869		174,107		192,845		_		(192,845)	-100.0%
Total Personnel Expenditures		583,803		569,740		540,726		594,126		-		(594,126)	-100.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	600	\$	-	\$	(600)	-100.0%
420 - Staff Travel		850		2,126		639		-		-		-	0.0%
425 - Student Travel		-		-		-		200		-		(200)	-100.0%
430 - Utility Services		5,394		6,178		5,911		4,498		-		(4,498)	-100.0%
435 - Energy		5,963		10,062		5,873		16,000		-		(16,000)	-100.0%
440 - Other Purchased Services		43,725		42,481		45,317		47,011		-		(47,011)	-100.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		9,351		9,221		4,353		13,263		-		(13,263)	-100.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		1,575		900		900		962		-		(962)	-100.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		66,858		70,968		62,993		82,534		-		(82,534)	-100.0%
Total Expenditures	\$	650,661	\$	640,708	\$	603,719	\$	676,660	\$	-	\$	(676,660)	-100.0%



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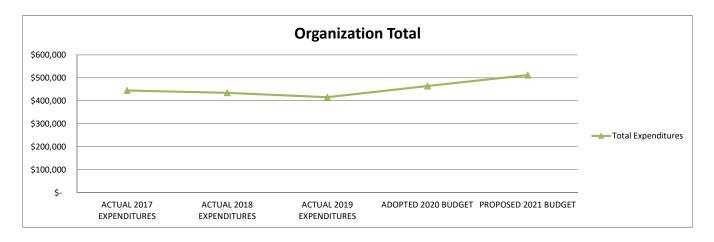
LOCATION: 1885 - AVAIL Alternative High School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	91.13	98.56	87.25	86.35	83.00	(3.35)	-3.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	0.50	0.33	0.34	0.34	-	(0.34)	-100.0%
Classroom Teacher	4.00	3.60	3.60	3.60	-	(3.60)	-100.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	4.50	3.93	3.94	3.94	-	(3.94)	-100.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	-	(1.00)	-100.0%
Clerical	0.50	0.50	0.50	0.50	-	(0.50)	-100.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	1.50	1.50	1.50	1.50	-	(1.50)	-100.0%
Total Staffing (FTE)	6.00	5.43	5.44	5.44	-	(5.44)	-100.0%



#### STATEMENT OF PROGRAM:

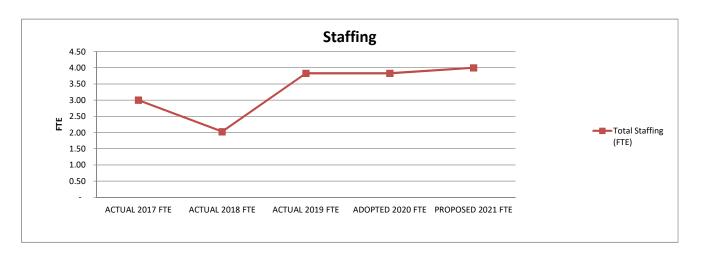
For FY 2020-2021, AVAIL has been consolidated into 1880 - Benny Benson Secondary School

LOCATION: 1886 - The New Path High School		ACTUAL 2017 EXPENDITURES		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021	FY20 ADOPTEI PROPOS	
	EXPE	NDITURES	EXP	PENDITURES	EX	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	288,644	\$	280,044	\$	262,358	\$	283,510	\$	322,687	\$ 39,177	13.8%
320 - Non-Certificated Salaries		19,915		22,058		22,182		31,790		34,610	2,820	8.9%
360 - Employee Benefits		133,527		131,039		129,872		139,124		145,400	6,276	4.5%
Total Personnel Expenditures		442,086		433,141		414,412		454,424		502,697	48,273	10.6%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		139		1,269		58		1,140		-	(1,140)	-100.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		520		342		270		342		725	383	112.0%
435 - Energy		-		-		-		-		-	-	0.0%
440 - Other Purchased Services		-		-		-		20		15	(5)	-25.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		2,264		-		804		8,665		8,564	(101)	-1.2%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		-		-	-	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		2,923		1,611		1,132		10,167		9,304	(863)	-8.5%
Total Expenditures	\$	445,009	\$	434,752	\$	415,544	\$	464,591	\$	512,001	\$ 47,410	10.2%



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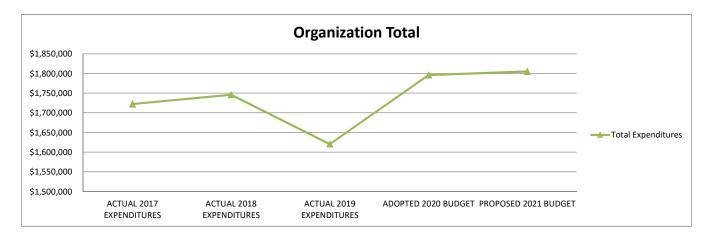
LOCATION: 1886 - The New Path High School	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTEI PROPOS	
The field I am High School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	10.42	15.50	13.00	20.00	17.00	(3.00)	-15.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	0.50	0.33	0.33	0.33	0.50	0.17	51.5%
Classroom Teacher	2.00	1.20	3.00	3.00	3.00	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	2.50	1.53	3.33	3.33	3.50	0.17	5.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	0.50	0.50	0.50	0.50	0.50	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	0.50	0.50	0.50	0.50	0.50	-	0.0%
Total Staffing (FTE)	3.00	2.03	3.83	3.83	4.00	0.17	4.4%



#### STATEMENT OF PROGRAM:

The New Path High School is a school for incarcerated youth ages 16-22 who are housed at the Anchorage Correctional Complex. The students are working on completing their high school coursework in order to obtain a high school diploma. The program includes ongoing needs assessment, daily academic support, high school education programming, academic counseling and transitional services for the reintegration into the community. Core classes in the area of language arts, math, social studies, and science with an emphasis on real world application are stressed. Electives in the area of social skills development, anger management, health and wellness, and parenting are also provided.

LOCATION: 1892 - ASD iSchool	4	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019	ADOPTED 2020	PROPOSED 2021		FY20 ADOPTED VS FY PROPOSED		
	EXP		EXP		EX	PENDITURES	BUDGET		BUDGET		\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	923,025	\$	864,186	\$	789,149	\$ 871,099	\$	878,751	\$	7,652	0.9%
320 - Non-Certificated Salaries		131,449		167,481		189,358	214,343		217,023		2,680	1.3%
360 - Employee Benefits		303,626		289,446		284,585	379,610		378,395		(1,215)	-0.3%
Total Personnel Expenditures		1,358,100		1,321,113		1,263,092	1,465,052		1,474,169		9,117	0.6%
Non-personnel Expenditures												
410 - Professional And Technical	\$	11,341	\$	-	\$	-	\$ -	\$	-	\$	-	0.0%
420 - Staff Travel		10,814		11,223		16,423	15,000		15,000		-	0.0%
425 - Student Travel		-		-		-	-		-		-	0.0%
430 - Utility Services		-		-		-	-		-		-	0.0%
435 - Energy		-		-		-	-		-		-	0.0%
440 - Other Purchased Services		-		-		-	-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-		-	0.0%
450 - Supplies, Materials, And Media		341,547		412,584		341,018	315,520		315,520		-	0.0%
480 - Tuition And Stipends		-		-		-	-		-		-	0.0%
490 - Other Expenses		500		1,000		(24)	500		500		-	0.0%
495 - Indirect Costs		-		-		-	-		-		-	0.0%
500 - Capital Outlay		-		-		-	-		-		-	0.0%
510 - Equipment		-		-		-	-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-		-	0.0%
Total Non-personnel Expenditures		364,202		424,807		357,417	331,020		331,020		-	0.0%
Total Expenditures	\$	1,722,302	\$	1,745,920	\$	1,620,509	\$ 1,796,072	\$	1,805,189	\$	9,117	0.5%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

ACTUAL

ACTUAL

4.00

7.60

**PROPOSED** 

ADOPTED

FY20 ADOPTED VS FY21

0.0%

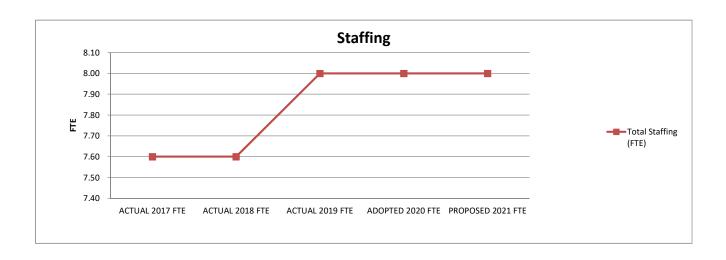
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1892 - ASD iSchool	2017	2018	2019	2020	2021	PROPOSI	D	
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	3.60	3.60	4.00	4.00	4.00	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated	-	-	-	-	-	-	0.0%	
Total Certificated	3.60	3.60	4.00	4.00	4.00	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	3.00	3.00	3.00	3.00	3.00	-	0.0%	
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%	



4.00

7.60

4.00

8.00

4.00

8.00

4.00

8.00

#### STATEMENT OF PROGRAM:

LOCATION:

Teachers Assistants

Total Classified

Total Staffing (FTE)

Custodial

Maintenance Other Classified

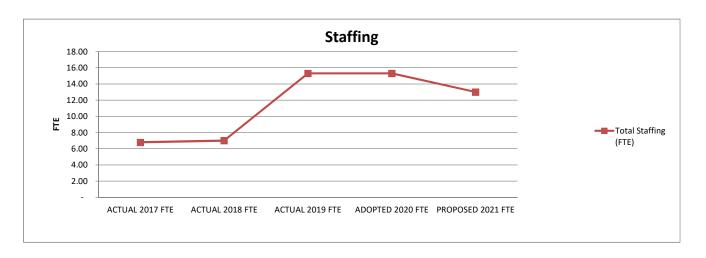
ASD iSchool is online program providing opportunities for ASD high school students to earn credit through online course work. It provides flexibility in learning and meets the needs of individual learning styles.

LOCATION: 1899 - Unallocated Secondary Resource	2	ACTUAL 2017		2017 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXPEN	DITURES	EXPE	ENDITURES	EXP	ENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	_	\$	-	\$	_	\$	1,153,130	\$	1,005,589	\$	(147,541)	-12.8%	
320 - Non-Certificated Salaries		-		-		-		50,695		43,450		(7,245)	-14.3%	
360 - Employee Benefits		-		-		-		486,881		416,746		(70,135)	-14.4%	
Total Personnel Expenditures		-		-		-		1,690,706		1,465,785		(224,921)	-13.3%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
420 - Staff Travel		-		-		-		-		-		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		-		-		-		-		-		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		-		-		-		-		-		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		336,131		116,081		(220,050)	-65.5%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		226 121		116.001		(220.050)	0.0%	
Total Non-personnel Expenditures		-		-		-		336,131		116,081		(220,050)	-65.5%	
Total Expenditures	\$	-	\$	-	\$	-	\$	2,026,837	\$	1,581,866	\$	(444,971)	-22.0%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1899 - Unallocated Secondary Resource	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	ED FY20 ADOPTED VS FY21 PROPOSED		
1077 - Chanocated Secondary Resource	FTE	FTE	FTE	FTE	FTE	FTE	% %	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	=	-	-	-	-	-	0.0%	
Principal	=	-	-	-	-	-	0.0%	
Classroom Teacher	6.80	7.00	15.30	15.30	13.00	(2.30)	-15.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	6.80	7.00	15.30	15.30	13.00	(2.30)	-15.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	=	-	-	-	-	-	0.0%	
Clerical	=	-	-	-	-	-	0.0%	
Teachers Assistants	=	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified	-	-	-	-	-	-	0.0%	
Total Staffing (FTE)	6.80	7.00	15.30	15.30	13.00	(2.30)	-15.0%	



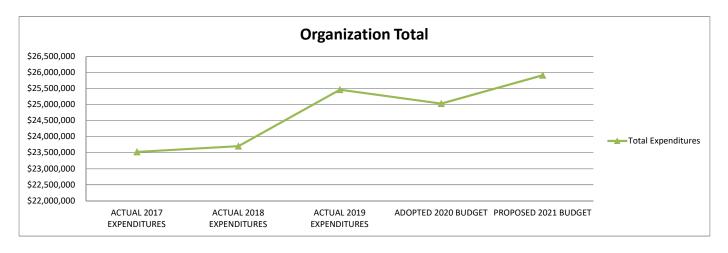
#### STATEMENT OF PROGRAM:

This cost center contains funding that is not specific for any one secondary school or program. Examples would be academic remediation efforts, new textbook adoptions, emergency equipment funds and staffing to be reallocated based on school/class size enrollment.

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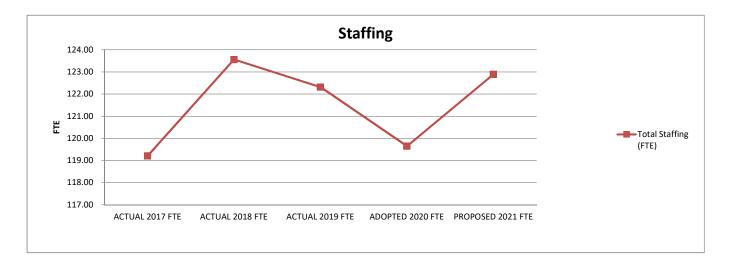
PUPIL TRANSPORTATION TOTAL		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXF		EXI		EX	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	184	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		4,264,285		4,259,900		4,134,963		4,221,190		4,537,184		315,994	7.5%	
360 - Employee Benefits		4,317,244		4,420,543		4,243,372		4,914,170		4,856,977		(57,193)	-1.2%	
Total Personnel Expenditures		8,581,713		8,680,443		8,378,335		9,135,360		9,394,161		258,801	2.8%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	86,850	\$	80,672	\$	86,881	\$	117,695	\$	117,845	\$	150	0.1%	
420 - Staff Travel		-		4,205		1,655		4,800		6,400		1,600	33.3%	
425 - Student Travel		13,533,630		13,650,922		13,527,320		14,094,289		14,264,500		170,211	1.2%	
430 - Utility Services		26,572		24,736		25,303		27,148		28,126		978	3.6%	
435 - Energy		142,597		140,721		135,060		135,400		140,400		5,000	3.7%	
440 - Other Purchased Services		102,221		66,073		86,021		303,288		235,113		(68,175)	-22.5%	
445 - Insurance And Bond Premiums		55,655		54,975		61,416		71,000		112,267		41,267	58.1%	
450 - Supplies, Materials, And Media		713,661		753,503		841,654		877,802		889,799		11,997	1.4%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		1,622		1,222		1,619		1,000		1,000		-	0.0%	
495 - Indirect Costs		-		-		-		-		500,000		500,000	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		43,813		-		2,076,448		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		235,811		243,658		240,397		261,450		220,000		(41,450)	-15.9%	
Total Non-personnel Expenditures		14,942,432		15,020,687		17,083,774		15,893,872		16,515,450		621,578	3.9%	
Total Expenditures	\$	23,524,145	\$	23,701,130	\$	25,462,109	\$	25,029,232	\$	25,909,611	\$	880,379	3.5%	



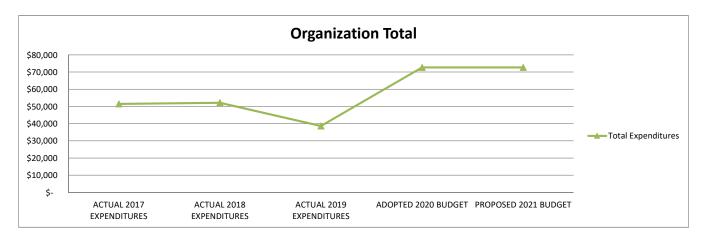
- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
2017	2018	2019	2020	2021	PROPO	SED
FTE	FTE	FTE	FTE	FTE	FTE	%

AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director							0.0%
	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	10.50	10.50	10.50	10.00	10.00	_	0.0%
Clerical	5.00	5.00	5.00	5.00	5.00	_	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	0.50	0.50	0.50	0.50	0.50	-	0.0%
Maintenance	7.00	7.00	7.00	8.00	8.00	-	0.0%
Other Classified	95.21	99.56	98.31	95.15	98.39	3.24	3.4%
Total Classified	119.21	123.56	122.31	119.65	122.89	3.24	2.7%
Total Staffing (FTE)	119.21	123.56	122.31	119.65	122.89	3.24	2.7%



LOCATION: 1075 - Crossing Guards	A	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXPE	NDITURES	EXPE	NDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	184	\$	_	\$	-	\$	_	\$	-	\$	_	0.0%	
320 - Non-Certificated Salaries		46,233		45,212		33,271		65,000		65,000		-	0.0%	
360 - Employee Benefits		4,180		5,117		3,988		5,763		5,763		-	0.0%	
Total Personnel Expenditures		50,597		50,329		37,259		70,763		70,763		-	0.0%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
420 - Staff Travel		-		-		-		-		-		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		-		-		-		-		-		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		930		1,863		1,396		1,950		1,950		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		930		1,863		1,396		1,950		1,950		-	0.0%	
Total Expenditures	\$	51,527	\$	52,192	\$	38,655	\$	72,713	\$	72,713	\$	_	0.0%	



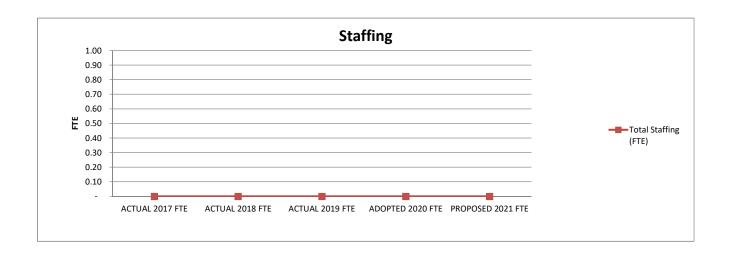
- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
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1075 - Crossing Guards	2017	2018	2019	2020	2021	PROPOSI	E <b>D</b>
	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	<del>_</del>	-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%

0.0%

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# STATEMENT OF PROGRAM:

LOCATION:

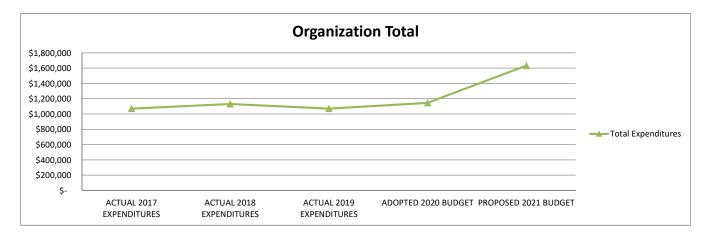
Other Classified

Total Classified

Total Staffing (FTE)

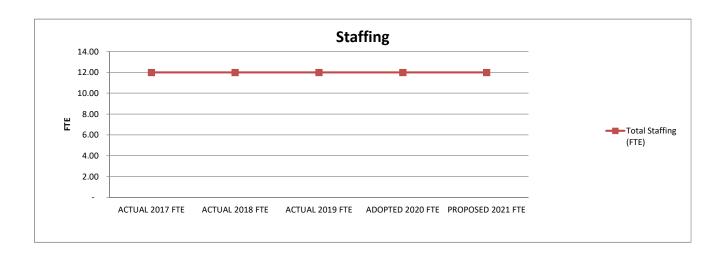
The Adult Crossing Guard Program was established to provide area students with safe passage across streets with heavy vehicle traffic. The program is monitored by the Executive Directors of Elementary and Secondary Education and the principals of each school where guards are provided. Specific locations for Adult Crossing Guards are recommended by the Hazardous Transportation Committee which is chaired by the Director of Transportation Services.

LOCATION: 1080 - Pupil Transportation Admin	A	CTUAL 2017	ACTUAL 2018	ACTUAL 2019	•	ADOPTED 2020	PROPOSED 2021	FY20 ADOPT PROP	
	EXPI	ENDITURES	EXPENDITURES	EXPENDITU	RES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	-	\$ -	\$	- §	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		626,070	655,221	618	,862	659,044	642,947	(16,097)	-2.4%
360 - Employee Benefits		443,341	473,511	449	959	483,931	486,329	2,398	0.5%
Total Personnel Expenditures		1,069,411	1,128,732	1,068	,821	1,142,975	1,129,276	(13,699)	-1.2%
Non-personnel Expenditures									
410 - Professional And Technical	\$	383	\$ -	\$	94 \$	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-	-		-	-	-	-	0.0%
425 - Student Travel		-	-		-	-	-	-	0.0%
430 - Utility Services		-	-		-	-	-	-	0.0%
435 - Energy		-	-		-	-	-	-	0.0%
440 - Other Purchased Services		-	-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-	-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		1,135	2,262	2	,315	2,416	2,416	-	0.0%
480 - Tuition And Stipends		-	-		-	-	-	-	0.0%
490 - Other Expenses		-	-		-	-	-	-	0.0%
495 - Indirect Costs		-	-		-	-	500,000	500,000	0.0%
500 - Capital Outlay		-	-		-	-	-	-	0.0%
510 - Equipment		-	-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-	-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,518	2,262	2	,409	2,416	502,416	500,000	20695.4%
Total Expenditures	\$	1,070,929	\$ 1,130,994	\$ 1,071	,230 \$	\$ 1,145,391	\$ 1,631,692	\$ 486,301	42.5%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1080 - Pupil Transportation Admin	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	-	-	-	-	-	-	0.0%	
Classified								
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Professional/Technical	7.00	7.00	7.00	7.00	7.00	-	0.0%	
Clerical	4.00	4.00	4.00	4.00	4.00	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	_	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	-	-	-	-	-	-	0.0%	
Total Classified	12.00	12.00	12.00	12.00	12.00	-	0.0%	



12.00

12.00

12.00

12.00

0.0%

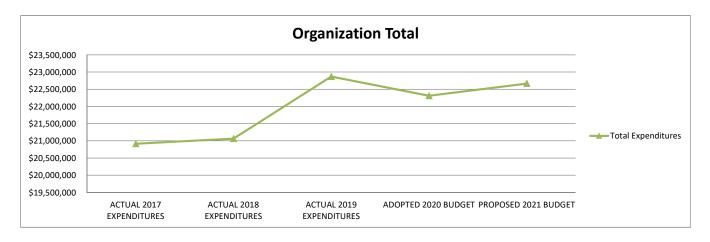
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#### STATEMENT OF PROGRAM:

Total Staffing (FTE)

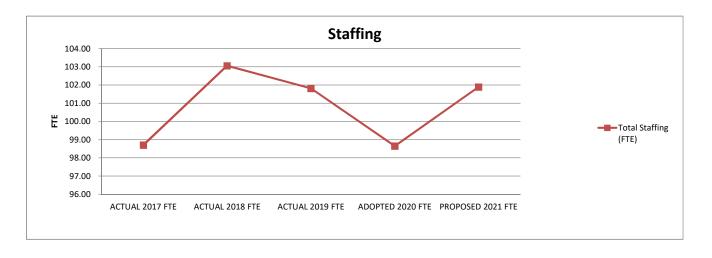
The primary goal for Pupil Transportation – Administration is to provide effective planning and implementation of pupil transportation programs and services to ensure the best and safest operation at the least cost, consistent with local policies as well as State and Federal law.

LOCATION: 1081 - Bus Operations		ACTUAL A		ACTUAL ACTUAL 2018 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
Tool Bus operations	EXF		EXP		EX	PENDITURES	BUDGET		BUDGET		\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		3,091,837		3,062,623		3,013,610	2,998,571		3,331,074		332,503	11.1%
360 - Employee Benefits		3,461,288		3,544,005		3,445,365	3,982,767		3,903,103		(79,664)	-2.0%
Total Personnel Expenditures		6,553,125		6,606,628		6,458,975	6,981,338		7,234,177		252,839	3.6%
Non-personnel Expenditures												
410 - Professional And Technical	\$	78,827	\$	70,736	\$	77,308	\$ 107,750	\$	107,750	\$	-	0.0%
420 - Staff Travel		-		4,205		1,655	4,800		6,400		1,600	33.3%
425 - Student Travel		13,533,630		13,650,922		13,527,320	14,094,289		14,264,500		170,211	1.2%
430 - Utility Services		2,919		1,998		2,234	1,998		-		(1,998)	-100.0%
435 - Energy		-		-		-	-		-		-	0.0%
440 - Other Purchased Services		51,886		20,457		18,720	253,888		185,713		(68,175)	-26.9%
445 - Insurance And Bond Premiums		55,655		54,975		61,416	71,000		112,267		41,267	58.1%
450 - Supplies, Materials, And Media		362,127		412,104		405,052	536,642		536,639		(3)	0.0%
480 - Tuition And Stipends		-		-		-	-		-		-	0.0%
490 - Other Expenses		595		595		750	-		-		-	0.0%
495 - Indirect Costs		-		-		-	-		-		-	0.0%
500 - Capital Outlay		-		-		-	-		-		-	0.0%
510 - Equipment		43,813		-		2,076,448	-		-		-	0.0%
540 - Capital Outlay Other Expenses	_	235,811		243,658		240,397	261,450		220,000		(41,450)	-15.9%
Total Non-personnel Expenditures		14,365,263		14,459,650		16,411,300	15,331,817		15,433,269		101,452	0.7%
Total Expenditures	\$	20,918,388	\$	21,066,278	\$	22,870,275	\$ 22,313,155	\$	22,667,446	\$	354,291	1.6%



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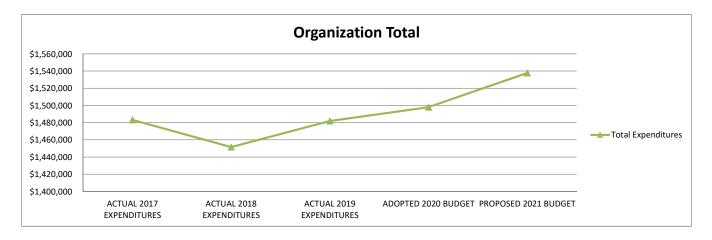
LOCATION: 1081 - Bus Operations	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Clerical	=	-	-	-	-	-	0.0%
Teachers Assistants	=	-	-	-	-	-	0.0%
Custodial	0.50	0.50	0.50	0.50	0.50	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	95.21	99.56	98.31	95.15	98.39	3.24	3.4%
Total Classified	98.71	103.06	101.81	98.65	101.89	3.24	3.3%
Total Staffing (FTE)	98.71	103.06	101.81	98.65	101.89	3.24	3.3%



#### STATEMENT OF PROGRAM:

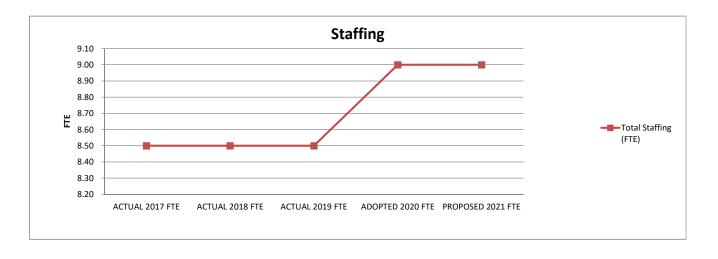
The major goal of Bus Operations is to ensure all students who are eligible are transported to and from school by the safest means possible. Every attempt will be made to achieve this goal in the most efficient and affordable way. The Transportation Department will continue to maintain programs to recruit develop and retain effective staff whose goal will be to provide safe transportation service in a caring environment free from violence.

LOCATION: 1082 - Garage & Bus Maintenance		2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXP	ENDITURES	<b>EXPEND</b>	ITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		500,145		496,844		469,220		498,575		498,163		(412)	-0.1%
360 - Employee Benefits		408,435		397,910		344,060		441,709		461,782		20,073	4.5%
Total Personnel Expenditures		908,580		894,754		813,280		940,284		959,945		19,661	2.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	7,640	\$	9,936	\$	9,479	\$	9,945	\$	10,095	\$	150	1.5%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		23,653		22,738		23,069		25,150		28,126		2,976	11.8%
435 - Energy		142,597		140,721		135,060		135,400		140,400		5,000	3.7%
440 - Other Purchased Services		50,335		45,616		67,301		49,400		49,400		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		349,469		337,274		432,891		336,794		348,794		12,000	3.6%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		1,027		627		869		1,000		1,000		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		574,721		556,912		668,669		557,689		577,815		20,126	3.6%
Total Expenditures	\$	1,483,301	\$ 1,	451,666	\$	1,481,949	\$	1,497,973	\$	1,537,760	\$	39,787	2.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

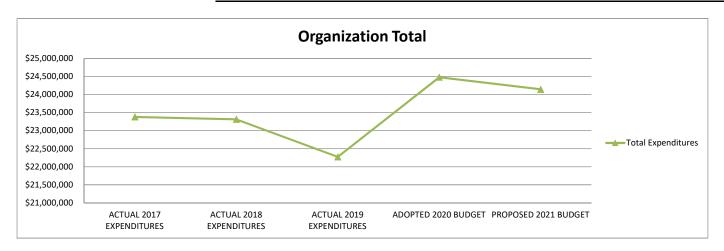
LOCATION: 1082 - Garage & Bus Maintenance	ACTUAL 2017	ACTUAL	ACTUAL 2019	ADOPTED	PROPOSED	FY20 ADOPTEI PROPOS	
1002 - Garage & Bus Maintenance	FTE	2018 FTE	FTE	2020 FTE	2021 FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	0.50	0.50	0.50	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	7.00	7.00	7.00	8.00	8.00	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	8.50	8.50	8.50	9.00	9.00	-	0.0%
Total Staffing (FTE)	8.50	8.50	8.50	9.00	9.00	-	0.0%



#### STATEMENT OF PROGRAM:

The Garage & Bus Maintenance Department is responsible for the maintenance of all school buses and Transportation Department support vehicles. Vehicle maintenance personnel repair district owned school buses and perform preventative maintenance, maintain vehicle maintenance records, purchase parts and supplies, maintain Transportation Department facility grounds, write specifications for all district vehicles and process accident reports.

STUDENT NUTRITION TOTAL	1	ACTUAL 2017		ACTUAL 2018	ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXP		EXP		EX	PENDITURES	BUDGET		BUDGET		\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$	(200,000)	\$	(200,000)	0.0%
320 - Non-Certificated Salaries		6,387,209		6,349,685		6,410,241	6,365,172		6,617,004		251,832	4.0%
360 - Employee Benefits		5,378,133		5,206,931		4,808,743	5,666,688		5,435,049		(231,639)	-4.1%
Total Personnel Expenditures		11,765,342		11,556,616		11,218,984	12,031,860		11,852,053		(179,807)	-1.5%
Non-personnel Expenditures												
410 - Professional And Technical	\$	104,844	\$	107,581	\$	99,083	\$ 123,418	\$	122,908	\$	(510)	-0.4%
420 - Staff Travel		9,263		18,032		14,658	33,515		32,559		(956)	-2.9%
425 - Student Travel		-		-		-	-		-		-	0.0%
430 - Utility Services		31,978		26,249		28,095	36,094		35,411		(683)	-1.9%
435 - Energy		185,771		176,254		160,970	188,000		187,756		(244)	-0.1%
440 - Other Purchased Services		161,896		132,323		149,440	434,756		197,961		(236,795)	-54.5%
445 - Insurance And Bond Premiums		-		-		-	-		-		-	0.0%
450 - Supplies, Materials, And Media		10,519,131		10,571,281		9,950,020	10,492,567		10,937,066		444,499	4.2%
480 - Tuition And Stipends		-		-		_	-		-		-	0.0%
490 - Other Expenses		1,823		2,215		3,327	388,065		36,450		(351,615)	-90.6%
495 - Indirect Costs		561,868		677,024		522,832	636,070		638,994		2,924	0.5%
500 - Capital Outlay		-		-		-	-		-		-	0.0%
510 - Equipment		29,691		-		35,825	67,000		-		(67,000)	-100.0%
540 - Capital Outlay Other Expenses		5,647		44,378		88,086	44,378		100,000		55,622	125.3%
Total Non-personnel Expenditures		11,611,912		11,755,337		11,052,336	12,443,863		12,289,105		(154,758)	-1.2%
Total Expenditures	\$	23,377,254	\$	23,311,953	\$	22,271,320	\$ 24,475,723	\$	24,141,158	\$	(334,565)	-1.4%

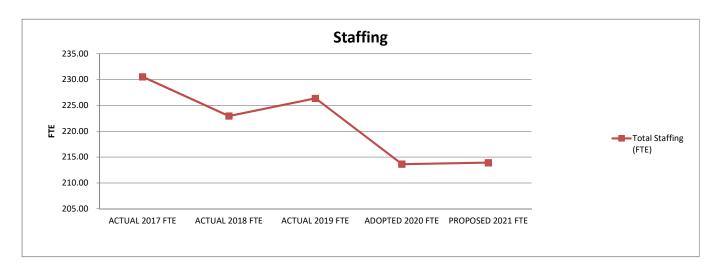


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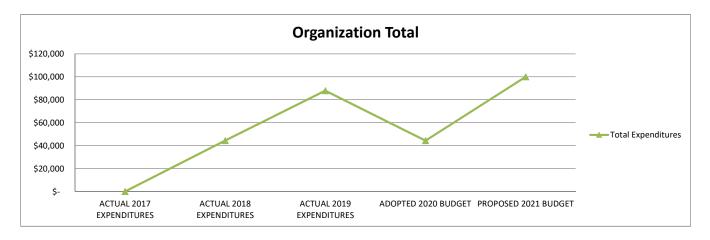
STUDENT NUTRITION TOTAL
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ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
2017	2018	2019	2020	2021	PROPO	SED
FTE	FTE	FTE	FTE	FTE	FTE	%
						,

AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	2.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	17.00	18.00	20.00	20.00	20.00	-	0.0%
Clerical	5.00	4.00	3.75	3.00	3.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	0.50	0.50	0.20	0.20	0.20	-	0.0%
Maintenance	16.00	13.00	13.00	14.00	13.00	(1.00)	-7.1%
Other Classified	190.04	186.44	188.41	175.44	176.72	1.28	0.7%
Total Classified	230.54	222.94	226.36	213.64	213.92	0.28	0.1%
Total Staffing (FTE)	230.54	222.94	226.36	213.64	213.92	0.28	0.1%



LOCATION: 6099 - Fixed Charges Food Service	2	ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021	FY20 ADOPTED VS FY PROPOSED		ED
	EXPEN	DITURES	EXPE	NDITURES	EXPE	NDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - Non-Certificated Salaries	,	_	•	_	•	-		-	•	-	•	-	0.0%
360 - Employee Benefits		-		_		-		-		_		-	0.0%
Total Personnel Expenditures		-		-		-		-		-		-	0.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		_		_		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		-		-		-		-		-		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		44,378		87,886		44,378		100,000		55,622	125.3%
Total Non-personnel Expenditures		-		44,378		87,886		44,378		100,000		55,622	125.3%
Total Expenditures	\$	-	\$	44,378	\$	87,886	\$	44,378	\$	100,000	\$	55,622	125.3%

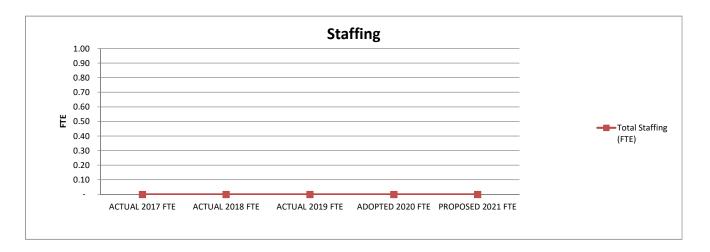


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LOCATION: 6099 - Fixed Charges Food Service	ACTUAL 2017 FTE	ACTUAL 2018 FTE	ACTUAL 2019 FTE	ADOPTED 2020 FTE	PROPOSED 2021 FTE	FY20 ADOPTED PROPOSI FTE	1.15
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated Director	_	_	_	_	_	_	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%

0.0%

Special Service Teacher								0.070
Professional/Technical	-		-	-	-	-	-	0.0%
Other Certificated	-		-	-	-	-	-	0.0%
Total Certificated			-	-	-	-	-	0.0%
Classified								
Director	-		-	-	-	-	-	0.0%
Professional/Technical	-		-	-	-	-	-	0.0%
Clerical	-		-	-	-	-	-	0.0%
Teachers Assistants	-		-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	-	0.0%
Other Classified	-		-	-	-	-	-	0.0%
Total Classified		-	-	-	-	-	-	0.0%
Total Staffing (FTE)	-	-	-	-	-	-	-	0.0%

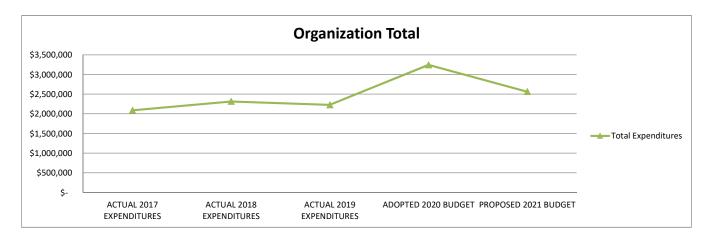


#### STATEMENT OF PROGRAM:

Special Service Teacher

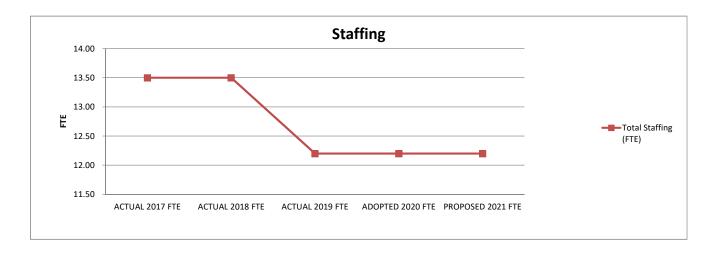
The Non Departmental cost center is used to account for Food Service charges and amounts not specifically provided for in any other cost center.

LOCATION: 6639 - Food Service Administration		ACTUAL ACTUAL 2017 2018			ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED		
	EXP	ENDITURES	<b>EXPENDIT</b>	TURES E	XPENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures													
310 - Certificated Salaries	\$	_	\$	- S	-	\$	_	\$	(200,000)	\$	(200,000)	0.0%	
320 - Non-Certificated Salaries	•	861,803		79,497	1,012,144	•	948,522	•	1,089,379		140,857	14.9%	
360 - Employee Benefits		541,448	50	61,699	515,161		572,721		198,523		(374,198)	-65.3%	
Total Personnel Expenditures		1,403,251	1,5	41,196	1,527,305		1,521,243		1,087,902		(433,341)	-28.5%	
Non-personnel Expenditures													
410 - Professional And Technical	\$	70,579	\$	35,225 \$	80,694	\$	92,200	\$	95,050	\$	2,850	3.1%	
420 - Staff Travel		6,928		11,753	10,104		21,442		19,667		(1,775)	-8.3%	
425 - Student Travel		-		-	-		_		-			0.0%	
430 - Utility Services		2,499		2,990	2,522		35,000		35,048		48	0.1%	
435 - Energy		-		-	-		188,000		187,756		(244)	-0.1%	
440 - Other Purchased Services		6,389		7,640	45,440		288,486		191,858		(96,628)	-33.5%	
445 - Insurance And Bond Premiums		-		-	-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		36,424	•	72,385	115,184		178,850		377,212		198,362	110.9%	
480 - Tuition And Stipends		-		-	-		-		-		-	0.0%	
490 - Other Expenses		1,427		1,630	1,060		385,665		32,050		(353,615)	-91.7%	
495 - Indirect Costs		561,918	59	93,279	447,410		534,570		537,494		2,924	0.5%	
500 - Capital Outlay		-		-	-		-		-		-	0.0%	
510 - Equipment		-		-	-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-	200		-		-		-	0.0%	
Total Non-personnel Expenditures		686,164	7'	74,902	702,614		1,724,213		1,476,135		(248,078)	-14.4%	
Total Expenditures	\$	2,089,415	\$ 2,3	16,098 \$	3,229,919	\$	3,245,456	\$	2,564,037	\$	(681,419)	-21.0%	



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

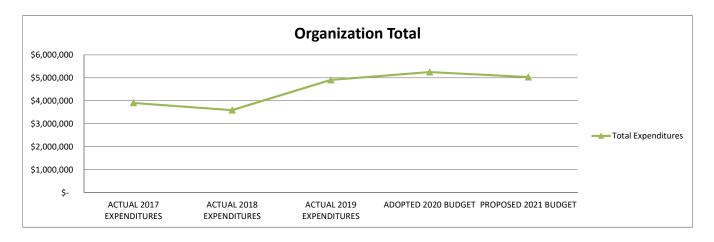
LOCATION: 6639 - Food Service Administration	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSI	
222 232 332 132 1331 1331	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-		-		-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	2.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	9.00	10.00	10.00	10.00	10.00	-	0.0%
Clerical	2.00	2.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	0.50	0.50	0.20	0.20	0.20	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	13.50	13.50	12.20	12.20	12.20	-	0.0%
Total Staffing (FTE)	13.50	13.50	12.20	12.20	12.20		0.0%



#### STATEMENT OF PROGRAM:

The Food Service Administration is responsible for the planning, organizing, coordination, accountability, regulating, control and evaluation of all Student Nutrition Program functions within the District, i.e., administration, unit operations and delivery. The administrative staff role is to assess the program needs; set measurable goals; maintain advisory groups as appropriate; meet and respond to inquiries from students, staff, parents and the community. The main department goal is to provide proper student nutrition to enhance their overall wellness, to increase their participation, and to provide resources for employees to be creative and to promote good practices.

LOCATION: 6640 - Food Service Center		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	_	\$	-	\$	_	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		577,253		553,101		1,142,863		1,166,152		1,226,205		60,053	5.1%
360 - Employee Benefits		668,336		638,022		1,038,983		1,119,205		1,168,757		49,552	4.4%
Total Personnel Expenditures		1,245,589		1,191,123		2,181,846		2,285,357		2,394,962		109,605	4.8%
Non-personnel Expenditures													
410 - Professional And Technical	\$	14,934	\$	1,060	\$	513	\$	23,998	\$	11,915	\$	(12,083)	-50.4%
420 - Staff Travel		112		60		2,141		573		373		(200)	-34.9%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		29,479		23,259		25,573		-		-		-	0.0%
435 - Energy		185,771		176,254		160,970		-		-		-	0.0%
440 - Other Purchased Services		5,039		497		2,293		1,717		1,176		(541)	-31.5%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		2,418,967		2,197,638		2,531,614		2,872,025		2,621,928		(250,097)	-8.7%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		362		47		2,117		400		2,400		2,000	500.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		7,884		-		-		67,000		-		(67,000)	-100.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		2,662,548		2,398,815		2,725,221		2,965,713		2,637,792		(327,921)	-11.1%
Total Expenditures	\$	3,908,137	\$	3,589,938	\$	4,907,067	\$	5,251,070	\$	5,032,754	\$	(218,316)	-4.2%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 6640 - Food Service Center	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	_	-	-	-	0.0%

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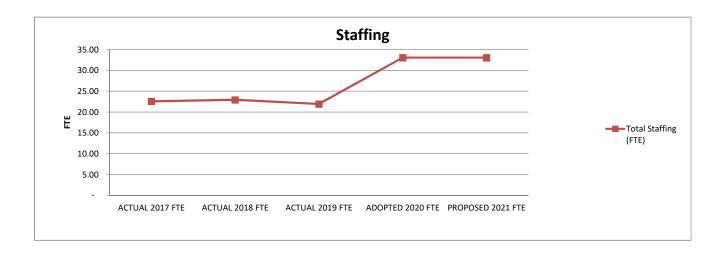
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#### STATEMENT OF PROGRAM:

Classified Director

Clerical

Custodial

Maintenance

Other Classified

Professional/Technical

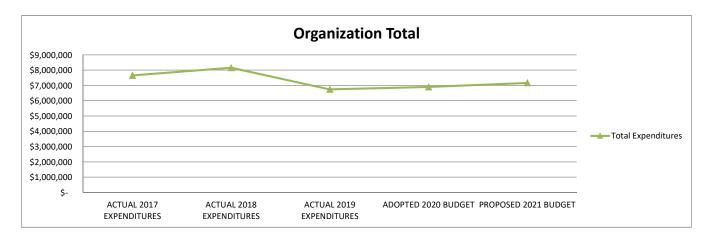
Teachers Assistants

Total Classified

Total Staffing (FTE)

The Food Service Center provides for the purchasing and preparation of raw ingredients and finished products used to serve meals according to Federal guidelines.

LOCATION: 6641 - Elementary Kitchens		ACTUAL 2017		ACTUAL 2018		ACTUAL 2019		ADOPTED 2020		PROPOSED 2021		FY20 ADOPTED VS FY21 PROPOSED	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - Non-Certificated Salaries		1,916,234		2,094,863		1,649,774		1,615,297		1,630,860		15,563	1.0%
360 - Employee Benefits		1,865,503		1,917,387		1,415,345		1,861,569		1,849,468		(12,101)	-0.7%
Total Personnel Expenditures		3,781,737		4,012,250		3,065,119		3,476,866		3,480,328		3,462	0.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	10,313	\$	10,080	\$	10,080	\$	-	\$	7,068	\$	7,068	0.0%
420 - Staff Travel		1,488		3,975		1,971		-		1,641		1,641	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		171		58		(113)	-66.1%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		6,308		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		3,839,222		4,076,235		3,635,689		3,393,061		3,644,752		251,691	7.4%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		47		538		-		-		-		-	0.0%
495 - Indirect Costs		-		53,764		27,294		35,500		35,500		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		14,994		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		3,872,372		4,144,592		3,675,034		3,428,732		3,689,019		260,287	7.6%
Total Expenditures	\$	7,654,109	\$	8,156,842	\$	6,740,153	\$	6,905,598	\$	7,169,347	\$	263,749	3.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

6641 - Elementary Kitchens	2017	2018	2019	2020	2021	PROPOS	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	_	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%

5.00

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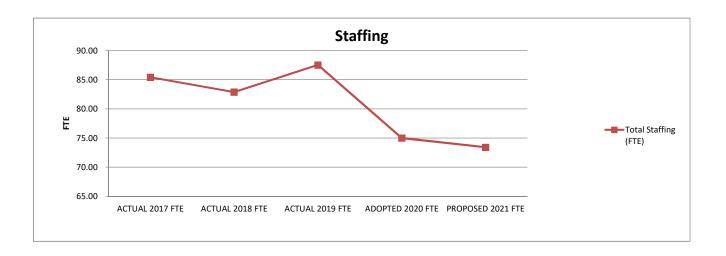
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#### STATEMENT OF PROGRAM:

LOCATION:

Professional/Technical

Teachers Assistants

Total Classified

Total Staffing (FTE)

Clerical

Custodial

Maintenance Other Classified

The Elementary Kitchens provide for the proper nutrition for the elementary school children to enhance their overall wellness and ability to learn.

5.00

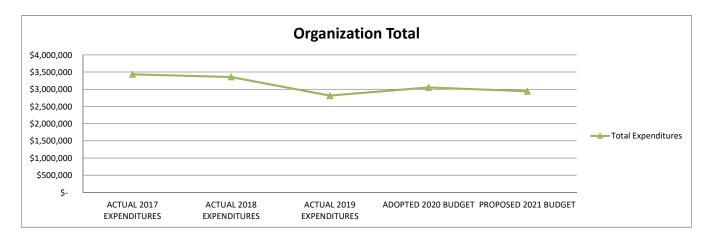
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85.43

85.43

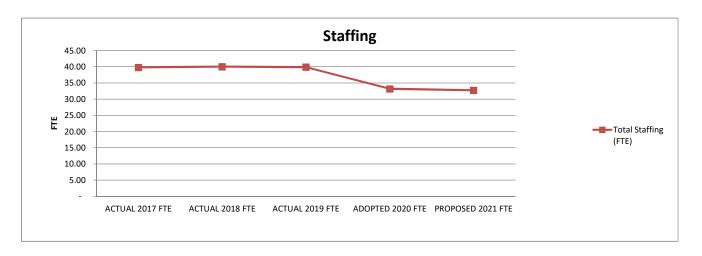
LOCATION: 6642 - Middle School Kitchen	A	CTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020		PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED				
	EXP	ENDITURES	EXPENDITURES	EXPENDITURES	BUDGET		BUDGET	\$	%			
Personnel Expenditures												
310 - Certificated Salaries	\$	_	\$ -	\$ -	\$	- \$	_	\$ -	0.0%			
320 - Non-Certificated Salaries		919,573	880,764	791,859	725,5	71	743,953	18,382	2.5%			
360 - Employee Benefits		690,892	689,706	554,681	641,4	181	647,986	6,505	1.0%			
Total Personnel Expenditures		1,610,465	1,570,470	1,346,540	1,367,0	)52	1,391,939	24,887	1.8%			
Non-personnel Expenditures												
410 - Professional And Technical	\$	1,760	\$ 1,600	\$ 1,600	\$	- \$	1,122	\$ 1,122	0.0%			
420 - Staff Travel		-	83	133		-	75	75	0.0%			
425 - Student Travel		-	-	-		-	-	-	0.0%			
430 - Utility Services		-	-	-		66	-	(66)	-100.0%			
435 - Energy		-	-	-		-	-	-	0.0%			
440 - Other Purchased Services		46,342	48,375	37,776	46,5	553	529	(46,024)	-98.9%			
445 - Insurance And Bond Premiums		-	-	-		-	-	-	0.0%			
450 - Supplies, Materials, And Media		1,777,918	1,727,433	1,421,082	1,614,0	009	1,524,996	(89,013)				
480 - Tuition And Stipends		-	-	-		-	-	-	0.0%			
490 - Other Expenses		-	-	-		-	-	-	0.0%			
495 - Indirect Costs		(50)	10,251	9,399	25,5	500	25,500	-	0.0%			
500 - Capital Outlay		-	-	-		-	-	-	0.0%			
510 - Equipment		-	-	-		-	-	-	0.0%			
540 - Capital Outlay Other Expenses		-	-	-		•	-	-	0.0%			
Total Non-personnel Expenditures		1,825,970	1,787,742	1,469,990	1,686,1	28	1,552,222	(133,906)	-7.9%			
Total Expenditures	\$	3,436,435	\$ 3,358,212	\$ 2,816,530	\$ 3,053,1	80 \$	2,944,161	\$ (109,019)	-3.6%			



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
6642 - Middle School Kitchen	2017	2018	2019	2020	2021	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

F 1 E	FILE	111110	10110	FILE	INITE	70
47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	1.00	1.00	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
38.80	39.06	38.88	33.19	32.75	(0.44)	-1.3%
39.80	40.06	39.88	33.19	32.75	(0.44)	-1.3%
39.80	40.06	39.88	33.19	32.75	(0.44)	-1.3%
	47,539.98	47,539.98 46,964.45	47,539.98 46,964.45 45,916.51	47,539.98 46,964.45 45,916.51 45,466.01	47,539.98     46,964.45     45,916.51     45,466.01     45,180.00       -     -     -     -     -       -	47,539.98     46,964.45     45,916.51     45,466.01     45,180.00     (286.00)       -     -     -     -     -



#### STATEMENT OF PROGRAM:

The Middle School Kitchens provide for the proper nutrition for the middle school children to enhance their overall wellness and ability to learn.

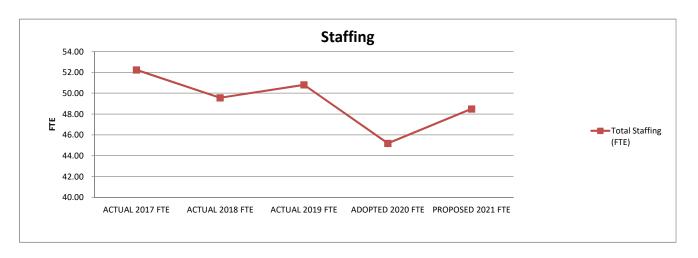
LOCATION: 6643 - High School Kitchen	A	ACTUAL 2017					ACTUAL ADOPTED 2019 2020					PROPOSED 2021	FY20 ADOPTED VS FY21 PROPOSED			
•	EXP		EXP.	ENDITURES				BUDGET		BUDGET		\$	%			
Personnel Expenditures																
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	_	\$	_	\$	-	0.0%			
320 - Non-Certificated Salaries		1,130,765		1,086,896		1,138,281		1,042,610		1,160,412		117,802	11.3%			
360 - Employee Benefits		830,345		792,294		756,866		869,600		925,422		55,822	6.4%			
Total Personnel Expenditures		1,961,110		1,879,190		1,895,147		1,912,210		2,085,834		173,624	9.1%			
Non-personnel Expenditures																
410 - Professional And Technical	\$	1,280	\$	2,200	\$	1,760	\$	-	\$	1,391	\$	1,391	0.0%			
420 - Staff Travel		-		552		309		-		303		303	0.0%			
425 - Student Travel		-		-		-		-		-		-	0.0%			
430 - Utility Services		-		-		-		79		40		(39)	-49.4%			
435 - Energy		-		-		-		-		-		-	0.0%			
440 - Other Purchased Services		73,318		73,233		62,065		90,000		114		(89,886)	-99.9%			
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%			
450 - Supplies, Materials, And Media		1,470,182		1,519,539		1,368,529		1,421,086		1,734,083		312,997	22.0%			
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%			
490 - Other Expenses		-		-		-		-		-		-	0.0%			
495 - Indirect Costs		-		19,730		38,729		40,500		40,500		-	0.0%			
500 - Capital Outlay		-		-		-		-		-		-	0.0%			
510 - Equipment		-		-		-		-		-		-	0.0%			
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%			
Total Non-personnel Expenditures		1,544,780		1,615,254		1,471,392		1,551,665		1,776,431		224,766	14.5%			
Total Expenditures	\$	3,505,890	\$	3,494,444	\$	3,366,539	\$	3,463,875	\$	3,862,265	\$	398,390	11.5%			



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY20 ADOPTI	ED VS FY21
6643 - High School Kitchen	2017	2018	2019	2020	2021	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

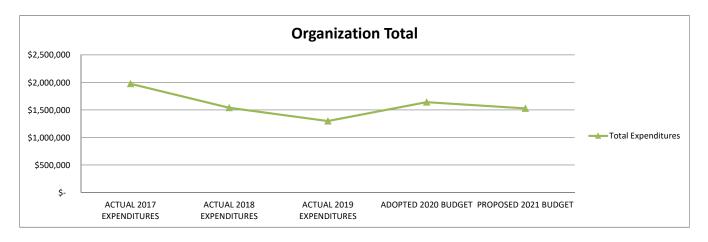
			<u> </u>				
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	_	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	51.24	48.56	50.81	45.19	48.50	3.31	7.3%
Total Classified	52.24	49.56	50.81	45.19	48.50	3.31	7.3%
Total Staffing (FTE)	52.24	49.56	50.81	45.19	48.50	3.31	7.3%



#### STATEMENT OF PROGRAM:

The High School Kitchens provide for the proper nutrition for the high school children to enhance their overall wellness and ability to learn.

LOCATION: 6644 - Food Service Delivery		ACTUAL ACTUAL 2017 2018			ACTUAL ADOPTED 2019 2020			PROPOSED 2021			FY20 ADOPTED VS FY21 PROPOSED				
	EXP	ENDITURES	<b>EXPENDI</b>	TURES E	EXPENDITURES		BUDGET		BUDGET		\$	%			
Personnel Expenditures															
310 - Certificated Salaries	\$	_	\$	- 5	\$ -	S	_	\$	_	\$	_	0.0%			
320 - Non-Certificated Salaries	*	956,005	•	26,024	643,432	-	867,020	*	766,195	-	(100,825)	-11.6%			
360 - Employee Benefits		781,609		07,823	526,683		602,112		644,893		42,781	7.1%			
Total Personnel Expenditures	-	1,737,614		33,847	1,170,115		1,469,132		1,411,088		(58,044)	-4.0%			
Non-personnel Expenditures															
410 - Professional And Technical	\$	5,978	\$	6,668 \$	\$ 4,436	\$	7,220	\$	6,362	\$	(858)	-11.9%			
420 - Staff Travel		735		1,609	-		11,500		10,500		(1,000)	-8.7%			
425 - Student Travel		-		-	-		-		-		-	0.0%			
430 - Utility Services		-		-	-		778		265		(513)	-65.9%			
435 - Energy		-		-	-		-		-		-	0.0%			
440 - Other Purchased Services		24,500		2,578	1,866		8,000		4,284		(3,716)	-46.5%			
445 - Insurance And Bond Premiums		-		-	-		-		-		-	0.0%			
450 - Supplies, Materials, And Media		193,129	1	96,003	120,989		143,536		94,342		(49,194)	-34.3%			
480 - Tuition And Stipends		-		-	-		-		-		-	0.0%			
490 - Other Expenses		(13)		-	150		2,000		2,000		-	0.0%			
495 - Indirect Costs		-		-	-		-		-		-	0.0%			
500 - Capital Outlay		-		-	-		-		-		-	0.0%			
510 - Equipment		6,813		-	-		-		-		-	0.0%			
540 - Capital Outlay Other Expenses		5,647		-	-		-		-		-	0.0%			
Total Non-personnel Expenditures	·	236,789	2	06,858	127,441		173,034		117,753		(55,281)	-31.9%			
Total Expenditures	\$	1,974,403	\$ 1,5	40,705 \$	\$ 1,297,556	\$	1,642,166	\$	1,528,841	\$	(113,325)	-6.9%			



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

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14.00

14.00

ADOPTED

1.00

14.00

15.00

15.00

PROPOSED

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**ACTUAL** 

ACTUAL

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FY20 ADOPTED VS FY21

(1.00)

(1.00)

(1.00)

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-6.7%

-6.7%

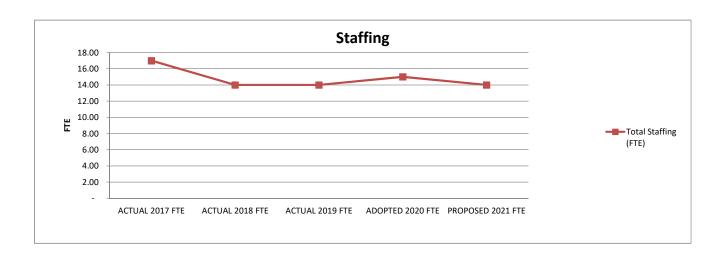
6644 - Food Service Delivery	2017	2018	2019	2020	2021	PROPOSE	SED	
·	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated		-	-	-	-	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	_	-	-	0.0%	

1.00

13.00

14.00

14.00



#### STATEMENT OF PROGRAM:

LOCATION:

Clerical

Custodial

Maintenance

Other Classified

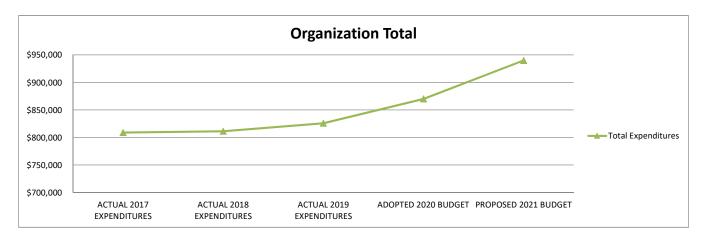
Teachers Assistants

Total Classified

Total Staffing (FTE)

Food Service Delivery role is to receive and store all food (staples, expendables, frozen foods) and supply items purchased into general inventory, make deliveries of these items, plus those received and/or processed at the Food Center, to all District preparation and service units.

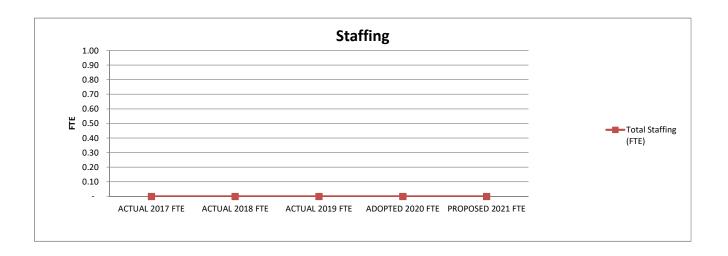
LOCATION: 6650 - SN Grants	A	CTUAL 2017	A	ACTUAL 2018	ACTUAL 2019			ADOPTED  2020		PROPOSED 2021	FY20 ADOPTED PROPOSI	1.15
	EXPE		EXP		EX	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		25,576		28,540		31,888		-		-	-	0.0%
360 - Employee Benefits		-		-		1,024		-		-	-	0.0%
Total Personnel Expenditures		25,576		28,540		32,912		-		-	-	0.0%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	748	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-		-		-	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		-		-		-		-		-	-	0.0%
435 - Energy		-		-		-		-		-	-	0.0%
440 - Other Purchased Services		-		-		-		-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		783,289		782,048		756,933		870,000		939,753	69,753	8.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		-		-	-	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		35,825		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		783,289		782,796		792,758		870,000		939,753	69,753	8.0%
Total Expenditures	\$	808,865	\$	811,336	\$	825,670	\$	870,000	\$	939,753	\$ 69,753	8.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 6650 - SN Grants	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ADOPTED 2020	PROPOSED 2021	FY20 ADOPTED PROPOSE	1.15	
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated		=	-	-	-	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	-	-	-	-	-	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified		-	-	-	-	-	0.0%	

0.0%



#### STATEMENT OF PROGRAM:

Total Staffing (FTE)

The Student Nutrition grants purpose is to provide for the purchase of healthy and nutritious foods and encourage healthy eating habits. Proper nutrition supports student participation and learning while enhancing overall health and wellness.

GRANTS SUMMARY BY FUNDING SOURCE	Actual			Actual		Actual		Adopted		Proposed	FY20 Adopted vs. FY21 Proposed			
	F	Y 2016-17	]	FY 2017-18	FY	Y 2018-2019	FY 2019-2020			Y 2020-2021	\$		%	
LOCAL GRANTS	\$	778,644	\$	710,731	\$	581,629	\$	1,667,188	\$	1,622,255	\$	(44,933)	-2.7%	
STATE GRANTS		2,335,287		2,199,723		2,635,044		93,216,821		75,456,900	(1	7,759,921)	-19.1%	
FEDERAL GRANTS		41,737,906		44,984,412		46,153,514		53,194,412		53,820,845		626,433	1.2%	
TOTAL	\$	44,851,837	\$	47,894,866	\$	49,370,187	\$	148,078,421	\$	130,900,000	\$ (1	7,178,421)	-13.1%	

### Notes:

- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from the total

#### LOCAL/STATE/FEDERAL GRANTS FUND

			EMPLOYEE		PΙ	RCHASED	SI	UPPLIES &	CAPITAL		
GRANT/PROJECT	S	SALARIES	I	BENEFITS	- \$	SERVICES	M	ATERIALS	OUTLAY	OTHER	TOTAL
LOCAL:											
ALASKA RAILROAD SUMMER YOUTH ENRICHMENT	\$	-	\$	-	\$	-	\$	-	\$ -	\$ -	-
ANCHORAGE SCHOOLS FOUNDATION CARRS SAFEWAY ALASKA EDUCATION GRANT		1,900		290		11,110		10,000 38,700	3,000	-	10,000 55,000
CTE PLTW BEGICH MIDDLE		1,900		290		255		5,000	3,000	_	5,255
NOVO FOUNDATION		4,950		439		140,215		4,396	<u>-</u>	_	150,000
NOVO FOUNDATION ANCCS		-		-		-		-	-	_	-
NOVO FOUNDATION SOUTH HIGH		-		-		3,500		1,000	500	-	5,000
TRAUMA-INFORMED PRACTICES		-		-		-		-	-	-	-
OTHER LOCAL GRANTS		-		-		9,850		118,200	68,950	-	197,000
CONTINGENCY - LOCAL		-		-		1,200,000		-	-	-	1,200,000
TOTAL LOCAL	\$	6,850	\$	729	\$	1,364,930	\$	177,296	\$ 72,450	\$ -	\$ 1,622,255
STATE:											
ALASKA STATE COUNCIL FOR THE ARTS	\$	2,500	\$	222	\$	7,500	\$	-	\$ -	\$ -	\$ 10,222
ALASKA STATE LEGISLATIVE		49,400,000		20,875,000		-		1,625,000	-	-	71,900,000
EDUCATIONAL INTERPRETERS GRANT ASDHH		21,388		11,332		32,098		182	-	-	65,000
HEAD START PRESCHOOL COLLABORATION		174,929		92,259		15,740		750	-	-	283,678
INCLUSION OPTIONAL PRESCHOOL		-		-		2.000		-	-	-	2 000
MIGRANT ED PARENT ADVISORY COUNCIL PROVIDENCE HEIGHTS		92,977		39,043		3,000 7,023		5,131	826	-	3,000 145,000
OBESITY PREVENTION PARTNERSHIP		92,977		1,446		12,422		23,632	3,000	-	50,000
CONTIGENCY - STATE		-		-		-		3,000,000	-	-	3,000,000
TOTAL STATE	\$	49,701,294	\$	21,019,302	\$	77,783	\$	4,654,695	\$ 3,826	\$ -	\$ 75,456,900
FEDERAL:											
ALASKA COMMUNITY CENTERS LEARNING	\$	885,656	\$	594,665	\$	173,294	\$	54,447	\$ -	\$ -	\$ 1,708,062
ALASKA FAMILY DIRECTORY		14,501		9,845		3,455		1,199	-	-	29,000
ALASKA SCHOOL DEAF & HARD OF HEARING (FED)		206,150		87,189		56,599		23,962	6,600	-	380,500
CARL PERKINS SECONDARY MCKINNEY-VENTO		372,397 29,750		148,311 4,531		361,228 23,719		244,939 2,000	38,050	-	1,164,925 60,000
PRESCHOOL DISABLED		230,624		104,271		17,046		2,000	_	_	351,941
PROJECT YUGTAN QANERLUTEN		230,024		-		-		_	_	_	-
SERVICE HIGH SCHOOL LITERACY PROJECT		116,939		57,186		66,431		30,428	-	-	270,984
STAR TALK SUMMER CHINESE LANGUAGE CAMP		47,094		7,224		22,423		9,773	-	-	86,514
TITLE 1 - 21ST CENTURY		97,430		71,908		-		-	-	-	169,338
TITLE 1 - ADMINISTRATION		2,825,408		1,141,989		1,461,400		171,000	325,000	-	5,924,797
TITLE 1 - ABBOTT LOOP		56,088		21,765		14,000		49,528	20,000	-	161,381
TITLE 1 - AIRPORT HEIGHTS		118,459		64,843		4,000		7,763	-	-	195,065
TITLE 1 - ALASKA NATIVE		113,516		64,940		-		2,148	-	-	180,604
TITLE 1 - ALASKA NATIVE PRESCHOOL		93,132		61,618		500		250	12 700	-	155,500
TITLE 1 - BARTLETT		318,400		212,427		98,000		49,662	13,799	-	692,288

#### LOCAL/STATE/FEDERAL GRANTS FUND

			MPLOYEE	PU	RCHASED	SU	JPPLIES &	CAPITAL				
GRANT/PROJECT	SALARIES	]	BENEFITS	S	ERVICES	M	ATERIALS	OUTLAY	- 1	OTHER	TOTAL	
FEDERAL CONTINUED												
TITLE 1 - BEGICH	\$ 280,08	8 \$	192,749	\$	20,000	\$	3,501	\$ -	\$	-	\$ 496,338	
TITLE 1 - BENNY BENSON	107,13	2	75,371		19,977		1,205	-		-	203,685	
TITLE 1 - CENTRAL	143,15	2	38,875		-		6,393	5,000		-	193,420	
TITLE 1 - CHESTER VALLEY	59,07	4	29,283		-		1,131	-		-	89,488	
TITLE 1 - CHESTER VALLEY PRESCHOOL	115,48	1	63,701		500		250	-		-	179,932	
TITLE 1 - CHILD IN TRANSITION (CIT)	539,95	1	336,222		71,147		3,676	500		-	951,496	
TITLE 1 - CLARK	229,01	1	106,746		72,000		29,092	-		-	436,852	
TITLE 1 - CREEKSIDE	173,59	5	101,663		-		6,174	-		-	281,433	
TITLE 1 - EAST	597,72	)	273,913		33,000		26,616	15,000		-	946,258	
TITLE 1 - FAIRVIEW	144,73	)	65,963		800		4,000	-		-	215,502	
TITLE 1 - FAIRVIEW PRESCHOOL	93,04	2	66,578		500		250	-		-	160,370	
TITLE 1 - LAKE HOOD	88,95	)	36,962		-		2,376	-		-	128,288	
TITLE 1 - LAKE OTIS	163,95	3	72,852		2,000		6,287	-		-	245,097	
TITLE 1 - MT. VIEW	96,05	)	48,125		-		-	-		-	144,175	
TITLE 1 - MT. VIEW PRESCHOOL	89,99	1	58,846		500		250	-		-	149,587	
TITLE 1 - MULDOON	236,83	4	63,232		3,500		11,510	-		-	315,076	
TITLE 1 - NORTH STAR	152,95	)	74,698		750		8,653	-		-	237,060	
TITLE 1 - NORTH STAR PRESCHOOL	-		_		-		_	-		_	-	
TITLE 1 - NORTHWOOD ABC	122,20	)	38,567		-		18,644	-		_	179,411	
TITLE 1 - NUNAKA VALLEY	85,28	1	50,545		-		3,325	-		_	139,151	
TITLE 1 - NCLB PARENT INVOLVEMENT	70,00	)	13,785		-		56,215	-		_	140,000	
TITLE 1 - PREK ADMINISTRATION	117,48	5	32,635		161,440		4,494	-		_	316,054	
TITLE 1 - PTARMIGAN	206,54	7	75,534		1,200		5,728	-		_	289,009	
TITLE 1- RUSSIAN JACK	122,23	3	89,501		-		-	_		_	211,734	
TITLE 1 - RUSSIAN JACK PRESCHOOL	100,56	2	61,804		500		250	-		_	163,116	
TITLE 1 - TAKU	112,91	4	48,707		1,500		9,724	-		_	172,845	
TITLE 1 - WILLIAM TYSON	103,04	2	62,682		13,500		-	1,927		-	181,151	
TITLE 1 - WILLIAM TYSON PRESCHOOL	106,84	5	67,592		500		250	-		_	175,188	
TITLE 1 - WILLIWAW	169,31	2	103,304		-		9,667	-		_	282,283	
TITLE 1 - WILIWAW PRESCHOOL	107,44	)	44,987		500		250	-		_	153,177	
TITLE 1 - WILLOW CREST	107,12	4	73,519		-		1,730	-		_	182,373	
TITLE 1 - WONDER PARK	181,61	2	93,440		1,000		5,313	-		-	281,365	
TITLE 1 C - MIGRANT EDUCATION	2,761,94	4	1,531,026		878,135		462,350	367,000		-	6,000,455	
TITLE 1 D - N & D - MYC SUBPART 2	-		-		-		-	-		-	-	
TITLE IIA - PLD	1,987,81	)	835,621		211,972		30,000	-		-	3,065,412	
TITLE II A - CONSOLIDATED ADMIN POOL	527,87	)	303,192		83,313		1,250	-		-	915,634	
TITLE VI-B, PART B, IDEA	6,785,86	4	4,980,349		824,290		100,000	13,000		-	12,703,503	
TITLE VII - INDIAN EDUCATION	1,665,68	3	1,284,930		226,906		57,700	19,800		-	3,255,024	
CONTIGENCY - FEDERAL	-		-		-		8,109,004	-		-	8,109,004	
TOTAL FEDERAL	\$ 24,279,07	5 \$	14,150,211	\$	4,931,525	\$	9,634,357	\$ 825,676	\$	-	\$ 53,820,845	
TOTAL GRANTS	\$ 73,987,22	) \$	35,170,242	\$	6,374,238	\$	14,466,348	\$ 901,952	\$	-	\$ 130,900,000	

# LOCAL / STATE / FEDERAL PROJECTS FTE BY OBJECT DESCRIPTION AND CODES

					Certificate	ed						Class	ified			
	Program	Other				Elementary	Secondary	Special		Program	Other	Technical		Teacher	Safety-	Total FTE
	Director	Prof	Nurses	Coordinators	Principals	Teachers	Teachers	Service	Counselors	Director	Prof	Classified	Clerical	Assistant	Security	
GRANT/PROJECT TITLE	1170	1180	1240	1250	1300	1310	1320	1360	1400	1171	1181	1191	1201	1231	1851	all codes
DISCRETIONARY GRANTS																
ALASKA COMMUNITY CENTERS LEARNING	_	_	_		_	_	-	_	_	_	_	10.00	1.00	-	_	11.00
ALASKA FAMILY DIRECTORY	-	-	-	-	-	-	-	-	-	-	0.25	-	-	-	-	0.25
SERVICE HIGH SCHOOL LITERACY PROJECT	-	-	-	-	-	-	0.40	-	-	-	-	-	1.00	-	-	1.40
LEGISLATIVE GRANTS	-	-	-	-	-	391.00	234.00	-	35.00	-	-	-	-	25.00	-	685.00
EDUCATIONAL INTERPRETERS	-	-	-	-	-	-	-	-	-	-	0.20	-	-	-	-	0.20
HEAD START PRESCHOOL COLLABORATION		-	-	-	-	3.00	-	-			-	-	-	-	-	3.00
TOTAL FTE IN DISCRETIONARY GRANTS	-	-	-	-	-	394.00	234.40	-	35.00	-	0.45	10.00	2.00	25.00	-	700.85
ENTITLEMENT GRANTS																
ALASKA SCHOOL DEAF & HARD OF HEARING STATE	1.00	_	_	_	_	_	_	_	_	_	0.80	_	_	_	_	1.80
CARL PERKINS	-	-	-	-	-	-	-	-	_	-	2.00	1.00	-	-	-	3.00
PRESCHOOL DISABLED	0.50	_	_	_	_	_	_	1.00	_	_	_	_	1.00	_	_	2.50
PROVIDENCE HEIGHTS	-	_	_	_	_	_	_	1.00	_	_	_	_	_	0.50	_	1.50
TITLE 1 - 21ST CENTURY	-	-	-	-	_	-	-	-	-	-	-	2.00	-	-	-	2.00
TITLE 1 - ABBOTT LOOP	-	-	-	-	_	-	-	-	-	-	-	0.50	-	-	-	0.50
TITLE 1- AIRPORT HEIGHTS	-	-	-	-	_	0.50	-	-	0.50	-	-	1.00	-	-	-	2.00
TITLE 1 - AK NATIVE	-	-	-	-	_	-	-	-	1.00	-	1.00	-	-	-	-	2.00
TITLE 1 - AK NATIVE PRESCHOOL	-	-	-	-	-	-	-	1.00	-	-	-	-	-	0.88	-	1.88
TITLE 1 - BARTLETT	-	-	-	-	-	-	3.00	-	-	-	-	2.00	-	-	-	5.00
TITLE 1- BEGICH	-	-	-	-	-	-	2.00	-	-	-	-	-	-	-	4.00	6.00
TITLE 1 - BENNY BENSON	-	-	-	-	-	-	0.20	-	-	-	-	1.00	-	0.94	-	2.14
TITLE 1 - CENTRAL	-	-	-	-	-	-	1.00	-	-	-	-	-	-	-	-	1.00
TITLE 1 - CHESTER VALLEY	-	-	-	-	-	1.00	-	-	-	-	-	-	-	-	-	1.00
TITLE 1 - CHESTER VALLEY PRESCHOOL	-	-	-	-	-	1.00	-	-	-	-	-	-	-	0.88	-	1.88
TITLE 1 - CLARK	-	-	-	-	-	-	2.00	-	-	-	1.00	-	-	-	-	3.00
TITLE 1 - CREEKSIDE PARK	-	-	-	-	-	1.00	-	-	-	-	-	0.69	-	1.31	-	3.00
TITLE 1 - EAST	-	-	-	-	-	-	6.00	-	1.00	-	-	-	-	-	1.00	8.00
TITLE 1 - FAIRVIEW	-	-	-	-	1.00	1.00	-	-	-	-	-	-	-	-	-	2.00
TITLE 1 - FAIRVIEW PRESCHOOL	-	-	-	-	-	1.00	-	-	-	-	-	-	-	1.00	-	2.00
TITLE 1 - LAKE OTIS	-	-	-	-	-	1.00	-	-	0.50	-	-	0.50	-	-	-	2.00
TITLE 1 - LAKE HOOD	-	-	-	-	-	1.00	-	-	-	-	-	-	-	-	-	1.00
TITLE 1 - MT. VIEW	-	-	-	-	-	1.00	-	-	0.50	-	-	-	-	-	-	1.50
TITLE 1 - MT. VIEW PRESCHOOL	-	-	-	-	-	1.00	-	-	-	-	-	-	-	0.88	-	1.88
TITLE 1 - MULDOON	-	-	-	-	-	1.00	-	-	0.50	-	-	-	-	-	-	1.50
TITLE 1 - NORTH STAR	-	-	-	-	-	1.00	-	-	-	-	-	1.00	-	-	-	2.00
TITLE 1 - NORTHWOOD	-	-	-	-	0.50	-	-	-	0.50	-	-	-	-	-	-	1.00
TITLE 1 - NUNAKA VALLEY	-	-	-	-	-	-	-	-	0.50	-	-	1.00	-	-	-	1.50
TITLE 1 - PTARMIGAN	-	-	-	-	1.00	1.00	-	-	-	-	-	-	-	0.44	-	2.44
TITLE 1 - PREK SUPPORT	0.50	-	-	-	-	0.24	-	-	-	-	-	-	-	-	-	0.74
TITLE 1 - RUSSIAN JACK	-	-	-	-	-	-	-	1.00	0.17	-	-	1.00	-	-	-	2.17
TITLE 1 - RUSSIAN JACK PRESCHOOL	-	-	-	-	-	1.00	-	-	-	-	-	-	-	0.88	-	1.88
TITLE 1 - TAKU	-	-	-	-	-	1.00	-	-	-	-	-	1.62	-	-	-	2.62
TITLE 1 - WILLIAM TYSON	-	-	-	-	-	1.00	-	-	-	-	-	1.00	-	-	-	2.00
TITLE 1 - WILLIAM TYSON PRESCHOOL	-	-	-	-	-	1.00	-	-	-	-	-	-	-	0.88	-	1.88
TITLE 1 - WILLIWAW	-	-	-	-	1.00	-	-	-	-	-	-	-	-	2.96	-	3.96
TITLE 1 - WILLIWAW PRESCHOOL	-	-	-	-	-	1.00	-	-	-	-	-	-	-	0.88	-	1.88

# LOCAL / STATE / FEDERAL PROJECTS FTE BY OBJECT DESCRIPTION AND CODES

					Certificate	d						Class	ified			
	Program	Other				Elementary	Secondary	Special		Program	Other	Technical		Teacher	Safety-	Total FTE
	Director	Prof	Nurses	Coordinators	Principals	Teachers	Teachers	Service	Counselors	Director	Prof	Classified	Clerical	Assistant	Security	
GRANT/PROJECT TITLE	1170	1180	1240	1250	1300	1310	1320	1360	1400	1171	1181	1191	1201	1231	1851	all codes
ENTITLEMENT GRANTS CONT.																
TITLE 1 - WILLOWCREST	-	-	-	-	-	0.49	-	-	-	-	-	1.75	-	-	-	2.24
TITLE 1 - WONDER PARK	-	-	-	-	-	1.80	-	-	-	-	-	0.88	-	-	-	2.68
TITLE 1 A - CHILD IN TRANSITION	-	-	-	-	-	-	1.00	-	-	-	1.00	4.50	1.00	1.00	-	8.50
TITLE 1 C - MIGRANT EDUCATION	-	-	-	-	-	2.00	0.25	-	1.00	-	-	29.50	4.00	1.63	-	38.38
TITLE II A - ADMINISTRATION	-	-	-	-	-	30.7	-	-	-	-	-	-	-	-	-	30.70
TITLE II A - CONSOLIDATED ADMIN POOL	0.75	1.00	-	-	-	0	-	-	-	-	2.50	-	2.80	-	-	7.05
TITLE II A - CLASS SIZE REDUCTION	-	-	-	-	-	27	-	-	-	-	-	-	-	-	-	27.00
TITLE VI-B, PART B, IDEA	-	4.00	-	3.00	-	-	-	29.99	-	-	5.06	15.00	18.13	59.88	-	135.05
TITLE VII - INDIDAN EDUCATION	0.25	-	-	-	-	-	-	-	-	-	1.00	14.00	1.75	16.68	-	33.68
YOUTH IN DENTENTION		-	-	-	-	-	-	-	-	_	-	-	-	-	-	
TOTAL FTE POSITION IN ENTITLEMENT GRANTS	3.00	5.00	-	3.00	3.50	79.73	15.45	33.99	6.17	-	14.36	79.93	28.68	91.58	5.00	369.39
Grand Total FTE in Discretionary and Entitlement Grants	3.00	5.00	-	3.00	3.50	473.73	249.85	33.99	41.17	-	14.81	89.93	30.68	116.58	5.00	1,070.24

These are grant application FTE projections for FY 2020-2021

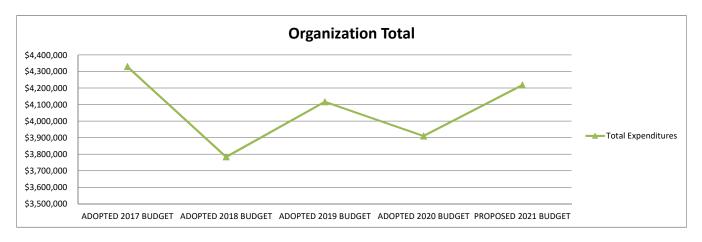
Discretionary Grants: Grants that are awarded on the basis of a competitive process. Entitlement Grants: Grants that are awarded on basis of legally defined formula.

	Program	Other				Elementary	Secondary	Special		Program	Other	Technical		Teacher	Safety-	Total FTE
	Director	Prof	Nurses	Coordinators	Principals	Teachers	Teachers	Service	Counselors	Director	Prof	Classified	Clerical	Assistant	Security	
Grand Total Budget FTE by Year	1170	1180	1240	1250	1300	1310	1320	1360	1400	1171	1181	1191	1201	1231	1851	all codes
FISCAL YEAR 2016-2017	1.00	7.50	0.49	3.00	-	48.46	20.85	37.49	7.00	1.00	18.50	60.80	36.52	107.69	-	350.30
FISCAL YEAR 2017-2018	1.00	7.68	0.50	3.00	-	57.61	23.10	37.18	8.40	1.00	24.69	62.44	42.94	117.41	-	386.95
FISCAL YEAR 2018-2019	2.00	8.80	1.50	3.00	-	96.99	21.30	32.79	8.00	1.75	23.97	73.71	45.11	111.13	1.00	431.05
FISCAL YEAR 2019-2020	2.80	6.00	-	2.00	3.10	592.49	267.30	32.99	5.00	0.50	18.96	62.38	40.70	221.13	6.00	1,261.35
FISCAL YEAR 2020-2021	3.00	5.00	-	3.00	3.50	473.73	249.85	33.99	41.17	-	14.81	89.93	30.68	116.58	5.00	1,070.24

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#### ANCHORAGE SCHOOL DISTRICT 2020-2021 PROPOSED BUDGET CAPITAL PROJECTS FUND

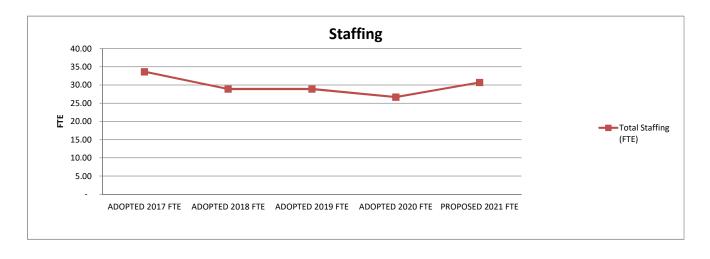
LOCATION: 3010 - Capital Planning & Construction	1	ADOPTED 2017		ADOPTED 2018		ADOPTED 2019		ADOPTED 2020	PROPOSED 2021			FY20 ADOPTED VS FY21 PROPOSED			
		BUDGET		BUDGET		BUDGET		BUDGET		BUDGET		\$	%		
Personnel Expenditures															
310 - Certificated Salaries	\$	_	\$	-	\$	-	\$	-	\$	_	\$	_	0.0%		
320 - Non-Certificated Salaries		2,644,085		2,191,668		2,563,510		2,322,807		2,541,638		218,831	9.4%		
360 - Employee Benefits		1,468,395		1,360,827		1,276,634		1,287,321		1,444,075		156,754	12.2%		
Total Personnel Expenditures		4,112,480		3,552,495		3,840,144		3,610,128		3,985,713		375,585	10.4%		
Non-personnel Expenditures															
410 - Professional And Technical	\$	30,000	\$	35,000	\$	110,000	\$	65,000	\$	65,000	\$	-	0.0%		
420 - Staff Travel		38,000		48,000		38,000		38,000		38,000		-	0.0%		
425 - Student Travel		-		-		-		-		-		-	0.0%		
430 - Utility Services		12,000		12,000		12,000		75,405		12,000		(63,405)	-84.1%		
435 - Energy		41,500		41,500		41,500		46,000		41,700		(4,300)	-9.3%		
440 - Other Purchased Services		10,000		10,000		10,000		10,000		10,000		-	0.0%		
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%		
450 - Supplies, Materials, And Media		47,500		47,500		47,500		48,000		48,000		-	0.0%		
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%		
490 - Other Expenses		8,000		8,000		8,000		8,000		8,000		-	0.0%		
495 - Indirect Costs		-		-		-		-		-		-	0.0%		
500 - Capital Outlay		4,000		4,000		4,000		4,000		4,000		-	0.0%		
510 - Equipment		-		-		-		-		-		-	0.0%		
540 - Capital Outlay Other Expenses		25,000		25,000		5,000		5,000		5,000		-	0.0%		
Total Non-personnel Expenditures		216,000		231,000		276,000		299,405		231,700		(67,705)	-22.6%		
Total Expenditures	\$	4,328,480	\$	3,783,495	\$	4,116,144	\$	3,909,533	\$	4,217,413	\$	307,880	7.9%		



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

#### ANCHORAGE SCHOOL DISTRICT 2020-2021 PROPOSED BUDGET CAPITAL PROJECTS FUND

LOCATION:	ADOPTED	ADOPTED	ADOPTED	ADOPTED	PROPOSED	FY20 ADOPTED VS FY21 PROPOSED			
3010 - Capital Planning & Construction	2017 FTE	2018 FTE	2019 FTE	2020 FTE	2021 FTE	FTE	.D %		
AVERAGE DAILY MEMBERSHIP (ADM)	47,539.98	46,964.45	45,916.51	45,466.01	45,180.00	(286.00)	-0.6%		
Staffing (FTE)									
Certificated									
Director	-	-	-	-	-	-	0.0%		
Principal	-	-	-	-	-	-	0.0%		
Classroom Teacher	-	-	-	-	-	-	0.0%		
Special Service Teacher	-	-	-	-	-	-	0.0%		
Professional/Technical	-	-	-	-	-	-	0.0%		
Other Certificated		-	-	-	-	-	0.0%		
Total Certificated	-	-	-	-	-	-	0.0%		
Classified									
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%		
Professional/Technical	30.95	26.20	26.20	24.00	28.00	4.00	16.7%		
Clerical	1.50	1.50	1.50	1.50	1.50	-	0.0%		
Teachers Assistants	-	-	-	-	-	-	0.0%		
Custodial	0.20	0.20	0.20	0.20	0.20	-	0.0%		
Maintenance	-	-	-	-	-	-	0.0%		
Other Classified		-	-	-	-	-	0.0%		
Total Classified	33.65	28.90	28.90	26.70	30.70	4.00	15.0%		
Total Staffing (FTE)	33.65	28.90	28.90	26.70	30.70	4.00	15.0%		



#### STATEMENT OF PROGRAM:

The Planning & Construction Department manages planning, design and construction of new, and renewal of, existing facilities, according to Board policy and administrative action. The division works with design professionals during design and construction of capital projects and it is responsible for assuring designs comply with ASD Educational Specifications and code requirements. The District primarily receives project funds from municipal bonds, grants, and some general funds.

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#### **Functions**

<u>FUNCTION</u> is used to group within a fund the different broad classifications of financial activities or services performed; for example, Instruction is function 100, a broad group of activities and services performed. Functions provide for the reporting of financial information in a manner, that is useful to school boards, superintendents, the Department of Education and Early Development, the Legislature and in some instances provides for the accumulation of expenditures in such a manner as to show compliance with law or regulation.

For school districts that wish to accumulate financial information in greater detail than the required function level many required functions are further subdivided into optional functions. Optional functions provide for the grouping of activities or services in further detail; for example, Instruction 100 is a required function but could be further broken out into the optional function Correspondence Instruction 120. The optional functions are components of the required functions and if optional functions are used, then they should be aggregated and reported at the required function level. When establishing coding for required functions the explanations and detail provided in the optional functions should be considered.

- 100 INSTRUCTION - Instruction includes the educational activities directly involving the interaction between teachers and students. Instruction may be provided in the school classroom, in another location such as a home or hospital, or in other learning situations such as student curricular field trips. It may also be provided through some other approved medium such as televisions, radio, computer, multimedia, telephone, or correspondence. Technology that is used by students in the classroom or that has a student instruction focus should be coded here. Included here are the certificated classroom teachers or other certificated personnel who are performing as classroom teacher and classroom aides or classroom assistants who directly assist in the instructional process. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, and travel between schools or other locations for instructional purposes. Inservice teacher training, conferences and workshops that are for the benefit of teachers for staff development are not included here but in Support Services - Instruction, function 350. (Required)
- BILINGUAL/BICULTURAL INSTRUCTION Bilingual and bicultural instruction includes the educational activities directly involving the interaction between teachers and students of limited English-speaking ability. Included here are the certificated bilingual and bicultural classroom teachers or other certificated personnel who are performing as the bilingual and bicultural classroom teacher and classroom aides or classroom assistants who directly assist in the bilingual and bicultural instructional process. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, and travel between schools and other locations for bilingual and bicultural instructional purposes. Specific inservice teacher training, conferences and workshops for bilingual and bicultural staff development are also included here. (Optional)

- GIFTED/TALENTED INSTRUCTION Gifted and talented instruction includes the educational activities directly involving the interaction between teachers and students who exhibit outstanding intellect, ability, or creative talent. Included here are the certificated gifted and talented classroom teachers or other certificated personnel who are performing as the gifted and talented classroom teacher and classroom aides or classroom assistants who directly assist in the gifted and talented instructional process. Examples of the types of expenditures included are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, and travel between schools and other locations for gifted and talented instructional purposes. (Optional)
- 140 <u>CORRESPONDENCE STUDY INSTRUCTION</u> Correspondence study instruction includes the educational activities directly involving the interaction between teachers and students when the primary medium of instruction is communication between the instructor at one physical location and the student at another physical location when the student does not attend a designated school on a regular basis. Included here are the certificated correspondence study teachers or other certificated personnel who are performing as the correspondence study teacher and classroom aides or classroom assistants who directly assist in the correspondence study instructional process. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, telephone, internet, courses and postage, and travel to visit correspondence students for instructional purposes. (Optional)
- VOCATIONAL EDUCATION INSTRUCTION Vocational education instruction includes the educational activities directly involving the interaction between teachers and students in state approved vocational education classes. Included here are the certificated vocational education teachers or other certificated personnel who are performing as the vocational educational teacher and classroom aides or classroom assistants who directly assist in the vocational education instructional process. Examples of the types of expenditures to include are salaries, employee benefits, instructional supplies, textbooks, equipment and equipment repair directly used in the teaching process and travel between schools and other locations for vocational instructional purposes. (Optional)
- 200 SPECIAL EDUCATION INSTRUCTION Special education instruction includes the educational activities directly involving the interaction between teachers and special education students in the classroom or other facility. Included here are the costs of instruction for the student who deviates from the average or normal child in mental, physical or social characteristics to such an extent that he or she requires a modification of school practices or special education services in order to develop to his or her maximum potential. Included here are the certificated special education teachers or other certificated personnel who are performing as the special education teacher and classroom aides or classroom assistants who directly assist in the special education instructional process. Examples of the types of expenditures to include are salaries, employee benefits, instructional supplies, textbooks, equipment and equipment repair directly used in the

teaching process, and travel between schools and other locations for special education instructional purposes. Included are specific inservice teacher training, conferences or workshops for the special education teacher's staff development. General instructional inservice attended by special education teachers is <u>not</u> included here but in Support Services - Instruction, function 350. (**Required**)

- SPECIAL EDUCATION SUPPORT SERVICES STUDENTS Special education support services students includes educational activities designed to assess and improve the well being of special education students. Special education students are those who deviate from the average or normal child in mental, physical or social characteristics to such an extent that he or she requires a modification of school practices or special education services in order to develop to his or her maximum potential. Included here is the special education director/coordinator/manager. Also included are the costs of such activities as special education guidance, health services, social work, psychological services, speech pathology services, audiology services, and physical therapy services provided to students as the result of an Individualized Education Program (IEP). Examples of the types of expenditures to include are salaries, employee benefits, instructional support supplies and equipment, equipment repair directly used in special education support services, and travel when assisting students through special education support services-students activities. (Required)
- 300 <u>SUPPORT SERVICES STUDENTS</u> Support services students includes activities designed to assess and improve the well being and health of students and to supplement the instruction process. Included here are guidance services, health services, attendance and social work services and boarding home costs. Examples of the types of expenditures to include are salaries, employee benefits, professional and technical services for specialists involved in support services students, supplies and equipment and equipment repair directly used in support services students, and travel when assisting students through support services-students activities. (**Required**)
- BOARDING HOMES Boarding homes includes the expenditures for providing food and shelter for students who must live on or near the school grounds. "Child care" programs not directly involved with the instructional programs are **not** included here but in Community Services, function 780. Boarding home costs related to special education and short-term vocational education are **not** included here but in their respective functions. (Optional)
- 310 <u>ATTENDANCE AND SOCIAL WORK</u> Attendance and social work activities includes those activities designed to improve student attendance and that attempt to prevent or solve student problems involving the home, the school, and the community.

Attendance services consist of such activities as early identification of patterns of absence, promotion of pupils' and parents' positive attitudes toward attendance, analysis of causes of absences, and enforcement of compulsory attendance laws. Included here are the

personnel with applicable training who are directly assigned to social work and attendance. The time spent on attendance recording and reporting on a district wide basis is charged to District Administration Support Services, function 550. Secretarial or other general duties should be recorded in their respective functions. Examples of the types of expenditures to include are salaries and employee benefits. (Optional)

- 320 <u>GUIDANCE SERVICES</u> Guidance services include those activities designed to help students assess and understand their abilities, aptitudes, interests, environmental factors and educational needs; assist students in increasing their understanding of educational and career opportunities; and aid students in the formulation of realistic goals. Included here are personnel with specialized training and who are directly assigned to guidance services. Secretarial or other general activities should be recorded in their respective functions. Examples of the types of expenditures to include are salaries and employee benefits. (Optional)
- 330 <u>HEALTH SERVICES</u> Health services include those activities that pertain to physical and mental health student services, that are not direct instruction or classified under a special education function. Health services includes psychological services; medical, dental and nursing services; speech and audiology services, and pupil testing and assessment costs when related to health services. Included here are personnel with specialized training and who are directly assigned to health services. Secretarial or other general activities should be recorded in their respective functions. (Optional)
- 350 <u>SUPPORT SERVICES INSTRUCTION</u> Support services instruction includes those activities that assist instructional staff with the content and process of providing learning experiences for students. Included are improvement of instructional services (curriculum development and techniques of instruction), library services, and inservice training. Included here are the costs of nonteaching director/coordinator/managers who are specifically trained and directly assigned to instructional programs and librarians and library aides. Also included here are general teacher inservice expenditures whether provided for by the director/coordinator/manager of curriculum, by outside professional consultants or through conference attendance. Examples of the types of expenditures to include are salaries, employee benefits, supplies, inservice and curriculum development materials, travel, and conference fees. See function 360, Instructional-Related Technology, for all E-Rate eligible expenditures. (Required)
- 351 <u>IMPROVEMENT OF INSTRUCTIONAL SERVICES</u> Improvement of instructional services includes activities that assist instructional staff in planning, developing and evaluating the process of providing instruction to students. These activities include curriculum development performed by director/coordinator/managers of instructional programs, or other specifically related purchased professional services. Included here are the costs of nonteaching director/coordinator/managers who are specifically trained and directly assigned to instructional programs. Activities of directing and managing a school should <u>not</u> be recorded here but in school administration or in other applicable function.

General overall management of district activities should <u>not</u> be recorded here but in district administration or in other applicable function. Examples of the types of expenditures to include are salaries, employee benefits, supplies, and travel when related to improvement of instructional services. (Inservice expenditures are recorded in function 354.) (Optional)

- LIBRARY SERVICES Library service includes activities of organizing and maintaining libraries. This includes selecting, acquiring, preparing, cataloging and circulating books and other materials. Also included here are the costs of librarians and library aides. Examples of the types of expenditures to include are salaries, employee benefits, supplies, travel when related to library service and purchase of library materials. Textbooks are <u>not</u> included here but in Instruction, function 100. (Optional)
- 354 <u>INSERVICE</u> Inservice includes activities that contribute to the professional growth and competence of members of the <u>instructional staff</u>. Included here are expenditures for teacher training, conferences, workshops, staff development, and membership in staff development networks. Examples of the types of expenditures to include are conference fees and related travel; expenditures for curriculum development materials when related to inservice training; and other inservice expenditures, whether the training is provided through a director/coordinator/manager of curriculum, a professional consultant, or through conference attendance. (Optional)
- INSTRUCTIONAL-RELATED TECHNOLOGY This function category encompasses all technology activities and services for the purpose of supporting instruction. These activities include expenditures for internal technology support as well as support provided by external vendors. These activities include costs associated with the staffing, administrating, and supervising of technology personnel; systems planning and analysis; systems application development; systems operations; network support services; hardware and software maintenance and support services; and other technology-related costs that relate to the support of instructional activities. Technology that is used by students in the classroom or that has a student instruction focus should be coded to function 100. Technology that is used by students in the special education classroom or that has a special education student instruction focus should be coded to functions 200 or 220. See Appendix B for specific examples. (Optional)

It should be noted that although GASB has not issued applicable accounting and financial reporting guidance specific to E-Rate, districts should record all E-Rate eligible expenditures in this function.

400 <u>SCHOOL ADMINISTRATION</u> - School administration includes the activities of overall management, direction and leadership of a school. This includes general supervision of the school, evaluation of school staff members, assignment of duties to staff members, and coordination of school instructional activities. Included here are <u>certificated school</u> <u>administration staff</u> including principals and head teachers while not in the classroom

teaching. Also included here are other corresponding expenditures related to principals, and head teachers. Examples of the types of expenditures to include are certificated salaries, employee benefits, supplies, communication expenditures, travel, dues and fees. General office expense such as copy machines for school administration is recorded in School Administration Support Services, function 450. (**Required**)

- 450 <u>SCHOOL ADMINISTRATION SUPPORT SERVICES</u> School administration support services includes the activities that support School Administration, function 400 in the overall management of a school. Included here are the <u>non-certificated school</u> <u>administration staff</u> including secretaries and clerks. Also included here are other corresponding expenditures related to secretaries and clerks. Examples of the types of expenditures to include are non-certificated salaries, employee benefits, supplies, communication expenditures, equipment and equipment repair and travel. (**Required**)
- DISTRICT ADMINISTRATION District administration includes the activities of overall district-wide executive and general administration of the school district. This includes the office of the superintendent; activities of the elected school board and any expenditures for lobbyists; public relations and information services; and any district-wide planning, research, development and evaluation activities. Included are the superintendent, assistant superintendents and contracted chief administrators, specific directions for allocation are included in respective object codes. Examples of the types of expenditures to include are salaries, employee benefits, professional and technical services, supplies, communication expenditures, travel, dues and fees, board stipends and board travel, communication and travel. (Required)
- 511 <u>BOARD OF EDUCATION</u> Activities of the elected body which has been created according to state law and vested with responsibilities for educational activities in a given geographical area. Included are expenditures for lobbyists. (Optional)
- OFFICE OF THE SUPERINTENDENT Activities performed by the superintendent, deputy, associate and assistant superintendents, and a contracted chief administrator in the broad overall executive and general direction and management of all affairs of the school district. (Optional)
- 513 <u>PLANNING, RESEARCH, DEVELOPMENT, AND EVALUATION</u> Activities involving the managing and conducting instructional planning, research, development and evaluation functions for the school district as a whole. (Optional)
- 515 <u>PUBLIC RELATIONS/INFORMATION SERVICES</u> Activities involving internal information, public information and community relations. Included are planning and managing the publication of internal information (e.g., a periodic newsletter or newspaper for internal dissemination), providing or arranging for radio and television programs and otherwise informing the public concerning education in the school district, and directing and managing any other community relations service for the school district. (Optional)

- DISTRICT ADMINISTRATION SUPPORT SERVICES Activities of managing and conducting general administrative services of the school district including accounting, payroll and budgeting, purchasing, recruiting and placement, statistical manipulation and reporting, and data processing. Included are collecting and organizing data, converting data to machine-usable form and preparing financial, property, student, personnel, program, community and statistical reports. Included are director/coordinator/manager of fiscal responsibilities, accountants, bookkeepers, and secretaries. Examples of the types of expenditures to include are salaries, employee benefits, supplies, materials, communication, travel, liability insurance (except property and vehicle insurance), interest on current loans, and indirect costs. (Required)
- 551 <u>FISCAL SERVICES</u> Activities of managing and conducting the fiscal operations including budgeting, receiving and disbursing, financial accounting, payroll and internal auditing of the school district. (Optional)
- 552 <u>INTERNAL SERVICES</u> Activities of buying, storing and distributing of supplies, furniture and equipment, and activities involving duplicating and printing for the school district. (Optional)
- 553 <u>STAFF SERVICES</u> Activities of administrative support involved with maintaining an efficient work force for the school district. Includes are recruiting and placement, staff transfers, staff health services and staff accounting. (Optional)
- 554 <u>STATISTICAL SERVICES</u> Activities of manipulating, relating, describing and reporting of statistical information for the school district. (Optional)
- DATA PROCESSING SERVICES Activities of managing and conducting district-wide data processing services for the school district. Included are collecting and organizing data, converting data to machine-usable form and preparing financial, property, student, personnel, program, community and statistical reports. (Optional)
- 556 <u>OTHER DISTRICT ADMINISTRATION SUPPORT SERVICES</u> Activities of any support services or classification of services, general in nature, which cannot be classified in the preceding functions. (Optional)
- 557 <u>INDIRECT COST POOL</u> Expenditures aggregated for use in determining indirect costs. (Optional)
- ADMINISTRATIVE TECHNOLOGY SERVICES Activities concerned with supporting the school district's information technology systems, including supporting administrative networks, maintaining administrative information systems, and processing data for administrative and managerial purposes. These activities include expenditures for internal technology support as well as support provided by external vendors. These activities include costs associated with the staffing, administrating, and supervising of technology

personnel, systems planning and analysis, systems application development, systems operations, network support services, hardware and software maintenance and support services, and other technology-related administrative costs. See Appendix C for specific examples. (Optional)

- OPERATIONS AND MAINTENANCE OF PLANT Activities of keeping buildings open and ready for use, equipment in an effective state of repair and grounds keeping. This includes the director/coordinator/manager of operations, janitors, and custodial staff. Examples of the types of expenditures to include are salaries, employee benefits, utilities, energy, building rental expenses, property and vehicle insurance and custodial and maintenance supplies. Costs related to the purchase of land or buildings, construction of buildings, or any capital improvements to sites are <u>not</u> included here but in Construction and Facilities Acquisition, function 880. (**Required**)
- 5TUDENT ACTIVITIES Used in the School Operating Fund and Student Activity
  Fund for activities that are non-instructional school sponsored and sanctioned student
  activities (clubs, interscholastic activities, etc.). The director or coordinator of activities,
  other staff salaries and related expenses are classified under this function. Travel for all
  extra-curricular activities and student activity extra duty compensation is included in this
  function. (Required)
- TUDENT TRANSPORTATION TO AND FROM SCHOOL Activities of transporting students to and from school only that meet the Minimum Standards for Alaska School Buses. Included here are the director/coordinator/manager of transportation, bus drivers, and support staff. Examples of the types of expenditures to include are salaries, employee benefits, other administrative costs for managing the student transportation system, and any contracted services. Travel related to student activities and student instructional travel is not included here, but in their respective functions. Expenses related to Student Transportation School Activities should be included in function 761. (Fund 205 Only) (Required)
- STUDENT TRANSPORTATION SCHOOL ACTIVITIES Activities of transporting students on school buses for all extra-curricular activities, field trips, interscholastic activities, and other non-educational activities paid for with state transportation grant funding. Examples of the types of expenditures to include are salaries, employee benefits, and other administrative and direct costs for providing the transportation of pupils outside the normal to and from school transportation services, including any contracted services. Travel related to student activities and student instructional travel is not included here, but in their respective functions. (Fund 205 Only) (Required)

- 5762 STUDENT TRANSPORTATION OTHER TRANSPORTATION SERVICES Expenditures for optional equipment beyond the Minimum Standards for Alaska School
  Buses that the district chooses to add to school buses paid for with state transportation
  grant funding. Also included here are other expenditures that are not to and from school
  transportation services or school activities and cannot be classified in function 760 or
  function 761. (Fund 205 Only) (Required)
- ADULT AND CONTINUING EDUCATION INSTRUCTION Activities of teaching adults and out-of-school youth in an educational program not based primarily on previous education attainment and which is generally characterized by less than full time attendance. Included here are the director/coordinator/manager of adult education, classroom teachers, teacher aides and other support staff. Included also are specific inservice teacher training, conferences or workshops for adult and continuing education teacher's staff development. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, classroom equipment and repair, and travel between schools and/or other locations for adult and continuing instructional purposes. (Required)
- 771 <u>ADULT BASIC EDUCATION</u> Instruction costs for providing fundamental education to adults whom have never attended school or who have interrupted formal schooling. (Optional)
- COMMUNITY SERVICES Activities provided by a school or school district for purposes of relating to the community as a whole or some segment of the community not directly related to providing education for students. Specifically, it is an additional responsibility delegated to the school district beyond its primary function of providing education. Included are community recreation programs, civic activities, public libraries, public radio programs, community welfare activities and care of children in residential day schools. Examples of the types of expenditures to include are salaries, employee benefits, travel, and supplies. (**Required**)
- FOOD SERVICES Activities of non-instructional management and operation of food service programs of the school or school district; the preparation and serving of regular and incidental meals, lunches or snacks in connection with school activities, and the delivery of food. Examples of the types of expenditures to include are salaries, employee benefits, milk, food, and equipment. (Fund 255 Only) (Required)
- DEBT SERVICE Included are payments for both principal and interest on, normally, long-term debt service (obligations exceeding one year). Interest on current loans (repayable within one year of receiving the obligation) is <u>not</u> included here but in District Administration Support Services, function 550. (**Required**)

- Solution Struction AND FACILITIES ACQUISITION Activities of acquiring land, buildings and equipment; remodeling of buildings; construction of buildings and additions to buildings; initial installation or extension of service systems and other built-in equipment; and improvements to sites, including environmental remediation. The following optional function codes are also provided to allow the accumulation of expenditure information for grant and non-grant reporting purposes. They define the minimum reporting requirements for Alaska construction grant accounting for purposes of periodic grant reporting and closeout. (Fund 500 Only) (Required)
- 881 <u>ADMINISTRATION</u> Costs associated with construction grant administration. Includes audits, legal fees, accounting services and related expenditures. (**Fund 500 Only**) (Optional)
- SITE ACQUISITION AND INVESTIGATION Services directly contracted to conduct percolation tests, soil temperature, moisture content of permafrost, depth of water table, and all other such soil tests. Costs of consultants to conduct boundary, topography, on-site easements or right-of-way surveys, including all other types of ground surveys, consultant(s) to inspect a site for suitability or acceptability as a facility or a construction site, special services negotiated with and performed by a consultant pertaining to site investigation; feasibility studies, water survey, special drawings, renderings, plans and specifications, etc. Charge the actual cost of appraisals, including the cost of transportation, per diem, or other such related costs which are caused by the direct act of appraising a site by a qualified appraiser. Include the acquisition cost, legal expenses, relocating businesses, dwellings, household furnishings, persons and personal belongings, in accordance with federal requirements when condemnation action is being pursued to obtain the land. (Fund 500 Only) (Optional)
- DESIGN Design costs for the performance of design development and services. Fees paid to consultants, such as engineers or architects for the design of the facility. Reimbursable expenses that have been incurred by consultants while performing services associated with the design. These costs include, but are not limited to: transportation costs, living expenses, long distance phone calls, telegrams, postage and freight, and blue line and photo reproductions. Services performed by consultants such as: programs and feasibility studies, special drawings and renderings, preparation of alternate bid documents, start-up assistance, warranty review service, including preparation of maintenance and operational manuals, and course of construction inspections. (Fund 500 Only) (Optional)
- 884 <u>CONSTRUCTION MANAGEMENT</u> Costs associated with the management of the construction project during the course of construction. (**Fund 500 Only**) (Optional)

- CONSTRUCTION Cost appraisal(s) of a facility being considered for purchase and the purchase cost of an existing facility. Costs of contracted construction for remodeling or repair of an existing facility. The cost of demolition of an existing facility. Costs for water and/or sewer installations, costs for work performed by construction laborers employed by the school district, construction material cost for materials used. The cost of work for constructing a facility performed by a contractor. All power installation costs incurred under vendor agreements or construction contracts. Costs of relocating a facility, including a building, relocatable structure, mobile trailer or home. (Fund 500 Only) (Optional)
- 886 <u>EQUIPMENT/FURNISHINGS</u> Costs associated with the equipping of a newly constructed building including: instructional furniture and equipment, and library books and equipment. (**Fund 500 Only**) (Optional)
- 888 <u>PERCENT FOR ART</u> Art includes the selection, design/fabrication, and installation works of art. (**Fund 500 Only**) (Optional)
- PROJECT CONTINGENCY Project contingency is a safety factor to allow for unforeseen changes. The use of contingency funds to address budget overruns should be coordinated with DEED. No costs shall be accounted for as Contingency Expenditures. (Fund 500 Only, Budget Account Only) (Optional)
- 900 OTHER FINANCING USES Transfers of cash between funds, either for the purpose of subsidizing programs or matching federal grants, such as transferring School Operating Fund cash to the Food Services Fund or Student Transportation Fund to subsidize such programs or to transfer School Operating Fund cash to Special Revenue Funds for matching federal funds or providing additional local support. (**Required**)
- 000 UNDESIGNATED (Required)

# **Object Codes - Expenditures**

EXPENDITURES are decreases in assets or increases in liabilities which decrease the amount of fund balance available. Object codes 300 through 599 have been reserved for expenditures. For school districts that wish to accumulate financial information in greater detail than the required object level, many required objects are further subdivided into optional objects. Optional objects provide for the grouping of expenditures or services in further detail; for example, Supplies, Materials, and Media, object 450 is a required object but could be further broken out into the optional Teaching Supplies, object 451. **The optional objects are components of the required objects** and if optional objects are used they should be aggregated and reported at the required object level. When establishing coding for required objects, the explanations and detail provided in the optional objects should be considered.

- EMPLOYEE SALARIES AND EMPLOYEE BENEFITS Expenditures to bona fide employees who are in positions of a permanent or temporary nature. This includes gross salary and employee benefits for personal services rendered while on the payroll of the school district. Object codes 310 through 349 have been reserved for salaries. Object codes 350 through 399 have been reserved for employee benefits. Salary and employee benefits are required to be prorated between functions as described when applicable.
- 210 <u>CERTIFICATED SALARIES</u> Expenditures to employees who are in positions of a permanent nature or hired temporarily that are required to hold a teaching certificate as a condition of their employment, including personnel substituting for those in permanent positions. For all certificated positions, salary is required to be coded to Instruction, function 100 for any portion of time the employee is a classroom teacher. (**Required**)
- 311 <u>CERTIFICATED SUPERINTENDENT</u> Certificated chief administrator of a school district. Directs and coordinates activities concerned with administration of the school district in accordance with Board of Education policies. Salary is required to be prorated outside of function 510 by those districts whose superintendent performs as described in the following examples.

Examples of required allocations for superintendent's salary outside of function 510 are: (1) The superintendent is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The superintendent is the only administrator in the district and is certificated to evaluate teachers and performs other principal duties, this portion of time is allocated to School Administration, function 400; and (3) The superintendent is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services - Students, function 220. (Optional)

312 <u>CERTIFICATED ASSOCIATE/ASSISTANT SUPERINTENDENT</u> - Certificated administrator who assists superintendent in district-wide administrative duties. Salary is required to be prorated outside of function 510 by those districts whose associate/assistant superintendent performs as described in the following examples.

Examples of allocation for associate/assistant superintendent salary outside of function 510 are: (1) The associate/assistant superintendent is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The associate/assistant superintendent works in the business office, this portion of time is allocated to District Administration Support Services, function 550; (3) The associate/assistant superintendent evaluates teachers and performs other principal duties, this portion of time is allocated to School Administration, function 400; (4) The associate/assistant superintendent is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services - Students, function 220; and (5) The associate/assistant superintendent is assigned and performs the duties of a director/coordinator/manager as described in object code 314, this portion of time is allocated as prescribed in object code 314. (Optional)

2313 CERTIFICATED PRINCIPAL/ASSISTANT PRINCIPAL - Certificated chief or assistant chief who leads, manages and coordinates instructional, administrative, and support activities of a primary or secondary attendance center. This code includes that portion of time that a head/lead teacher is delegated principal duties. Salary is required to be prorated outside of function 400 by those districts whose principal/assistant principal performs as described in the following examples.

Examples for allocation for principal/assistant principal salary outside of function 400 are: (1) The principal/assistant principal is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The principal/assistant principal is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services, function 220; (3) The principal/assistant principal is assigned and performs the duties of a director/coordinator/manager as described in object code 314, this portion of time is allocated as prescribed in object code 314; and (4) The principal/assistant principal is the only personnel in the school who has specific training and certification for counseling and has been assigned and performs these specific duties, this portion of time is allocated to Support Services - Student, function 300. (Optional)

314 CERTIFICATED DIRECTOR/COORDINATOR/MANAGER - Certificated individuals who have specific training and expertise and are hired to perform direct primary and supervisory responsibility in a program area (for example, Title I) or area of instruction (for example, correspondence education). This includes certificated director/coordinator/manager for: federal programs, bilingual & bicultural, correspondence, curriculum, student services, community education, special education, staff development and vocational education. This category is distinguished from the principal or other certificated staff who may perform coordination of overall activities and overall support, the director/coordinator/manager perform directly with specific program or instruction areas. (Optional)

- 315 <u>CERTIFICATED TEACHER</u> A certificated individual who works under a contract, is paid from the teacher salary schedule, and provides direct instruction to students. The portion of time a head/lead teacher is delegated school administration-principal duties should be coded to School Administration, function 400. (Optional)
- 316 <u>CERTIFICATED EXTRA DUTY PAY</u> A category used to account for additional salary or stipends of certificated personnel who perform extra-curricular duties, such as coaches, sponsors, and advisors. (Optional)
- 317 <u>CERTIFICATED SUBSTITUTES</u> Certificated individuals who provide direct instruction to students in the absence of regular employees. (Optional)
- CERTIFICATED SPECIALISTS Certificated individuals who are specifically trained, certificated, and hired to perform in a special service area. Examples in the area of Special Education Support Services Students, function 220 are: audiologist, physical or occupational therapist, psychologist. Examples in the area of Bilingual/Bicultural Instruction, function 120 are: recognized expert. Examples in the area of Student Support Students, function 300 are: social workers, counselors, and nurses. Examples in the area of Support Services Instruction, function 350 are: librarians. (Optional)
- NON-CERTIFICATED SALARIES Expenditures to employees who are in positions of a permanent nature or hired temporarily that are not required to hold a teaching certificate as a condition of their employment, including personnel substituting for those in permanent positions. This does <u>not</u> include contractual agreements for services or volunteers. (**Required**)
- 321 <u>NON-CERTIFICATED DIRECTOR/COORDINATOR/MANAGER</u> Individuals who have specific training and expertise and are hired to perform direct primary and supervisory responsibility in designated areas. Examples include director/coordinator/manager for operations and maintenance, construction projects, the business office, public relations, and student transportation. (Optional)
- 322 <u>NON-CERTIFICATED SPECIALISTS</u> Individuals who are specifically trained and hired to perform in a special service area. Examples include engineers, architects, and other non-certificated professionals. (Optional)
- NON-CERTIFICATED AIDES Instructional personnel specifically hired to assist certificated staff members with instruction or duty assignments. These positions are different then secretaries or other administrative support because they are specifically instructional. (Optional)
- 324 <u>NON-CERTIFICATED SUPPORT STAFF</u> Individuals who are hired to perform administrative support services such as secretaries, bookkeepers, data processing clerks, attendance clerks, accounting clerks, and technicians. (Optional)

NON-CERTIFICATED MAINTENANCE/CUSTODIAL - Individuals hired to keep the 325 grounds, buildings and equipment in repair or daily upkeep such as janitors, electricians, plumbers, and gardeners. (Optional) 326 NON-CERTIFICATED FOOD SERVICE STAFF - Individuals hired into the school food service program who are responsible for preparing or serving food to students or staff. (Optional) NON-CERTIFICATED BUS DRIVERS - Individuals hired to drive buses for student 327 transportation. (Optional) 328 NON-CERTIFICATED CONSTRUCTION LABOR - Individuals hired to work on a construction project. (Optional) NON-CERTIFICATED SUBSTITUTE/TEMPORARIES - Individuals hired to perform 329 duties in the absence of regular employees or of a short-term nature. Includes substitute teachers who do **not** need a teaching certificate as a condition of their employment. Includes substitute secretaries, aides, bookkeepers, and data processing clerks. Payments to school board members are included here, not in object code 485, Stipends. (Optional) 330 NON-CERTIFICATED SCHOOL BUS AIDES AND MONITORS - The salaries for school bus aides and monitors on to and from school transportation services for both regular and special education routes and other state-approved student transportation. Expenditures can occur while students are in transit and while they are being loaded and unloaded, and it includes directing traffic at the loading stations. (Optional) 350 TOTAL EMPLOYEE BENEFITS - Expenditures for all employee benefits. All employee benefits are required to be prorated to the functions with the corresponding salary. Object codes 360 through 399 have been reserved for employee benefits. 360 EMPLOYEE BENEFITS - Expenditures by the school district for the benefit of the employees including life, health and accident premiums, unemployment insurance, workers' compensation premiums, FICA, SBS, TRS, and PERS. These amounts are items not included in the gross salary nor considered compensation. (**Required**) 361 INSURANCE - LIFE AND HEALTH - Expenditures by the school district for life, health and accident insurance for the benefit of the employees. (Optional) 362 <u>UNEMPLOYMENT INSURANCE</u> - Expenditures by the school district's to provide unemployment insurance for employees. (Optional) 363 WORKERS' COMPENSATION - Expenditures by the school district to provide workers' compensation insurance for employees. (Optional)

364 FICA CONTRIBUTION - Expenditures by the school district for the employer's share of taxes required by the Federal Insurance Contributions Act. (Optional) 365 RETIREMENT CONTRIBUTION - TRS - Expenditures by the school district for the employer's share of the required contribution to the Teachers' Retirement System. (Optional) RETIREMENT CONTRIBUTION - PERS - Expenditures by the school district for the 366 employer's share of the required contribution to the Public Employees' Retirement System. (Optional) 367 TRS ON-BEHALF PAYMENTS - Payments made by the state or other governments on behalf of the school district that benefit employees of the school district. These payments typically include State funding of the retirement contributions of school district personnel. An equal revenue amount should be recorded in revenue source 056. The full amount of the TRS on-behalf payments from all funds must be recorded in the operating fund. On-behalf payments for Student Transportation and Food Service functions should be included in function 300 and on-behalf payments for Construction & Facilities Acquisition functions should be included in function 600. (Optional) 368 PERS ON-BEHALF PAYMENTS - Payments made by the state or other governments on behalf of the school district that benefit employees of the school district. These payments typically include State funding of the retirement contributions of school district personnel. An equal revenue amount should be recorded in revenue source 057. The full amount of the PERS on-behalf payments from all funds must be recorded in the operating fund. On-behalf payments for Student Transportation and Food Service functions should be included in function 300 and on-behalf payments for Construction & Facilities Acquisition functions should be included in function 600. (Optional) 369 OTHER EMPLOYEE BENEFITS - Expenditures by the school district for other costs of employee benefits that cannot be accounted for elsewhere. Included are amounts for educational expenses that are either paid on behalf of or reimbursed to an employee. Other examples include SBS contributions, tuition, costs associated with maintaining professional certifications, and automobile and communication allowances. (Optional) 380 HOUSING ALLOWANCE/SUBSIDY - Expenditures by a school district to the housing lessor to cover part or all the cost of employee housing, and costs in excess of rental revenues on district owned teacher housing. (**Required**) 390 TRANSPORTATION ALLOWANCE - Expenditures by the school district to an employee or to a carrier for the cost of transportation to and/or from point of hire and duty station and for "R & R" travel for employees. (**Required**) 400 MATERIALS, SUPPLIES, SERVICES & OTHER

- 410 <u>PROFESSIONAL AND TECHNICAL SERVICES</u> Expenditures for services which can only be performed by persons or firms with specialized skills and knowledge. Included are the services of architects, engineers, dentists, medical doctors, consultants, and accountants. Also included are personnel who provide direct instruction for students or inservice training for instructional staff. These are services rendered by personnel <u>not</u> on the payroll of the school district. (**Required**)
- 411 <u>INSTRUCTIONAL SERVICES</u> Expenditures of non-employee services performed by qualified persons providing direct instruction for students or in-service training for instructional staff. (Optional)
- 412 <u>AUDITING AND ACCOUNTING SERVICES</u> Expenditures of non-employee accounting services, or fees for independent audit services. (Optional)
- 413 <u>MANAGEMENT SERVICES</u> Expenditures of non-employee management services including evaluations of systems and procedures, management audits, and construction management. (Optional)
- 414 <u>LEGAL SERVICES</u> Expenditures of non-employee legal services performed. (Optional)
- 415 <u>MEDICAL SERVICES</u> Expenditures of medical services provided by dentists and doctors. (Optional)
- 416 <u>ENGINEERING AND ARCHITECTURAL SERVICES</u> Expenditures of engineering and architectural professional services. (Optional)
- DATA PROCESSING AND CODING SERVICES Expenditures of contract payments for data entry, formatting, and processing services other than programming provided by a private company or a State agency. The rental of data processing equipment is **not** included here but in object code 441, Rentals. (Optional)
- 418 OTHER PROFESSIONAL SERVICES Expenditures for all other special services including, but not limited to: the Department of Natural Resources for inspecting and investigating a site for archaeological significance; a consultant hired for design reviews; a contracted "cost estimator;" making a material take-off from the plans and specifications; fees and costs for various state, federal, municipal or borough design/construction review, such as: State Fire Marshall for code compliance and municipality fees for plan review. (Optional)
- 419 <u>CHIEF ADMINISTRATOR CONTRACT SERVICES</u> Expenditures for the contracted services of a certificated chief administrator for a school district. Directs and coordinates activities concerned with administration of the school district in accordance with Board of Education policies. The contracted chief administrator expenditure is required to be

prorated outside of function 510 by those districts whose contracted chief administrator performs as described in the following examples.

Examples of required allocations for contracted expenditure outside of function 510 are: (1) The chief administrator is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The chief administrator is the only administrator in the district and is certificated to evaluate teachers and performs other principal duties, this portion of time is allocated to School Administration, function 400; and (3) The chief administrator is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services - Students, function 220. (**Required**)

- 420 <u>STAFF TRAVEL</u> Expenditures for transportation, meals, hotel and other expenses associated with traveling on business for all school district personnel including public transportation fares or private vehicle reimbursement at the designated rate per mile. Staff accompanying students as chaperones are recorded under student travel. (**Required**)
- 421 <u>STAFF TRANSPORTATION</u> Expenditures for employee airfare, mileage reimbursements, car rental, aircraft charters, train fares, bus fares, and ferry fares. Conference fees are also recorded here. (Optional)
- 422 <u>STAFF PER DIEM</u> Expenditures for housing, meals, daily travel allowances and other expenditures for employees while away from home on business. (Optional)
- 425 <u>STUDENT TRAVEL</u> Expenditures for transportation and related costs of classroom related and extra-curricular travel for students and chaperones. Expenditures for contracted services for to and from school transportation services and other state-approved student transportation should not be included here, but rather under object 440, Other Purchased Services. (**Required**)
- 426 <u>STUDENT TRANSPORTATION</u> Expenditures for student airfare, mileage allowances, car rental, aircraft charters, train fares, and bus fares. (Optional)
- 427 <u>STUDENT PER DIEM</u> Expenditures for housing, meals, daily travel allowance, and other expenditures for students while away from home. (Optional)
- 430 <u>UTILITY SERVICES</u> Expenditures for utility services provided by public or private organization. Included are water/sewage and disposal services, telephone services, and postage machine rental and postage. Energy services are <u>not</u> included here but in Energy, object 435. (**Required**)
- 431 <u>WATER AND SEWAGE</u> Expenditures to third parties for water consumption and sewage facilities. (Optional)

- 432 <u>GARBAGE</u> Expenditures to third parties for garbage collection and related services. (Optional)
- 433 <u>COMMUNICATIONS</u> Services provided by persons or businesses to assist in transmitting and receiving messages or information. This category includes telephone and voice communication services; data communication services to establish or maintain computer-based communications, networking, and internet services; video communications services to establish or maintain one-way or two-way video communications via satellite, cable, or other devices; and postal communications services to establish or maintain postage machine rentals, postage, express delivery services, and couriers. Expenditures for software should be coded to object code 475, Supplies-Technology Related, if the software was not capitalized or object code 513, Technology Software, if the software is eligible for capitalization as determined by Appendix A. (Optional)
- 434 <u>OTHER UTILITY SERVICES</u> Expenditures to third parties for other utility services that cannot be accounted for elsewhere. (Optional)
- 435 <u>ENERGY</u> Expenditures for electricity, heating oil, natural or bottled gas, coal, gasoline, diesel and other energy. (**Required**)
- 436 <u>ELECTRICITY</u> Expenditures for electricity paid to a private or public utility company. (Optional)
- 437 <u>NATURAL OR BOTTLED GAS</u> Expenditures for natural or bottled gas paid to a private or public utility company. (Optional)
- 438 <u>GASOLINE, DIESEL OR HEATING OIL</u> Expenditures for gasoline, diesel or heating oil that is used to produce energy. Vehicle gasoline or diesel are <u>not</u> included here but in Supplies, Materials, and Media, object 450. (Optional)
- 439 <u>OTHER ENERGY</u> Expenditures for other energy that cannot be accounted for elsewhere. (Optional)
- 440 <u>OTHER PURCHASED SERVICES</u> Expenditures for purchased services which include building, equipment, or land rentals, repair and maintenance services, advertising and printing. Included are bus and other vehicle rental when operated by school district personnel, lease of data processing equipment, lease-purchase arrangements and similar rental agreements. School bus contracts related to contractor-operated services for to and from school transportation services and other state-approved student transportation should be included here. (**Required**)
- 441 <u>RENTALS</u> Expenditures for the lease or rental of land, buildings and equipment for the temporary or long-range use of the school district. Included are bus and other vehicle

rental when operated by school district personnel, lease of data processing equipment, lease-purchase arrangements and similar rental agreements. Also included here are rentals and operating leases of computers and related equipment for both temporary and long-range use. This only includes operating leases, not capital leases. Equipment acquired with capital leases (e.g., lease to own) that meet the capitalization criteria are recorded in object code 510, Equipment. Capital leases that do not meet the capitalization criteria are recorded in object code 475, Supplies-Technology Related. (Optional)

- 442 <u>SITE AND BUILDING REPAIR AND MAINTENANCE SERVICES</u> Expenditures for contracted site and building repairs and maintenance services. (Optional)
- 443 <u>EQUIPMENT REPAIR AND MAINTENANCE SERVICES</u> Expenditures for contracted equipment repairs and maintenance services. (Optional)
- TECHNOLOGY-RELATED REPAIRS AND MAINTENANCE Expenditures for repairs and maintenance services for technology equipment that are not directly provided by school district personnel. This includes ongoing service agreements for the maintenance and support of technology hardware (e.g., personal computers and servers) and software (located on a school district's computers or servers). Software costs are not recorded here but under object code 475, Supplies-Technology Related. (Optional)
- 445 <u>INSURANCE AND BOND PREMIUMS</u> Expenditures for all types of insurance coverage, including property, liability, fidelity and student accident. Insurance for group health is <u>not</u> included here but under Employee Benefits, object 360. (**Required**)
- 446 <u>PROPERTY INSURANCE</u> Expenditures for all forms of insurance covering the loss of or damage to property of the school district from fire, theft, storm or any other peril. Included are costs for appraisals of property for insurance purposes. (Optional)
- 447 <u>LIABILITY INSURANCE</u> Expenditures for insurance coverage of the school district or its officers against losses resulting from judgments awarded against the system. Included are expenditures (not judgments) made in lieu of liability insurance. (Optional)
- FIDELITY BOND PREMIUMS Expenditures for bonds guaranteeing the school district against losses resulting from actions of the treasurer, employees, or other persons of the district. Included are any expenditures (not judgments) made in lieu of fidelity bonds. (Optional)
- 449 <u>STUDENT ACCIDENT INSURANCE</u> Expenditures for accident insurance for part or all of the students of the school district. Insurance premiums collected by the district from students and paid to an insurance company on behalf of the students do <u>not</u> constitute an expenditure of the district. (See Agency Fund.) (Optional)

SUPPLIES, MATERIALS AND MEDIA - Expenditures for supplies, materials, and media items as listed in optional codes 451 through 479. A supply item is any article or material which meets one or more of the following conditions: (1) it is consumed in use; (2) it loses its original shape or appearance with use; (3) it is expendable, that is, if the article is damaged or some of its parts are lost or worn out it is usually more feasible to replace it with an entirely new unit rather than repair it; (4) it is an inexpensive item whose small unit cost makes it inadvisable to capitalize the item; or (5) it loses its identity through incorporation into a different or more complete unit or substance. (See Appendix A for additional guidance in supplies vs. equipment.)

Costs and delivery costs of teaching supplies, textbooks and bindings or repairs, library books, periodicals and newspapers, and audio-visual costs are recorded here. Costs associated with materials and supplies used by district maintenance employees in the repair and upkeep of buildings, apparatus, equipment and grounds, and custodial supplies. Also included are office supplies, shop tools, office appliances, home economics dishes and kitchen utensils, items for science laboratories, athletic equipment, gasoline and lubricants used for the district's vehicles or equipment, food and milk. (**Required**)

- 451 <u>TEACHING SUPPLIES</u> Expenditures for instructional supplies for all grades and instructional departments including physical education. Included are delivery costs for such supplies. Textbooks, library books and audio-visual costs are <u>not</u> recorded here. (Optional)
- 452 <u>MAINTENANCE AND CONSTRUCTION SUPPLIES AND MATERIALS</u> Expenditures for all materials and supplies used by the district for the construction, repair and upkeep of buildings, apparatus, equipment and grounds. (Optional)
- 453 <u>JANITORIAL SUPPLIES</u> Expenditures for all custodial supplies consumed in use, such as brooms, mops, sweeping compound, soap, paper towels, and other such supplies. (Optional)
- OFFICE SUPPLIES Expenditures for all supply items necessary for the operation of an office, such as printed stationery and forms, duplicating supplies, pencils and pens, and minor office equipment not capitalized. (Optional)
- SCHOOL BUS MAINTENANCE, SUPPLIES, AND MATERIALS Expenditures relating to the maintenance, supplies, and materials of the student transportation vehicles. These include lubricants, tires and tubes, repairing and replacing parts for school buses and other transportation vehicles, repairing and replacing parts for equipment, fuel (gasoline and diesel) for buses and other equipment, and inspecting vehicles for safety. (Optional)
- 456 <u>WAREHOUSE INVENTORY ADJUSTMENT</u> Recorded here are inventory shrinkage determined by an audit or count of items held in a store or warehouse inventory.

Expenditures for the purpose of these items are generally debited to an Asset account, and are charged to the proper appropriation as they are requisitioned. Only a loss should be charged to this account. If the physical inventory reflects an overage in items, the excess is debited to the Asset account "Inventory." (Optional)

- 457 <u>SMALL TOOLS AND EQUIPMENT</u> Expenditures for articles not readily classified as supplies but as minor equipment. Items are inexpensive and are expendable, including but not limited to: shop tools, office appliances, home economics dishes and kitchen utensils, items for science laboratories, and athletic equipment. (Optional)
- 458 <u>VEHICLE GASOLINE, DIESEL, AND OIL</u> Expenditures of all gasoline, diesel and lubricants used for the district's vehicles or equipment. (Optional)
- FOOD Expenditures of all food to be served in the school food service program. Food purchased for instructional purposes are <u>not</u> included here but in Teaching Supplies, object 451. (Optional)
- 460 <u>MILK</u> Expenditures of all milk to be served in the school food service program. (Optional)
- 471 <u>TEXTBOOKS</u> Expenditures for prescribed books purchased for students or groups of students and resold or furnished free to them. Included are the costs of textbooks and binding or repairs. (Optional)
- LIBRARY BOOKS Expenditures for regular or incidental purchases of library books available for general use by students, including any reference books, even though such reference books may be used solely in the classroom. Included are costs of binding or other repairs to school library books. (Optional)
- 473 <u>PERIODICALS</u> Expenditures for periodicals and newspapers for general use in the school library. A periodical is any publication appearing at regular intervals of less than a year and continuing for an indefinite period. (Optional)
- 475 <u>SUPPLIES-TECHNOLOGY RELATED</u> Technology-related supplies include supplies that are typically used in conjunction with technology related hardware or software. Some examples are CDs, flash or jump drives, cables, monitor stands, E-readers (including tablets and mobile devices), printers, copiers, software costs, and cloud-based applications that do not meet the capitalization criteria (See Appendix A) should be reported here. Any items that meet the capitalization criteria are not included here, but in object code 512, Technology-Related Hardware or object code 513, Technology Software. (Optional)
- 479 <u>OTHER SUPPLIES, MATERIALS, AND MEDIA</u> Expenditures for all other supplies, materials and media items that cannot be accounted for elsewhere. (Optional)

- 480 <u>TUITION-STUDENTS AND STIPENDS</u> See definitions below for tuition and stipends. (**Required**)
- 481 <u>TUITION-STUDENT</u> Expenditures to reimburse other school districts or other educational organizations for providing specialized instructional services to students residing within the boundaries of the paying school district. (Optional)
- STIPENDS Expenditures by the school district for the meals and lodging of students in a private home or other facility when such students are required to live away from home to attend school on a regular basis. Included are payments and allowances to boarding home and RSVP students and short-term vocational education lodging costs. Payments to school board members are **not** included here but in object code 329, Non-Certificated Substitute/Temporaries. Payments to permanent or temporary school personnel for salary or extra-duty are **not** included here but in Certificated Salaries, object 310 or Non-Certificated Salaries, object 320. (Optional)
- 487 <u>STUDENT TRANSPORTATION IN-LIEU-OF AGREEMENTS</u> Expenditures relating to the reimbursement of mileage for school transportation service expenditures paid to parents who transport their children to the nearest attendance center or bus pickup point. (Fund 205 Only) (Required)
- 490 <u>OTHER EXPENSES</u> Expenditures for goods and services that cannot be accounted for elsewhere, including items in optional codes 491 through 494. (**Required**)
- 491 <u>DUES AND FEES</u> Expenditures for dues and fees including dues in professional organizations as determined by school district policy and procedures. Fees paid to financial institutions and paying agents are also recorded here. (Optional)
- JUDGMENTS AGAINST THE SCHOOL DISTRICT Expenditures from current funds for all judgments (except as indicated) against the school district that are not covered by liability insurance, but are of a type that might have been covered by insurance. Only included are amounts paid as the result of court decisions. Judgments against the school district resulting from failure to pay bills or debt service are recorded under the appropriate expenditure accounts as though the bills or debt service had been paid when due. (Optional)
- 493 <u>INTEREST</u> Expenditures from current funds for interest on short-term debt. (Optional)
- 494 <u>LOSS ON INVESTMENTS</u> (Optional)
- 495 <u>INDIRECT COSTS</u> Expenditures related to indirect cost recovery on grants and the corresponding credit to the General Fund. (**Function 550 Only**) (**Required**)

- CAPITAL OUTLAY Expenditures of capital assets or additions to capital assets. To determine if an item should be capitalized, the following criteria should be met: (1) the life of the item purchased must be longer than one year; (2) the cost should exceed a minimum amount to be specified by the district; (3) the item purchased is not a repair part; and (4) an improvement must increase the value, or extend the life, of the item being improved. (**Required**)
- 510 <u>EQUIPMENT</u> Expenditures for furnishings, classroom or office equipment, software, vehicles, generators and other equipment. (See Appendix A for additional guidance on supplies vs. equipment.) (**Required**)
- 512 <u>TECHNOLOGY-RELATED HARDWARE</u> Expenditures for technology-related equipment and technology infrastructure that meet the capitalization criteria. These costs include those associated with the purchase of network equipment, servers, PCs, printers, other peripherals, and devices. Technology-related supplies should be coded to object code 475, Supplies Technology Related. (Optional)
- 513 <u>TECHNOLOGY SOFTWARE</u> Expenditures for purchased software, including related software implementation costs, used for educational or administrative purposes that meet the capitalization criteria. Expenditures for software that meet the standards for classification as a supply (e.g., an annual subscription) should be coded to object code 475, Supplies Technology Related. (Optional)
- 515 <u>STUDENT TRANSPORTATION VEHICLES AND EQUIPMENT</u> Expenditures related to the purchase of school buses and other transportation vehicles for to and from school transportation services and other state-approved student transportation. (**Fund 205 Only**) (**Required**)
- LAND Expenditures for the actual cost of appraisals, including the cost of transportation, per diem, or other such related costs which are caused by the direct act of appraising a site by a qualified appraiser. Include the acquisition cost, legal expenses, relocating businesses, dwellings, household furnishings, persons and personal belongings, in accordance with legal requirements when condemnation action is being pursued to obtain the land. (Fund 500 and Proprietary Fund Only) (Required)
- 523 <u>BUILDINGS AND IMPROVEMENTS PURCHASED</u> Expenditures associated with landscaping, drainage, playground equipment, and lighting not related to the building. (Fund 500 and Proprietary Fund Only) (Required)
- 525 <u>DEPRECIATION</u> (**Required**)
- 527 <u>CONTINGENCY</u> For estimated capital project costs dependent upon the occurrence of future events. (**Fund 500 Capital Projects Only**) (Optional)

528	OVERHEAD - Expenditures by the Department of Education and Early Development for department administration costs. (Fund 500 Capital Projects Only) (Optional)
532	<u>INTEREST ON LONG-TERM DEBT</u> - ( <b>Required</b> )
533	REDEMPTION OF PRINCIPAL ON LONG-TERM DEBT - (Required)
540	OTHER CAPITAL OUTLAY EXPENSES - Expenditures for other capital outlay expenses that cannot be accounted for elsewhere. ( <b>Required</b> )
550	TRANSFER TO OTHER FUNDS - Payments of cash or other assets from one fund to another. Transfers between funds generally are from the School Operating Fund to other funds. Designated codes are: ( <b>Required</b> )
551	TRANSFER TO GENERAL FUND - (Optional)
552	TRANSFER TO SPECIAL REVENUE FUND - (Optional)
553	TRANSFER TO DEBT SERVICE FUND - (Optional)
554	TRANSFER TO CAPITAL PROJECTS FUND - (Optional)
555	TRANSFER TO ENTERPRISE FUND - (Optional)
556	TRANSFER TO INTERNAL SERVICE FUND - (Optional)
557	TRANSFER TO TRUST FUND - (Optional)
560	OTHER NONCURRENT DEBITS - To account for prior period adjustments and/or other noncurrent unclassified debits. ( <b>Required</b> )
561	<u>AGENCY FUND OUTFLOW</u> - To account for cash disbursements from Agency funds. (Optional)
562	TRANSFER TO OTHER GOVERNMENTAL UNITS - To account for transfers to other governmental agencies. (Optional)

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Treatmention	2 500 00	2 401 01	2 441 10	2 254 65	2 202 02
Instruction Professional/Technical	2,599.88 25.00	<b>2,491.91 25.00</b>	<b>2,441.18 25.00</b>	2,354.67 25.00	2,303.02 25.00
Teacher Assistants	212.25	201.69	191.44	184.13	185.33
Elementary Teachers	1,299.55	1,262.86	1,242.07	1,191.16	1,161.60
Secondary Teachers	900.89	840.47	843.28	806.19	795.10
Special Service Teachers	98.79	98.89	88.19	91.99	90.99
CTE Teachers	63.40	63.00	50.20	56.20	45.00
Counselors	03.40	03.00	1.00	30.20	45.00
Counseiors	-	-	1.00	-	-
Special Education Instruction	928.79	920.26	951.14	993.34	1,041.20
Professional/Technical	24.00	23.00	26.00	27.00	31.00
Teacher Assistants	439.44	434.32	456.00	483.71	506.52
Elementary Teachers	7.00	7.00	1.00	2.00	2.00
Secondary Teachers	4.00	3.00	3.00	4.00	4.00
Special Service Teachers	447.85	446.44	458.64	471.13	492.68
CTE Teachers	6.50	6.50	6.50	5.50	5.00
Special Education Support Services	228.30	226.01	223.39	229.88	221.74
Program Directors	5.00	5.00	5.00	5.00	5.00
Professional/Technical	32.00	34.25	33.75	34.50	31.50
Clerical	13.88	13.88	7.88	8.63	8.63
Teacher Assistants	18.23	17.56	17.56	16.55	14.81
Nurses	2.00	1.00	1.00	1.00	1.00
Special Service Teachers	152.70	149.32	149.20	155.20	154.80
Counselors	4.50	5.00	9.00	9.00	6.00
Courseiors	4.50	5.00	7.00	7.00	0.00
Support Services - Students	331.09	317.37	307.01	308.21	313.21
Program Directors	1.00	1.00	1.00	1.00	1.00
Professional/Technical	7.00	7.00	7.00	9.00	12.00
Clerical	1.00	1.00	1.00	1.00	1.00
Teacher Assistants	0.75	0.75	0.75	_	<u>-</u>
Nurses	87.30	87.30	87.30	85.30	85.70
Secondary Teachers	0.20	0.20	-	-	-
Special Service Teachers	1.00	1.00	1.00	3.00	3.00
Counselors	98.80	95.70	92.90	94.10	95.00
Safety/Security Specialists	61.00	47.50	46.00	46.00	47.00
Noon Duty Attendants	73.04	75.92	70.06	68.81	68.51
Support Services - Instruction	155.26	162.47	152.43	147.85	150.00
Program Directors	15.30	15.30	15.30	15.30	17.30
Professional/Technical	13.00	14.70	15.25	16.25	15.00
Clerical	18.88	16.29	15.82	16.80	16.20
Teacher Assistants	14.69	14.69	13.56	14.00	14.00
Sr. Curriculum Specialists	5.00	4.00	5.00	5.00	5.00
Principals	-	-	-	-	1.00
Librarians	78.90	78.50	78.50	75.50	76.50
Elementary Teachers	8.00	14.00	8.00	4.00	4.00
Secondary Teachers	1.50	5.00	1.00	1.00	1.00
	140.00	1.40 40	1.40.00	1.42.00	141.00
School Administration	148.00	142.49	142.99	143.00	141.00
Principals	148.00	142.49	142.99	143.00	141.00

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
School Administration Support Services	244.03	246.26	243.55	246.00	243.00
Professional/Technical	4.40	4.20	4.00	4.00	4.00
Clerical	239.63	242.06	239.55	242.00	239.00
District Administration	28.00	27.92	23.25	27.50	27.00
School Board	7.00	7.00	7.00	7.00	7.00
Superintendent	1.00	1.00	2.00	2.00	2.00
Chief Academic Officer	1.00	1.00	1.00	1.00	-
Chief Operating Officer	1.00	1.00	1.00	1.00	1.00
Program Directors	3.00	3.25	3.25	3.50	4.00
Professional/Technical	9.00	9.00	6.00	10.00	10.50
Clerical	6.00	5.67	3.00	3.00	2.50
District Administration Support Services	182.20	184.00	186.69	186.89	191.39
Program Directors	14.70	13.70	13.70	14.70	13.70
Professional/Technical	119.00	120.80	124.49	126.69	130.69
Clerical	29.50	30.50	29.50	26.50	28.00
Maintenance	19.00	19.00	19.00	19.00	19.00
Operations and Maintenance of Plant	494.60	500.13	482.18	477.76	477.89
Program Directors	2.00	4.00	4.00	4.00	4.00
Professional/Technical	11.30	10.83	11.83	13.41	13.41
Clerical	6.50	6.50	6.50	5.50	5.50
Custodian Security Supervisor	10.00	10.00	5.00	5.00	5.00
Custodians	332.80	333.80	320.85	315.85	315.98
Maintenance	132.00	135.00	134.00	134.00	134.00
Community Services	4.00	4.00	4.00	4.00	4.00
Program Directors	1.00	1.00	1.00	1.00	1.00
Clerical	3.00	3.00	3.00	3.00	3.00
Grand Total	5,344.15	5,222.82	5,157.81	5,119.10	5,113.45

## Anchorage School District Summary of FTE and Significant Discretionary Budget Changes General Fund FY 2020-21

Organization Code (ORGC)	Description	FTE	al Cost (in illions)
, ,	•		,
	Changes to Department Oversight Alignment		
1002	Move Deputy Superintendent to ORGC 1006	(1.00)	\$ (0.210)
1006	Move Deputy Superintendent from ORGC 1002	1.00	0.210
1016	HR Director moved to Equity ORGC 1017	(1.00)	(0.173)
1016	HR Specialists moved to Equity ORGC 1017	(2.00)	(0.221)
1017	Equity Senior Director from ORGC 1016	1.00	0.177
1017	EEO Specialists from ORGC 1016	2.00	0.221
1017	Volunteer Specialist from ORGC 1031	1.00	0.089
1031	Volunteer Specialist to ORGC 1017	(1.00)	(0.089)
1017	Clerical from Communications ORGC 1050	0.50	0.044
1050	Clerical to Equity ORGC 1017	(0.50)	(0.044)
	Total Department Oversight Changes	-	\$ 0.004
	New Administration Changes		
1001	Coalition for Education Equity dues	-	\$ 0.038
1002	Reduce legal fees	-	(0.100)
1006	Eliminate Chief Academic Officer	(1.00)	(0.201)
1012	Purchasing Agent	1.00	0.120
1012	Purchasing Administrative Assistant	1.00	0.068
1012	Reduction in mailing costs	-	(0.067)
1016	HR services/supplies/equip	-	0.067
1019	Reduction in Project Management contracted services	-	(0.200)
1028	Teaching and Learning Executive Secretary	(1.00)	(0.093)
1028	T&L Curriculum Materials Manager	1.00	0.100
1030	Secondary Director	1.00	0.158
1030	Secondary districtwide Activities Principal	1.00	0.162
1031	Elementary Education clerical for preschool	0.40	0.031
1031	Elementary Education contracted services for preschool	-	(0.034)
1033	High School activities	-	(0.225)
1038	Assessment Director	0.50	0.081
1038	Assessment Grants Facilitator	0.50	0.044
1039	IT services/supplies/equip	-	0.902
1043	Fine Arts Teacher	(0.19)	(0.021)
1044	CTE Director	1.00	0.138
1044	CTE contracted services	-	(0.059)
1061	Custodians	(0.24)	(0.015)
1097	Association benefits	-	0.079
1099	Attrition	-	(1.000)
1099	Indirect cost	-	(0.500)
1099	Ed Center rent	-	0.345
1099	Liability insurance	-	0.624
1099	Other supply and service contingencies	-	(0.264)
	Total New Administration Changes	4.97	\$ 0.178

## Anchorage School District Summary of FTE and Significant Discretionary Budget Changes General Fund FY 2020-21

Special Service Changes           1603         Deaf Education Clerical         1.00         \$ 0.079           1603         Deaf Education Teacher's Assistants         (1.00)         (0.059)           1604         BVI Teacher         0.65         0.070           1605         Hard of Hearing Teachers - reorganization from 1638 - Speech         6.90         0.746           1605         Hard of Hearing Clerical - reorganization from 1638 - Speech         1.75         0.114           1625         Whaley Teacher's Assistants         (0.87)         (0.055)           1625         Whaley Teachers         1.00         0.107           1625         Whaley Intervention Coach         1.00         0.088           1625         Whaley Counselor         (1.00)         (0.113)           1625         Whaley Principal         1.00         0.147           1638         Speech Specialists         (3.00)         (0.247)           1638         Speech Clerical - reorganization to 1605 - Hard of Hearing         (1.75)         (0.114)           1638         Speech Teacher's Assistants         (1.75)         (0.114)           1638         Speech Teacher's Assistants         (2.00)         0.244           1653         Psychologists
1603       Deaf Education Teacher's Assistants       (1.00)       (0.059)         1604       BVI Teacher       0.65       0.070         1605       Hard of Hearing Teachers - reorganization from 1638 - Speech       6.90       0.746         1605       Hard of Hearing Clerical - reorganization from 1638 - Speech       1.75       0.114         1625       Whaley Teacher's Assistants       (0.87)       (0.055)         1625       Whaley Intervention Coach       1.00       0.085         1625       Whaley Counselor       (1.00)       (0.113)         1625       Whaley Principal       1.00       0.147         1638       Speech Specialists       (3.00)       (0.247)         1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teacher's Assistants       0.43       0.028
1604       BVI Teacher       0.65       0.070         1605       Hard of Hearing Teachers - reorganization from 1638 - Speech       6.90       0.746         1605       Hard of Hearing Clerical - reorganization from 1638 - Speech       1.75       0.114         1625       Whaley Teacher's Assistants       (0.87)       (0.055)         1625       Whaley Teachers       1.00       0.107         1625       Whaley Intervention Coach       1.00       0.085         1625       Whaley Counselor       (1.00)       (0.113)         1625       Whaley Principal       1.00       0.147         1638       Speech Specialists       (3.00)       (0.247)         1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teacher's Assistants       (6.90)       (0.746)         1639       Speech Teacher's Assistants       (0.00)       (0.258)
1605       Hard of Hearing Teachers - reorganization from 1638 - Speech       6.90       0.746         1605       Hard of Hearing Clerical - reorganization from 1638 - Speech       1.75       0.114         1625       Whaley Teacher's Assistants       (0.87)       (0.055)         1625       Whaley Teachers       1.00       0.107         1625       Whaley Intervention Coach       1.00       0.085         1625       Whaley Counselor       (1.00)       (0.113)         1625       Whaley Principal       1.00       0.147         1638       Speech Specialists       (3.00)       (0.247)         1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258) </td
1605       Hard of Hearing Clerical - reorganization from 1638 - Speech       1.75       0.114         1625       Whaley Teacher's Assistants       (0.87)       (0.055)         1625       Whaley Teachers       1.00       0.107         1625       Whaley Intervention Coach       1.00       0.085         1625       Whaley Counselor       (1.00)       (0.113)         1625       Whaley Principal       1.00       0.147         1638       Speech Specialists       (3.00)       (0.247)         1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers - reorganization to 1605       (6.90)       0.042         1639       Speech Teachers       3.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258
1625       Whaley Teacher's Assistants       (0.87)       (0.055)         1625       Whaley Teachers       1.00       0.107         1625       Whaley Intervention Coach       1.00       0.085         1625       Whaley Counselor       (1.00)       (0.113)         1625       Whaley Principal       1.00       0.147         1638       Speech Specialists       (3.00)       (0.247)         1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1639       Speech Teachers       0.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080
1625       Whaley Teachers       1.00       0.107         1625       Whaley Intervention Coach       1.00       0.085         1625       Whaley Counselor       (1.00)       (0.113)         1625       Whaley Principal       1.00       0.147         1638       Speech Specialists       (3.00)       (0.247)         1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1625       Whaley Intervention Coach       1.00       0.085         1625       Whaley Counselor       (1.00)       (0.113)         1625       Whaley Principal       1.00       0.147         1638       Speech Specialists       (3.00)       (0.247)         1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1625       Whaley Counselor       (1.00)       (0.113)         1625       Whaley Principal       1.00       0.147         1638       Speech Specialists       (3.00)       (0.247)         1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1625       Whaley Principal       1.00       0.147         1638       Speech Specialists       (3.00)       (0.247)         1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1638       Speech Specialists       (3.00)       (0.247)         1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1638       Speech Clerical - reorganization to 1605 - Hard of Hearing       (1.75)       (0.114)         1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1638       Speech Teacher's Assistants       (1.75)       (0.111)         1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1638       Speech Teachers - reorganization to 1605       (6.90)       (0.746)         1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1638       Speech Teachers       6.00       0.642         1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1653       Psychologists       2.00       0.214         1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1659       Sped Pre-k Teacher's Assistants       0.43       0.028         1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1659       Sped Pre-k Teachers       3.50       0.375         1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1660       Clinical Intervention Coordinators       (2.00)       (0.258)         1660       Intervention Coach       1.00       0.080         1660       Behavior Strategists       4.00       0.275
1660         Intervention Coach         1.00         0.080           1660         Behavior Strategists         4.00         0.275
1660 Behavior Strategists 4.00 0.275
O .
Special Ed Elementary Teacher's Assistants 8.75 0.568
Special Ed Elementary Teachers 4.50 0.485
Special Ed Elementary Counselors (2.00) (0.227)
Special Ed High School Teacher's Assistants 3.50 0.225
1667 ACE Program Teacher's Assistants 2.76 0.178
1667 ACE Program Teachers $(0.50)$ $(0.055)$
1667 ACE Program Principal (1.00) (0.145)
1670 Special Schools Teachers (1.00) (0.108)
Health Services Nurse 1.00 0.091
Unallocated Special Ed Teacher's Assistants 8.00 0.410
Unallocated Special Ed Teachers 2.00 0.216
1680 ELL Teacher $(1.00)$ $(0.107)$
1680 ELL Counselor $(0.50)$
ELL Discretionary Grants Facilitator (0.25) (0.031)
Total Special Service Changes 36.22 \$ 2.703
School Based Changes
Schools Metric-based Teachers (enrollment) (20.90) \$ (2.236)
Schools Metric-based Teachers (PTR) (8.20)
Schools Metric-based Teachers (programmatic) (19.50) (2.087)
Schools Metric-based Nurses 1.00 0.103
Schools Metric-based Librarians 1.00 0.116
Schools Metric-based Principals (1.00) (0.140)
Schools Metric-based Teacher's Assistants 0.52 0.019

## Anchorage School District Summary of FTE and Significant Discretionary Budget Changes General Fund FY 2020-21

Organization Code (ORGC)	Description	FTE	Total Cost (in millions)
Schools	Metric-based BPO	0.38	0.022
Schools	Metric-based Security	1.00	0.072
Schools	Metric-based Clerical	(2.00)	(0.146)
Schools	Metric-based Library Assistants Elementary	3.50	0.194
Schools	Metric-based Library Assistants Middle	(3.50)	(0.154)
1499	Elementary school unallocated Teachers	(1.00)	(0.105)
1799	Middle school unallocated supplies	-	(0.200)
1805	King Tech partnership with Lower Yukon SD (account change)	-	(0.500)
1807	King Tech partnership with Lower Yukon SD (account change)	-	0.450
1848	Secondary summer school funding	-	0.200
1870	Alaska Middle College UAA tuition	-	0.200
1878	PAIDEIA student allotment funding	-	0.160
1899	High school unallocated Teachers	(2.30)	(0.251)
1899	Secondary unallocated supplies	-	(0.120)
	Total School-based Reductions	(51.00)	\$ (5.280)
	Total Non-charter Discretionary General Fund Changes	(9.81)	\$ (2.399)
	Charter School FTE and Budget Changes		
Charter	Charter schools Clerical	(1.00)	\$ (0.066)
Charter	Charter schools Teachers	2.72	0.291
Charter	Charter schools Nurses	0.40	0.041
Charter	Charter schools Principals	(1.00)	(0.140)
Charter	Charter schools Teachers Assistants	1.94	0.116
Charter	Charter schools Counselors	1.40	0.158
Charter	Charter schools Noon duty	(0.30)	(0.004)
Charter	Charter schools service/supply/equipment	-	(0.408)
Charter	Charter school enrollment contingency		(0.200)
	Total Charter School Changes	4.16	\$ (0.212)
	<b>Total Discretionary Budget Changes</b>	(5.65)	\$ (2.607)

#### Anchorage School District Fiscal Year 2020-2021

#### PROJECTED REVENUES AND EXPENDITURES SUMMARY

2020-2021 Revenues and Fund Balance Revenue/Sou:									2020-2021 Revenue/Source	2020-2021 ce Expenditure		
Fund			Local			State		Federal	Projections		Projections	
		Taxes		Other								
General Fund	\$	210,832,949	\$	14,590,000	\$	333,112,547	\$	17,419,726	\$	575,955,222	\$	575,955,222
Project Carryover				25,000,000						25,000,000		25,000,000
Transportation Fund		4,045,890		500,000		21,363,721				25,909,611		25,909,611
Local, State and												
Federal Grants Fund				1,622,255		75,456,900		53,820,845		130,900,000		130,900,000
Debt Service Fund		41,001,765		251,280		41,141,129				82,394,174		82,394,174
Capital Projects Fund				10,000,000						10,000,000		10,000,000
Student Nutrition Fund				3,317,287		250,000		20,573,871		24,141,158		24,141,158
Student Activities Fund				7,900,000						7,900,000		7,900,000
ASD Managed Total		255,880,604		63,180,822		471,324,297		91,814,442		882,200,165		882,200,165
SOA PERS/TRS On-behalf						52,000,000				52,000,000		52,000,000
Total	\$	255,880,604	\$	63,180,822	\$	523,324,297	\$	91,814,442	\$	934,200,165	\$	934,200,165
Percentage of Revenue Sources												
to Total Revenue Projections		27.39%		6.76%		56.01%		9.83%		99.99%		

# Computation of Total Taxes for Calendar Year 2020

		General and Transportation Funds	Debt Service Fund
Amount required to fund second half of Adopted FY 2019-2020 Budget: January 1, 2020/June 30, 2020	\$ 124,433,660	\$ 106,145,892	\$ 18,287,768
Amount required to fund first half of Adopted FY 2020-2021 Budget: July 1, 2020/December 31, 2020	\$ 127,940,303	107,439,420	20,500,883
Total Taxes for Calendar Year 2020		\$ 213,585,312	\$ 38,788,651
Total Taxes for Calendar Year 2020			
A) Total Taxes 2020		\$ 213,585,312 \$ 34,752,284,382	\$ 38,788,651 \$ 34,752,284,382
		6.146 mills	1.116 mills

## Appendix E

## Anchorage School District Fiscal Year 2020-2021

## COMPUTATION OF MUNICIPAL PROPERTY TAX LIMITATION

	C:	harter Limit
Taxes Projected – Anchorage School District FY 2019-20	\$	248,867,319
Less: Prior Year Taxes Required for Debt Service		36,575,536
Net Taxes Approved for General and Transportation Funds		212,291,783
Allowable Growth Factors		
Population – 5 year Average -0.6%		
CPI – 5 average year Anchorage Urban 1.2%		4 000 004
0.6%		1,273,751
Basic Tax Limitation		213,565,534
Plus Exclusions:		4 545 400
Judgments/Legal Settlements Taxes for Operations and Maintenance on New Voter Approved Facilities		1,745,183
Taxes Requested on New Construction/Property Improvements (A)		1,662,697
	-	
Tax Limitation – General Fund		216,973,414
Taxes Requested for Debt Service		41,001,765
Tax Limitation FY 2020-2021		257,975,179
General and Transportation Funds 214,878,839		
Debt Service Fund 41,001,765		
Taxes Projected in Financial Plan – FY 2020-2021		255,880,604
Amount Over (Under) as allowed by the Property Tax Cap Limitation under the MOA Charter	\$	(2,094,575)